

MM 25/2016 2015/16 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT

In terms of Section 116 of the Municipal Finance Management Act, Act no 56 of 2003, it is hereby resolved,

- a) That an Adjustment Budget, in terms of the results of the 2015/2016 Mid-Year Budget and Performance Assessment be required.
- b) That the 2015/2016 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- c) That the adjustments on the 2015/2016 Mid-Year Budget and Performance Assessment and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54 and Section 56 managers and that it be attached to their performance agreements.
- d) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act (56 of 2003) the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2016.
- e) That the Accounting Officer submit the Mid-Year Budget and Performance Assessment report to the Administrator for tabling in Council.



ACTING MUNICIPAL MANAGER

22/1/16
DATE

FOR APPROVAL



ADMINISTRATOR

22/01/2016
DATE

CITY OF MATLOSANA



**MUNICIPAL FINANCE MANAGEMENT
ACT (MFMA): MID-YEAR BUDGET AND
PERFORMANCE ASSESMENT REPORT
IN TERMS MFMA Section 72 (1) (a)
FOR THE SIX MONTHS PERIOD ENDED
31 DECEMBER 2015**

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MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT IN TERMS MFMA Section 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2015

A. FINANCIAL PERFORMANCE ASSESSMENT

1. PURPOSE

The purpose of this report is to inform Council of the municipality's mid – year performance (up to December 2015 against the approved budget in compliance with Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

2. STRATEGIC OBJECTIVE

The strategic objective of this report is to ensure good governance, financial viability and optimal institutional transformation with capacity to execute its mandate.

3. BACKGROUND

Section 72(1) of the MFMA and Section 28 of Government Gazette Notice 32141 dated 17 April 2009, regarding the "Local Government: Municipal Finance Management Act of 2003 and Municipal Budget and Reporting Regulations" necessitates that specific financial particulars be reported on and in a prescribed format, hence this report to meet legislative compliance.

In terms of Section 72 (1, 2 and 3) of the MFMA

1. The accounting officer of a municipality must by 25 January of each year –
 - (a) Assess the performance of the municipality during the first half of the financial year, taking into account:
 - (i) The monthly statements referred to in section 71 for the first half of the financial year;
 - (ii) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance identified in the annual report; and performance indicators set in the service delivery and budget implementation plan;
 - (iii) The past year's annual report, and progress on resolving problems identified in the annual report; and
 - (iv) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
 - (b) Submit a report on such assessment to -
 - (i) The mayor of the municipality;
 - (ii) The National Treasury; and
 - (iii) The relevant Provincial Treasury.
2. The statement referred to in section 71 (1) for the sixth month of the financial year may be incorporated into the report referred to in subsection (1) (b) of this section.

3. The accounting officer must, as part of the review -
 - (a) Make recommendations as to whether an adjustments budget is necessary; and
 - (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary

Furthermore the Municipal Budget and Reporting Regulations section 28 stipulates that:

“The monthly budget statement of a municipality must be in a format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act”

In addition Section 31(1) prescribes the following:

“The mayor’s quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by Section 52(d) of the Act must be –

- (a) In the format specified in Schedule C and include all the required tables charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act; and
- (b) Consistent with the monthly budget statement for September, December, March and June as applicable: and
- (c) Submitted to the National Treasury and relevant Provincial Treasury within five (5) days of tabling of the report in the council.

Thereafter, the mayor must, in terms of Section 54(1):

- (a) Consider the report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) Submit the report to the council by 31 January of each year.

4 OVERVIEW OF THE AUDITED FINANCIAL RESULTS OF THE 2014/15 FINANCIAL YEAR

Overview Audited Outcome

The municipality received a qualified audit opinion for the 2014/15 financial year, the same as the previous year.

This last audit highlights four paragraphs that raise the reasons for the qualified audit opinion. Three items relate to possible misstatement of the 2013/14 comparative figures. These items will not reflect on the next audit report as the current balances, which are

unqualified, will be the comparative figures for the next set of annual financial statements.

The other item, which relates to the figure of the reported irregular expenditure, was discussed with the Auditor General. The municipality was conservative in its approach by deeming all expenditure made as irregular when the documents substantiating the procurement process were not available for scrutiny. The Auditor General was of the opinion that this is a limitation of scope. This matter will be addressed with follow-up meetings with the Auditor General so that we can find a way of dealing with this issue.

From the other matters emphasized the following concerns must be highlighted:

- Various internal control issues persists that is a factor of reasons such as leadership and accountability.
- Liquidity Ratio: At 0.32 (0.27; 2014) it is a slight improvement on the prior year but it still indicates that council have cash flow issues as at 30 June 2015.
- Trade Creditors: The outstanding Trade Creditors on 30 June 2015 amounts to R536 million (R 503 million; 2014) and have increased with R33 million over the past financial year.
- Operating Income and Expenditure: At year end the municipality had a deficit of R 339 million of which depreciation a non-cash item amounts to R440 million. Net cash in flows from operating activities was R125 million.
- Debtors: Gross debtors have increased with R335 million to R1 915 million for the financial year ending 30 June 2015 compared to R1 580 million as at 31 June 2014.

5 OVERVIEW OF THE MID-YEAR FINANCIAL RESULTS FOR THE SIX MONTHS ENDING 31 DECEMBER 2015.

Operational Results:

This report is based on financial information, as at 31 December 2015. All variances are calculated against the approved budget figures. The results for the mid-year ended 31 December 2015 are summarised as follows:

Statement of Financial Performance (SFP)

The SFP is prepared on a similar basis to the prescribed budget format, detailing revenue by source and expenditure by type. The summary report indicates the following:

The actual performance for the six month period on the operating budget can be summarized as follows:

SUMMARY STATEMENT OF FINANCIAL PERFORMANCE				
Description	Mid - Year Budget 31 December 2015 R ,000	December Actual 2015 R ,000	YTD Actual 2015 R ,000	Variance (Favourable) Unfavourable R ,000
Total Revenue By Source	(1, 309, 930)	(565,998)	(1, 392, 015)	(82,084)
Total Operating Expenditure	1, 393, 958	878,939	1, 310, 515	(83, 442)
Less: Transfers Capital	81 159	39,414	99,188	18, 029
(SURPLUS)/ DEFICIT	(2,868)	273,527	180,687	183, 556

The detailed cumulative year to date performance for the mid-term is outlined below:

North West: City Of Matlosana(NW403) - Table C4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) for 2nd Quarter ended 31 December 2015

Description	Ref	Budget year 2015/16									
		2014/15	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Revenue By Source											
Property rates		247,297	270,068	270,068	96,018	76,279	172,297	132,329	39,968	30.20	270,068
Property rates - penalties and collection charges		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		594,194	753,499	753,499	182,911	161,583	344,494	412,087	(67,593)	(16.40)	753,499
Service charges - water revenue		309,364	468,234	468,234	104,953	114,127	219,080	225,106	(6,026)	(2.68)	468,234
Service charges - sanitation revenue		68,005	129,136	129,136	23,861	22,898	46,758	64,651	(17,892)	(27.68)	129,136
Service charges - refuse revenue		89,596	159,486	159,486	33,062	33,151	66,214	91,012	(24,798)	(27.25)	159,486
Service charges - other		-	17,500	17,500	119,283	493	119,776	8,826	110,950	1,257.08	17,500
Rental of facilities and equipment		5,233	5,593	5,593	1,398	1,218	2,617	2,948	(331)	(5.93)	5,593
Interest earned - external investments		91,202	2,108	2,108	326	161	488	899	(401)	(45.16)	2,108
Interest earned - outstanding debtors		-	79,385	79,385	29,271	33,169	62,441	41,538	20,903	50.32	79,385
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		5,387	3,031	3,031	458	561	1,019	1,631	(612)	(37.51)	3,031
Licences and permits		6,773	7,271	7,271	2,065	1,462	3,527	3,864	(337)	(8.72)	7,271
Agency services		-	-	-	-	-	-	-	-	-	-
Transfers recognised - operational		433,652	350,595	350,595	145,773	92,877	238,650	251,930	(13,280)	(5.27)	350,595
Other own revenue		53,015	134,322	134,322	86,635	27,550	114,185	73,120	41,064	56.16	134,322
Gains on disposal of PPE		-	-	-	-	469	469	-	469	-	-
Total Revenue (excl. capital transfers and contributions)		1,903,718	2,380,228	2,380,228	826,016	565,998	1,392,015	1,309,930	82,084	6.27	2,380,228
Expenditure By Type											
Employee related costs		483,312	499,105	499,105	113,573	119,944	233,516	249,680	(16,164)	(6.47)	499,105
Remuneration of councillors		20,458	21,421	21,421	5,213	5,251	10,464	10,417	47	0.45	21,421
Debt impairment		297,188	373,523	373,523	-	-	-	186,762	(186,762)	(100.00)	373,523
Depreciation and asset impairment		439,822	463,944	463,944	-	230,801	230,801	231,972	(1,171)	(0.50)	463,944
Finance charges		42,772	11,099	11,099	2,857	2,728	5,585	5,704	(118)	(2.08)	11,099
Bulk purchases		650,753	747,357	747,357	127,959	215,273	343,232	389,794	(46,562)	(11.95)	747,357
Other Materials		-	78,081	78,081	8,885	19,004	27,869	49,054	(21,185)	(43.19)	78,081
Contracted services		28,705	31,500	31,500	5,026	12,478	17,503	11,583	5,920	51.11	31,500
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure		276,776	517,345	517,345	168,083	273,460	441,544	258,991	182,553	70.49	517,345
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Total Expenditure		2,239,586	2,743,375	2,743,375	431,576	878,939	1,310,515	1,393,958	(83,442)	(5.99)	2,743,375
Surplus/(Deficit)											
Transfers recognised - capital		830	128,927	128,927	59,774	39,414	99,188	81,159	18,029	22.21	128,927
Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Contributed assets		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers and contributions		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)

The major revenue variances against the budget are:

- **Property rates:** Indicates a positive variance for the mid-year as a result of the once off billing of farmers and government property rates in the first part of the year, we expect property rates to be on target with the budget.
- **Service charges- electricity revenue:** The decline in the sales electricity is lower due to a less cold winter than normal and intense load shedding during peak winter demand periods also had an impacted on the decrease in usage.
- **Service charges water revenue:** On par with budget will be monitored.
- **Service charges sanitation; refuse and other:** Is lower than the budgeted estimation due to unprocessed journals for free basic services to indigent persons.
- **Rental of facilities and equipment:** The income is slightly lower for the period under review and much more favourable compared to the same period last year.
- **Interest earned –** The lower interest earned on investments is as a result of the low interest rate and the interest on long term investments that will only materialise at year end.

- **Interest earned on outstanding debtors:** The continuous increase of the debtors book results in the increase of interest earned on outstanding debtors balances. The collection of this income is doubtful and therefore provision is made under the provision for bad debt for debtor's interest. The municipality is currently busy with an exercise to clean the debtor's book that will insure more accurate billing information.
- **Fines:** Although the income generated from fines is still unfavourable there is a big improvement from the same period last year as a result of intervention from the Administrator.
- **Licences and permits:** The collection of revenue at the licencing department is on target with the budgeted amount.
- **Transfers recognised – operational:** Although all operational grants were received for the period, the actual equitable share received is less than the DORA amounts due to offset of unspent grants.

The major operating expenditure variances against budget are:

- **Employee related:** Costs are favourable due to unfilled vacancies. Overtime continues to be a risk factor in the management of employee costs. The overtime paid during the six months under review is at 74% (R15.7 million) of the total overtime budget of (R 21.3 million). This is still high despite various processes put in place by the Administrator to curb the working of unnecessary overtime.
- **Remuneration of councillors:** The expenditure is within budget. It must be noted that the upper limits of councillors have not been implemented.
- **Debt impairment:** Wrongly allocated under other expenditure and will be corrected during adjustment budget.
- **Contributions:** Expenditure is in line with the budget projections with a slight saving.
- **Bulk purchases:** The expenditure pattern of this items indicates a slight under spending of the budget. Payments done to the service provider as per payment agreements.
- **Repair and maintenance:** Under spending of 21 % for the period ending 31 December 2015 as a result of cash flow restrictions. There is also a lack of proper maintenance plans that is currently addressed. This post the risk of infrastructure that are rapidly deteriorating.
- **Contracted services:** The projection indicates a possible over expenditure at year end. The vote must be closely monitored.
- **Other expenditure:** Is well within the budget, debt impairment wrongly allocated in C schedules under other expenditure.

Capital expenditure per Vote

The Capital expenditure report indicates that actual spending on the year to date budget of R60 million amounts to R 26.8 million (22%). MIG expenditure as at 31 December 2016 stands at 28.9% of the allocation spend. National Treasury has not approved the MIG roll over that was requested by the municipality for 2015/16. This results in challenges to the municipality as the roll over funds were already committed.

Capital spending is monitored at the Project Monitoring Committee meetings that deal with the implementation of capital projects. The Project Monitoring Committee meetings, focuses on the performance of all the projects on a monthly basis.

The table below outlines the capital expenditure performance status per vote for the six months ended 31 December 2015

SUMMARY STATEMENT OF CAPITAL EXPENDITURE				
Description	YTD Budget	DECEMBER Actual 2015	YTD Actual	Variance Favourable (Unfavourable)
	R	R	R	R
Total Capital Expenditure	60,134,174	9,665,660	26,850,024	(33,284,150)
Capital funding				
National government	55,134,174	9,121,800	25,013,337	(30,120,837)
Provincial Government				
District Municipality				
Borrowing				
Internal Generated fund	5,000,000	543,859	1,836,687	(1,005,386)
Financial Total	60,134,174	9,665,660	26,850,024	(33,284,150)

MIG Expenditure

BUDGET	RECEIVED	SPENDING	BALANCE	%spending
R	R	R	R	
80,263,350	70,976,000	20,527,493	50,448,507	29 %

Capital grant received

DESCRIPTION	BUDGET	DECEMBER RECEIVED 2015/16	YTD RECEIVED	YTD%
	R	R	R	R
MIG	80,268,350	36,578,000	70,976,000	88%
NDPG	25,000,000	0	23,212,000	92%
INEP	5,000,000	0	5,000,000	100%
TOTAL	110,268,350	36,578,000	99,188,000	90%

Operational grants received

DESCRIPTION	BUDGET	DECEMBER RECEIVED 2015/16	YTD RECEIVED	YTD%
	R	R	R	%
Equitable shares grants	339,737,080	0	232,925,000	68.56
Finance Management grant	1,675,000	0	1,675,000	100
Municipal System Improvement grant	930,000	0	930,000	100
Improvement of Library services	1 000,000	0	1,000,000	100
PMU	4,224,650	0	0	0
EPWP	3,028,000	0	2,120,000	70.01
Museum Grant	0	0	0	0
TOTAL	350,594,730	0	238,650,000	68.07%

Grant dependency ratio: 15%

Cash Flow Statement (CFS)

The CFS report for the period ending 31 December 2015 indicates a cash and cash equivalent closing balance of R134.85 million which comprises of the following:

- Bank balance and cash R3.99 million
- Investment deposits R130.86 million

Under the cash flow from operating activities category:

- Ratepayers and other services reflect a year to date amount of R622 million compared to a year to date target of R716 million.
- Operating grants and subsidies show a year to date amount of R238.6 million compared to a year to date target of R251.9 million as a result of the equitable share allocation received during November 2015.
- Capital grants and subsidies show a year to date amount of R 99 million compared to a year to date target of R81 million as a result of grant funding received during December 2015.
- Interest shows a year to date amount of R492 thousand compared to a year to date target of R953 thousand.

With regard to payments:

- Suppliers and employees payments indicate a year to date amount R927 million compared to a year to date target of R888.38 million. The payment is higher as a result of arrangements for arrears with the bulk service providers.

- Finance charges payments indicate a year to date amount R5.6 million compared to a year to date target of R6.2 million because of the reduction in outstanding loans.

Debtors Collection Rate and Outstanding Debtors

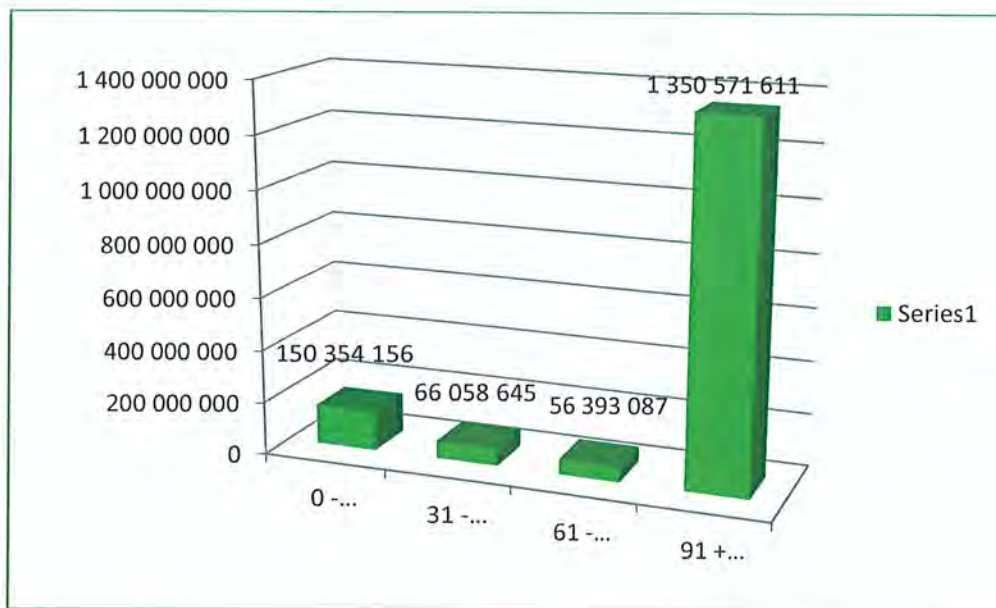
Levies for the first six months of this financial year amounted to R977.9 million and the total collection including prior years debtors amounts to R752.5 million. This impact negatively on the cash that is available to cover the commitments of the operating expenditure and capital budget. When considering an adjustment budget this is a very important factor to take into account.

The total debtors balance as at 31 December 2015 amounts to R1 623 million compared to R1.280 billion on 31 December 2014.

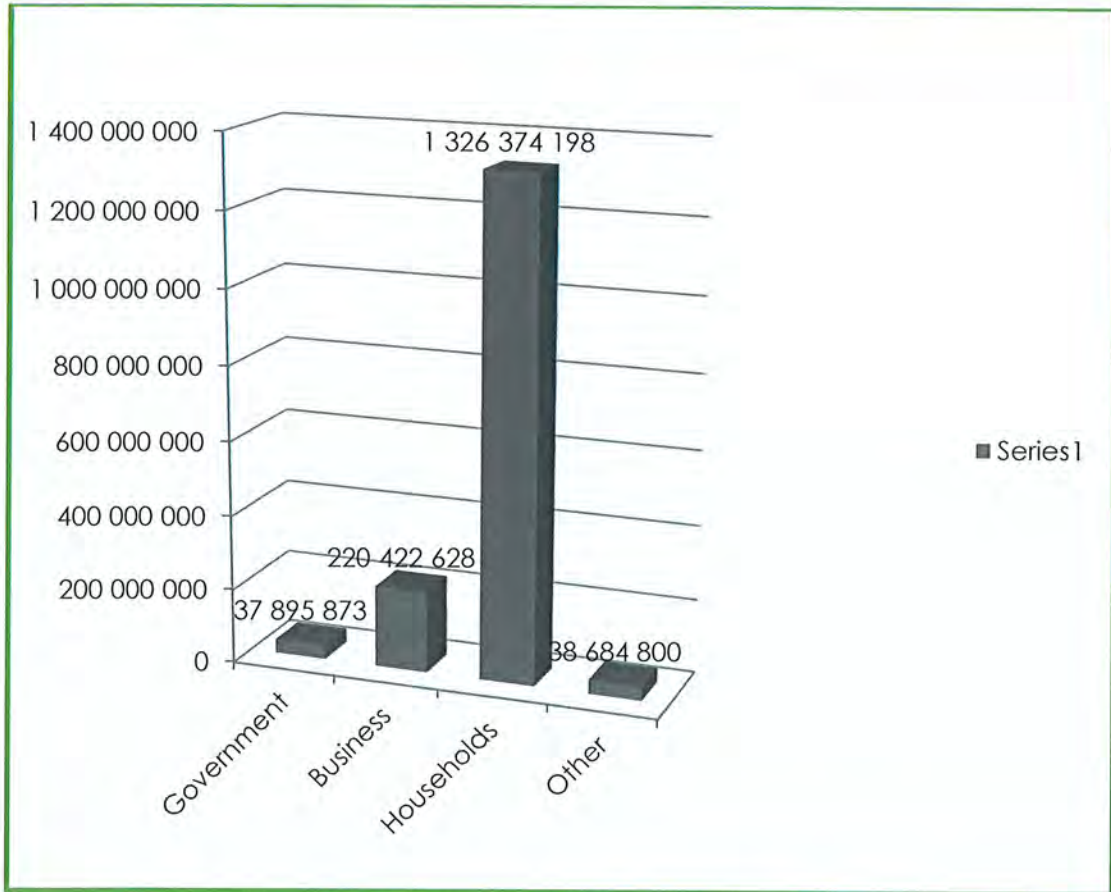
The chart below illustrates that the long outstanding debt over 90 days amounts to R1 350 million. The municipality is currently busy with the cleansing of the debtors book to form a better picture of actual collectable debt.

The low collection rate on the current billing impacts negatively on the cash flow to cover the commitments. The collection of outstanding debt remains a major challenge even though the municipality has appointed a contractor to do disconnections.

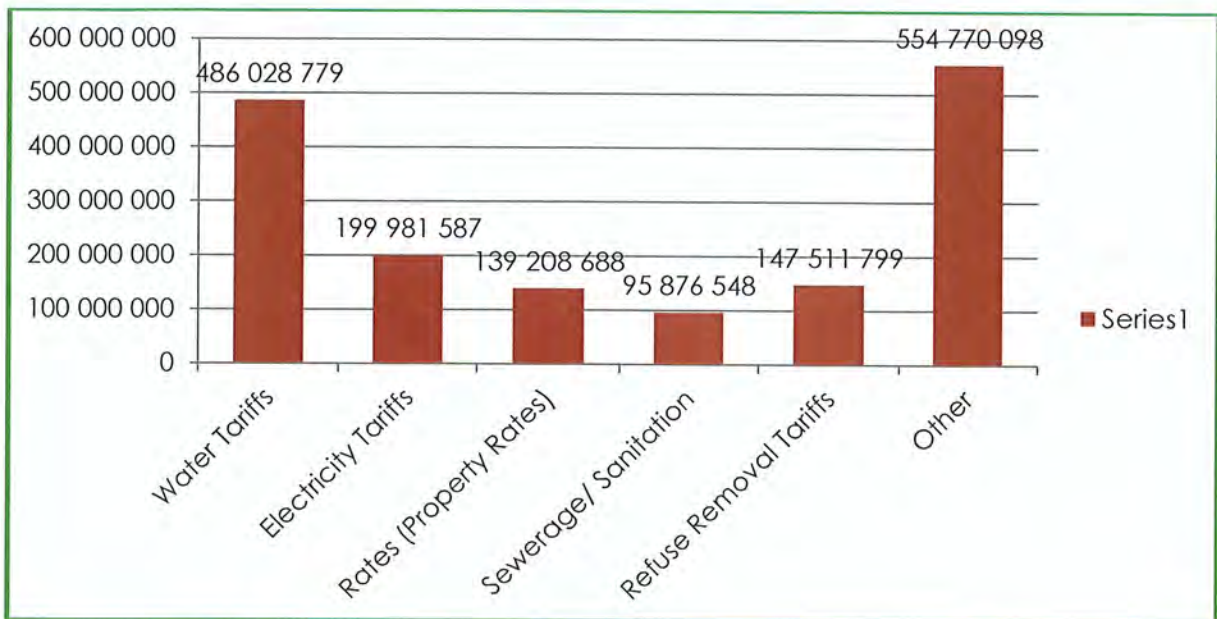
Outstanding debtor's analysis as at 31 December 2015.



Outstanding debtors by customer group as at 31 December 2015:



Outstanding debtors by revenue type as at 31 December 2015:



Debtors Payment Period Ratio: 402 Days

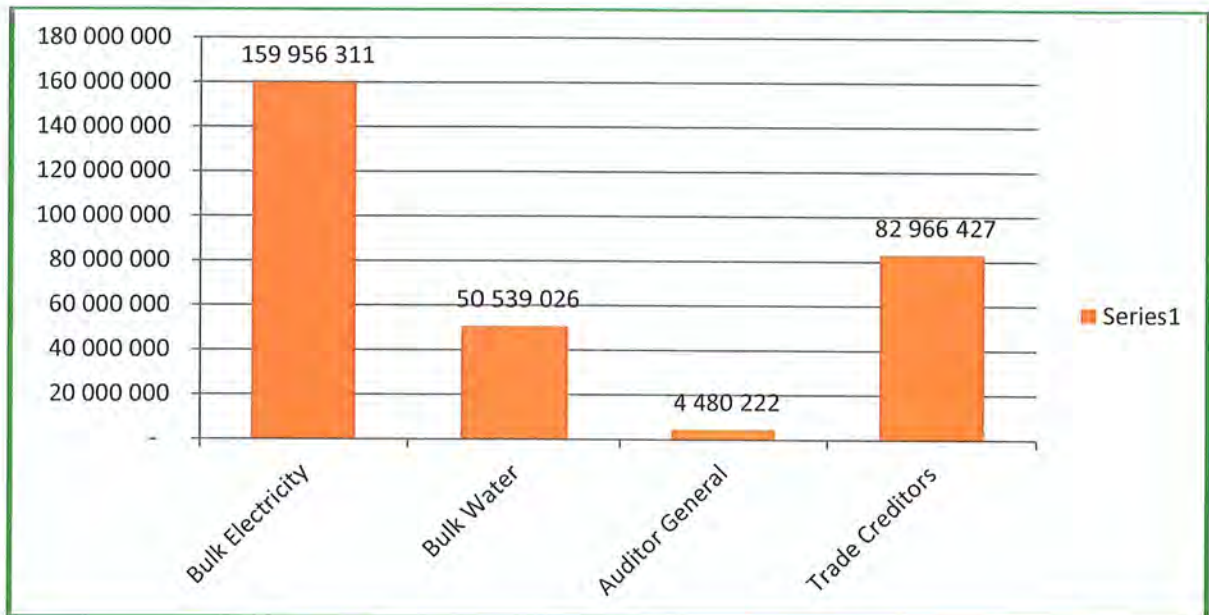
Reason for increase in debtor's book

- Turnaround time for queries relating to meter readings.
- Collection in the Eskom supplied areas, namely: Khuma, Kanana, Tigane is a challenge. The collection rate there is on average below 20%.
- The negative current economic environment also creates a diminishing income pool. (Unemployment).

Outstanding Creditors report

Total creditors amounted to R 298 million compared to R 285 for the period ending 31 December 2014. This consists mainly of Eskom R159.9 million a decrease of R 19 million compared to R188.39 million for 31 December 2014 and Midvaal Water R 37.4 million compared to R 55.5 million in December 2014.

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 +Days	Total
Bulk Electricity	67501284	0	0	0	92455027	159,956,311
Bulk Water	24990160	22990307	2000000	0	558559	50,539,026
Auditor General	955926	1580871	995552	768815	179058	4,480,222
Trade Creditors	9387870	13344096	10816503	49417958	0	82,966,427
Total	102,835,240	37,915,274	13,812,055	50,186,773	93,192,644	297,941,986



Creditors Payment ratio:

Investment Portfolio

The table below indicates the status of the investment portfolio, which amounts to R130 million as at 31 December 2015 compared to R34 million (R 34; 2014).

Institution	INVESTMENTS				
	Fixed	Call	Long Term	Collateral	Total
	R	R	R	R	R
ABSA		99,867,919			99,867,919
FNB			97,216		97,216
RMB					-
Investec		5,106,356			5,106,356
Nedcor				18,492,798	18,492,798
Sanlam (Policy)		7,304,167			7,304,167
	-	112,278,441	97,216	18,492,798	130,868,455

Borrowings

The actual amount outstanding on external loans at the end of December 2015 is R90 million (R 102.8 million; 2014).

Borrowing Ratio: Borrowing costs amounts to 0.08% of total expenditure.

6. FINANCIAL IMPLICATIONS

The report for the period ending 31 December 2015 indicates various financial risks which require monitoring:

6.1 Achievement of the operating expenditure and revenue budget;

The benchmark income and expenditure for the six months is 50%. Actual operating revenue was 47% and actual operating expenditure 47. %, respectively as at 31 December 2015. The municipality is current busy with a data cleansing project to ensure more accurate billing and to get a more accurate picture of collectable outstanding debtors. The following identified risk factors were noted, which requires to be monitored and mitigated closely:

Revenue:

Accurate and timely reading of meters.

1. Underutilization of municipal rental facilities and/or lack of management thereof.
2. Low tariff on rental facilities
3. Identification of unmetered business and domestic sites for municipal services.
4. Continuing of illegal connection and theft of water and electricity.
5. Unacceptable high water and distribution losses due to deteriorating infrastructure.
6. Under collection of revenue as a result of non-payment.

Expenditure:

1. Under spending on the annual budget, will have a negative impact on service delivery (repairs and maintenance).
2. Management of overtime.
3. Increase in depreciation as a result of revaluation of assets at the end of the financial year.

6.2 Achievement of the capital expenditure budget

The actual year to date capital expenditure until 31 December 2015 represents only 28.43% when compared to the projection of 50%, a variance of 21.57% for the period. The spending trends on capital expenditure can be improved by ensuring that municipality spends the approved roll-overs and the allocated conditional grants

6.3 The management of our cash flow on a daily basis.

The Council's cash flow situation remains a concern if one looks at the outstanding creditors, the outstanding debtors, the under spending on operating as well as capital expenditure and the possible unfunded conditional grants. The low level of bank and investment balances continues to be a high risk factor needing constant monitoring.

6.4 Debt Collection

The collection of outstanding debtors requires urgent attention. The current debt collection effort does not yield the expected results. The assistance of ward councillors is required to encourage payments in the various wards.

7. CONCLUSION

The mid-year budget and performance assessment indicates that:

- An adjustment budget for 2015/2016 will be required to avoid unauthorized expenditure and re-align income targets.
- Although an adjustment budget is required it must be noted that due to the high water and electricity losses; low collection rate; the high provision for debt impairment and depreciation the municipality will not be able to compile a funded and sustainable adjustment budget.
- The adjustment budget must accommodate the revised SDBIP, which formed the basis of the mid-year assessment.
- To provide for the shifting of funds between the votes, as identified and requested by user directorates.

8. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

Quality Certificate

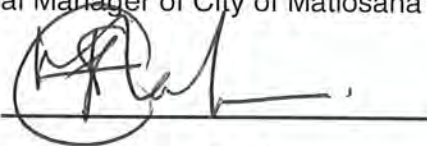
I, Sipho Gift Mabuda, the acting municipal manager of City of Matlosana, hereby certify that –

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid – year budget and performance assessment

For the 2014/15 budget year has been prepared in accordance with the Municipal Finance Act and regulations made under that Act.

Print name: Sipho Gift Mabuda
Acting Municipal Manager of City of Matlosana NW403

Signature



Date

22 JANUARY 2016

B. PERFORMANCE ASSESSMENT

MID –YEAR PERFORMANCE ASSESSMENT REPORT FOR THE PERIOD 1 JULY 2015 TO 31 DECEMBER 2015

1. INTRODUCTION

In terms of Section 72(1)(a) and 52(d) of the Local Government Municipal Finance Management Act No. 56 of 2003 (MFMA) the Accounting Officer must by 25 January of each year assess the performance of the municipality during the first half of the financial year taking into account:–

- i) the monthly statements referred to in section 71 for the first half of the financial year;
- ii) the municipality's service delivery performance during the first half of the financial year; and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- iii) the past year's annual report, and progress on resolving problems identified in the annual report: and
- iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities.

A report on such assessment must in terms of Section 72(1)(b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury.

The Mayor must in terms of Section 54(1)

- i) consider the report;
- ii) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- iii) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget;
- iv) issue any appropriate instructions to the accounting officer to ensure-
- v) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
- vi) that spending of funds and revenue collection proceed in accordance with the budget;
- vii) identify any financial problems facing the municipality, including any emerging or impending financial problems.

Once the Administrator has considered the report, it must be submitted to Council by 29 January 2016.

2. STATUS OF SERVICE DELIVERY PERFORMANCE AGAINST INDICATORS AND TARGETS SET

The Administrator approved the Top Layer SDBIP for 2015/16 in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation on 25 June 2015 (ADM 21/2015) which include the municipality's key performance indicators for 2015/16.

In order to comply with MFMA Section 72 and the Municipal Budget and Reporting Regulations (Regulation 33-35) the Strategic Unit conducted mid-year SDBIP assessments by visiting directorates from 6 - 8 January 2016.

Focus during these assessment sessions was placed on the following:-

- Submission dates and flow of information
- Adjustment of budgets
- Adjustment of targets
- Well defined indicators and targets
- Vote numbers
- AG outcomes on the 2014/2015 Performance Audit

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) that was broadly developed in the budget, are on track.

However, a few projects are lagging behind for various reasons such as highlighted hereafter:

- Delays in Supply Chain Management processes which impact negatively on performance of projects
- Slow progress by contractors
- Re-advertisement of tenders
- Financial constraints due to poor debt collection
- Lack of council meetings impacting negatively on policy approvals
- 2014/15 Council funded roll-overs not yet approved by council (ADM374/2015)

Performance highlights for the mid-year ending 31 December 2015 are as follows:

- 100% of all medium voltage forced interruptions dealt with
- 1 269 streetlights repaired
- 100% of all traffic control signal complaints resolved
- Collecting R563 109 from spot fines on electricity tampering
- 2014/2015 Annual performance report submitted to Auditor General on 31 August 2015
- 2015/2016 Draft unaudited Annual report tabled before Council on 30 September 2015
- 2015/2016 IDP process plan tabled before council
- Opened 1 new solid waste cell on existing solid disposal site in Klerksdorp to ensure a safe disposal environment
- Conducted a risk assessments at Stilfontein and Orkney waste water treatment plants to comply with Green Drop requirements
- Appointment of a consultant for the development of a waste services development plan to comply with legislation
- Bulk water supply improved with a water pressure tower for Alabama / Manzilpark (Phase 3A)
- Payment finalized for the design of the construction of the sewer network in Khuma Proper (North East)
- Bulk water supply improved with a water pressure tower for Alabama / Manzilpark (Phase 3A)

Detailed below is the achievements for the first half of the financial year ending 31 December 2015, which measures the various directorates as well the overall performance of the municipality per Key Performance Area.

Performance by various directorate

DIRECTORATES	ANNUAL NO OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Strategic Planning, Monitoring and Control	28	14	13	93%
Civil Services and Human Settlements	44	30	17	57%
Municipal and Environmental Services	42	33	20	61%
Electrical and Mechanical Engineering	24	16	9	56%
Corporate Services	36	29	16	55%
Finance	50	41	23	57%
Macro City Planning and Development	26	24	10	42%
Overall Performance	250	187	108	58%

Performance by governments 5 Key Performance Areas:

KEY PERFORMANCE AREA	ANNUAL NO OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Service Delivery & Infrastructure Development	76	52	32	62%
Municipal Institutional Development and Transformation	47	30	14	47%
Local Economic Development Municipal Institutional Development and Transformation	8	7	4	57%
Municipal Financial Viability and Management	40	38	18	47%
Good Governance and Public Participation	79	60	40	67%
Total	250	187	108	58%

The municipality met 58% (108 of 187) of the applicable 187 KPI's for the period 1 July 2015 to 31 December 2015.

The remainder of the KPI's 63 on the Top Layer SDBIP out of the total number of 250 KPI's do not have targets for this period and will be reported on in future quarters when they are due.

42% (79 of 187) KPI targets were not achieved as at 31 December 2015.

The top layer 2015/16 SDBIP includes the performance comments and corrective measures indicated for targets not achieved. (Annexure "A").

3. PROPOSED ADJUSTMENTS

Due to the tight financial situation experienced by Council and after careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2015/2016 Service Delivery Budget and Implementation Plan.

KPI'S to be adjusted on the 2015/16 SDBIP

**2015/16 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT KPI'S TO BE ADJUSTED ON
THE 2014/15 SDBIP – 1 JULY TO 31 DECEMBER 2015**

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
PMU2	Civil Services and Human Settlements - Project Monitoring Unit (PMU)	203525401452 3	Constructing a 102m pedestrian bridge over the N12 between Alabama and Jouberton at a cost of R6 000 000 (estimate) by December 2015	<ul style="list-style-type: none"> ➤ Slow pace of the Contractor. Roll overs not approved by National Treasury, Council to counter fund. ➤ Refer to Adjustment Budget. ➤ If no counter funding available, KPI to be removed 	See adjustment budget for amendments, if any	N/A
PMU9		N/A	Developing a new sport complex in Jouberton as per business plan at cost of R3 430 by December 2015	<ul style="list-style-type: none"> ➤ The project is a roll-over from 2014/15 but roll-overs are still to be approved by council. ➤ No 2015/16 vote number ➤ Annual and 3rd & 4th quarterly targets to be adjusted if necessary 	See adjustment budget for amendments, if any	N/A
PMU10		N/A	Elevating one bulk water 2 Mℓ pressure tower supplied for Alabama / Manzilpark (Phase 3A) at a cost of R9 500 by December 2015	<ul style="list-style-type: none"> ➤ The project is a roll-over from 2014/15 but roll-overs are still to be approved by council. ➤ No 2015/16 vote number ➤ See adjustment budget for amendments, if any ➤ Annual and 3rd & 4th quarterly targets to be adjusted if necessary 	See adjustment budget for amendments, if any	N/A
PMU11		N/A	Elevating one bulk water 2 Mℓ pressure tower supplied for Alabama / Manzilpark (Phase 3) at a cost of R17 378 850 by June 2016	To be combined with PMU10		

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
PMU12	Civil Services and Human Settlements - Project Monitoring Unit (PMU)	204015401604	Finalizing the payment for the water from Midvaal end point in Orkney supplied and bulk line services (5.5km) to Kanana reservoir installed at a cost of R 3 246 734 by September 2015	<ul style="list-style-type: none"> ➤ MIG Implementation revised and signed on 4 December 2015. ➤ New allocation is R3 012 101 ➤ Annual spending to be adjusted 	N/A	R3 012 101
PMU13		2040154015445	Strengthening of water network in KOSH area by constructing 1.5 km pipe line at a cost of R4 838 815 by June 2016	<ul style="list-style-type: none"> ➤ MIG Implementation revised and signed on 4 December 2015. ➤ Another project on the IDP to be implemented ➤ Applied for "Upgrading of reticulation network in KOSH area" ➤ Awaiting approval letter from DWAE ➤ Annual and 3rd & 4th quarterly targets to be adjusted on approval 	Annual and 3 rd & 4 th quarterly targets to be adjusted on approval	N/A
PMU14	Civil Services and Human Settlements - Project Monitoring Unit (PMU)	207515601602	Finalizing the payment for the designing of the construction of the sewer network in Khuma Proper (North East) at a cost of R 1 585 by September 2015	To be removed, due to the fact that the final payment was done during the previous financial year. (Accruals)	N/A	N/A
PMU16		20751540124	Installing of 1 995 m sewer outfall line in Kanana Ext 14 at a cost of R 1 630 843 by September 2015	<ul style="list-style-type: none"> ➤ MIG Implementation revised and signed on 4 December 2015. ➤ New allocation is R610 833 ➤ Annual spending to be adjusted 	N/A	R610 833

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SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
PMU17	Civil Services and Human Settlements	2075154016 044	Upgrading of mechanical and electrical equipment at the Western Outfall sewer pump-station in Jouberton (Phase 1) at a cost of R6 000 000 by June 2016	<ul style="list-style-type: none"> ➤ MIG Implementation revised and signed on 4 December 2015. ➤ New allocation is R7 254 644 ➤ Annual spending to be adjusted 	N/A	R7 254 644
ROA1	Civil Services and Human Settlements	2035251101 805	Grading of 48 km roads in the KOSH as per programme at a cost of R 4000 000 by June 2016	Increase target with 12 km as current performance is already at 35 km	70 km <ul style="list-style-type: none"> ➤ 3rd Q : 17 km Graded R 3 166 654 ➤ 4th Q: 18 km Graded R4 000 000 	N/A
SAN8	Civil Services and Human Settlements - Sanitation	N/A	Obtaining a minimum score of 60% for the Green Drop programme by June 2016	<ul style="list-style-type: none"> ➤ Due to ageing infrastructure and budget constraints that is hampering maintenance, the indicator should be lowered to 50% ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	50% <ul style="list-style-type: none"> ➤ 3rd Q: - ➤ 4th Q: 50% 	N/A
ELE1	Directorate Electrical and Mechanical Engineering	205015401 3027	Installing 7 high mast lights in Khuma extensions 8, 9 and 11 (Wards 31 & 32) (Phase 4) at a cost of R 2000 000 by June 2016	<ul style="list-style-type: none"> ➤ Delay in finalization of specs by Spec Com. Tender closed 12/01/2016 ➤ Annual and 3rd & 4th quarterly targets to be adjusted ➤ All wards to be included 	Wards 31 – 35 <ul style="list-style-type: none"> ➤ 3rd Q: Civil works completed ➤ 4th Q: Erection of steel structures completed. Electrical reticulation and commission – Project completed 	N/A

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
ELE2	Directorate Electrical and Mechanical Engineering	2050154013027	Installing 4 high mast lights at hot spot areas in Jouberton (Phase 1) (as per programme) at a cost of R1 000 000 by June 2016	<ul style="list-style-type: none"> ➤ Delay in finalization of specs by Spec Com. Tender closed 12/01/2016 ➤ Annual and 3rd & 4th quarterly targets to be adjusted ➤ All wards to be included 	Wards 7 - 14 <ul style="list-style-type: none"> ➤ 3rd Q: Civil works completed ➤ 4th Q: Erection of steel structures completed. Electrical reticulation and commission – Project completed 	N/A
ELE3		2050154012715	Installing 9 high mast lights in Kanana Wards 22,23,24,25 & 26 (Phase 7) at a cost of R2 000 000 by June 2016	<ul style="list-style-type: none"> ➤ Delay in finalization of specs by Spec Com. Tender closed 12/01/2016 ➤ Annual and 3rd & 4th quarterly targets to be adjusted ➤ All wards to be included 	Wards 20 & 22 - 27 <ul style="list-style-type: none"> ➤ 3rd Q: Civil works completed ➤ 4th Q: Erection of steel structures completed. Electrical reticulation and commission – Project completed 	N/A
ELE4		2050154013612	Conducting a feasibility study of a new Matlosana substation in Manzilpark / Alabama (Ward 3) at a cost of R5 000 000 by June 2016	<ul style="list-style-type: none"> ➤ Feasibility study was already conducted by Eskom during 2014/15 in order to provide quotation for an availability of sufficient supply. ➤ Impact assessment study and detailed design need to be done ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	Conducting an impact assessment study and detailed design at the new Matlosana substation in Manzilpark / Alabama (Ward 3) at a cost of R5 000 000 by June 2016 <ul style="list-style-type: none"> ➤ 3rd Q: Appointment of service provider ➤ 4th Q: Impact assessment study and detailed design completed - report to council and DOE 	N/A

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
ELE7	Directorate Electrical and Mechanical Engineering	N/A	84 Electricity backlogs to be eliminated by June 2016 - Urban Settlement	<ul style="list-style-type: none"> ➤ A grant of R 393 000 were made available to eliminate 16 households against vote nr. 2050756010305. ➤ Annual target to be adjusted 	16 Electricity backlogs to be eliminated by June 2016	R393 000
ELE10		N/A	10 Electricity backlogs to be eliminated by June 2016 - Rural Settlement (Jurisdiction of Eskom)	<ul style="list-style-type: none"> ➤ Eskom has indicated that they have not received any applications for connections from farmers. ➤ Annual target to be adjusted 	0 Electricity backlogs to be eliminated by June 2016 - Rural Settlement (Jurisdiction of Eskom)	N/A
ELE11		N/A	Eliminating electricity losses from 40% to 35%	<ul style="list-style-type: none"> ➤ Losses as at end of financial year stood at 28% and not 40%. ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	28% to 19% <ul style="list-style-type: none"> ➤ 3rd Q: 20% ➤ 4th Q: 19% 	N/A
ELE12		N/A	Resolving at least 80% of all low voltage complaints in the KOSH area (telephonic, written and verbal) received by June 2016	<ul style="list-style-type: none"> ➤ The current performance is constantly higher than 90%. ➤ Annual target should be increased to 90%. ➤ 3rd & 4th Quarterly targets to be adjusted. 	90% <ul style="list-style-type: none"> ➤ 3rd Q: 90% ➤ 4th Q: 90% 	N/A
ELE15		N/A	Resolving at least 90% of all high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2016	<ul style="list-style-type: none"> ➤ Due to the shortage of material in central stores the current performance is 60%. ➤ It is requested that the annual target be adjusted to 75%. ➤ 3rd & 4th Quarterly targets to be adjusted. 	75% <ul style="list-style-type: none"> ➤ 3rd Q: 75% ➤ 4th Q: 75% 	N/A

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
ELE18	Directorate Electrical and Mechanical Engineering	2050052300	Collecting R2 500 000 income from bulk connections sales by June 2016 (To be ring fenced for maintenance)	<ul style="list-style-type: none"> ➤ Less bulk connection payments received than expected. ➤ Income to be reduced ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: R900 000 ➤ 4th Q: R1 200 000 	R1 200 000
New indicator		N/A		Late approval INEP roll-over. ADM 41/2015 dated 16/11/2015	<ul style="list-style-type: none"> ➤ Electrifying 16 houses in Brakspruit CPA (Phase 1) at a cost of R 393 000 by June 2016 ➤ 3rd Q: Material Ordered ➤ 4th Q: 16 houses electrified - electrical reticulation and commission R393 000 	<ul style="list-style-type: none"> ➤ R393 000 ➤ Vote nr. 20507560103 ➤ 05
PAR2	Directorate Municipal and Environment	201515110	Repairing 5km of fence at the Faan Meintjies Nature Reserve at a cost of R658 880 (ring-fenced) by June 2016	<ul style="list-style-type: none"> ➤ Can only repair 4, 3 km of fence with R658 880 – need an additional R106 638 from adjustment budget? ➤ Refer to adjustment budget 	<ul style="list-style-type: none"> ➤ See adjustment budget for amendments, if any 	N/A
LIB1	Directorate Municipal and Environment	2025151052	Improving shortcomings at various libraries according to the approved project business plan at a cost of R1 000 000 by June 2016	<ul style="list-style-type: none"> ➤ Only R800 000.00 available from the grant and not R1 million ➤ Income to be reduced ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: R600 000 ➤ 4th Q: R800 000 	R800 000

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SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
New indicator	Directorate Municipal and Environmental - Libraries	N/A	N/A	Late approval of an additional Library grant of R600 000 for the purchasing of vehicles	Purchasing 1 light delivery vehicle and 2 sedans at a cost of R600 000 by June 2016 <ul style="list-style-type: none"> ➤ 3rd Q: SCM Process (Tender document and appointment of service provider) ➤ 4th Q: 1 light delivery vehicle and 2 sedans purchased. R 600 000 	R600 000
New indicator Prov Grant	Directorate Municipal and Environmental – Fire and Disaster Management	N/A	N/A	Late approval of fire grant. SLA signed on	Purchasing of 2 RIV (Rapid Intervention Vehicle) response vehicles with equipment at a cost of R2 200 000 by June 2016. (Shortfall will top-upped from insurance claim nr 458722-1307300096 <ul style="list-style-type: none"> ➤ 3rd Q: Appoint service provider ➤ 4th Q: 2 RIV response vehicles purchased 	R2 200 000
REV5	Directorate Financial Services – Revenue Collection	N/A	30 000 Approved households with free basic services (indigents) by June 2016	<ul style="list-style-type: none"> ➤ All previous approved indigents were cancelled, indigent register cleaned and new applications requested from KOSH residents ➤ Annual target to be adjusted to 20 000 approved households ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 20 000 Approved households ➤ 3rd Q: 18 000 Households ➤ 4th Q: 20 000 Households 	N/A

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SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
REV1	Directorate Financial Services – Revenue Collection	N/A	R debtors outstanding as 25% of own revenue by June 2016	<ul style="list-style-type: none"> ➤ Outstanding debtors cannot be recovered due to the low capacity of Electrical section to do disconnections and no capacity in Water section to do restrictions. The services of external debt collectors was stopped and cases cannot be handed over to attorneys ➤ Annual target to be adjusted to 75% ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	75% ➤ 3 rd Q: 60% ➤ 4 th Q: 75%	N/A
REV3		N/A	5% Increase (from current 80% to 85%) in annual service debtors collection rate by June 2016	<ul style="list-style-type: none"> ➤ Outstanding debtors cannot be recovered due to the low capacity of Electrical section to do disconnections and no capacity in Water section to do restrictions. The services of external debt collectors was stopped and cases cannot be handed over to attorneys ➤ Annual target to be adjusted to 3% Increase: 80% to 83% ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	3% Increase: 80% to 83% ➤ 3 rd Q: 81% ➤ 4 th Q: 83%	N/A
REV4		200000105 1507	R250 000 000 spend on free basic services by June 2016 - (Account Holders)	<ul style="list-style-type: none"> ➤ See adjustment budget for amendments, if any ➤ Annual and 3rd & 4th quarterly targets to be adjusted if necessary 		N/A

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SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT						
REV6	Directorate Financial Services – Revenue Collection	N/A	50 % Registered households earning less than R2 860 per month by June 2016 - (vs. total active accounts)	<ul style="list-style-type: none"> ➤ All indigent applications received are processed and approved ➤ Wording (vs. total active accounts) to be removed ➤ Annual target to be adjusted to 100 % ➤ Registered indigent households ➤ 3rd & 4th Quarterly targets to be adjusted 	100 % Registered indigent households earning less than R2 860 per month by June 2016 - Urban area ➤ 3 rd Q: 100 % ➤ 4 th Q: 100 %	N/A
REV7		200000105 0017	At least R11 888 000 spend on free basic alternative services by June 2016	<ul style="list-style-type: none"> ➤ See adjustment budget for amendments, if any ➤ Annual and 3rd & 4th quarterly targets to be adjusted 		N/A
REV8		N/A	3 000 Approved rural settlements with free basic alternative energy (indigents) by June 2016 - Rural area	<ul style="list-style-type: none"> ➤ The current achieved target is already on 3 256 approved rural settlements. ➤ Annual target to be adjusted to 3 300 approved rural settlements ➤ 3rd & 4th Quarterly targets to be adjusted 	3 300 Approved rural settlements ➤ 3 rd Q: 3 280 ➤ 4 th Q: 3 300	N/A

ITEM NR.	DIRECTOR ATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION						
DSPMC5 DSCHS5 DEME5 DMES5 FIN7 DCS5 DMCPD5	All Directorates	N/A	Managing 100% of all identified risks by implementing corrective measures by June 2016	Indicator should have read "identified <i>high</i> risks" and not all identified risks	Managing 100% of all identified high risks by implementing corrective measures by June 2016	N/A
CEM1	Directorate Municipal and Environment	2015051053 306	Renewing the annual PC Pelser Airport license to obtain authority to operate an airport at a cost of R5 000 by June 2016	<p>➤ Saving</p> <p>➤ The total amount due for the license was R3 910</p> <p>➤ Amount to be reduced to R4 000</p>	N/A	R4 000
COM4	Directorate Macro City Planning and	N/A	Compiling & Distributing 6 external newsletter regarding Council affairs to the community June 2016	<p>➤ One newsletter was not approved by the Administrator and the media relations officer resigned. 4th Q target to be adjusted</p>	6 external newsletters <p>➤ 3rd Q: 2 Newsletters</p> <p>➤ 4th Q: 2 Newsletters</p>	N/A

ITEM NR.	DIRECTOR ATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
LOCAL ECONOMIC DEVELOPMENT						
LED1	Directorate Macro City Planning and Development - LED	N/A	Creating 1 000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2016 - Urban Area	<ul style="list-style-type: none"> ➤ Due to distress mining the target of 1 000 and quarters need to be adjusted to source funding. ➤ Annual target to be adjusted to 800 ➤ 3rd & 4th Quarterly targets to be adjusted accordingly 	800 jobs <ul style="list-style-type: none"> ➤ 3rd Q: 250 ➤ 4th Q: 320 	N/A
LED2		N/A	Creating 80 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2016 - Rural Area	<ul style="list-style-type: none"> ➤ Due to the severe drought no agricultural jobs could or will be created. ➤ Annual target to be adjusted to 35 permanent jobs ➤ 3rd & 4th Quarterly targets to be adjusted accordingly 	35 jobs <ul style="list-style-type: none"> ➤ 3rd Q: 0 ➤ 4th Q: 0 	N/A
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT						
TBS2	Civil Services and Human Settlements	2035152220 004	Collecting R150 000 from land use / development applications by June 2016	<ul style="list-style-type: none"> ➤ Rely on land use or development applications received. ➤ Income to be reduced to R110 000. ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: R82 500 ➤ 4th Q: R110 000 	R110 000

ITEM NR.	DIRECTOR ATE & SECTION	IDP & BUDGET LINKAGE/ PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND/ OR QUARTERLY TARGET	ADJUSTED AMOUNT
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT						
TRA4	Directorate Municipal and Environmental - Libraries	200525230660 4	Collecting R120 000 on warrant of arrests by June 2016	<p>➤ The current income already totals to R742 800.</p> <p>➤ Income to be increased to R1 200 000.</p> <p>➤ Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>➤ 3rd Q: R900 000</p> <p>➤ 4th Q: R1 200 000</p>	R1 200 000
LIC1	Directorate Municipal and Environmental - Licensing	20052022280902	Collecting R6 500 000 income from driver's licenses (excluding Prodiba fees) by June 2016	<p>➤ Two testing officials are still suspended from the e-natis system which result into ± 480 applicants less to test for driver's licenses and 320 less eye tests for renewal. (R213 120).</p> <p>➤ Provincial Examiners will be withdrawn from soon. Income to be reduced.</p> <p>➤ Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>➤ 3rd Q: R4 350 000</p> <p>➤ 4th Q: R5 800 000</p>	R5 800 000
LIC2		2005202300608	Collecting R10 536 592 income from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT on commission by June 2016	<p>➤ Due to the fact that licenses can now also be renewed at the post office, R2 617 204 was taken by the post office during the 2nd quarter.</p> <p>➤ Income to be reduced</p> <p>➤ Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>➤ 3rd Q: R6 750 000</p> <p>➤ 4th Q: R9 000 000</p>	R9 000 000
LIC4	200520228 2001; 200520227 5115 and 200520228	Collecting R339 310 income from businesses, hawkers and stands by June 2016	<p>➤ Current income already at 73%.</p> <p>➤ Income to be increased to R380 000.</p> <p>➤ Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>➤ 3rd Q: R285 000</p> <p>➤ 4th Q: R380 000</p>	R380 000	

ITEM NR.	DIRECTOR ATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT						
FPM3	Directorate Macro City Planning and Development - Fresh Produce Market	2080052275	Total income of R1 200 000 collected from rental estate by June 2016	<ul style="list-style-type: none"> ➤ Rental spaces were and will not be rented out due to a sewer repairs and maintenance not done. Reduce amount to R1 000 000 Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: 60% R600 000 ➤ 4th Q: 100% R 1 000 000 	R1 000 000
FPM5		2080052213601	Total income of R19 000 000 collected from market commission (dues) by June 2016	<ul style="list-style-type: none"> ➤ Due to the severe drought and Overland buying directly from the farmers and not from the agents, the amount need to be reduced to R15 000 000 ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: 70% R10 500 000 ➤ 4th Q: 100% R15 000 000 	R15 000 000
FPM6		208005227	Total income of R100 000 collected from rental of carriages by June 2016	<ul style="list-style-type: none"> ➤ Already exceeded the 3rd quarter target. Amount to be increased to R 120 000. Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: 75% R90 000 ➤ 4th Q: 100% R120 000 	R120 000
FPM7		2080052305412	Total income of R100 000 collected from agent selling transaction fees by June 2016	<ul style="list-style-type: none"> ➤ Due to the severe drought and Overland buying directly from the farmers and not from the agents, the amount need to be reduced to R80 000 ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: 70% R56 000 ➤ 4th Q: 100% R80 000 	R80 000

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
DSPMC1 DSCHS1 DEME1 DMES1 FIN3 DCS1 DMCPD1	All Directorates	N/A	Implementing 100% of all council resolutions by June 2016	<ul style="list-style-type: none"> ➤ Wording "Administrator" must be included ➤ Impossible to implement all resolutions 100% ➤ To be adjusted to 80% ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	80% of all administrator / council resolutions <ul style="list-style-type: none"> ➤ 3rd Q: 80% ➤ 4th Q: 80% 	N/A
ROA2	Civil Services and Human Settlements - Roads	2040051053 645	Developing of WSDP (Water Services Development Plan) to be approved by Council / Administrator at a cost of R3 720 000 by June 2016	<ul style="list-style-type: none"> ➤ Water vote = change to water project ➤ ROA2 should read "WAT9" 	WAT9	N/A
HEA1	Directorate Municipal and Environmental Services - Health Care Services	N/A	Approving and implementing a Medical Surveillance Policy for council by March 2016	<ul style="list-style-type: none"> ➤ Still awaiting Council approval on the termination of Health Care Services ➤ CORS 1-27-28 3 November 2015 ➤ KPI to be removed from SDBIP 	N/A	N/A
HEA2	Directorate Municipal and Environmental Services - Health Care Services	N/A	Submitting 2 medical surveillance reports on the compliance with occupational health and hygiene in the workplace to council by June 2016	<ul style="list-style-type: none"> ➤ Still awaiting Council approval on the termination of Health Care Services ➤ CORS 1-27-28 3 November 2015 ➤ KPI to be removed from SDBIP 	N/A	N/A
ICT2	Directorate Financial Services - Data	N/A	Resolving 100% of all IT queries received within 10 working days by June 2016	<ul style="list-style-type: none"> ➤ Financial constraints, protected pass words on computers and high volume of meetings make it sometimes difficult to attend to all it queries within 10 days. ➤ Annual target to be adjusted to 85%. ➤ 3rd & 4th Quarterly targets to be adjusted accordingly 	85% <ul style="list-style-type: none"> ➤ 3rd Q: 85 % ➤ 4th Q: 85 % 	N/A

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
WH1	Directorate Corporate Services - Political Offices (Speaker)	203045105122 2	Conducting 2 moral re-generation workshops and 4 community events (as per programme) in KOSH at a cost of R500 000 by June 2016	<p>Due to financial constraint and advice from finance the annual target and spending should be reduced to : 2 Events and R100 000</p> <p>3rd & 4th Quarterly targets to be adjusted accordingly</p>	<p>3rd Q: -</p> <p>4th Q: 1 Event conducted</p>	R100 000
LED6	Directorate Macro City Planning and Development - LED	N/A	Revising the SMME Policy by December 2015	<p>Council referred policy back for more inputs.</p> <p>Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>3rd Q: SMME policy re-workshopped</p> <p>4th Q: Revised SMME Policy approved</p>	N/A
LED7		N/A	Revising the Informal Traders Policy by December 2015	<p>12 - 13 November 2015 meeting took place, but no resolutions were taken.</p> <p>Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>3rd Q: Informal Traders policy re-workshopped</p> <p>4th Q: Revised Informal Traders approved</p>	N/A
LED8		N/A	Revising the Cooperatives Policy by December 2015	<p>12 - 13 November 2015 meeting took place, but no resolutions were taken.</p> <p>Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>3rd Q: Revised Cooperatives policy re-workshopped</p> <p>4th Q: Revised Cooperatives Policy approved</p>	N/A
COM5	Directorate Macro City Planning and Development - Communications and Marketing	N/A	Spending R100 000 on publicity on outdoor advertising by June 2016	<p>Still awaiting item for approval.</p> <p>Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>3rd Q: R 50 000 - 50%</p> <p>4th Q: R 100 000 - 100%</p>	N/A
COM6		N/A	Approving of the Events Management Policy by December 2015	<p>Policy not yet presented to Council.</p> <p>Annual and 3rd & 4th quarterly targets to be adjusted</p>	<p>3rd Q: Events Management policy re-workshopped</p> <p>4th Q: Revised Events Management Policy approved</p>	N/A

ITEM NR.	DIRECTORATE & SECTION	IDP & BUDGET LINKAGE / PROJECT ID.	KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
GOOD GOVERNANCE AND PUBLIC PARTICIPATION						
FPM1	Directorate Macro City Planning and Development – Fresh Produce Market	N/A	Revising the Market Policy by December 2015	<ul style="list-style-type: none"> ➤ Policy not yet presented to Council. ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: Market policy re-workshopped ➤ 4th Q: Revised Market Policy approved 	N/A
FPM2		N/A	Revising the Market By-Law by December 2015	<ul style="list-style-type: none"> ➤ Policy not yet presented to Council. ➤ Annual and 3rd & 4th quarterly targets to be adjusted 	<ul style="list-style-type: none"> ➤ 3rd Q: Market By-Law re-workshopped ➤ 4th Q: Revised Market By-Law approved 	N/A

4. OUTSTANDING MATTERS ON THE PAST YEARS 2014/2015 ANNUAL REPORT

Due to financial and management constraints and issues that transpired out of the previous audit results a provincial intervention was called on in the form of sec. 139(b). This brought the first administrator on board early 2014 till December 2014 while the current administrator took over from January 2015.

A lot of hard work by various stakeholders have subsequently resulted in that we have halved the listed issues that lead to the previous years qualified audit opinion. Three of the items relate to comparative figures that will not feature in the 2015/16 audit. The only other item relates to irregular expenditure and affects the current and comparative year figures. It is managements opinion that there will be a solution obtained before the start of the next audit as the matter relates to opinions on how missing documentation affect the report.

Issues raised by the Auditor-General has been analysed to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objective is achieved through regular and continuous progress reporting mechanisms.

A high level overview of the issues raised by the Auditor-General on the 2014/15 Annual Financial Statements and the related corrective actions are presented in the table below:

AR PAR	AUDIT ISSUE	CORRECTIVE ACTION
6	Irregular expenditure	We will engage with the AG on how to resolve this issue because the finding has arrived due to missing information / documents that is still missing.
7	Consumer debtors	This item won't be an audit issue for the 15/16 year because it was an issue only for the comparative period
8	Accumulated surplus	This item won't be an audit issue for the 15/16 year because it was an issue only for the comparative period
9	Accumulation of immaterial uncorrected misstatements	This item won't be an audit issue for the 15/16 year because it was an issue only for the comparative period
12-13	Unauthorised and fruitless and wasteful expenditure	Establish controls to prevent fruitless and wasteful expenditure as well as unauthorised expenditure. The registered expenditure will be dealt with in accordance with section 32 of the MFMA. Council Committee established to deal with all unauthorised and fruitless and wasteful expenditure. The investigative process to identify the responsible parties regarding the named expenditures still to be conducted.
14	Material impairments and distribution losses	This item is on top management agendas. Plans need to be implemented to curb losses and effect higher collection rate.
16	Going concern	The provincial intervention and turnaround strategy will address this issue.
17	Material under spending of the grant	Top management must ensure that the budgeted amounts is spent on time.
30	Annual financial statements and annual reports	All of the planned actions plans will result in an improvement of the annual financial statements.
31-32	Expenditure management	Non-adherence to MFMA section 65(2)(e) is due to cash flow constraints and will continue for the next periods. It is also the leading cause of fruitless and wasteful expenditure as it is mostly represented by interest charged on the overdue accounts from Eskom and Midvaal.

33	Liability management	It contract identified needs to be brought to council for ratification.
34-36	Consequences management	The intervention by the administrator was to instil the processes and procedures to fully comply with the regulatory framework. Investigations and reports were tabled and processes put in place.
37	Human resource management and compensation	As part of the turn-around strategy the focus would have been to do a proper resource management to ensure that we have competent personnel that is skilled and able to perform as per the job requirements.
38-58	Procurement and contract management	The supply management structure including bid committees will be reviewed to facilitate implementation of and compliance with the supply chain management policy. A record management system is being investigated. Continuous training will be provided to supply chain officials, bid committee members and officials in general to promote and ensure compliance with the supply chain policy and regulations.
59-62	Environmental management	The municipality is in the process of formalising all the waste management sites and applying for the relevant licenses where applicable. Management is attending to regulatory and environmental issues.
64-65	Leadership	The municipality was placed under administration for an additional year. Various vacant senior positions are in the process of being filled. The new leadership and guidance should instil the values and commitments to ensure a turnaround in the performance of the municipality.
66-67	Financial and performance management	All of the planned actions plans will result in an improvement of the annual financial statements. Consequence management.
68-70	Governance	A dedicated risk management officer has been appointed who will be responsible for the implementation of the risk management plan.

C. RECOMMENDATION

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2015 to 31 December 2016.
- b) That an Adjustment Budget, in terms of the results of the 2015/16 Mid-Year Budget and Performance Assessment be required.
- c) That the 2015/2016 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2015/2016 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54 and Section 56 managers and that it be attached to their performance agreements and forwarded to the relevant National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2016.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.

EXPLANATION OF LEGAL REQUIREMENTS

Section 71 of the MFMA requires that the monthly report should contain:

- (a) actual revenue, per revenue source;
- (b) actual borrowings;
- (c) actual expenditure, per **vote**;
- (d) actual capital expenditure, per vote;
- (e) the amount of any allocations received;
- (f) actual expenditure on those **allocations**, excluding expenditure on-
 - (i) -its share of the local government equitable share; and
 - (ii) -allocations exempted by the annual Division of Revenue Act from compliance with this paragraph; and
- (g) when necessary, an explanation of-
 - (i) any **material variances** from the municipalities projected revenue by source, and from the municipality's expenditure projections per vote;
 - (ii) any material variances from the service delivery and budget implementation plan;
 - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.

The statement must also include:

- (a) a projection of the relevant municipality's revenue and expenditure for the rest of the financial year, and any revisions from initial projections; and
- (b) the prescribed information relating to the state of the budget of each municipal entity as provided to the municipality in terms of **section 87(10)**.
- (c) The amounts reflected in the statement must in each case be compared with the corresponding amounts budgeted for in the municipality's approved budget.
- (d) The statement to the provincial treasury must be in the format of a signed document and in electronic format.

Further, in terms of Government Notice 27431 dated 1 April 2005, regarding the "Local Government: Municipal Finance Management Act 2003 Municipal Investment Regulations: the following is applicable:

Reporting requirements:

9. (1) The accounting officer of a municipality or municipal entity must within 10 working days of the end of each month, as part of the section 71 report required by the Act, submit to the mayor of the municipality or the board of directors of the municipal entity a report describing in accordance with generally recognised accounting practice the investment portfolio of that municipality or municipal entity as at the end of the month.
- (2) The report referred to in sub regulation (1) must set out at least –
 - (a) the **market value** of each investment as at the beginning of the reporting period;
 - (b) any changes to the investment portfolio during the reporting period;
 - (c) the market value of each investment as at the end of the reporting period; and
 - (d) fully accrued interest and yield for the reporting period.

Schedule C

ANNEXURE 'B'

North West: City Of Matlosana(NW403) - Table C1 Schedule Quarterly Budget Statement Summary for 2nd Quarter ended 31 December 2015

Description	2014/15	Budget year 2015/16								
	Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Financial Performance										
Property rates	247,297	270,068	270,068	95,018	76,279	172,297	132,329	39,968	30.20	270,068
Service charges	1,061,159	1,527,855	1,527,855	464,071	332,251	796,323	801,681	(5,359)	(0.67)	1,527,855
Investment revenue	91,202	2,108	2,108	326	161	488	889	(401)	(45.16)	2,108
Transfers recognised - operational	433,652	350,595	350,595	145,773	92,877	238,650	251,930	(13,280)	(5.27)	350,595
Other own revenue	70,407	229,602	229,602	119,828	64,429	184,257	123,101	61,156	49.68	229,602
Total Revenue (excluding capital transfers and contributions)	1,903,718	2,380,228	2,380,228	826,016	565,998	1,392,015	1,309,930	82,084	6.27	2,380,228
Employee costs	483,312	499,105	499,105	113,573	119,944	233,516	249,680	(16,164)	(6.47)	499,105
Remuneration of councillors	20,458	21,421	21,421	5,213	5,251	10,464	10,417	47	0.45	21,421
Depreciation & asset impairment	439,622	463,944	463,944	-	230,801	230,801	231,972	(1,171)	(0.50)	463,944
Finance charges	42,772	11,099	11,099	2,857	2,728	5,586	5,704	(118)	(2.08)	11,099
Materials and bulk purchases	650,753	825,438	825,438	136,824	234,277	371,101	438,848	(67,747)	(15.44)	825,438
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	602,669	922,368	922,368	173,109	285,938	459,047	457,336	1,711	0.37	922,368
Total Expenditure	2,239,586	2,743,375	2,743,375	431,576	878,939	1,310,515	1,393,958	(83,442)	(5.99)	2,743,375
Surplus/(Deficit)	(335,868)	(363,147)	(363,147)	394,440	(312,941)	81,499	(84,027)	165,527	(196.99)	(363,147)
Transfers recognised - capital	830	128,927	128,927	59,774	39,414	99,188	81,159	18,029	22.21	128,927
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)
Capital expenditure & funds sources										
Capital expenditure	101,129	138,927	138,927	5,292	21,558	26,850	80,091	(53,240)	(66.48)	138,927
Transfers recognised - capital	100,122	128,927	128,927	5,281	17,574	22,855	74,090	(51,235)	(69.15)	128,927
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	1,007	10,000	10,000	11	3,984	3,995	6,000	(2,005)	(33.42)	10,000
Total sources of capital funds	101,129	138,927	138,927	5,292	21,558	26,850	80,090	(53,240)	(66.48)	138,927
Financial position										
Total current assets	301,744	302,800	302,800	345,124	223,784	223,784	151,400	72,384	47.81	302,800
Total non current assets	6,063,854	5,464,380	5,464,380	5,940,887	5,735,266	5,735,266	2,732,190	3,003,076	109.91	5,464,380
Total current liabilities	631,910	464,678	464,678	698,155	850,247	850,247	232,339	617,908	265.95	464,678
Total non current liabilities	363,376	334,000	334,000	80,496	76,977	76,977	167,000	(90,023)	(53.91)	334,000
Community wealth/Equity	5,370,313	4,968,502	4,968,502	5,307,359	5,031,826	5,031,826	2,484,251	2,547,575	102.55	4,968,502
Cash flows										
Net cash from (used) operating	-	159,237	159,237	62,067	57,333	119,400	173,325	(53,925)	(31.11)	159,237
Net cash from (used) investing	-	(111,236)	(111,236)	(7,067)	(21,083)	(28,150)	(72,260)	44,130	(61.05)	(111,236)
Net cash from (used) financing	-	(38,000)	(38,000)	(6,699)	(13,509)	(20,207)	-	(20,207)	-	(38,000)
Cash/cash equivalents at the year end	-	100,001	100,001	86,502	109,243	109,243	191,045	(81,802)	(42.82)	100,001
Collection Rate										
Property rates	-	75.80	75.80	50.71	73.26	60.37	73.41	-	-	75.80
Service charges	-	88.87	88.87	51.68	78.26	63.45	94.01	-	-	88.87
Service charges - electricity revenue	-	77.43	77.43	53.71	79.43	64.44	73.81	-	-	77.43
Service charges - water revenue	-	80.95	80.95	68.12	81.58	74.44	75.68	-	-	80.95
Service charges - sanitation revenue	-	69.32	69.32	44.54	46.49	45.56	67.83	-	-	69.32
Service charges - refuse revenue	-	80.00	80.00	50.76	55.07	52.87	72.54	-	-	80.00
Service charges - other	-	80.00	80.00	35.12	35.25	35.18	78.12	-	-	80.00
Interest earned - outstanding debtors	-	100.00	100.00	45.41	11,111.08	90.91	94.61	-	-	100.00

North West: City of Matielosana(NW403) - Table C2 Quarterly Budget Statement - Financial Performance (standard classification) for 2nd Quarter ended 31 December 2015

Standard Classification Description	Ref	2014/15 Audited Outcome	Budget year 2015/16										Full Year Forecast		
			Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %					
Revenue - Standard	1														
<i>Governance and Administration</i>		685,732	454,029	453,847	217,311	671,158	229,126	442,032	192,92	454,029					
Executive & Council		839	4,652	1,218	1,654	2,872	2,187	685	31.30	4,652					454,029
Budget & Treasury Office		684,631	448,884	452,562	215,596	668,158	226,660	441,498	194.78	448,884					448,884
Corporate Services		262	493	66	62	128	279	(151)	(54.12)	493					493
<i>Community and Public Safety</i>		43,010	96,348	2,843	2,854	5,707	44,566	(38,859)	(87.19)	96,348					96,348
Community & Social Services		1,562	5,046	1,874	1,567	3,441	2,563	878	34.26	5,046					5,046
Sport And Recreation		409	9,165	240	211	451	2,610	(2,160)	(22.74)	9,165					9,165
Public Safety		39,894	79,976	361	819	1,180	38,442	(37,261)	(96.93)	79,976					79,976
Housing		1,115	1,860	367	267	635	951	(317)	(33.28)	1,860					1,860
Health		30	300							300					300
<i>Economic and Environmental Services</i>		92,742	57,190	67,511	45,191	112,702	27,150	85,552	315.10	57,190					57,190
Planning and Development		6	5	54	54	109	3	106	3,520.00	5					5
Road Transport		92,736	57,185	67,457	45,136	112,593	27,147	85,446	314.75	57,185					57,185
Environmental Protection															
<i>Trading Services</i>		1,081,919	1,879,894	355,374	336,066	691,440	933,500	(242,060)	(25.93)	1,879,894					1,879,894
Electricity		614,699	828,337	192,388	164,846	357,234	402,727	(46,493)	(11.30)	828,337					828,337
Water		309,564	640,970	105,578	114,686	220,265	326,011	(105,747)	(32.44)	640,970					640,970
Waste Water Management		66,059	190,318	23,382	23,382	47,728	93,375	(45,647)	(48.89)	190,318					190,318
Waste Management		89,597	220,268	33,062	33,151	66,214	111,387	(45,173)	(40.56)	220,268					220,268
Other		1,145	21,695	6,216	3,860	10,197	11,316	(1,119)	(9.89)	21,695					21,695
Total Revenue - Standard	2	1,904,548	2,509,155	883,790	605,412	1,491,203	1,245,558	245,545	19.71	2,509,155					2,509,155
Expenditure - Standard															
<i>Governance and Administration</i>		527,818	658,169	47,849	154,999	202,848	327,968	(125,120)	(38.15)	658,169					658,169
Executive & Council		81,927	104,742	17,580	18,949	36,429	53,959	(17,530)	(32.49)	104,742					104,742
Budget & Treasury Office		401,589	503,875	19,377	123,251	142,629	248,428	(105,799)	(42.59)	503,875					503,875
Corporate Services		44,302	49,552	10,892	12,898	23,790	25,580	(1,790)	(7.00)	49,552					49,552
<i>Community and Public Safety</i>		347,443	341,158	42,238	84,154	126,392	174,523	(48,131)	(27.58)	341,158					341,158
Community & Social Services		69,226	94,080	9,674	13,600	23,474	47,316	(23,842)	(50.39)	94,080					94,080
Sport And Recreation		88,061	60,716	8,456	38,606	47,062	29,389	17,693	60.24	60,716					60,716
Public Safety		180,701	170,416	21,258	27,990	49,248	90,137	(40,889)	(45.36)	170,416					170,416
Housing		15,403	10,671	1,923	2,695	4,618	5,110	(492)	(9.63)	10,671					10,671
Health		14,052	5,274	927	1,063	1,990	2,591	(601)	(23.18)	5,274					5,274
<i>Economic and Environmental Services</i>		208,399	218,259	155,253	148,953	302,206	108,815	193,391	177.72	218,259					218,259
Planning and Development		4,868	7,548	1,395	1,670	3,065	3,765	(700)	(18.58)	7,548					7,548
Road Transport		203,531	210,711	153,858	145,283	299,141	105,050	194,091	184.76	210,711					210,711
Environmental Protection															
<i>Trading Services</i>		1,148,290	1,504,315	183,230	486,861	670,091	757,526	(87,436)	(11.54)	1,504,315					1,504,315
Electricity		593,507	698,460	102,364	288,511	390,875	350,200	40,675	11.61	698,460					698,460
Water		394,141	544,161	56,858	140,517	197,375	273,654	(76,279)	(27.87)	544,161					544,161
Waste Water Management		117,148	137,941	11,115	42,560	53,675	88,097	(14,383)	(21.14)	137,941					137,941
Waste Management		53,494	123,753	12,893	15,273	28,166	65,605	(37,439)	(57.07)	123,753					123,753
Other		7,636	21,474	3,006	5,973	8,979	11,322	(2,342)	(20.69)	21,474					21,474
Total Expenditure - Standard	3	2,239,585	2,743,375	431,576	878,939	1,310,515	1,380,153	(69,638)	(5.05)	2,743,375					2,743,375
Surplus/(Deficit) for the year		(335,038)	(234,220)	454,214	(273,527)	(180,687)	(134,496)	315,183	(234.34)	(234,220)					(234,220)

1. Government Finance Statistics Functions and Sub-Functions are standardised to assist the compilation of national and international accounts for comparison purposes
 2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
 3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

North West: City Of Matlosana(NW403) - Table C4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) for 2nd Quarter ended 31 December 2015

R thousands	Description	Ref	Budget year 2015/16										Full Year Forecast				
			2014/15 Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %						
	Revenue By Source																
	Property rates		247,297	270,068	270,068	96,018	76,279	172,297	132,329	39,968	30.20	270,068					
	Property rates - penalties and collection charges		-	-	-	-	-	-	-	-	-	-	-				
	Service charges - electricity revenue		594,194	753,499	753,499	182,911	161,583	344,494	412,087	(67,593)	(16.40)	753,499					
	Service charges - water revenue		309,364	468,234	468,234	104,953	114,127	219,080	225,106	(6,026)	(2.66)	468,234					
	Service charges - sanitation revenue		68,005	129,136	129,136	23,861	22,898	46,758	64,651	(17,892)	(27.68)	129,136					
	Service charges - refuse revenue		89,596	159,486	159,486	33,062	33,151	66,214	91,012	(24,798)	(27.25)	159,486					
	Service charges - other		-	17,500	17,500	119,283	493	119,776	8,826	110,950	1,257.08	17,500					
	Rental of facilities and equipment		5,233	5,593	5,593	1,398	1,218	2,617	2,948	(331)	(11.24)	5,593					
	Interest earned - external investments		91,202	2,108	2,108	326	161	488	889	(401)	(45.16)	2,108					
	Interest earned - outstanding debtors		-	79,385	79,385	29,271	33,169	62,441	41,538	20,903	50.32	79,385					
	Dividends received		-	-	-	-	-	-	-	-	-	-	-				
	Fines		5,387	3,031	3,031	458	561	1,019	1,631	(612)	(37.51)	3,031					
	Licences and permits		6,773	7,271	7,271	2,065	1,462	3,527	3,864	(337)	(8.72)	7,271					
	Agency services		-	-	-	-	-	-	-	-	-	-	-				
	Transfers recognised - operational		433,652	350,595	350,595	145,773	92,877	238,650	251,930	(13,280)	(5.27)	350,595					
	Other own revenue		53,015	134,322	134,322	86,635	27,550	114,186	73,120	41,064	56.16	134,322					
	Gains on disposal of PPE		-	-	-	-	469	469	-	469	-	-	-				
	Total Revenue (excl. capital transfers and contributions)		1,903,718	2,380,228	2,380,228	826,016	565,998	1,392,015	1,309,930	82,084	6.27	2,380,228					
	Expenditure By Type																
	Employee related costs		483,312	499,105	499,105	113,573	119,944	233,516	249,680	(16,164)	(6.47)	499,105					
	Remuneration of councillors		20,458	21,421	21,421	5,213	5,251	10,464	10,417	47	0.45	21,421					
	Debt impairment		297,188	373,523	373,523	-	-	-	186,762	(186,762)	(100.00)	373,523					
	Depreciation and asset impairment		439,622	463,944	463,944	-	230,801	230,801	231,972	(1,171)	(0.50)	463,944					
	Finance charges		42,772	11,099	11,099	2,857	2,728	5,566	5,704	(118)	(2.08)	11,099					
	Bulk purchases		650,753	747,357	747,357	127,959	215,273	343,232	389,794	(46,562)	(11.95)	747,357					
	Other Materials		-	78,081	78,081	8,865	19,004	27,869	49,054	(21,185)	(43.19)	78,081					
	Contracted services		28,705	31,500	31,500	5,026	12,478	17,503	11,583	5,920	51.11	31,500					
	Transfers and grants		-	-	-	-	-	-	-	-	-	-	-				
	Other expenditure		276,776	517,345	517,345	168,083	273,460	441,544	256,991	182,553	70.49	517,345					
	Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-				
	Total Expenditure		2,239,586	2,743,375	2,743,375	431,576	878,939	1,310,515	1,393,958	(83,442)	(5.99)	2,743,375					
	Surplus/(Deficit)		(335,868)	(363,147)	(363,147)	394,440	(312,941)	81,499	(84,027)	165,527	(196.99)	(363,147)					
	Transfers recognised - capital		830	128,927	128,927	59,774	39,414	99,188	81,159	18,029	22.21	128,927					
	Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-	-				
	Contributed assets		-	-	-	-	-	-	-	-	-	-	-				
	Surplus/(Deficit) after capital transfers and contributions		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)					
	Taxation		-	-	-	-	-	-	-	-	-	-	-				
	Surplus/(Deficit) after taxation		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)					
	Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-				
	Surplus/(Deficit) attributable to municipality		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)					
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-				
	Surplus/(Deficit) for the year		(335,038)	(234,220)	(234,220)	454,214	(273,527)	180,687	(2,868)	183,556	(6,399.28)	(234,220)					

North West City Of Matlosana(NW403) - Table C6 Quarterly Budget Statement - Financial Position for 2nd Quarter ended 31 December 2015

R thousands	Description	Ref	Budget year 2015/16										Full Year Forecast			
			2014/15 Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %					
	ASSETS	1														
	Current assets															
	Cash		32,501	30,000	30,000	84,252	149,252	149,252	15,000	134,252	895.02	30,000				
	Call investment deposits			70,000	70,000	115,444	74,400	74,400	35,000	39,400	112.57	70,000				
	Consumer debtors		87,544	102,773	102,773	(168)	(86,693)	(86,693)	51,387	(138,080)	(268.71)	102,773				
	Other debtors		4,601	10,000	10,000	70,851	15,479	15,479	5,000	10,479	209.58	10,000				
	Current portion of long-term receivables		103,494	27	27				14	(14)	(100.00)	27				
	Inventory		73,604	90,000	90,000	74,745	71,346	71,346	45,000	26,346	58.55	90,000				
	Total current assets		301,744	302,800	302,800	345,124	223,784	223,784	151,400	72,384	47.81	302,800				
	Non current assets															
	Long-term receivables		163	130	130	181	175	175	65	110	168.70	130				
	Investments			18,500	18,500	25,797	25,797	25,797	9,250	16,547	178.89	18,500				
	Investment property		45,756	50,000	50,000				25,000	(25,000)	(100.00)	50,000				
	Investment in Associate															
	Property, plant and equipment		5,983,422	5,393,000	5,393,000	5,914,909	5,709,295	5,709,295	2,696,500	3,012,795	111.73	5,393,000				
	Agricultural															
	Biological															
	Intangible		763	750	750				375	(375)	(100.00)	750				
	Other non-current assets		33,752	2,000	2,000				1,000	(1,000)	(100.00)	2,000				
	Total non current assets		6,083,854	5,464,380	5,464,380	5,940,887	5,735,266	5,735,266	2,732,190	3,003,076	109.91	5,464,380				
	TOTAL ASSETS		6,385,598	5,767,180	5,767,180	6,286,011	5,959,050	5,959,050	2,883,590	3,075,460	106.65	5,767,180				
	LIABILITIES															
	Current liabilities															
	Bank overdraft		7,937													
	Borrowing		14,706	16,000	16,000	31,391	35,638	35,638	8,000	(8,000)	(100.00)	16,000				
	Consumer deposits		22,947			534,192	482,037	482,037	224,339	257,698	114.87	448,678				
	Trade and other payables		573,874	448,678	448,678	332,572	332,572	332,572		332,572						
	Provisions		12,446			898,155	850,247	850,247	232,339	617,908	265.95	484,678				
	Total current liabilities		631,910	464,678	464,678	898,155	850,247	850,247	232,339	617,908	265.95	484,678				
	Non current liabilities															
	Borrowing		95,426	59,000	59,000	80,496	76,977	76,977	29,500	47,477	160.94	59,000				
	Provisions		267,950	275,000	275,000				137,500	(137,500)	(100.00)	275,000				
	Total non current liabilities		363,376	334,000	334,000	80,496	76,977	76,977	167,000	(90,023)	(53.91)	334,000				
	TOTAL LIABILITIES		995,286	798,678	798,678	978,652	927,224	927,224	399,339	527,885	132.19	798,678				
	NET ASSETS	2	5,370,313	4,968,502	4,968,502	5,307,359	5,031,826	5,031,826	2,484,251	2,547,575	102.55	4,968,502				
	COMMUNITY WEALTH/EQUITY															
	Accumulated Surplus/(Deficit)		5,370,313	4,963,375	4,963,375	5,302,229	5,026,696	5,026,696	2,481,688	2,545,008	0	4,963,375				
	Reserves			5,127	5,127	5,130	5,130	5,130	2,564	2,567	0	5,127				
	Minorities interests															
	TOTAL COMMUNITY WEALTH/EQUITY	2	5,370,313	4,968,502	4,968,502	5,307,359	5,031,826	5,031,826	2,484,251	2,547,575	0	4,968,502				

References

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

North West: City Of Matlosana(NW403) - Table C7 Quarterly Budget Statement - Cash Flows for 2nd Quarter ended 31 December 2015

R thousands	Description	Ref	2014/15 Audited Outcome	Budget year 2015/16													
				Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast					
	CASH FLOW FROM OPERATING ACTIVITIES	1															
	Receipts																
	Property rates, penalties and collection charges			240,019	240,019	49,619	59,699	109,318	124,400	(15,082)							240,019
	Service charges			1,182,958	1,182,958	249,240	263,899	513,138	591,750	(78,612)							1,182,958
	Other revenue			76,815	76,815	40,511	50,770	91,282	36,421	54,861							76,815
	Government - operating			350,595	350,595	145,773	92,877	238,650	251,930	(13,280)							350,595
	Government - capital			110,268	110,268	59,774	39,414	99,188	62,500	36,688							110,268
	Interest			2,108	2,108	326	161	488	953	(465)							2,108
	Dividends																
	Payments																
	Suppliers and employees			(1,792,427)	(1,792,427)	(480,244)	(446,759)	(927,002)	(888,389)	(38,613)							(1,792,427)
	Finance charges			(11,099)	(11,099)	(2,932)	(2,728)	(5,661)	(6,240)	579							(11,099)
	Transfers and grants																
	NET CASH FROM/(USED) OPERATING ACTIVITIES			159,237	159,237	62,067	57,333	119,400	173,325	(53,925)							159,237
	CASH FLOW FROM INVESTING ACTIVITIES																
	Receipts																
	Proceeds on disposal of PPE			32	32		469	469		469							32
	Decrease in non-current debtors																
	Decrease in other non-current receivables																
	Decrease (increase) in non-current investments			(1,000)	(1,000)	6	6	12		12							(1,000)
	Payments																
	Capital assets			(110,268)	(110,268)	(5,292)	(21,558)	(26,850)	(72,280)	45,430							(110,268)
	NET CASH FROM/(USED) INVESTING ACTIVITIES			(111,236)	(111,236)	(7,067)	(21,083)	(28,150)	(72,280)	44,130							(111,236)
	CASH FLOW FROM FINANCING ACTIVITIES																
	Receipts																
	Short term loans																
	Borrowing long term/refinancing					(1,327)	(3,519)	(4,846)		(4,846)							
	Increase (decrease) in consumer deposits					409	(3,743)	(3,333)		(3,333)							
	Payments																
	Repayment of borrowing			(38,000)	(38,000)	(5,761)	(6,247)	(12,028)		(12,028)							(38,000)
	NET CASH FROM/(USED) FINANCING ACTIVITIES			(38,000)	(38,000)	(6,699)	(13,509)	(20,207)		(20,207)							(38,000)
	NET INCREASE/(DECREASE) IN CASH HELD			10,001	10,001	48,302	22,741	71,043	101,045	(30,002)							10,001
	Cash/cash equivalents at the year begin:			90,000	90,000	38,200	86,502	38,200	90,000	(51,800)							90,000
	Cash/cash equivalents at the year end:			100,001	100,001	86,502	105,243	109,243	191,045	(81,802)							100,001

References

1. Material variances to be explained in Table SC1

North West: City Of Matlosana(NW403) - Table C9 Quarterly Budget Statement - Capital Expenditure by Asset Clas for 2nd Quarter ended 31 December 2015

Description	Ref	2014/15	2015/16								
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
CAPITAL EXPENDITURE											
Total New Assets		101,129	138,927	138,927	5,292	21,558	26,850	69,464	(42,614)	(61.35)	138,927
Infrastructure - Road Transport		45,468	52,536	52,536	728	5,248	5,976	26,268	(20,292)	(77.25)	52,536
Infrastructure - Electricity		1,336	10,000	10,000	-	1,600	1,600	5,000	(3,400)	(68.00)	10,000
Infrastructure - Water		23,019	34,964	34,964	3,597	6,126	9,723	17,482	(7,759)	(44.38)	34,964
Infrastructure - Sanitation		15,472	27,997	27,997	956	4,599	5,556	13,998	(8,442)	(60.31)	27,997
Infrastructure - Other		-	-	-	-	-	-	-	-	-	-
Infrastructure		65,296	125,497	125,497	5,281	17,574	22,855	62,748	(39,893)	(63.58)	125,497
Community		13,923	3,430	3,430	-	-	-	1,715	(1,715)	(100.00)	3,430
Heritage assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other assets		1,910	10,000	10,000	11	3,984	3,995	5,000	(1,005)	(20.11)	10,000
Agricultural assets		-	-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets		-	-	-	-	-	-	-	-	-	-
Infrastructure - Road Transport		-	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure		-	-	-	-	-	-	-	-	-	-
Infrastructure - Road Transport		45,468	52,536	52,536	728	5,248	5,976	26,268	(20,292)	(77.25)	52,536
Infrastructure - Electricity		1,336	10,000	10,000	-	1,600	1,600	5,000	(3,400)	(68.00)	10,000
Infrastructure - Water		23,019	34,964	34,964	3,597	6,126	9,723	17,482	(7,759)	(44.38)	34,964
Infrastructure - Sanitation		15,472	27,997	27,997	956	4,599	5,556	13,998	(8,442)	(60.31)	27,997
Infrastructure - Other		-	-	-	-	-	-	-	-	-	-
Infrastructure		85,296	125,497	125,497	5,281	17,574	22,855	62,748	(39,893)	(63.58)	125,497
Community		13,923	3,430	3,430	-	-	-	1,715	(1,715)	(100.00)	3,430
Heritage assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other assets		1,910	10,000	10,000	11	3,984	3,995	5,000	(1,005)	(20.11)	10,000
Agricultural assets		-	-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset Class		101,129	138,927	138,927	5,292	21,558	26,850	69,464	(42,614)	(61.35)	138,927
Repairs and Maintenance by Asset Class		-	78,081	78,081	-	-	-	39,041	(39,041)	(100.00)	78,081
Infrastructure - Road Transport		-	14,972	14,972	-	-	-	7,486	(7,486)	(100.00)	14,972
Infrastructure - Electricity		-	18,364	18,364	-	-	-	9,182	(9,182)	(100.00)	18,364
Infrastructure - Water		-	12,847	12,847	-	-	-	6,423	(6,423)	(100.00)	12,847
Infrastructure - Sanitation		-	5,568	5,568	-	-	-	2,784	(2,784)	(100.00)	5,568
Infrastructure - Other		-	4,681	4,681	-	-	-	2,340	(2,340)	(100.00)	4,681
Infrastructure		-	56,432	56,432	-	-	-	28,216	(28,216)	(100.00)	56,432
Community		-	19,669	19,669	-	-	-	9,835	(9,835)	(100.00)	19,669
Heritage assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other assets		-	1,980	1,980	-	-	-	990	(990)	(100.00)	1,980
Repairs and Maintenance by Expenditure Items		-	-	-	-	-	-	-	-	-	-
Employee related costs		-	-	-	-	-	-	-	-	-	-
Other materials		-	-	-	9,545	19,004	28,549	-	28,549	-	-
Contracted Services		-	-	-	-	-	-	-	-	-	-
Other expenditure		-	78,081	-	-	-	-	-	-	-	-
TOTAL REPAIRS AND MAINTENANCE EXPENDITURE		-	78,081	-	9,545	19,004	28,549	-	28,549	-	-

References
 4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
 6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
 7. Including repairs and maintenance to agricultural, biological and intangible assets

North West: City of Matlosana(NW403) - Table SC13a Quarterly Budget Statement - Capital Expenditure on New Assets by Asset Class for 2nd Quarter ended 31 December 2015

Description	Ref	2014/15	2015/16								
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
R thousands											
Capital Expenditure on new assets by Asset Class/Sub-class											
Infrastructure		85,296	125,497	125,497	5,281	17,574	22,855	62,748	(39,893)	(63.58)	125,497
Infrastructure - Road Transport		45,468	52,536	52,536	728	5,248	5,976	26,268	(20,292)	(77.25)	52,536
Roads, Pavements, Bridges and Storm Water		45,468	52,536	52,536	728	5,248	5,976	26,268	(20,292)	(77.25)	52,536
Infrastructure - Electricity		1,336	10,000	10,000	-	1,600	1,600	5,000	(3,400)	(68.00)	10,000
Electricity Reticulation		1,336	10,000	10,000	-	1,600	1,600	5,000	(3,400)	(68.00)	10,000
Street Lighting		-	-	-	-	-	-	-	-	-	-
Infrastructure - Water		23,019	34,964	34,964	3,597	6,126	9,723	17,482	(7,759)	(44.38)	34,964
Water Reservoirs and Reticulation		23,019	34,964	34,964	3,597	6,126	9,723	17,482	(7,759)	(44.38)	34,964
Infrastructure - Sanitation		15,472	27,997	27,997	956	4,599	5,556	13,998	(8,442)	(60.31)	27,997
Sewerage Purification and Reticulation		15,472	27,997	27,997	956	4,599	5,556	13,998	(8,442)	(60.31)	27,997
Infrastructure - Other		-	-	-	-	-	-	-	-	-	-
Waste Mangement		-	-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Community		13,923	3,430	3,430	-	-	-	1,715	(1,715)	(100.00)	3,430
Parks and Gardens		-	-	-	-	-	-	-	-	-	-
Sportfields		8,913	3,430	3,430	-	-	-	1,715	(1,715)	(100.00)	3,430
Community Halls		5,000	-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-	-
Recreational Facilities		-	-	-	-	-	-	-	-	-	-
Security and Policing		-	-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-	-
Other		10	-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other Assets		1,910	10,000	10,000	11	3,984	3,995	5,000	(1,005)	(20.11)	10,000
General Vehicles		-	5,000	5,000	-	3,944	3,944	2,500	1,444	57.75	5,000
Specialised Vehicles		-	-	-	-	-	-	-	-	-	-
Plant and Equipment		-	-	-	-	40	40	-	40	-	-
Office Equipment		586	-	-	11	-	11	-	11	-	-
Abattoirs		-	-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-	-
Other Land and Buildings		-	-	-	-	-	-	-	-	-	-
Other		1,324	5,000	5,000	-	-	-	2,500	(2,500)	(100.00)	5,000
Agricultural Assets		-	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-	-
Biological Assets		-	-	-	-	-	-	-	-	-	-
Biological Assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	101,129	138,927	138,927	5,292	21,558	26,850	69,464	(42,614)	(61.35)	138,927
Specialised Vehicles		-	-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-	-

References

1. Total Capital Expenditure on new assets (SC13a) plus Total Capital Expenditure on renewal of existing assets (SC13b) must reconcile to total capital expenditure in Budgeted Capital Expenditure

North West: City Of Matlosana(NW403) - Table SC13C Quarterly Budget Statement - Repairs and Maintenance Expenditure by Asset Class for 2nd Quarter ended 31 December 2015






Description	Ref	2014/15	2015/16								
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Repairs and Maintenance Expenditure by Asset Class/Sub-class											
Infrastructure		-	56,432	56,432	-	-	-	28,216	(28,216)	(100.00)	56,432
Infrastructure - Road Transport		-	14,972	14,972	-	-	-	7,486	(7,486)	(100.00)	14,972
Roads, Pavements, Bridges and Storm Water		-	14,972	14,972	-	-	-	7,486	(7,486)	(100.00)	14,972
Infrastructure - Electricity		-	18,364	18,364	-	-	-	9,182	(9,182)	(100.00)	18,364
Electricity Reticulation		-	18,364	18,364	-	-	-	9,182	(9,182)	(100.00)	18,364
Street Lighting		-	-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	12,847	12,847	-	-	-	6,423	(6,423)	(100.00)	12,847
Water Reservoirs and Reticulation		-	12,847	12,847	-	-	-	6,423	(6,423)	(100.00)	12,847
Infrastructure - Sanitation		-	5,568	5,568	-	-	-	2,784	(2,784)	(100.00)	5,568
Sewerage Purification and Reticulation		-	5,568	5,568	-	-	-	2,784	(2,784)	(100.00)	5,568
Infrastructure - Other		-	4,681	4,681	-	-	-	2,340	(2,340)	(100.00)	4,681
Waste Mangement		-	4,681	4,681	-	-	-	2,340	(2,340)	(100.00)	4,681
Transportation		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Community		-	19,669	19,669	-	-	-	9,835	(9,835)	(100.00)	19,669
Parks and Gardens		-	1,611	1,611	-	-	-	806	(806)	(100.00)	1,611
Sportfields		-	856	856	-	-	-	428	(428)	(100.00)	856
Community Halls		-	147	147	-	-	-	74	(74)	(100.00)	147
Libraries		-	345	345	-	-	-	173	(173)	(100.00)	345
Recreational Facilities		-	1,942	1,942	-	-	-	971	(971)	(100.00)	1,942
Security and Policing		-	-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-	-
Clinics		-	48	48	-	-	-	24	(24)	(100.00)	48
Museums and Art Galleries		-	407	407	-	-	-	204	(204)	(100.00)	407
Other		-	14,313	14,313	-	-	-	7,157	(7,157)	(100.00)	14,313
Heritage Assets		-	-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other Assets		-	1,980	1,980	-	-	-	990	(990)	(100.00)	1,980
General Vehicles		-	-	-	-	-	-	-	-	-	-
Specialised Vehicles		-	-	-	-	-	-	-	-	-	-
Plant and Equipment		-	-	-	-	-	-	-	-	-	-
Office Equipment		-	-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-	-
Other Land and Buildings		-	-	-	-	-	-	-	-	-	-
Other		-	1,980	1,980	-	-	-	990	(990)	(100.00)	1,980
Agricultural Assets		-	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-	-
Biological Assets		-	-	-	-	-	-	-	-	-	-
Biological Assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure		-	78,081	78,081	-	-	-	39,041	(39,041)	(100.00)	78,081
Specialised Vehicles		-	-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-	-

**DIRECTOR STRATEGIC PLANNING, MONITORING AND CONTROL
MS. LM RAMOROLA**







TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%
Municipal Institutional Development and Transformation (5)
Good Governance and Public Participation (23)

18%
82%

DP Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
Operational	N/A	DSPMC1	LM Ramorola	Good Governance and Public Participation	To ensure that the mandate of council is executed	% of Council resolutions implementation within required timeframe	Implementing 100% of all council resolutions by June 2016	New Indicator	1	Nr. received / Nr executed 100%		100.00%		2 Items referred back	Items to be resubmitted	6 Received / 6 Resolved ADM - 2 Received / 2 Resolved.	Nr of council resolutions. Execution letters / notes
									2	Nr. received / Nr executed 100%		100.00%					
									3	Nr. received / Nr executed 100%							
									4	Nr. received / Nr executed 100%							
Operational	N/A	DSPMC2	LM Ramorola	Municipal Institutional Development and Transformation	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New Indicator	1	Credible annual report input provided		Credible annual report input					Completed AR template
									2	-		-					
									3	-		-					
									4	-		-					
Operational	N/A	DSPMC3	LM Ramorola	Municipal Institutional Development and Transformation	To ensure that the programmes and projects of the directorate are incorporated	Directorate's 2016/17 IDP inputs provided before the draft budget is tabled	Providing the directorate's 2016/17 IDP inputs before the draft budget is tabled by 26 March 2016	New Indicator	1	-		-					IPD needs and priority list
									2	-		-					
									3	Credible IDP inputs provided		-					
									4	-		-					
Operational	N/A	DSPMC4	LM Ramorola	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	New Indicator	1	Nr. received / Nr resolved 100%		0.00%		Risks were only identified in 1st Q	To mitigate risks during the 2015/16 financial year	7 Received / 0 Resolved	Top and bottom layer SDBIP
									2	Nr. received / Nr resolved 100%		33.00%					
									3	Nr. received / Nr resolved 100%							
									4	Nr. received / Nr resolved 100%							
Operational	N/A	DSPMC5	LM Ramorola	Municipal Institutional Development and Transformation	To ensure that the all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft SDBIP is submitted by 25 May 2016	Providing the directorate's SDBIP inputs before the draft SDBIP is submitted by 25 May 2016	New Indicator	1	-		-					Identify risks (register portion). Solutions
									2	-		-					
									3	-		-					
									4	Credible SDBIP inputs provided		-					

Compliance	PMS1	N/A	OC Powrie	Good Governance and Public Participation	To approve the Annual Performance Report to comply with section 46 of the MSA	2015/16 Annual Performance Report approved by Municipal Manager	Approving 2015/16 Annual Performance Report by Municipal Manager by August 2015	2013/14 APR approved - 28 August 2014	1	2015/16 Annual Performance Report approved		2015/16 Annual Performance Report approved by Municipal Manager	31 August 2015	MM Letter
									2					
									3					
									4					
Compliance	PMS2	N/A	OC Powrie	Good Governance and Public Participation	To table the Draft / Unaudited Annual Report to comply with section 121 and Circular 63 of MFMA	Draft / Unaudited 2015/16 Annual Report tabled in Council / Administrator	Tabling the Draft / Unaudited 2015/16 Annual Report in Council / Administrator by 30 September 2015	Draft / Unaudited 2013/14 AP tabled, CC 106/2014 dated 28/08/2014	1	Draft / Unaudited 2015/16 Annual Report tabled		Draft / Unaudited 2015/16 Annual Report approved by Administrator	MM 135/2015 & ADM 31/2015 dated 31 August 2015	Item. Council Resolution
									2					
									3					
									4					
Compliance	PMS3	N/A	OC Powrie	Good Governance and Public Participation	To table the Audited Annual Report to comply with section 121 of MFMA	Audited 2015/16 Annual Report tabled before Council	Tabling the Audited 2015/16 Annual Report before Council by 31 January 2016	2013/14 Annual Report tabled, MM 32/2015 dated 22 January 2015. SP CC 1/2015 dated 30 January 2015	1	Finalize quotations for text editing and request sealed quotations for printing of annual report		Quotations for text editing requested on 08/12/2015. Tender for sealed quotations for printing of annual report compiled on 18/12/2015	Service provider (F Postma) for text editing appointed on 21/12/2015. Tender for sealed quotations close on 08/01/2016	Item. Council Resolution
									2					
									3	2015/16 Annual Report tabled				
									4					
Compliance	PMS4	N/A	OC Powrie	Good Governance and Public Participation	To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	2015/16 Mid-Year Assessment Report approved by the Executive Mayor/ Administrator	Approving the 2015/16 Mid-Year Assessment Report by the Executive Mayor / Administrator by 23 January 2016	2014/15 Mid-Year Assessment Report approved, SP CC 2/2015 dated 30	1				MM Resolution. Council Resolution	
									2					
									3	2015/16 Mid-Year Assessment Report approved				
									4					
Compliance	PMS5	N/A	OC Powrie	Good Governance and Public Participation	To table the draft SDBIP to comply with legislation	Draft 2016/17 SDBIP tabled by Council	Tabling draft 2016/17 SDBIP by Council by May 2016	2015/16 Mid-Year Assessment Report approved, SP CC 38/2015 dated 29 May 2015	1				Item. Council resolution	
									2					
									3					
									4	Draft 2016/17 SDBIP tabled				

IDP#	Compliance	N/A	Good Governance and Public Participation	To approve the final IDP to comply with legislation	Final 2016/17 IDP approved by Council	Approving final 2016/17 IDP by Council by May 2016	approved, SP CC 37/2016 dated 29 May 2015	1 2 3 4	Final 2016/17 IDP approved	MA	Conducted Risk Management Activities with all directorates in the first quarter.	Council Resolution
RIS1	Compliance	N/A	Good Governance and Public Participation	To submit a Risk Management report to the Risk Management Committee to ensure good governance	Risk management report submitted to the Risk Management Committee	Submitting 4 risk management reports to ensure an effective risk management process to the Risk Management Committee by June 2016	4 Risk management reports submitted	1 Risk management report submitted 1 Risk management report submitted 1 Risk management report submitted 1 Risk management report submitted	MA	Conducted Risk Management Activities with all directorates in the first quarter.	Programme Notice & Attendance Register Updated Risk Register Report to Audit Committee	
RIS2	Compliance	N/A	Municipal Institutional Development and Public Participation	To conduct Risk assessment to ensure good governance and to comply with legislation	Risk Assessment conducted on emerging risks	Conducting 2 Risk Assessments with Council departments on emerging risks by June 2016	2 Risk Assessment workshops conducted	1 Risk Assessment 1 Risk Assessment	MA	1 Risk Assessment	Notice, Risk register, Attendance register, Minutes.	
RIS3	Compliance	N/A	Good Governance and Public Participation	To revise the Risk Register to determine the linkage between departmental objectives and risk activity	Risk Register revised and approved to determine the linkage between departmental objectives and risk activity	Revising the 2015/16 Risk Register to determine the linkage between departmental objectives and risk activity and approving the 2015/16 Risk Register by June 2016	2014/15 Risk register was reviewed in May/June 2015 and the 2015/16 Risk register	1 2 3 4	MA	2015/16 Risk Register revised and 2015/16 Risk Register approved	Risk register, Notices, Attendance register, Risk Assessment report	
RIS4	Compliance	N/A	Good Governance and Public Participation	To conduct Fraud Risk assessment to ensure good governance and to comply with legislation	Nr of fraud risk assessments in conjunction with provincial department conducted on emerging risks	Conducting 2 fraud risk assessments with Council departments in conjunction with provincial department on the emerging risks by June 2016	503 Employees assessed. Report to Council	1 Fraud risk assessment	MA	Conducted a fraud risk assessment with Corporate Service and Finance directorates based on the survey conducted in 2014/15 financial year.	Fraud and Anti-Corruption Plan, Notices, Attendance register, Assessment report.	

Compliance	N/A	MPAC1	K Moipolia	Good Governance and Public Participation	To monitor the municipality's performance and financial situation by conducting regular MPAC meeting	Number of MPAC (s 79) meetings to monitor the performance and financial situation in the City of Matlosana conducted	Conducting 10 public participation (s 79) meetings to monitor the performance and financial situation in the City of Matlosana by June 2016	9 MPAC meetings conducted	1 2 3 4	1 3 6 -		2 meetings held 2 meetings held	Notice. Attendance registers. Minutes.
Compliance	N/A	MPAC2	K Moipolia	Good Governance and Public Participation	To monitor the municipality's performance and financial situation by conducting regular MPAC meeting	Number of MPAC (s 79) meetings to monitor the performance and financial situation in the City of Matlosana conducted	Conducting 10 section 32 meetings to monitor the performance and financial situation in the City of Matlosana by June 2016	9 MPAC meetings conducted	1 2 3 4	- - 7 3		-	Notice. Attendance registers. Minutes.
Compliance	N/A	MPAC3	K Moipolia	Good Governance and Public Participation	To issue MPAC progress reports to ensure compliance with legislation	Number of MPAC progress reports issued to council which assess the efficiency and effectiveness of performance and finances of council	Issuing 4 MPAC progress reports to council which assess the efficiency and effectiveness of performance and finances achieved by council by June 2016	3 MPAC progress reports submitted	1 2 3 4	1 1 1 1		1 Progress report 1 Progress report	Item. Council Resolution
Compliance	N/A	MPAC4	K Moipolia	Good Governance and Public Participation	To enhance public participation on the results of the Annual Report to comply with legislation	Number of public participation meetings conducted on the results of the Annual Report	Conducting 1 public participation meeting on the results of the Annual Report by March 2016	2 Public hearings conducted	1 2 3 4	- - 1 Public participation meeting conducted -		-	Advertise n/Notice for public participation. Attendance registers. Public.
Compliance	N/A	MPAC5	K Moipolia	Good Governance and Public Participation	To conduct public hearings on the final report of the Auditor General to comply with legislation	Number of public hearings conducted on the final report of the Auditor General	Conducting 2 public hearings on the final report of the Auditor General by March 2016	New Indicator	1 2 3 4	- - 2 public hearings conducted -		-	Advertise n/Notice for public participation. Attendance registers.
Compliance	N/A	MPAC6	K Moipolia	Good Governance and Public Participation	To table the Oversight Report to comply with s.129(1) of the MFMA	2015/16 Oversight Report tabled before Council	Tabling the 2015/16 Oversight Report before Council by 31 March 2016	2013/14 Oversight Report tabled. CC15/2015 dated 31 March 2015	1 2 3 4	- - 2015/16 Oversight Report tabled -		-	Item. Council Resolution

ACTING DIRECTORATE CIVIL SERVICES AND HUMAN SETTLEMENTS

MR. MSL NTLATLENG

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

Service Delivery & Infrastructure Development (36)

Municipal Institutional Development and Transformation (4)

Municipal Financial Viability & Management (2)

Good Governance and Public Participation (2)



81%




9%





5%

5%










IDP Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
IDP - MIG Funded - Roll over	2035304015446	PMU1	K Makgatho	Service Delivery & Infrastructure Development	To open a new solid waste cell in Klerksdorp to ensure a safe disposal environment for the community	Number of new solid waste cells on existing solid disposal site in Klerksdorp opened	Opening of 1 new solid waste cell on existing solid disposal site in Klerksdorp at a cost of R 3 729 471 by December 2015	Earthworks 95% completed and subsoil drainage 95%	1	Sub-soil drainage and layer works completed		Sub-soil drainage and layer works completed	R 0				Appointment letters of consultants and contractor.
									2	Lining of a cell - Project completed		Lining of a cell - Project completed	R 1 611 276				Invoices. Proof of payment. Vote number. GO40. Practical completion certificate. Photos
									3	-		-					
									4	-		-					
IDP - NGPD Funded - Roll over	2035254014523	PMU2	K Makgatho	Service Delivery & Infrastructure Development	To construct a pedestrian bridge over the N12 between Alabama and Jouberton to ensure public safety	Pedestrian bridge over N12 constructed	Constructing a 102m pedestrian bridge over the N12 between Alabama and Jouberton at a cost of R 6 000 000 (estimate) by December 2015	Steel and concrete works completed. Project 75% completed. R 13 312 009	1	Staircase, palisade fencing and bus stops		Target not achieved, Palisade not done.	R 0	Slow pace of the contractor	Increase resources to still complete the project in the second quarter	The project is a roll-over from 2014/15 but roll-overs are still to be approved by council. No 2015/16 vote number	Invoices. Proof of payment. Vote number. GO40. Practical completion certificate. Photos
									2	Pre-cast beam and side walks - project completed		Target Achieved		Slow pace of the contractor	Contractor is placed on rigid terms to complete the project by 30th January 2016	Roll overs not approved by National Treasury, Council to counter fund	
									3	-		-					
									4	-		-					
IDP - MIG Funded	2035254013607	PMU3	K Makgatho	Service Delivery & Infrastructure Development	To control and direct the flow of storm-water and prevent road erosion	Main storm-water drainage system constructed in Jouberton (Phase 6)	Constructing 1.5 km of main storm-water drainage system as per program in Jouberton (Phase 6) at a cost of R 4 242 230 by June 2016	New project	1	Appointment of contractor and site establishment		Target not achieved	R 0	Delays caused by contractors taking time to agree on the contracts amounts	Increase resources to still complete the project by June 2016		Invoices. Proof of payment. Vote number. GO40. Practical completion certificate. Photos
									2	Constructing 0.5 km channel		Target not achieved	R 329 829	Contractors Appointed in December and could not execute any works due to holidays	Contractors to begin first week in January 2016 and submit claims		
									3	Constructing 0.5 km channel							
									4	Constructing 0.5 km channel. Project completed							







IDP - MIG Funded 2035254013608 PMU4 K Makgatho Service Delivery & Infrastructure Development To control and direct the flow of storm-water and prevent road erosion Main storm-water drainage system constructed in Kanana (Phase 1) Constructing 1.5 km of main storm-water drainage system as per program in Kanana (Phase 1) at a cost of R 4 242 230 by June 2016	New project		Target not achieved	R 0	The tender closed on the 6th Sep 2015 and the Civil Dept. received documents on the 11th Sep. 2015 for preparation of evaluation reports. Reports were completed on the 30 Sep 2015	Increase resources to still complete the project by June 2016	Invoices. Proof of payment. Vote number. GO40. Practical completion certificate. Photos		
								1	Appointment of contractor and site establishment
								2	Constructing 0.5 km channel
								3	Constructing 0.5 km channel
IDP - MIG Funded 2035254013609 PMU5 K Makgatho Service Delivery & Infrastructure Development To control and direct the flow of storm-water and prevent road erosion Main storm-water drainage system constructed in Khuma (Phase 1) Constructing 1.5 km of main storm-water drainage system as per program in Khuma (Phase 1) at a cost of R 4 242 230 by June 2016	New project		Target not achieved	R 0	The tender closed on the 6th Sep 2015 and the Civil Dept. received documents on the 11th Sep. 2015 for preparation of evaluation reports. Reports were completed on the 30 Sep 2015	Increase resources to still complete the project by June 2016	Invoices. Proof of payment. Vote number. GO40. Practical completion certificate. Photos		
								1	Appointment of contractor and site establishment
								2	Constructing 0.5 km channel
								3	Constructing 0.5 km channel
			0.5 km channel constructed	R 874 479		Increase resources to still complete the project by June 2016			
								4	Constructing 0.5 km channel. Project

IDP - MIG Funded 2035254013610	PMU6 K Makgatho	Service Delivery & Infrastructure Development	To control and direct the flow of storm-water and prevent road erosion	Main storm-water drainage system constructed in Tisane (Phase 1)	Constructing 1.5 km of main storm-water drainage system as per program in Tisane (Phase 1) at a cost of R 4 242 230 by June 2016	New project	1	Appointment of contractor and site establishment		Target not achieved	R 0	Delays caused by contractors taking time to agree on the contracts amounts	Increase resources to still complete the project by June 2016	Invoices, Proof of payment, Vote number, GO40, Practical completion certificate, Photos
							2	Constructing 0.5 km channel		Target not achieved	R 283 146	Contractors Appointed in December and could not execute any works due to holidays	Contractors to begin first week in January 2016 and submit claims	
							3	Constructing 0.5 km channel						
							4	Constructing 0.5 km channel, Project completed						
IDP - MIG Funded 2035254013611	PMU7 K Makgatho	Service Delivery & Infrastructure Development	To control and direct the flow of storm-water and prevent road erosion	Main storm-water drainage system constructed in Alabama (Phase 1)	Constructing 1.5 km of main storm-water drainage system as per program in Alabama (Phase 1) at a cost of R 4 242 230 by June 2016	New project	1	Appointment of contractor and site establishment		Target not achieved	R 0	The project has been earmarked for Vuk'Uphile emerging contractors. The decision regarding the appointment figure of the contractors was only made on the	Increase resources to still complete the project by June 2016	Invoices, Proof of payment, Vote number, GO40, Practical completion certificate, Photos
							3	Constructing 0.5 km channel		0.5 km channel constructed	R 1 622 122			
							4	Constructing 0.5 km channel, Project completed						
IDP - NDPG grant 2035254016045	PMU8 K Makgatho	Service Delivery & Infrastructure Development	To upgrade the road system to ensure a better accessibility to the community	Kilometre of road upgraded at Jabulani street in Jouberton	Upgrading 2.2 km of Jabulani street in Jouberton at a cost of R 25 000 000 by June 2016	New project	1	Appointment of contractor and site establishment		Target not achieved	R 0	The tender closed on the 18th Sep 2015 and the Civil Dept. received documents on the 11th Sep. 2015 for preparation of evaluation reports. Reports were completed on the 30 Sep 2015	Increase resources to still complete the project by June 2016	Invoices, Proof of payment, Vote number, GO40, Practical completion certificate, Photos
							2	1.1 Km layer works and storm-water		Target not achieved	R 0	Contractors Appointed in December and could not execute any works due to holidays	Contractors to begin first week in January 2016 and submit claims	
							3	1.1 Km layer works and storm-water						
							4	Constructing 2.2 km channel, Project completed						





Project ID	Project Name	Location	Service Delivery & Infrastructure Development	Project Description	Key Performance Indicators	Project Status	Contractor	Appointment of contractor and site establishment	Target not achieved	R0	Technical Report submitted to Department of Water Affairs, awaiting recommendation.	Increase resources to still complete the project by June 2016	We awaiting approval of implementation by Council for the project name change	Payment certificates, Certificate of practical completion. Proof of payment. Vole number, Photos		
IDP - MIG Funded - Roll Over (Multi-Year project)	2040154015445	PMU13	K Makgatho	Service Delivery & Infrastructure Development	To increase the capacity of water in the KOSH network	Kilometres of pipe line constructed in the KOSH area to strengthen the water network	Strengthening of water network in KOSH area by constructing 1.5 km pipe line at a cost of R 4 838 815 by June 2016	New project	1		R 0	Technical Report submitted to Department of Water Affairs, awaiting recommendation.	Increase resources to still complete the project by June 2016	We awaiting approval of implementation by Council for the project name change	Payment certificates, Certificate of practical completion. Proof of payment. Vole number, Photos	
									2		R 0	Recommendation of R11m from DWS project on the IDP is not sufficient to complete the project	Identify another project on the IDP to be implemented			
									3							
									4							
IDP - MIG Funded - Roll over	2075156016029	PMU14	K Makgatho	Service Delivery & Infrastructure Development	To install and upgrade the sewer network in Khuma Proper (North East) to maintain the current infrastructure	Number of km sewer network installed and upgraded	Finalizing the payment for the designing of the construction of the sewer network in Khuma Proper (North East) at a cost of R 1 585 by September 2015	Designing of the construction of sewer network completed. R 1 507 588	1		R 1 585		The payment was done on the last quarter of the 2014/15	Scope of work. Appointment of contractor. Invoices, Photos. GO40.		
									2					KPI to be referred to Mid-Year Assessment & to be removed		
									3							
									4							
IDP - MIG Funded -	2075154016043	PMU15	K Makgatho	Service Delivery & Infrastructure Development	To install a 1.3km 250mm diameter uPVC main outfall sewer line, 17km 160mm diameter sewer network lines, 5.2 km 110mm diameter house connections and upgrading of existing traile pump stations for the sewer network in Khuma Proper (North East) at a cost of R 17 232 487 by June 2016	Installing a 1.3km 250mm diameter uPVC main outfall sewer line, 17km 160mm diameter sewer network lines, 5.2 km 110mm diameter house connections and upgrading of existing traile pump stations for the sewer network in Khuma Proper (North East) at a cost of R 17 232 487 by June 2016	Designing of the construction of sewer network completed. R 1 507 588	1		R 0	The tender closed on the 6 August 2015 and the Civil Dept. received documents on the 11 Sep. 2015 for preparation of	Increase resources to still complete the project by June 2016		Scope of work. Appointment of contractor. Invoices, Photos. GO40.		
								2		R 3 481 732		1.3 km of 250mm diameter main outfall sewer line				
								3								
								4								
IDP - MIG Funded Roll over	2075154012421	PMU16	K Makgatho	Service Delivery & Infrastructure Development	To install a outfall sewer line in Kanana Ext 14 to relief the existing sewer network	Km outfall sewer line in Kanana Ext 14 installed at a cost of R 1 630 843 by September 2015	85% of the outfall line installed. R 3 898 542	1		R 956 290				Scope of work. Appointment of contractor. Invoices, Photos. GO40.		
								2			Testing, back filling and commissioning done - project completed					
								3								
								4								

IPD Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
IDP - MIG Funded Roll over	2075154016044	PMU17	K Makgalaho	Service Delivery & Infrastructure Development	Mechanical and electrical equipment at Western Outfall sewer pump-station in Jouberton (Phase 1) upgraded	Upgrading of mechanical and electrical equipment at the Western Outfall sewer pump-station in Jouberton (Phase 1) at a cost of R 6 000 000 by June 2016	pump stations at Rietkuil and Tigrane upgraded. R 88 100	1	Appointment of contractor and site establishment	Target not achieved	Technical Report submitted to Department of Water Affairs, awaiting recommendation.	Increase resources to still complete the project by June 2016	Scope of work. Appointment of contractor. Invoices. Photos. GO40.				
									Ordering of pumps and pipes					Pumps and pipes ordered	R 1 117 765		
									Installation of pumps and pipes								
									Testing and commissioning - project completed								
OPERATIONAL																	
Operational	N/A	DCSH1	S Ntalleng	Good Governance and Public Participation	To ensure that the mandate of council is executed	% of Council resolutions implemented within required timeframe	Implementing 100% of all council resolutions by June 2016	New indicator	1	Nr. received / Nr. executed 100%		No Council or Administrator's 100.00%					Nr of council resolutions. Execution letters / notes
									2	Nr. received / Nr. executed 100%							
									3	Nr. received / Nr. executed 100%							
									4	Nr. received / Nr. executed 100%							
Operational	N/A	DSCH2	S Ntalleng	Municipal Institutional Development and Transformation	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New indicator	1	Credible annual report input provided		Credible annual report input					Completed AR template
									2	-							
									3	-							
									4	-							
Operational	N/A	DSCH3	S Ntalleng	Municipal Institutional Development and Transformation	To ensure that the programmes and projects of the directorate are incorporated	Directorate's 2016/17 IDP inputs provided before the draft budget is tabled	Providing the directorate's 2016/17 IDP inputs before the draft budget is tabled by 26 March 2016	New indicator	1	-		-					IPD needs and priority list
									2	-							
									3	Credible IDP inputs provided							
									4	-							
Operational	N/A	DSCH4	S Ntalleng	Municipal Institutional Development and Transformation	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2016/17 SDBIP is tabled	Providing the directorate's SDBIP inputs before the draft 2016/17 SDBIP is submitted by 25 May 2016	New indicator	1	-		-					Top and bottom layer SDBIP
									2	-							
									3	-							
									4	Credible SDBIP inputs provided							
Operational	N/A	DSCH5	S Ntalleng	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	New indicator	1	Nr. received / Nr. resolved 100%		Appointed NEP for the 34.78%					Identify risks (register portion). Solutions
									2	Nr. received / Nr. resolved 100%							
									3	Nr. received / Nr. resolved 100%							
									4	Nr. received / Nr. resolved 100%							

Outcome 9	2035251101805	ROA1	S Ntalleng	Service Delivery & Infrastructure Development	To grade roads to maintain the existing road infrastructure	Km roads graded in the KOSH area	Grading of 48 km roads in the KOSH as per programme at a cost of R 4 000 000 by June 2016	34,86 Km roads graded R 2 997 586	<table border="1"> <tr> <td>1</td> <td>8km Graded R 666 654</td> <td rowspan="4"></td> </tr> <tr> <td>2</td> <td>15km Graded R 1 916 659</td> </tr> <tr> <td>3</td> <td>15km Graded R 3 166 654</td> </tr> <tr> <td>4</td> <td>10km Graded R 4 000 000</td> </tr> </table>	1	8km Graded R 666 654		2	15km Graded R 1 916 659	3	15km Graded R 3 166 654	4	10km Graded R 4 000 000	R 144 000 R 1 052 494	8.156km graded 27 km graded	Request list Orders. Proof of payment. Vote number. GO40
1	8km Graded R 666 654																				
2	15km Graded R 1 916 659																				
3	15km Graded R 3 166 654																				
4	10km Graded R 4 000 000																				
Operational	2040051053645	ROA2	S Ntalleng	Good Governance and Public Participation	To develop a WSDP (Water Services Development Plan) to comply with legislation	WSDP (Water Services Development Plan) developed	Developing of WSDP (Water Services Development Plan) to be approved by Council / Administrator at a cost of R 3 720 000 by June 2016	New Indicator	<table border="1"> <tr> <td>1</td> <td>SCM process and appointment of service provider</td> <td rowspan="2"></td> </tr> <tr> <td>2</td> <td>Task Team & workshops</td> </tr> </table>	1	SCM process and appointment of service provider		2	Task Team & workshops	R 0	NEP Consultants have been appointed for the development of WSDP Task team and workshops conducted.	SCM process documents. Letter of appointment of service provider. Notices and minutes of workshop. Attendance register. Council resolution. Receipts, GO40				
1	SCM process and appointment of service provider																				
2	Task Team & workshops																				
National KPI	N/A	WAT1	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Number and % of households with access to basic level of water - Urban Settlements	163 612 and 100% of households with access to basic level of water by June 2016 - Urban Settlements	163 612 Households 100%	<table border="1"> <tr> <td>1</td> <td>Water Services Development Plan submitted for assessment by Director</td> <td rowspan="4"></td> </tr> <tr> <td>2</td> <td>Water Services Development Plan approved by Council / Administrator</td> </tr> <tr> <td>3</td> <td>-</td> </tr> <tr> <td>4</td> <td>163 612 100%</td> </tr> </table>	1	Water Services Development Plan submitted for assessment by Director		2	Water Services Development Plan approved by Council / Administrator	3	-	4	163 612 100%		This funding has been earmarked for the stormwater master plan. Aganang was appointed by the District for the road master plan and they quoted for stormwater as well. Electrical Dept to tap in the same budget for Electrical master plan. Task teams and workshops attended at district	Water lay-out plan
1	Water Services Development Plan submitted for assessment by Director																				
2	Water Services Development Plan approved by Council / Administrator																				
3	-																				
4	163 612 100%																				

National KPI	N/A	WAT2	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Number of households without access to basic level of water by June 2016 - Urban Settlements	No households without access to basic level of water by June 2016 - Urban Settlements (Squatters on unpromulgated land)	0 Households	1	-		Four (4) Reservoirs	R 241 942	The Department had planned to use the EPWP for the cleaning of reservoirs, we waiting for their appointment	Increase the number of EPWP workers for reservoirs to make sure we clean 20 Reservoirs by end of Quarter 2	Focus was done on fencing on three Reservoirs was done. Repair leaks on two Reservoirs.	Register Vote number
									2	-							
									3	-							
									4	0							
National KPI	N/A	WAT3	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Urban Settlements	No water backlogs eliminated by June 2016 - Urban Settlements (Squatters on unpromulgated land)	0 Backlogs eliminated	1	-		Five (5) Reservoirs	R 524 110	The cleaning is progressing using the internal employees to cover the backlog encountered during the 1st quarter	Council must allow for a dedicated team on the program for cleaning of reservoirs		
									2	-							
									3	-							
									4	0							
National KPI	N/A	WAT4	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr and % of households with access to basic level of water - Rural Settlements	2 786 and 77% of households with access to basic level of water by June 2016 - Rural Settlements	2 786 Households 77%	1	-							
									2	-							
									3	-							
									4	2 786 77%							
National KPI	N/A	WAT5	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of households without access to basic level of water - Rural Settlements	827 Households without access to basic level of water by June 2016 - Rural Settlements	827 Households	1	-							
									2	-							
									3	-							
									4	827							
National KPI	N/A	WAT6	G Sibanyoni	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Rural Settlements	0 Water backlogs eliminated by June 2016 - Rural Settlements (No funds available)	312 Backlogs (Communal taps)	1	-							
									2	-							
									3	-							
									4	0							
Operational	2040001105104	WAT7	G Sibanyoni	Service Delivery & Infrastructure Development	To clean reservoirs to comply with legislation	Number of reservoirs cleaned	Cleaning 40 reservoirs in the KOSH area at a cost of R 1 000 000 by June 2016	46 reservoirs cleaned, R 521 855	1	20							
									2	0							
									3	0							
									4	20							

Operational	N/A	SAN1	J Pilusa	Service Delivery & Infrastructure Development	To obtain at least 95% of the Blue Drop status to improve water quality and to water management and to comply with legislation	A minimum standard of 95% Blue Drop status obtained	Obtaining a minimum standard of 95.5% Blue Drop status by June 2016	Still awaiting results from DWA	Monthly compliance documentation submitted to DWA				Monthly compliance done	Copy of Application, Blue Drop Status, Feedback report, BDS System.
									1	2	3	4		
Operational	N/A	SAN1	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr and % of households with access to basic level of sanitation - Urban Settlements	162 057 and 99% of households with access to basic level of sanitation by June 2016 - Urban Settlements	162 057 Households 99%	1	-	-	-	-	Register
									2	-	-	-	-	
									3	-	-	-	-	
									4	162 057	99%	-	-	
National KPI	N/A	SAN2	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of household backlogs without access to basic level of sanitation - Urban Settlements	1 555 Households without access to basic level of sanitation by June 2016 - Urban Settlements	1	-	-	-	-	Register	
								2	-	-	-	-		
								3	-	-	-	-		
								4	1 555	-	-	-		
National KPI	N/A	SAN3	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Urban Settlements	196 Backlogs eliminated by June 2016 (bucket eradication). Completion of incomplete toilets - Urban Settlements	1	-	-	-	-	Register	
								2	-	-	-	-		
								3	-	-	-	-		
								4	196	-	-	-		
National KPI	N/A	SAN4	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr and % of households with access to basic level of sanitation - Rural Settlements	2 575 and 80% Households with access to basic level of sanitation by June 2016 - Rural Settlements	1	-	-	-	-	Register	
								2	-	-	-	-		
								3	-	-	-	-		
								4	2 575	80%	-	-		
National KPI	N/A	SAN5	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of household backlogs without access to basic level of sanitation - Rural Settlements	728 Households without access to basic level of sanitation by June 2016 - Rural Settlements	1	-	-	-	-	Register	
								2	-	-	-	-		
								3	-	-	-	-		
								4	728	-	-	-		
National KPI	N/A	SAN6	J Pilusa	Service Delivery & Infrastructure Development	To provide basic municipal services (National Indicator)	Nr. of backlogs eliminated - Rural Settlements	Zero sanitation backlogs eliminated by June 2016 - Rural Settlements (Cannot install services on un-proclaimed land)	1	-	-	-	-	Register	
								2	-	-	-	-		
								3	-	-	-	-		
								4	0	-	-	-		

Outcome 9	SAN7	J Plusa	Service Delivery & Infrastructure	To address main sewer blockages to ensure reactive maintenance of main sewers throughout the year	Km of main sewers cleaned	Cleaning 15 km of main sewers as per program in the KOSH area by June 2016	10 km of main sewers cleaned	1	3.75 Km		3.75 km	Register, Log details	
								2	3.75 Km		3.87 km		Use of external specialized jetting equipments increased achievement on the target
								3	3.75 Km				
								4	3.75 Km				
Operational	SAN8	J Plusa	Service Delivery & Infrastructure	To improve the Green Drop score for improved waste water quality management	A minimum standard of 70% Green Drop score obtained	Obtaining a minimum score of 60% for the Green Drop programme by June 2016	Achieved 55.1% for the Green Drop	1	Monthly compliance documentation submitted		Monthly compliance done	Copy of Application, Green Drop Status, Feedback report, GDS System.	
								2	Monthly compliance documentation submitted to DWA		Monthly compliance documentation submitted to		
								3	Monthly compliance documentation submitted				
								4	60% Score for the Green Drop programme obtained				
Operational	SAN9	J Plusa	Service Delivery & Infrastructure	To conduct risk assessments on WWTP to comply with Green Drop requirements to ensure a sustainable healthy environment	Number of risk assessments on WWTPs in the KOSH area conducted	Conducting risk assessments on 4 WWTPs in the KOSH area at a cost of R 300 000 by June 2016	General Risk Assessment conducted	1	1 Assessment conducted		1 Assessment (Stilfontein) done	Risk Assessment Report, Invoice, GO40	
								2	1 Assessment conducted		1 Assessment (Orkney / Dr KK) done		
								3	1 Assessment conducted				
								4	1 Assessment conducted				
Operational	TES1	D Selemoseng	Municipal Financial Viability & Management	To collect revenue to ensure sound financial matters	R value income collected from building plan application	Collecting R 849 600 from building plan applications by June 2016	R 746 813	1	R 212 400		Rely on building applications received	Ledger Daily Recons / Receipts Income Voles GO40	
								2	R 424 800		R 199 119		None
								3	R 637 200		R 595 258		
								4	R 849 600				








ACTING DIRECTOR ELECTRICAL AND MECHANICAL ENGINEERING
DR RANNOA






TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

Service Delivery & Infrastructure Development (19) 80%
 Municipal Institutional Development and Transformation (4) 16%
 Good Governance and Public Participation (1) 4%

IDP Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
IDP - MIG Grant	2050154013027	ELE1	D Rannona	Service Delivery & Infrastructure	To install high mast lights to better service delivery	High mast lights installed in Khuma (Phase 4)	Installing 7 high mast lights in Khuma extensions 8, 9 and 11 (Wards 31 & 32) (Phase 4) at a cost of R 2 000 000 by June 2016	New project	1	Appointment of contractors		Tender advertised	R 0	Delay in finalization of specs by Spec Com	Tender closed 30/9/2015 - to be adjudicated	Appointment to be done in 2nd quarter	MM Resolution, Appointment letters of contractor. Close-out report. Payment certificates. GO40. Photos
									2	Material ordered		Material not yet ordered	Tender re-advertized - closing 12/01/2016	Contractor and material to be ordered in next			
									3	Civil works and erection of steel structures completed							
									4	7 High mast light installed - electrical reticulation and commission							
IDP - MIG Grant	2050154012715	ELE2	D Rannona	Service Delivery & Infrastructure	To install high mast lights at hot spot areas to better service delivery	High mast lights installed at hot spot areas in Jouberton (Phase 1) (as per programme) at a cost of R 1 000 000 by June 2016	New project	1	Appointment of contractors		Tender advertised	R 0	Delay in finalization of specs by Spec Com	Tender closed 30/9/2015 - to be adjudicated	Appointment to be done in 2nd quarter	Programme plan. MM Resolution. Appointment letters of contractor. Close-out report. Payment certificates. GO40. Photos	
								2	Material ordered		Material not yet ordered	Tender re-advertized - closing 12/01/2016	Contractor and material to be ordered in next				
								3	Civil works and erection of steel structures completed								
								4	4 High mast light installed - electrical reticulation and commission								
IDP - MIG Grant	2050154013028	ELE3	D Rannona	Service Delivery & Infrastructure	To install high mast lights to better service delivery	Installing 9 high mast lights in Kanana Wards 22,23,24,25 & 26 (Phase 7) at a cost of R 2 000 000 by June 2016	New project	1	Appointment of contractors		Appointment of contractor still to be finalized	R 0	Appointment of consultant had to be re-do	Appointment of consultant to be finalized in 2nd			
								2	Material ordered		Material not yet ordered	Tender re-advertized - closing 12/01/2016	Contractor and material to be ordered in next				
								3	Civil works and erection of steel structures completed								
								4	9 High mast light installed - electrical reticulation and commission								
IDP - INEP Grant	2050154013612	ELE4	D Rannona	Service Delivery & Infrastructure	To install a new bulk substation to meet electricity demands	Feasibility study of a new Matlosana substation in Manzilpark / Alabama (Ward 3) at a cost of R 5 000 000 by June 2016	New project	1	Appointment of consultant		Approval of application for supply point to Eskom awaited	R 0	Delay in receiving quote from Eskom	Appointment of consultant to be finalized in 2nd quarter	Appointment letter. Feasibility and impact assessment report. Substation drawings. Report to council. Resolution.		
								2	Conduct feasibility and impact assessment study		Feasibility and impact assessment study not yet done	Service provider still to be appointed	RFP closed 10/12/15 - still to be evaluated and adjudicated	Invoice received from Eskom			
								3	Substation design								
								4	Impact study and design - report to council and DOE								

OPERATIONAL																							
IDP	Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Performance Area	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence					
Operational	Operational	N/A	DEME1	D Rannona	Participation and Public	To ensure that the mandate of council is executed	% of Council resolutions implemented within required timeframe	Implementing 100% of all council resolutions by June 2016	New Indicator	1	Nr. received / Nr. executed 100%		0 Received/ 0 executed 100%	N/A				No minutes of meeting held in July published for	Nr of council resolutions. Execution letters / notes				
										2	Nr. received / Nr. executed 100%		1 Adm Received/ 1 Adm executed 100%							N/A		No Council meetings held during 2nd Quarter	
										3	Nr. received / Nr. executed 100%												
										4	Nr. received / Nr. executed 100%												
Operational	Operational	N/A	DEME2	D Rannona	Development and	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New Indicator	1	Credible 2014/15 annual report input provided		Annual report information submitted						Completed AR template				
										2													
										3													
										4													
Operational	Operational	N/A	DEME3	D Rannona	Development and	To ensure that the programmes and projects of the directorate are incorporated	Directorate's 2016/17 IDP inputs provided before the draft budget is tabled	Providing the directorate's 2016/17 IDP inputs before the draft budget is tabled by 26 March 2016	New Indicator	1									IPD needs and priority list				
										2													
										3	Credible IDP inputs provided												
										4													
Operational	Operational	N/A	DEME4	D Rannona	Transformation	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2016/17 SDBIP is tabled	Providing the directorate's SDBIP inputs before the draft 2016/17 SDBIP is submitted by 25 May 2016	New Indicator	1								Top and bottom layer SDBIP					
										2													
										3													
										4	Credible SDBIP inputs provided												
Operational	Operational	N/A	DEME5	D Rannona	Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	New Indicator	1	Nr. received / Nr. resolved 100%		60%				Funds to be requested during adjustment	3 out of 5 risks have been eliminated	Identify risks (register portion). Solutions				
										2	Nr. received / Nr. resolved 100%		65%							N/A		Budget constraints	Funds to be requested during adjustment
										3	Nr. received / Nr. resolved 100%												
										4	Nr. received / Nr. resolved 100%												
National KPI	National KPI	N/A	ELE5	D Rannona	Infrastructure & Development	To provide basic municipal services to ensure access to electricity (National Indicator)	% of households with access to basic level of electricity	164 436 and 99.8% of households with access to basic level of electricity by June 2016 - Urban Settlement	164 436 Households 99.8%	1									Register				
										2													
										3													
										4	164 436 99.8%												








ELE6 N/A	D Rannona	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of households without access to basic level of electricity	285 Households without access to basic level of electricity by June 2016 - Urban Settlement	285 Households eliminated	1 -		-	Register
							2 -			
							3 -			
							4 285			
ELE7 N/A	D Rannona	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure access to electricity (National Indicator)	Nr. of backlogs eliminated - Urban Settlements	84 Electricity backlogs to be eliminated by June 2016 - Urban Settlement	70 Backlogs eliminated	1 -		-	Register
							2 -			
							3 -			
							4 84			
ELE8 N/A	D Rannona	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure access to electricity (National Indicator)	% of households with access to basic level of electricity	899 and 54.4% of households with access to basic level of electricity by June 2016 - Rural Settlement	899 Households 54.39%	1 -		-	Register
							2 -			
							3 -			
							4 899 54.4%			
ELE9 N/A	D Rannona	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure access to electricity (National Indicator)	Number of households without access to basic level of electricity	539 Households without access to basic level of electricity by June 2016 - Rural Settlement	539 Households	1 -		-	Register
							2 -			
							3 -			
							4 539			
ELE10 N/A	D Rannona	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure access to electricity (National Indicator)	Nr. of backlogs eliminated - Rural Settlements	10 Electricity backlogs to be eliminated by June 2016 - Rural Settlement (Jurisdiction of Eskom)	477 Backlogs eliminated	1 -		-	Letter to Eskom
							2 -			
							3 -			
							4 10			
ELE11 N/A	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Electricity losses	Eliminating electricity losses from 40% to 35%	453 Complaints attended to	1 40%		28%	Complaints Register-BI- monthly reports to Council
							2 38%			
							3 35%			
							4 35%			
ELE12 N/A	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Percentage of low voltage complaints resolved	Resolving at least 80% of all low voltage complaints in the KOSH area (telephonic, written and verbal) received by June 2016	87% (1 304 Complaints received / 1 503 Complaints resolved)	1 80%		96%	Complaints Register-BI- monthly reports to Council
							2 80%			
							3 80%			
							4 80%			

Operational	N/A	ELE13	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Percentage of medium voltage forced interruptions complaints resolved	Resolving at least 100% of all medium voltage forced interruptions in the KOSH area by June 2016	100% (270 interruptions received / 270 interruptions resolved)		100%									89 out of 89 MV outages were dealt with 108 out of 108 outages dealt with.	Interruption Register. Bi-monthly reports to Council
								Nr. received / Nr resolved 100%												
								Nr. received / Nr resolved 100%												
								Nr. received / Nr resolved 100%												
Operational	N/A	ELE14	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Percentage of street lights complaints resolved	Resolving at least 60% of all street lights complaints in the KOSH area (telephonic, written and verbal) received by June 2016	63% (2 250 complaints received / 1 408 complaints resolved)		70%									579 out of 829 recorded outages done 1 269 lights repaired and 559 complaints received. Department did intensive maintenance plan during Nov/Dec on instruction of Administrator	Complaints Register. Bi-monthly reports to Council
								Nr. received / Nr resolved 60%												
								Nr. received / Nr resolved 60%												
								Nr. received / Nr resolved 60%												
Operational	N/A	ELE15	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Percentage of high mast light complaints resolved	Resolving at least 90% of all high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2016	72% (78 complaints received / 56 complaints resolved)		52%									Received 19 Resolved 10 Received 18 Resolved 12	Complaints Register. Bi-monthly reports to Council
								Nr. received / Nr resolved 90%												
								Nr. received / Nr resolved 90%												
								Nr. received / Nr resolved 90%												
Operational	N/A	ELE16	D Rannona	Service Delivery & Infrastructure Development	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving at least 100% of all traffic control signals complaints in the KOSH area (telephonic, written and verbal) received by June 2016	100% (180 complaints received / 180 complaints resolved)		100%									Received 11 Resolved 11 30 out of 30 complaints dealt with	Complaints Register. Bi-monthly reports to Council
								Nr. received / Nr resolved 100%												
								Nr. received / Nr resolved 100%												
								Nr. received / Nr resolved 100%												
Operational	N/A	ELE17	D Rannona	Service Delivery & Infrastructure Development	To investigate possible fraud and illegal tampering to Council's assets	Percentage of electricity meter tampering investigations complaints resolved	Resolving at least 70% of all electricity meter tampering investigations, as received from finance by June 2016	100% (705 complaints received / 705 complaints resolved)		70%									Received 164 Resolved 114 4 Fines written out of 13 tampering investigations. Not all investigations proven as tampering	Complaints Register. Bi-monthly reports to Council
								Nr. received / Nr resolved 70%												
								Nr. received / Nr resolved 70%												
								Nr. received / Nr resolved 70%												









**ACTING DIRECTOR MUNICIPAL & ENVIRONMENTAL SERVICES
SG MABUDA**






TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

- Service Delivery & Infrastructure Development (12) 29%
- Municipal Institutional Development and Transformation (5) 12%
- Municipal Financial Viability & Management (8) 19%
- Good Governance and Public Participation (17) 40%





IDP PROJECTS																				
IDP Linkage / Project ID	Budget Linkage	Item Nr.	Key Performance Indicators (KPI)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence				
DORA Grant	2025151052412	LIB1	To address shortcomings by improve library services and maintenance	Shortcomings at various libraries improved according to the approved project business plan	Shortcomings at various libraries improved according to the approved project business plan at a cost of R 1 000 000 by June 2016	R 202 471	1	R 250 000		Material needs of main and branch libraries purchased (Business plan on POE file)	R 22 085	R 182 574 orders outstanding.	Follow up with expenditure on outstanding orders and speed up expenditure according to business.	Only R800 000.00 available from Grants and not R1 million. Proof of transfers attached.	Reports to province. Proof of payment. Vote numbers.					
							2	R 500 000									Material needs of main and branch libraries purchased (Business plan on POE file)	R217,953	R61 203 75 orders outstanding. Service providers not being paid makes it difficult to get more quotations to spend according to business plans	Follow up with expenditure on outstanding orders and speed up expenditure according to business.
							3	R 750 000												
							4	R 1 000 000												
OPERATIONAL																				
Operational	N/A	DMES1	To ensure that the mandate of council is executed	% of Council resolutions implementation within required timeframe	Implementing 100% of all council resolutions by June 2016	New indicator	1	Nr. received / Nr executed 100%		90.00%		Daily pre-approval of overtime are submitted to the Office of the Administrator and the Municipal	Resolutions to be executed during the next quarter.	Nr of council resolutions. Execution letters / notes						
							2	Nr. received / Nr executed 100%								85.70%	Organogram still not been approved	Matter be addressed during the tabling of organogram. Target to be adjusted.		
							3	Nr. received / Nr executed 100%												
							4	Nr. received / Nr executed 100%												
Operational	N/A	DMES2	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New indicator	1	Credible 2014/15 annual report input provided		Credible 2014/15 annual report input			Completed AR template							
							2	-							-					
							3	-												
							4	-												
Operational	N/A	DMES3	To ensure that the programmes and projects of the directorate are incorporated	Directorate's 2016/17 IDP inputs provided before the draft budget is tabled	Providing the directorate's 2016/17 IDP inputs before the draft budget is tabled by 26 March 2016	New indicator	1	-		-			IPD needs and priority list							
							2	-												
							3	Credible IDP inputs provided												
							4	-												

Operational	N/A	DMES4	Municipal Institutional Development and	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2016/17 SDBIP is submitted by 25 May 2016	New indicator	1 2 3 4	Credible SDBIP inputs provided	MA	100 00%	PC Peiser Airport license renewed.	R 3 910	Budget constraints, Shortage of resources (human and equipment), Shortage of physical security	Financial assistance, Target to be adjusted	Risk register attached, 26 received and 5 resolved	Identify risks (register portion), Solutions	Top and bottom layer SDBIP
Operational	N/A	DMES4	Municipal Institutional Development and	To ensure that all the directorates KPI's are catered for	Providing the directorate's SDBIP inputs before the draft 2016/17 SDBIP is submitted by 25 May 2016	New indicator	1 2 3 4	Credible SDBIP inputs provided	MA	100 00%	PC Peiser Airport license renewed.	R 3 910	Budget constraints, Shortage of resources (human and equipment), Shortage of physical security	Financial assistance, Target to be adjusted	Risk register attached, 26 received and 5 resolved	Identify risks (register portion), Solutions	Top and bottom layer SDBIP
Operational	N/A	DMES5	Municipal Institutional Development and	To reduce risk areas and protect the municipality against legal actions	Managing 100% of all identified risks by implementing corrective measures by June 2016	New indicator	1 2 3 4	Nr. received / Nr resolved 100% Nr. received / Nr resolved 100% Nr. received / Nr resolved 100% Nr. received / Nr resolved 100%	MA	19 23%							
Operational	2015051053306	CEM1	Municipal Institutional Development and	To advance aviation facilities to the community and to comply with legislation	Renewing the annual PC Peiser Airport license to obtain authority to operate an airport at a cost of R 5 000 by June 2016	PC Peiser Airport license approved and renewed, R 3 910	1 2 3 4	PC Peiser Airport license renewed, R5 000	MA						Actual figure is determined by the Authority.	Approved License	
Operational	N/A	CEM2	Good Governance and Public	To manage the airport effectively to comply with legislation	Conducting 4 inspections at PC Peiser Airport to ensure aviation safety by June 2016	4 inspections conducted	1 2 3 4		MA							Register	
Operational	N/A	PAR1	Good Governance and Public	To host annual airport event for the community of Matlosana (educational project) to promote a sustainable environment	Hosting 1 Airport Day event (educational project) by September 2015	1 Airport Day hosted	1 2 3 4		MA		1 Airport Event held on 4 September 2015.					Report to council and province, GO40, Invoices	
Operational	2015151101804	PAR2	Service Delivery & Infrastructure	To repair the current fence of nature reserve to contain game	Repairing 5km of fence at the Faan Meinjies Nature Reserve at a cost of R 658 880 (ring-fenced) by June 2016	New project	1 2 3 4	Tender for supply fence material Tender for construction of fence 5 Km fence completed R 658 880	MA		Service Provider (Minath Projects and Services appointed on 21	R 0		Refer to Adjustment Budget	Tender was based on price per meter.	Tender documents, GO40, Appointment letters, Invoices, Photos	
National KPI	N/A	CL1	Service Delivery & Infrastructure	To provide basic municipal services to ensure the access thereof	163 612 and 100% of households with access to basic level of refuse removal by June 2016 - Urban area	163 612 Households 100%	1 2 3 4		MA					Can only do 4,3 Km - need R106 638 from adjustment budget		Register, Town maps.	






National KPI	N/A	CLE2	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure the access thereof	Number of households without access to basic level of refuse removal	Zero Households without access to basic level of refuse removal by June 2016 - Urban area	0 Households	1						Register. Town maps.
								2						
								3						
								4						
National KPI	N/A	CLE3	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure the access thereof	Nr. of backlogs eliminated - Urban Settlements	Zero refuse removal backlogs to be eliminated by June 2016 - Urban area	0 Backlogs eliminated	1					Register. Town maps.	
								2						
								3						
								4						
National KPI	N/A	CLE4	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure the access thereof	Number and % of households with access to basic level of refuse removal	0 and 0% of households with access to basic level of refuse removal by June 2016 - Rural area (Unproclaim land)	0 Households 0%	1					Register. Town maps.	
								2						
								3						
								4						
National KPI	N/A	CLE5	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure the access thereof	Number of households without access to basic level of refuse removal	3 613 Households without access to basic level of refuse removal by June 2016 - Rural area (Unproclaim land)	3 613 Households	1					Register. Town maps.	
								2						
								3						
								4						
National KPI	N/A	CLE6	Service Delivery & Infrastructure Development	To provide basic municipal services to ensure the access thereof	Nr. of backlogs eliminated - Rural Settlements	Zero refuse removal backlogs to be eliminated by June 2016 - Rural area (Unproclaim land)	0 Backlogs eliminated	1					Register. Town maps.	
								2						
								3						
								4						
Operational	N/A	LIB2	Good Governance and Public Participation	To present awareness programmes to promote library awareness amongst adults, learners and youth	Number of awareness programmes presented at all KOSH schools	Presenting 20 awareness programmes at schools and other venues in the KOSH area by June 2016	24 Awareness programmes presented	5		9			Notices. Attendance Register. Progress report.	
								2						
								3						
								4						
Operational	N/A	LIB3	Good Governance and Public Participation	Number of awareness programmes presented at libraries in the KOSH area	Presenting 120 awareness programmes at all KOSH libraries by June 2016	145 Awareness programmes presented	1		45				Notices. Attendance Register. Progress report.	
							2							
							3							
							4							
Operational	N/A	LIB4	Good Governance and Public Participation	To present awareness programmes to promote library awareness amongst adults, learners and youth	Number of library interest events presented	Presenting 45 library interest events in the KOSH area by June 2016	53 library interest events presented	12		12			Notices. Attendance Register. Progress report.	
								2						
								3						
								4						



Operational	N/A	MUS1	Good Governance and Public Participation	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of consultation sessions convened	Convening at least 110 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2016	109 Consultation sessions convened	1	40		41					Consultation Sessions are convened on request of visitors.	Consultation proof forms
								2	20								
								3	20								
								4	30								
Operational	N/A	MUS2	Good Governance and Public Participation	Number of lifelong skills development programs presented	Presenting at least 30 lifelong skills development programs to unemployed women, youth and physical disadvantage persons to empower them to develop entrepreneurial skills by June 2016	36 Lifelong skills development programs presented	1	10		3		Specialized Service Providers experienced challenges to register in time. Museum staff assisted Depart Correctional Services on short and unforeseen	Attendance register. Photographic evidence				
							2	8									
							3	7									
							4	5									
Operational	N/A	MUS3	Good Governance and Public Participation	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of educational programs presented	Presenting at least 100 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of KOSH in particular by June 2016	99 Educational programs presented	1	35		43		Unforeseen interest by schools and cultural groups in Heritage Month	Museum / site proof form. Photos			
								2	10								
								3	20								
								4	35								
Operational	N/A	MUS4	Good Governance and Public Participation	To manage heritage resources by promoting heritage awareness	Number of heritage awareness projects convened	Convening 10 heritage awareness projects to disseminate knowledge regarding heritage conservation and promote cultural heritage and national unity by June 2016	10 Heritage awareness projects convened	1	4		5		Additional heritage awareness programme was presented on request of the Director: DCATA - NW.	Programme. Photographic evidence.			
								2	2								
								3	2								
								4	2								
Operational	N/A	SPO1	Good Governance and Public Participation	To ensure sound sport administration	Number of sport council meetings held	Conducting 6 sport council meetings to ensure the smooth running of sport clubs by June 2016	6 Sport council meetings conducted	1	1		2		The second meeting was regarding the lease contracts.	Notices & Agendas. Attendance register.			
								2	2								
								3	1								
								4	2								













SPO2	Good Governance and Public Participation	To regulate the usage of Council facilities by sport clubs	Number of lease contracts renewed	Renewing 32 lease contracts with various sport clubs using Council facilities by June 2016	New Indicator	1	2	3	4	Not done	Legal still busy with contracts	All contracts to be renewed by 19 January	Council resolution Renewed lease agreements
N/A	Good Governance and Public Participation	To conduct sport events to develop sport in the KOSH area	Number of sport events conducted	Conducting 4 sport events to ensure the promotion of sport in the KOSH area at a cost of R 126 000 by June 2016	4 Sport events conducted	1	2	3	4	2 Events held R 27 000			Notices & Agendas. Attendance register. Invoices. GO40
2025201053603 and 2025201055411	Good Governance and Public Participation	To effectively do revenue collection to ensure sound financial matters	R value income collected from rental agreements sport grounds	Collecting R160 000 income from rental agreements of sport grounds by June 2016	R 99 872	1	2	3	4	1 Event held R 61 807			Table tennis was a National Event - Matlosana was identified by SA Tennis Board to hold the event.
2025202275102	Municipal Financial Viability & Management	To implement the Medical Surveillance Policy to comply with OHS legislation	Medical Surveillance Policy implemented on approval by Council	Approving and implementing a Medical Surveillance Policy for council by March 2016	Policy not been discussed	1	2	3	4	The item did not serve at LLF.	Legal still busy with contracts	All contracts to be renewed by 19 January 2016	Register
N/A	Good Governance and Public Participation	To enhance occupational health hygiene at the workplace to comply with legislation and to ensure a safe work environment	Number of medical surveillance reports on the compliance with occupational health and hygiene in the workplace submitted	Submitting 2 medical surveillance reports on the compliance with occupational health and hygiene in the workplace to council by June 2016	Policy not been discussed	1	2	3	4	Not yet	Awaiting response for item to serve at LLF.	Letters sent to the Acting DD: HR & LR with no response.	Draft policy. Notices of meetings and workshops. Attendance register. Council resolution. Implementation programme
HEA2	Good Governance and Public Participation	To promote health status	Health awareness campaigns for Council employees conducted	Conducting 4 health awareness campaigns for Council employees by June 2016	5 Health awareness campaigns conducted	1	2	3	4	1	The item was written in August and it overlapped the 2nd quarter as it is still not concluded	Waiting for process to conclude.	Reports. Council resolutions.
N/A	Good Governance and Public Participation					1	2	3	4	0			Register of projects Attendance register Report
HEA3	Good Governance and Public Participation					1	2	3	4	1			Register of projects Attendance register Report


Operational	2005202285701	LIC3	Municipal Financial Viability & Management	To effectively do revenue collection to ensure sound financial matters	R value income collected from motor vehicle testing	R 501 792	<p>1 R 113 568</p> <p>2 R 227 135</p> <p>3 R 340 721</p> <p>4 R 454 270</p>		<p>262 applicants for test. 623 vehicles weigh</p> <p>251 applications for test 623 vehicles weigh</p>	R 163 222 (Vat included)		Inflog on weighing of vehicles from fuel companies.	NATIS Balance Register. Figures. GO40
Operational	2005202282001; 2005202275115 and 2005202285702	LIC4	Municipal Financial Viability & Management	R value income collected from businesses, hawkers and stands	Collecting R 454 270 income from Motor Vehicle Testing by June 2016	R 467 546	<p>1 R 84 827</p> <p>2 R 169 655</p> <p>3 R 254 482</p> <p>4 R 339 310</p>		<p>37 appl for Buss Lic of stands and 3 penalty on Buss</p> <p>56 appl for Buss Lic of stands and 3 penalty on Bus</p>	R 116 515 (vat included on)		Operations done with all departments influenced the	NATIS Balance Register. Figures. GO41
Operational	N/A	TRA1	Service Delivery & Infrastructure Development	To promote road safety	Number of (K78) multi road blocks	12 (K78) multi road blocks conducted	<p>1</p> <p>2</p> <p>3</p> <p>4</p>		<p>1</p>		<p>To be added next quarter</p> <p>New work list approved and to be implemented on 11/01/2016</p>	<p>Execution of Warrants of Arrest Action Plan</p> <p>10/09/2015 till end date 30/09/2015 to recover outstanding fines payments and admission of guilt</p> <p>Execution of Warrants of Arrest Action Plan</p> <p>10/09/2015 till end date 30/09/2015 to recover outstanding fines payments and admission of guilt</p>	<p>Attendance register (Total traffic officers)</p> <p>Feedback register (All state holders at road block)</p> <p>Dates of road blocks / duration</p>
Operational	2005251055116	TRA2	Good Governance and Public Participation	To promote road safety	Number of traffic and road safety campaigns conducted at schools and crèches	31 Traffic and road safety campaigns conducted	<p>1</p> <p>2</p> <p>3</p> <p>4</p>		<p>3</p> <p>8</p>		<p>To be added next quarter</p> <p>Operational Plan - W/O (Warrants of Arrest) - school exams</p>	<p>Execution of Warrants of Arrest Action Plan</p> <p>10/09/2015 till end date 30/09/2015 to recover outstanding fines payments and admission of guilt</p> <p>1st Q target not achieved. 2 extra campaigns done.</p>	<p>Programme. Feedback Register. Marketing material. Vote number.</p>







Operational	N/A	FIN4	CHR Boshoff	Municipal Institutional Development and Transformation	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New indicator	1 2 3 4	Credible 2014/15 annual report input provided	MA	Credible 2014/15 annual report input provided				Signed off Annual Report information submitted
Operational	N/A	FIN5	CHR Boshoff	Municipal Institutional Development and Transformation	To ensure that the programmes and projects of the directorate are incorporated	Directorate's 2016/17 IDP inputs provided before the draft budget is tabled	Providing the directorate's 2016/17 IDP inputs before the draft budget is tabled by 26 March 2016	New indicator	1 2 3 4	Credible IDP inputs	MA					Signed off IDP information submitted
Operational	N/A	FIN6	CHR Boshoff	Municipal Institutional Development and Transformation	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2016/17 SDBIP is tabled	Providing the directorate's SDBIP inputs before the draft 2016/17 SDBIP is submitted by 25 May 2016	New indicator	1 2 3 4	Credible SDBIP inputs	MA					Signed off SDBIP information submitted
Operational	N/A	FIN7	CHR Boshoff	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	New indicator	1 2 3 4	Nr. received / Nr resolved 100% Nr. received / Nr resolved 100%		65% 26%				Number of identified risks received. Register 19 received / 13 resolved 23 received / 6 resolved / 13 partially unresolved / 4 unresolved. Note: Partially resolved are ongoing matters and may be registered as resolved for the quarter under review
Operational	N/A	BUD1	D Rosouw	Municipal Financial Viability & Management	To control expenditure management to ensure financial sustainability	Quarterly capital expenditure as a % of planned capital expenditure	Quarterly capital expenditure as a 100% of planned capital expenditure (R 138 927 000) by June 2016	New indicator	1 2 3 4	R 13 892 700 10% R 55 570 800 40% R 90 302 550 65% R 138 927 000 100%		6.20% 21.00%	R 7 450 084 R 29 007 951			Speedup appointment of contractors. Fasitrack verification process exp Speedup appointment of contractors. Fasitrack verification process exp Supply Chain verification of MIG expenditure Supply Chain verification of MIG expenditure
NKP - Indicator	Outcome 9							R 126 296 912 64%								Printout from Main Ledger Account





BUD5	N/A	D Rossouw	Good Governance and Public Participation	To approve the budget in order to comply with legislation	2016/17 Budget planning process time table tabled	2016/17 Budget planning process time table by 31 August 2015	2014/15 Budget Process Plan tabled CC 109/2013 dated 29	1 2 3 4	2016/17 Budget Process Plan tabled		2015/16 Budget Process Plan submitted to Administrator	ADM 29/2015 dated 31 August 2015	Time Table, Council resolution
BUD6	N/A	D Rossouw	Good Governance and Public Participation	To approve the budget in order to comply with legislation	2016/17 Draft budget approved	Approving the 2016/17 draft budget by March 2016	2014/15 Draft Budget Process CC 48/2014 approved	1 2 3 4	2016/17 Draft budget approved		-	Council Resolution	
BUD7	N/A	D Rossouw	Good Governance and Public Participation	To approve the budget in order to comply with legislation	Final 2016/17 budget approved	Approving the final 2016/17 budget by May 2016	2014/15 Budget approved CC 74/2014	1 2 3 4	2016/17 Budget approved		-	Council Resolution	
BUD8	N/A	D Rossouw	Good Governance and Public Participation	To approve the budget in order to comply with legislation	2016/17 Budget related policies approved	Approving the final 2016/17 budget related policies and tariffs by May 2016	2014/15 Budget approved CC 74/2014	1 2 3 4	2016/17 Budget policies & tariffs approved		-	Council Resolution	
BUD9	N/A	D Rossouw	Good Governance and Public Participation	To approve the Adjustment Budget to comply with legislation	2015/16 adjustment budget approved	Approving the 2015/16 adjustment budget by 28 February 2016	2013/14 Adjustment Budget approved CC 47/2014 dated 15	1 2 3 4	2015/16 Adjustment Budget approved		-	Council Resolution	
BUD10	N/A	D Rossouw	Good Governance and Public Participation	To submit the 2014/15 Financial Statements on time to comply with legislation	2014/15 financial statements submitted to the Auditor-General	Submitting the 2014/15 financial statements to the Auditor-General by 31 August 2015	2013/14 Financial Statements submitted to Auditor-General 31 August 2013	1 2 3 4	2014/15 Financial Statements submitted		2014/15 Financial Statements submitted to AG on 31 August 2015	Letter to Auditor - General	
BUD11	N/A	D Rossouw	Municipal Financial Viability & Management	To identify the grants received as revenue to better service delivery	Grants as a % of revenue received	Grants as 100% of revenue received per DORA by March 2016	2012/13 Financial Statements submitted to Auditor-General 100%	1 2 3 4	27.00% 77.50% 100.00%		R 205 547 000 R 337 838 000	Prints & Calculations on Financial Indicators	
Outcome 9	N/A	D Rossouw	Municipal Financial Viability & Management	To identify the grants received as revenue to better service delivery	Grants as a % of revenue received	Grants as 100% of revenue received per DORA by March 2016	2012/13 Financial Statements submitted to Auditor-General 100%	1 2 3 4	27.00% 77.50% 100.00%		R 205 547 000 R 337 838 000	Prints & Calculations on Financial Indicators	





Operational	200002215402	BUD22	T van Tonder	Service Delivery & Infrastructure Development	To effectively do revenue collection to ensure sound financial matters	R value income collected from water sales	Collecting R 404 590 800 income from water sales (conventional meters) by June 2016	New Project	1	R 101 147 700		R 73 866 016	Lower consumption during winter months	Consumption will increase during summer months ending the year on par	G040
									2	R 202 295 400		R 157 302 377	Lower consumption as result of exsream drought, consumers don't water their gardens	Need budget adjustment and correct allocation of basic fees	
									3	R 303 443 100					
									4	R 404 590 800					
Outcome 9	N/A	REV1	K Weitsz	Municipal Financial Viability & Management	To control debt management to ensure financial sustainability	R value debtors outstanding as a % of own revenue	Rand value debtors outstanding as 25% of own revenue by June 2016	61%	1	60%			Outstanding debtors cannot be recovered due to the low capacity of Elec Services to do disconnections and no capacity in Water to do restrictions. The services of external debt collectors was stopped and cases cannot be handed over to attorneys	Electrical disconnections to be increased and additional notices sent out	Reconciliation calculations
									2	50%		48%	Previous year calculations incorrect. Achievement low due to reduced collections in Dec 15	Electrical disconnections to be increased and accounts with only basic services and rates to be handed to attorneys	
									3	30%					
									4	25%					

NKP - Indicator	N/A	REV5	K Weitz	Service Delivery & Infrastructure Development	Indigent Subsidy for Free Basic Services allocations to comply with legislation	R value spend on free basic services	R 250 000 000 spend on free basic services by June 2016 - (Account Holders)	45 448 Approved households	<table border="1"> <tr> <td>1</td> <td>28 500</td> <td rowspan="4"></td> <td rowspan="4">6 045</td> <td rowspan="4">Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for subsidy</td> <td rowspan="4">Indigent register</td> </tr> <tr> <td>2</td> <td>29 000</td> </tr> <tr> <td>3</td> <td>29 500</td> </tr> <tr> <td>4</td> <td>30 000</td> </tr> </table>	1	28 500		6 045	Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for subsidy	Indigent register	2	29 000	3	29 500	4	30 000	<table border="1"> <tr> <td>1</td> <td>R 125 000 000</td> <td rowspan="4"></td> <td rowspan="4">R 8 549 259</td> <td rowspan="4">New applications being processed, due to low responses target to be reduced. Councilors to inform indigent persons to apply for</td> </tr> <tr> <td>2</td> <td>R 187 500 000</td> </tr> <tr> <td>3</td> <td>R 250 000 000</td> </tr> <tr> <td>4</td> <td>R 250 000 000</td> </tr> </table>	1	R 125 000 000		R 8 549 259	New applications being processed, due to low responses target to be reduced. Councilors to inform indigent persons to apply for	2	R 187 500 000	3	R 250 000 000	4	R 250 000 000	<table border="1"> <tr> <td>2</td> <td>83%</td> <td rowspan="4">2% increase</td> <td rowspan="4">79%</td> <td rowspan="4">Dismal collections done due to the public holidays and the festive season</td> <td rowspan="4">Electrical disconnections to be increased and accounts with only basic services and rates to be handed to attorneys</td> </tr> <tr> <td>3</td> <td>84%</td> </tr> <tr> <td>4</td> <td>85%</td> </tr> <tr> <td>1</td> <td>R 62 500 000</td> </tr> </table>	2	83%	2% increase	79%	Dismal collections done due to the public holidays and the festive season	Electrical disconnections to be increased and accounts with only basic services and rates to be handed to attorneys	3	84%	4	85%	1	R 62 500 000	<table border="1"> <tr> <td>1</td> <td>R 246 603 157</td> <td rowspan="4">GO40</td> <td rowspan="4">Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for</td> <td rowspan="4">All previous approved indigents were cancelled and new applications requested from KOSH residents</td> </tr> <tr> <td>2</td> <td>R 246 603 157</td> </tr> <tr> <td>3</td> <td>R 246 603 157</td> </tr> <tr> <td>4</td> <td>R 246 603 157</td> </tr> </table>	1	R 246 603 157	GO40	Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for	All previous approved indigents were cancelled and new applications requested from KOSH residents	2	R 246 603 157	3	R 246 603 157	4	R 246 603 157
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REV6	N/A	NKP - Indicator	Service Delivery & Infrastructure Development	K Weitsz	50 % Registered households earning less than R2 860 per month by June 2016 - (vs. total active accounts)	1	48.50%		6%	All previous approved indigents were cancelled and new applications requested from KOSH residents	Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for subsidy	Calculations	
						2	49.00%		16%	All previous approved indigents were cancelled and new applications requested from KOSH residents	Awaiting new applications for consideration, ward councillors to inform indigent persons to apply for subsidy		
						3	49.50%						
						4	50.00%						
REV7	200001050017	NKP - Indicator	Service Delivery & Infrastructure Development	K Weitsz	At least R 11 888 000 spend on free basic alternative services by June 2016	1	R 2 972 000	R 2 324 963		20% spent for the 1st quarter, target should be reached by June 2016		Register	
						2	R 5 944 000	R 4 832 016.00	41%	41% spent for the 1st quarter, target should be reached by June 2016			
						3	R 8 916 000						
						4	R 11 888 000						
REV8	N/A	NKP - Indicator	Service Delivery & Infrastructure Development	K Weitsz	3 000 Approved rural settlements with free basic alternative energy (indigents) by June 2016	1	2 500		3 256	Rural indigents exceed expectations	Target will have to be increased	Register	
						2	2 600		3 256	Rural indigents exceed expectations	Target will have to be increased		
						3	2 800						
						4	3 000						
RM1	N/A	Outcome 9	Municipal Financial Viability & Management	CHR Boshoff	82 % of budgeted revenue for property rates collected by June 2016	1	40%		41%	Levies rates report.		Levies rates report.	
						2	50%		101%	Receipts rates reports.		Receipts rates reports.	
						3	60%						
						4	82%						

Operational	2000001056301	RW2	CHR Boshoff	Municipal Financial Viability & Management	To maintain the current valuation roll to comply with legislation	Existing valuation roll maintenance	Maintaining the existing valuation roll with supplementary entries at cost of R 700 000 by June 2016	Finalised for implementation and signed off by the Municipal Manager on 31/01/14 R 5 442 403	1 2 3 4	Updating categories and tariffs		Updating categories and tariffs updated	R 687	Current Financial year's tariffs updated	Updating categories and tariffs	R 153 920		Ongoing updating of categories and tariffs based on the interim/supplementary valuations.	Updated valuation roll. GO40 Town proclamation is, scheme changes, subdivisions, consolidation s. special consents, occupational certificates. Objections and appeal
Operational	N/A	EXP1	J Lelthoo	Municipal Financial Viability & Management	To control credit management to ensure timely payment of creditors and service providers	% payment within 30 days from date of invoice/statement	Selling 95 % of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2016	Not all payments were made within 30 days	1 2 3 4	50% 75% 75% 95%		50% on bulk services	Committed to expense R 2,755,486.81.	Received the quote on the 13/08/2015. Accepted the quote and submitted the official order to SITA and Microsoft.	80%	50% on bulk services		Revenue Enhancement project will address the current status	Printout from Main Ledger Account
Operational	2000001103610	ICT1	H Carelsen	Municipal Institutional Development and Transformation	To renew the Microsoft software license to comply with legislation	Microsoft software license renewed	Renewing of the Microsoft software license at a cost of R 2 000 000 by September 2015	Software audited & licensed R 2 717 386	1 2 3 4	MicroSoft software license renewed		Received the quote on the 13/08/2015. Accepted the quote and submitted the official order to SITA and Microsoft.	Committed to expense R 2,755,486.81.	Accepted the quote and submitted the official order to SITA and Microsoft.	80%	50% on bulk services		As soon as quote is received from the supplier - the payment will be processed.	Copy of licence. Proof of Payment. GO40.

Operational	N/A	ICT2	H Carelsen	Good Governance and Public Participation	To ensure effective IT systems for municipal processes	% of queries responded to within 10 working days	Resolving 100% of all IT queries received within 10 working days by June 2016	Developed and approved IT related policies. New scripts developed to generate reports to address audit findings	1 2 3 4	Nr. received / Nr resolved 100% Nr. received / Nr resolved 100% Nr. received / Nr resolved 100% Nr. received / Nr resolved 100%		99% 95%	Waiting for the requesting employees to submit the information needed by IT to resolve their queries. Waiting for the requesting employees to submit the information needed by IT to resolve their queries.	No incomplete query must be accepted. No incomplete query must be accepted.	232 queries received / 227 queries resolved. 340 queries received / 322 queries resolved.	Register
Operational	N/A	SCM1	B Møhlteni	Good Governance and Public Participation	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA are signed to all allocated tenders	Ensuring 100% of all allocated tenders / projects are forwarded to Legal for SLA to be signed by June 2016	Notices were issued and register updated when necessary	1 2 3 4	Nr. received / Nr forwarded 100% Nr. received / Nr forwarded 100% Nr. received / Nr forwarded 100% Nr. received / Nr forwarded 100%		100% 100%	Waiting for the requesting employees to submit the information needed by IT to resolve their queries.	4 received /4 forwarded 5 received /5 forwarded	Register. Register.	
Operational	N/A	SCM2	B Møhlteni	Good Governance and Public Participation	To review and approve the 2014/15 SCM policy in order to comply with legislation	2014/15 Supply chain management policy reviewed and approved	Reviewing and approving the 2014/15 supply chain management policy by March 2016	2014/15 Budget policies & tariffs approved CC 74/2014 dated 17 June 2014	1 2 3 4	Review SCM policy Workshop SCM policy SCM Policy approved -		SCM policy internally reviewed SCM policy internally reviewed	Verify if there are new legislative changes on the national Treasury Website on a Weekly Basis in order to make changes to the policy.	Resolution. Reviewed and approved policy		
Operational	N/A	SCM3	B Møhlteni	Good Governance and Public Participation	Ensure that all supply chain management awards are published on the municipal website as required by the MFMA	% of supply chain management awards published	Publishing 100% of all supply chain management contracts in terms of Section 75(1)(g) of the MFMA on the municipal website by June 2016	90%	1 2 3 4	Nr. approved / Nr published 100% Nr. approved / Nr published 100% Nr. approved / Nr published 100% Nr. approved / Nr published 100%		4 approved / 4 published 3 approved / 3 published	Was submitted to	Notices. Copy of website		

Compliance	N/A	SCM4	B Motiheni	Good Governance and Public Participation	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Adjudication Committee conducted	Conducting at least 8 meetings of the Adjudication Committee by June 2016	16 Adjudication Committee meetings	1 2 3 4	2 2 2 2		5 4				Notices & Attendance Register
Compliance	N/A	SCM5	B Motiheni	Good Governance and Public Participation	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Evaluation Committee conducted	Conducting at least 12 meetings of the Evaluation Committee by June 2016	27 Evaluation Committee meetings	1 2 3 4	3 3 3 3		6 2				Notices & Attendance Register
Compliance	N/A	SCM6	B Motiheni	Good Governance and Public Participation	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of SCM workshops for council employees conducted	Conducting 4 SCM workshops for council employees by June 2016	2 SCM workshops arranged	1 2 3 4	1 2 1 1		0 0	Due to forensic auditors that were interviewing staff we did not hold any	The Committee was also changed/restructured.		Notices & Attendance Register
Operational	N/A	SCM7	B Motiheni	Good Governance and Public Participation	To implement a Supply Chain Management policy to comply with legislation	Supply Chain Management policy implemented	Submitting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2016	4 Quarterly reports submitted	1 2 3 4	1 1 1 1		1 1				Notices, agendas, Council resolution





TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

- Municipal Institutional Development and Transformation (15) 40%
- Good Governance and Public Participation (15) 40%
- Local Economic Development (2) 5%
- Municipal Financial Viability & Management (5) 15%

**ACTING DIRECTOR CORPORATE SERVICES
MS. LM RAMOROLA**




IP Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
Operational	N/A	DCS1	DN Ciya	Good Governance and Public Participation	To ensure that the mandate of council is executed	% of Council resolutions implemented within required timeframe	Implementing 100% of all council resolutions by June 2016	Moved from disclaimer to unqualified	1	Nr. received / Nr. executed 100%		100.00%				172 ADMIN Resolutions / 17 Council Resolutions	Nr of council resolutions. Execution letters / notes
									2	Nr. received / Nr. executed 100%							
									3	Nr. received / Nr. executed							
									4	Nr. received / Nr. executed							
Operational	N/A	DCS2	DN Ciya	Municipal Institutional Development and Transformation	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before tabling of the draft annual report	Providing the directorate's annual report input before the draft annual report is tabled by August 2015	Moved from disclaimer to unqualified	1	Credible annual report input provided		Credible annual report input provided					Completed AR template
									2	-							
									3	-							
									4	-							
Operational	N/A	DCS3	DN Ciya	Municipal Institutional Development and Transformation	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the draft budget is tabled	Providing the directorate's IDP inputs before the draft budget is tabled by 26 March 2016	Moved from disclaimer to unqualified	1	-							IPD needs and priority list
									2	-							
									3	Credible IDP inputs provided							
									4	-							
Operational	N/A	DCS4	DN Ciya	Municipal Institutional Development and Transformation	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft SDBIP is	Providing the directorate's SDBIP inputs before the draft SDBIP is submitted by 25 May 2016	Moved from disclaimer to unqualified	1	-							Top and bottom layer SDBIP
									2	-							
									3	-							
									4	Credible SDBIP inputs provided							


Operational	N/A	ADM1	JE van Rensburg	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	Moved from disclaimer to unqualified	1 Nr. received / Nr resolved 100%	2 Nr. received / Nr resolved 100%	3 Nr. received / Nr resolved 100%	4 Nr. received / Nr resolved 100%	30.00%	53.00%	20 Risks identified, 6 Resolved, 17 received 9 resolved 2 not resolved 6 partially resolved and ongoing.	Identify risks (register portion)- Solutions
Operational	N/A	ADM1	JE van Rensburg	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	Moved from disclaimer to unqualified	1 Nr. received / Nr resolved 100%	2 Nr. received / Nr resolved 100%	3 Nr. received / Nr resolved 100%	4 Nr. received / Nr resolved 100%	30.00%	53.00%	20 Risks identified, 6 Resolved, 17 received 9 resolved 2 not resolved 6 partially resolved and ongoing.	Identify risks (register portion)- Solutions
Compliance	N/A	ADM1	JE van Rensburg	Good Governance and Public Participation	To hold section 80 committees meetings to ensure comply with legislation to take informed decisions	Number of sec.80 committees meetings (Port folio Meetings) conducted	Conducting 60 (sec.80) committees meetings (Port folio Meetings) by June 2016	60 (sec. 80) committees meetings conducted	1 20	2 10	3 20	4 10	20 + 1 Special TI and 2 Special HL & RD meetings 1 meeting FDN 2 special meetings HL&RD	Meetings not held due to postponement.	Attendance register, notices, agendas. Council resolution	
Compliance	N/A	ADM2	JE van Rensburg	Good Governance and Public Participation	To conduct Administrator / Mayoral Committee meetings to comply with legislation to align with political mandate	Number of Administrator / Mayoral Committee meetings conducted	Conducting 6 Administrator / Mayoral Committee meetings by June 2016 - Section 139 (1)(b) - Administrator	6 MayCo & 12 Special MayCo meetings conducted	1 2 Admin / MayCo	2 1 Admin / MayCo	3 2 Admin / MayCo	4 1 Admin / MayCo	2 Admin meetings: 2 July and continuation on 23 July 2015. 1 Admin meeting		Notices & Attendance Register, Council resolution CC 170/2014	
Compliance	N/A	ADM3	JE van Rensburg	Good Governance and Public Participation	To ensure effective Council administration and compliance with legislation in order to convey feedback after considering political and community mandate	Number of ordinary council meetings conducted	Conducting 6 Council meetings by June 2016	6 Council and 13 Special Council meetings conducted	1 2 Council meetings	2 1 Council meeting	3 2 Council meetings	4 1 Council meeting	1 Ordinary Council meeting + 1 Special Council meeting 1 Council meeting		Notices & Attendance Register	
Compliance	N/A	ADM4	JE van Rensburg	Good Governance and Public Participation	To source funding for implementation of the approved records classification system to compliance with legislation	Funds for the implementation of the approved records classification system sourced	Sourcing funds for the implementation of the approved records classification system by March 2016	New project	1 Application for funding from MSIG	2 Follow-up on application	3 Obtain funding for the implementation of the records classification system	4 -	Application for funding from MSIG - Activity plan submitted. R200 000 Funding approved		Application information. Follow-ups. Approval.	

ADM5	JE van Rensburg	Municipal Financial Viability & Management	To collect revenue to ensure sound financial matters	R value income collected from rental of council halls	Collecting R 373 430 on the rental of council halls by June 2016	New project	1	R 93 358 25%		R 32 080	Bookings low during quarter. Other bookings are free of charge.	Annual report. GO40.
205505227000	JE van Rensburg	Compliance	To implement controls to ensure reliable reporting and safe guarding of documents	Records manager appointed and secure an adequate central records management system implemented	Appointing a Records Manager and implementing a secure an adequate central records management of all Council records by June 2016		2	R 186 715 50%		R 283 574	Fees are paid in wrong votes due to the income votes for halls that are not activated. (see the lated e-mail to Finances.	
	REC1	Good Governance and Public Participation	To manage the Council's Contract Register to ensure proper control and keeping of record of contracts	Contract management system managed and relevant departments informed within 3 months of expiry of contracts	Managing the Contract Register of Council and informing relevant departments of expiry dates of contracts within 3 months of expiry of the contract by June 2016		3	R 280 073 75%				
	LEG1	Good Governance and Public Participation	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA are signed to all allocated tenders, as received from SCM	Ensuring 100% SLA are signed to all allocated tenders / projects as received from SCM by June 2016	Notices were issued and register updated when necessary	4	R373 430 100%				
							1	Approve the post of Records Manager		Resolution for appointment ADMIN 21/7/2015		
							2	Interviews and appointment		Not done	Organogram not yet finalized and approved.	
							3	Conduct an audit of recordkeeping and record management practices				
							4	Status quo report to				
							1	Notices issued. Updated Register. Progress report to Council		Notices were issued. Register was updated. Progress report was not sent to Council.	Legal services received documents late for the drafting of SLA from SCM.	Contract Register Notice letters Follow-up letter Updated Register
							2	Notices issued. Updated Register. Progress report to Council		1. Eleven (11) notices issued to council lawyers 2. notice for meter reading services 3. notice for cameras	*See attached "Annexure A & B" Report not submitted to Administrator / Council	
							3	Notices issued. Updated Register. Progress report to Council				
							4	Notices issued. Updated Register. Progress report				
							1	Nr received / Nr signed 100%		There are no SLA signed yet for the appointed Service Provides for the 1st		Contract Register Notice letters Follow-up letter Updated Register
							2	Nr received / Nr signed 100%		We have drafted 4 (four) SLAs, they have been signed by the municipal manager		
							3	Nr received / Nr signed 100%				
							4	Nr received / Nr signed 100%				

Operational	2000001055706	NKP - Indicator	SKIL1	SB Masibi	Municipal Financial Viability & Management	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Rand value of Skills Development (Training) expenditure for 2015/16	R 1 560 000 spend on Skills Development (Training) expenditure for 2015/16 by June 2016	2 OHS Audits conducted	R 939 520	1	Appoint service provider R 78 000 5%	SCM Process	SCM Process in progress	R 0	Appointments of Training Service Providers was finalized and appointment letters were issued 21st December 2015	Training will commence in 3rd quarter	Tender to source Training Service Providers closed on the 1/10/2015	Vote Number
Compliance <td>N/A <td>OHS2 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS audits to ensure that all deviations be corrected according to the Act</td> <td>Number OHS audits conducted</td> <td>Conducting 2 OHS Audits by June 2016</td> <td>2 OHS Audits conducted</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>Audit report</td> </td></td></td>	N/A <td>OHS2 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS audits to ensure that all deviations be corrected according to the Act</td> <td>Number OHS audits conducted</td> <td>Conducting 2 OHS Audits by June 2016</td> <td>2 OHS Audits conducted</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>Audit report</td> </td></td>	OHS2 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS audits to ensure that all deviations be corrected according to the Act</td> <td>Number OHS audits conducted</td> <td>Conducting 2 OHS Audits by June 2016</td> <td>2 OHS Audits conducted</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>Audit report</td> </td>	E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS audits to ensure that all deviations be corrected according to the Act</td> <td>Number OHS audits conducted</td> <td>Conducting 2 OHS Audits by June 2016</td> <td>2 OHS Audits conducted</td> <td>0</td> <td>0</td> <td>1</td> <td>0</td> <td>1</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>Audit report</td>	Municipal Institutional Development and Transformation	To conduct OHS audits to ensure that all deviations be corrected according to the Act	Number OHS audits conducted	Conducting 2 OHS Audits by June 2016	2 OHS Audits conducted	0	0	1	0	1	0	0	0	0	0	Audit report
Compliance <td>N/A <td>OHS1 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS inspections to ensure legal compliance and a safe working environment</td> <td>Number of OHS inspections in Council departments conducted</td> <td>Conducting 120 OHS inspections in Council departments by June 2016</td> <td>120 OHS inspections conducted</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>Inspection reports</td> </td></td></td>	N/A <td>OHS1 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS inspections to ensure legal compliance and a safe working environment</td> <td>Number of OHS inspections in Council departments conducted</td> <td>Conducting 120 OHS inspections in Council departments by June 2016</td> <td>120 OHS inspections conducted</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>Inspection reports</td> </td></td>	OHS1 <td>E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS inspections to ensure legal compliance and a safe working environment</td> <td>Number of OHS inspections in Council departments conducted</td> <td>Conducting 120 OHS inspections in Council departments by June 2016</td> <td>120 OHS inspections conducted</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>Inspection reports</td> </td>	E Maunye <td>Municipal Institutional Development and Transformation</td> <td>To conduct OHS inspections to ensure legal compliance and a safe working environment</td> <td>Number of OHS inspections in Council departments conducted</td> <td>Conducting 120 OHS inspections in Council departments by June 2016</td> <td>120 OHS inspections conducted</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>30</td> <td>Inspection reports</td>	Municipal Institutional Development and Transformation	To conduct OHS inspections to ensure legal compliance and a safe working environment	Number of OHS inspections in Council departments conducted	Conducting 120 OHS inspections in Council departments by June 2016	120 OHS inspections conducted	30	30	30	30	30	30	30	30	30	30	Inspection reports
NKP - Indicator <td>N/A <td>RS2 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of female employees on the first three highest levels of management</td> <td>Appointing 14 female employees on the first three highest levels of management by June 2016</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>Resolution, Advertisement, Appointment letter</td> </td></td></td>	N/A <td>RS2 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of female employees on the first three highest levels of management</td> <td>Appointing 14 female employees on the first three highest levels of management by June 2016</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>Resolution, Advertisement, Appointment letter</td> </td></td>	RS2 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of female employees on the first three highest levels of management</td> <td>Appointing 14 female employees on the first three highest levels of management by June 2016</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>Resolution, Advertisement, Appointment letter</td> </td>	WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of female employees on the first three highest levels of management</td> <td>Appointing 14 female employees on the first three highest levels of management by June 2016</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>14</td> <td>Resolution, Advertisement, Appointment letter</td>	Good Governance and Public Participation	The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)	Number of female employees on the first three highest levels of management	Appointing 14 female employees on the first three highest levels of management by June 2016	14	14	14	14	14	14	14	14	14	14	14	Resolution, Advertisement, Appointment letter
NKP - Indicator <td>N/A <td>RS1 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of male employees on the first three highest levels of management</td> <td>Appointing 32 male employees on the first three highest levels of management by June 2016</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>Resolution, Advertisement, Appointment letter</td> </td></td></td>	N/A <td>RS1 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of male employees on the first three highest levels of management</td> <td>Appointing 32 male employees on the first three highest levels of management by June 2016</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>Resolution, Advertisement, Appointment letter</td> </td></td>	RS1 <td>WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of male employees on the first three highest levels of management</td> <td>Appointing 32 male employees on the first three highest levels of management by June 2016</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>Resolution, Advertisement, Appointment letter</td> </td>	WP Smith <td>Good Governance and Public Participation</td> <td>The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)</td> <td>Number of male employees on the first three highest levels of management</td> <td>Appointing 32 male employees on the first three highest levels of management by June 2016</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>32</td> <td>Resolution, Advertisement, Appointment letter</td>	Good Governance and Public Participation	The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)	Number of male employees on the first three highest levels of management	Appointing 32 male employees on the first three highest levels of management by June 2016	32	32	32	32	32	32	32	32	32	32	32	Resolution, Advertisement, Appointment letter
Operational <td>N/A <td>LAN1 <td>C Setanyetso <td>Good Governance and Public Participation</td> <td>To recover non-paid Council solid stands to address the shortage of land for Council</td> <td>Non-paid Council solid stands older than 10 years recovered</td> <td>Recovering all non-paid Council solid stands older than 10 years by June 2016</td> <td>Process of writing letters of intent still ongoing. Already cancelled several contracts.</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>Letters / copies of intent, Report to Council, Progress report, Venus accounts, Deeds search, Council resolution</td> </td></td></td>	N/A <td>LAN1 <td>C Setanyetso <td>Good Governance and Public Participation</td> <td>To recover non-paid Council solid stands to address the shortage of land for Council</td> <td>Non-paid Council solid stands older than 10 years recovered</td> <td>Recovering all non-paid Council solid stands older than 10 years by June 2016</td> <td>Process of writing letters of intent still ongoing. Already cancelled several contracts.</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>Letters / copies of intent, Report to Council, Progress report, Venus accounts, Deeds search, Council resolution</td> </td></td>	LAN1 <td>C Setanyetso <td>Good Governance and Public Participation</td> <td>To recover non-paid Council solid stands to address the shortage of land for Council</td> <td>Non-paid Council solid stands older than 10 years recovered</td> <td>Recovering all non-paid Council solid stands older than 10 years by June 2016</td> <td>Process of writing letters of intent still ongoing. Already cancelled several contracts.</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>Letters / copies of intent, Report to Council, Progress report, Venus accounts, Deeds search, Council resolution</td> </td>	C Setanyetso <td>Good Governance and Public Participation</td> <td>To recover non-paid Council solid stands to address the shortage of land for Council</td> <td>Non-paid Council solid stands older than 10 years recovered</td> <td>Recovering all non-paid Council solid stands older than 10 years by June 2016</td> <td>Process of writing letters of intent still ongoing. Already cancelled several contracts.</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>Letters / copies of intent, Report to Council, Progress report, Venus accounts, Deeds search, Council resolution</td>	Good Governance and Public Participation	To recover non-paid Council solid stands to address the shortage of land for Council	Non-paid Council solid stands older than 10 years recovered	Recovering all non-paid Council solid stands older than 10 years by June 2016	Process of writing letters of intent still ongoing. Already cancelled several contracts.	1	1	1	1	1	1	1	1	1	1	Letters / copies of intent, Report to Council, Progress report, Venus accounts, Deeds search, Council resolution

SKIL2	SB Masibi	Municipal Financial Viability & Management	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Levy Skills Development for 2015/16	R 4 167 670 spend on Levy Skills Development for 2015/16 by June 2016	R 3 624 904	1 R 208 383 5%	2 R 833 534 20%	3 R 2 083 835 50%	4 R 4 167 670 100%	SCM Process	1	2	3	4	R 609 380	R 1 027 951	EMP 201
SKIL3	SB Masibi	Municipal Financial Viability & Management	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	SETA Training expenditure for 2015/16	R 1 500 000 spend on SETA Training expenditure for 2015/16 by June 2016	R 1 478 611	1 SCM Process	2 Appoint service provider R 75 000 5%	3 R 750 000 50%	4 R 1 500 000 100%	Appoint service provider R 75 000 5%	1	2	3	4	R 4 241	SCM Process in progress, Tender to source Training Service Providers closed on the 1st October 2015	Vote Number. GO40
SKIL4	SB Masibi	Municipal Financial Viability & Management		SETA Training Income/Rec for 2015/16	R 1 500 000 collected for SETA Training Income/Rec for 2015/16 by June 2016	R 857 008	1 R 75 000 5%	2 R 300 000 20%	3 R 750 000 50%	4 R 1 500 000 100%	Training Service Providers appointed	1	2	3	4	R 185 149	Training will commence in 3rd quarter	Vote Number
SKIL5	SB Masibi	Municipal Institutional Development and Transformation	To approve the Workplace Skills Plan to comply with legislation	Annual WSP / ATR submitted to LGSETA	Submitting 2016/17 WSP / 2015/16 ATR to LGSETA by April 2016	WSP & ATR 2013/2014 document submitted to LGSETA on 30 April	1	2	3	4	2016/17 WSP / 2015/16 ATR submitted	1	2	3	4	R 121 876	Training Income for all Municipalities is determined by LGSETA	WSP Plan
SKIL6	SB Masibi	Municipal Institutional Development and Transformation	To approve the Workplace Skills Plan to comply with legislation	Annual Employment Equity Report submitted to the Department of Labour	Electronically submitting the 2014/15 Employment Equity Report to Department of Labour by February 2016	EEP 2013/2014 submitted electronically to DoL in January 2014	1	2	3	4	2014/15 EE report submitted to DoL	1	2	3	4			Proof of submitting IEEP Report

Compliance	N/A	SK17	SB Masibi	Municipal Institutional Development and Transformation	To conduct Employment Equity Consultative Forum meetings to comply with legislation and implementation of EE plan	Number of EECF meetings conducted	Conducting 4 EECF consultative meetings by June 2016	3 EECF meetings conducted	1	1		1	0	Due to LLF suspension of SUB-Committees, no meeting was held.	To arrange Special EECF meeting during the month of January, in addition to Standing EECF meeting.	Notices. Attendance register. Minutes
Compliance	N/A	SK18	SB Masibi	Municipal Institutional Development and Transformation	To ensure effective human resource management	Number of skills gaps of finance and supply chain management personnel identified and employees capacitated	Identifying the skills gaps of the finance and supply chain management personnel and capacitating 100% of level 1 - 6 employees by June 2016	3 EECF meetings conducted	1	Finance section		1	1	SCM Process in progress for appointment of Training Service Providers.	Tender to source out Training Service Providers closed on the 1st October 2015	Notices. Attendance register. Minutes
									2	SCM section		2	2	Qualification verification was conducted for all Council employees including SCM Section to identify skills gaps and for skills audit purposes		
									3	Finance level 1 - 6 capacitated		3	3			
									4	SCM level 1 - 6 capacitated		4	4			
Operational	2055451055717	EAP1	L. Mthisi	Municipal Institutional Development and Transformation	To conduct training to create life skills awareness amongst employees	Number of training sessions conducted	Conducting 4 life skills training session for council employees at a cost of R 50 000 by June 2016	4 Life skills training session conducted	1	1 Training session R 12 500		1	1	No financial implications, was an in-house training	No financial implications, was an in-house training	Notices. Attendance register. Workshop material. GO40
									2	1 Training session R 25 000		2	2			
									3	1 Training session R 37 500		3	3			
									4	1 Training session R 50 000		4	4			






Operational	2030451051222	WH1	V Matyana	Good Governance and Public Participation	To conduct moral re-generations workshops as per national legislation to promote social development within communities	Number of moral re-generation workshops and events in KOSH conducted	Conducting 2 moral re-generation workshops and 4 community events (as per programme) in KOSH at a cost of R 500 000 by June 2016	4 Moral re-generation workshops conducted R 47 000	1 2 3 4	1 Workshop and 1 event conducted R 166 667 1 Event conducted R 250 000 1 Workshop and 1 event conducted R 416 667 1 Event conducted R 500 000		1 0	R 0 R 0	Council suspended its programmes for Seisokotsane implementation. Cashflow Constraints. Received notice from finance to minimize spending.	Referred to mid-year assessment to reduce annual and quarterly targets	Kgorokgo paid for the costs of the event.	Notices & Attendance Register Report to Council resolution
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TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%





- 28% Good Governance and Public Participation (7)
- 24% Local Economic Development (6)
- 20% Municipal Institutional Development and Transformation (5)
- 28% Municipal Financial Viability & Management (7)

DIRECTOR MACRO CITY PLANNING AND DEVELOPMENT
MR. SG MABUDA

Operational	IDP Linkage/Project ID.	Budget Linkage	Item Nr.	Key Performance Area (KPA)	Objectives	Key Performance Indicators (KPI)	Annual Target	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence		
Operational	Operational	N/A	DMCPD1	Good Governance and Public Participation	To ensure that the mandate of council is executed	% of Council resolutions implemented within required timeframe	Implementing 100% of all council resolutions by June 2016	New indicator	1	Nr. received / Nr executed 100%		25%						Nr of council resolutions. Execution letters / notes	
									2	Nr. received / Nr executed 100%		88%							16 received / 14 executed
									3	Nr. received / Nr executed 100%									
									4	Nr. received / Nr executed 100%									
Operational	Operational	N/A	DMCPD2	Municipal Institutional Development and Transformation	To ensure that the quality of the information is on an acceptable standard	Directorate's annual report input provided before labling of the draft 2014/15 annual report	Providing the directorate's 2014/15 annual report input before the draft annual report is tabled by August 2015	New indicator	1	Credible annual report input provided		Credible annual report input						Completed AR template	
									2	-		-							
									3	-		-							
									4	-		-							
Operational	Operational	N/A	DMCPD3	Municipal Institutional Development and Transformation	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the draft budget is tabled	Providing the directorate's IDP inputs before the draft budget is tabled by 26 March 2016	New indicator	1	-		-						Completed AR template	
									2	-		-							
									3	Credible IDP inputs provided		-							
									4	-		-							
Operational	Operational	N/A	DMCPD4	Municipal Institutional Development and Transformation	To ensure that the all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft SDBIP is tabled by 25 May 2016	Providing the directorate's SDBIP inputs before the draft SDBIP is submitted by 25 May 2016	New indicator	1	-		-						SDBIP needs and priority list	
									2	-		-							
									3	-		-							
									4	Credible SDBIP inputs provided		-							
Operational	Operational	N/A	DMCPD5	Municipal Institutional Development and Transformation	To reduce risk areas and protect the municipality against legal actions	% of all identified risks managed by implementing corrective measures	Managing 100% of all identified risks by implementing corrective measures by June 2016	New indicator	1	Nr. received / Nr resolved 100%		25%						Top and bottom layer SDBIP	
									2	Nr. received / Nr resolved 100%		57%							14 received / 8 mitigated
									3	Nr. received / Nr resolved 100%									
									4	Nr. received / Nr resolved 100%									

LED		To create jobs to reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months jobs created - Urban Area	Creating 1 000 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2016 - Urban Area	1 596 Jobs created	1	150		102	More jobs to be created next quarter	To catch up next quarter	Identify risks (register portion). Solutions
LED1	N/A	Local Economic Development				2	400		128	Due to the SCM delay with the appointment of service providers for civil projects and delay with the appointment of EPWP's the target could not be reached.	Target to be reduced	
						3	300					
						4	150					
LED2	N/A	Local Economic Development	Number of permanent and jobs exceeding 3 months jobs created - Rural Area	Creating 80 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2016 - Rural Area	114 Jobs created	1	20		15	More jobs to be created next quarter	To catch up next quarter	Register
						2	20		20	Due to the severe drought no agricultural jobs could or will be created.	Target to be reduced	
						3	20					
						4	20					
LED3	2085051055435	Local Economic Development	Number of cooperatives established and functional	4 Cooperatives (1 per township) in KOSH area established / resuscitated and functional at a cost of R 200 000 by June 2016	4 Co-operative established R 250 005	1	1 Cooperative R 50 000 25%		1 Cooperative resuscitated	Project funded by Dr K K		Data base of cooperative evidence Report & Council Resolution
						2	1 Cooperative R 100 000 50%		1 Cooperative resuscitated	Project funded by Dr K K		Oblate Egg Layers
						3	1 Cooperative R 150 000 75%					
						4	1 Cooperative R 200 000 100%					
LED4	N/A	Local Economic Development	Number of LED consultation meetings conducted with stakeholders	Conducting 12 LED consultation meetings with stakeholders by June 2016	12 LED consultation meetings	1	3		3			Notice & Attendance Register
						2	3		3			
						3	3					
						4	3					
LED5	N/A	Good Governance and Public Participation	Number of SMME workshops conducted to capacitate SMME's	Conducting 4 SMME workshops to capacitate SMME's by June 2016	6 SMME workshops conducted	1	1		1			Notice & Attendance Register
						2	1		1			
						3	1					
						4	1					

Operational	N/A	LED6	To revise the SMME Policy in order to comply with legislation	SMME Policy revised	Revising the SMME Policy by December 2015	Existing SMME Policy	1	Revised SMME policy workshoped		Policy to be workshoped	Awaiting date from speakers office	SMME policy, Attend register, Council Resolution
							2	Revised SMME Policy approved				
							3	-				
							4	-				
Operational	N/A	LED7	To revise the Informal Traders Policy in order to comply with legislation	Informal Traders Policy revised	Revising the Informal Traders Policy by December 2015	Existing Informal Traders Policy	1	Revised Informal Traders Policy workshoped		Policy to be workshoped	Awaiting date from speakers office	Informal Traders policy, Attend register, Council Resolution
							2	Revised Informal Traders Policy approved				
							3	-				
							4	-				
Operational	N/A	LED8	To revise the Cooperatives Policy in order to comply with legislation	Cooperatives Policy revised	Revising the Cooperatives Policy by December 2015	Existing Cooperatives Policy	1	Revised Cooperatives Policy workshoped		Policy to be workshoped	Awaiting date from speakers office	Cooperatives policy, Attend register, Council Resolution
							2	Revised Cooperatives Policy approved				
							3	-				
							4	-				
Operational	2085051053603	COM1	To promote the city and communicate programmes to ensure a well informed community	R value spent on marketing activities	Spending R 200 000 on marketing activities according to Marketing Plan by June 2016	20 Year's of Democracy booklet printed.	1	R 20 000 10%		Payment to Starfm 30%	Outstanding balance payment of Starfm from last financial year	Invoices, Expenditure Vote, Marketing programme
							2	R 80 000 40%				
							3	R 160 000 80%				
							4	R 200 000 100%				

Operational	2085051050637	COM2	Municipal Financial Viability & Management	To promote the city and communicate programmes to ensure a well informed community	R value spent on communication programmes	R value spent on communication programmes (internal and external newsletters) by June 2016	Customer care booklet printed. R 217 263	1	R 20 000 10%		Payment for external newsletter 14%	R27 600	Outstanding payment from last quarter	HR to advertise the vacant position of Media Relations Officer as soon as possible. Target to be amended during the mt-year assessment	Contract with service providers. Expenditure Vole. Invoices.
Operational	N/A	COM3	Municipal Institutional Development and Transformation	To distribute internal & external newsletters to ensure transparency with Council affairs	Number of internal newsletters compiled & distributed to all employees of Council	Compiling & distributing 6 internal newsletters to all employees of Council by June 2016	4 Internal electronic communications compiled and	1 2 3 4	1 Newsletter 2 Newsletters 1 Newsletter 2 Newsletters		1 2			Newsletters	
Operational	N/A	COM4	Municipal Institutional Development and Transformation	To enhance the image of the city and to ensure an informed community	Number of external newsletters compiled & distributed regarding Council affairs to the community	Compiling & Distributing 6 external newsletter regarding Council affairs to the community June 2016	10 External publications compiled and distributed. R 159 617	2 3 4	1 Newsletter 2 Newsletters 1 Newsletter		0		One newsletter was not approved by the Administrator and the media relations officer resigned	Newsletters	
Operational	2085051054511	COM5	Local Economic Development	To approve the Events Management Policy to create internal and external awareness on corporate communication	R value spent on publicity approved	Spending R 100 000 on publicity on outdoor advertising by June 2016	R 198 and distributed. R 073	1 2 3 4	R 10 000 10% R 40 000 40% R 80 000 80% R 100 000 100%		Payment for shortleft promotion/ publicity 27.4% 27.40%	R 0 R 0	Awaiting for approval The total amount will utilized during the 3rd quarter.	Invoices. Closed quotation. Expenditure Vole. Outdoor advertising plan	
Operational	N/A	COM6	Good Governance and Public Participation	To approve the Events Management Policy to create internal and external awareness on corporate communication	Events Management Policy approved	Approving of the Events Management Policy by December 2015	Policy drafted	1 2 3 4	Policy workshopped Events Management Policy approved		Policy to be workshopped Not yet		Awaiting date from speakers office Policy were referred back. Will only be submitted in next financial year	Attendance Register. Approved policy. Council resolution.	

