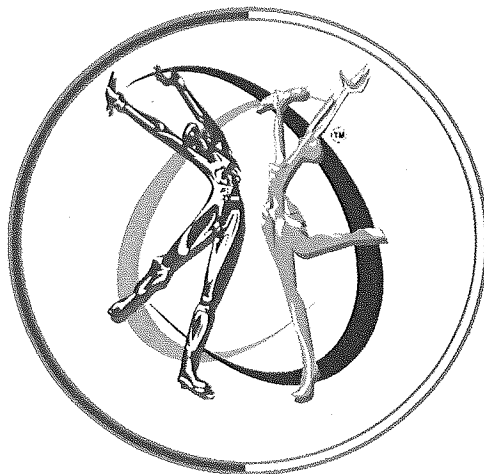


CITY OF MATLOSANA

**MUNICIPAL FINANCE MANAGEMENT ACT (MFMA):
MID-YEAR BUDGET AND PERFORMANCE
ASSESSMENT REPORT
IN TERMS OF MFMA Section 72 (1) (a)
FOR THE SIX MONTH
PERIOD ENDED 31 DECEMBER 2016**



**MID –YEAR PERFORMANCE ASSESSMENT REPORT FOR THE
PERIOD 1 JULY 2016 TO 31 DECEMBER 2016**

**2/6/4
(pmc)
(adbto)**

1. PURPOSE

The purpose of this report is to inform Council of the municipality's Mid-Year Budget and Performance Assessment Report for the period 1 July 2016 to December 2016, against the approved budget in compliance with Section 72 and 52 of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

2. BACKGROUND

In terms of section 72 of the MFMA and Section 28 of Government Gazette Notice 32141 dated 17 April 2009, and the Local Government: Municipal Finance Management Act of 2003 and Municipal Budget and Reporting Regulations, necessitates that specific financial particulars be reported on and in a prescribed format, to meet legislative compliance.

In terms of Section 72 (1, 2 and 3) of the MFMA

1. *The accounting officer of a municipality must by 25 January of each year –*
 - (a) *Assess the performance of the municipality during the first half of the financial year, taking into account:*
 - (i) *The monthly statements referred to in section 71 for the first half of the financial year;*
 - (ii) *The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance identified in the annual report; and performance indicators set in the service delivery and budget implementation plan;*
 - (iii) *The past year's annual report, and progress on resolving problems identified in the annual report; and*
 - (iv) *The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and*
 - (b) *Submit a report on such assessment to -*
 - (i) *The mayor of the municipality;*
 - (ii) *The National Treasury; and*
 - (iii) *The relevant Provincial Treasury.*
2. *The statement referred to in section 71 (1) for the sixth month of the financial year may be incorporated into the report referred to in subsection (1) (b) of this section.*
3. *The accounting officer must, as part of the review -*
 - (a) *Make recommendations as to whether an adjustments budget is necessary; and*
 - (b) *Recommend revised projections for revenue and expenditure to the extent that this may be necessary*

Furthermore the Municipal Budget and Reporting Regulations section 28 stipulates that:

"The monthly budget statement of a municipality must be in a format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act

In addition Section 31(1) prescribes the following:

"The mayor's quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by Section 52(d) of the Act must be –

- (a) In the format specified in Schedule C and include all the required tables charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act; and*
- (b) Consistent with the monthly budget statement for September, December, March and June as applicable: and*
- (c) Submitted to the National Treasury and relevant Provincial Treasury within five (5) days of tabling of the report in the council.*

Thereafter, the mayor must, in terms of Section 54(1):

- (a) Consider the report;*
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;*
- (c) Consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;*
- (d) Issue any appropriate instructions to the accounting officer to ensure-*
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and*
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;*
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and*
- (f) Submit the report to the council by 31 January of each year.*

3. OVERVIEW OF THE AUDITED FINANCIAL RESULTS OF THE 2015/16 FINANCIAL YEAR

Overview Audited Outcome

The municipality received a qualified audit opinion for the 2015/16 financial year, the same as the previous year.

This last audit highlights two paragraphs that raise the reasons for the qualified audit opinion.

The item regarding to the possible understatement of revenue was identified in late 2015 and management appointed a service provider to address this issue. The data cleansing process is time consuming and it is still ongoing. Management did differ from the calculated projection of the error by the AG but could unfortunately not convince them otherwise. This item should not arise during the next audit.

The other item relates to the disclosure of a specific class of irregular expenditure. This class was not qualified in the prior year but it seems that the AG made a technical

decision and applied it to this year's audit. The amount is quantified and if the 2016/17 audit team have the same point of view it will be adjusted accordingly.

From the other matters emphasized the following concerns must be highlighted:

- ↪ Various internal control issues persists that is a factor of reasons such as leadership and accountability and for example lead to all the issues raised under procurement and contract management.
- ↪ Liquidity Ratio: At 0.37 (0.34: 2015) it is a slight improvement on the prior year but it still indicates that council had cash flow challenges as at 30 June 2016.
- ↪ Trade Creditors: The outstanding Trade Creditors at 30 June 2016 amounted to R 544 million (R534 million: 2015) and it thus seem to have been stabilized over the past financial year.
- ↪ Operating Income and Expenditure: At year end the municipality had a deficit of R308 million. Net cash flow from operating activities was R92 million.
- ↪ Debtors: Gross debtors have increased with R379 million to R2.293 billion for the financial year ending 30 June 2016 compared to R1.914 billion as at 30 June 2015.

4. **OVERVIEW OF THE MID-YEAR FINANCIAL RESULTS FOR THE SIX MONTHS ENDING 31 DECEMBER 2016**

Operational Results:

This report is based on financial information, as at 31 December 2016. All variances are calculated against the approved budget figures. The results **for the mid-year ended 31 December 2016** are summarised as follows:

Relevant financial schedules are attached hereto as Annexure "A"

Statement of Financial Performance (SFP)

The SFP is prepared on a similar basis to the prescribed budget format, detailing revenue by source and expenditure by type. The summary report indicates the following:

The actual performance for the six month period on the operating budget can be summarized as follows:

SUMMARY STATEMENT OF FINANCIAL PERFORMANCE 31 DECEMBER 2016				
Description	YTD BUDGET 31 December 2016	Mid-Year Budget December 2016 R ,000	YTD Actual 2016 R ,000	Variance (Favorable) Unfavorable R ,000
Total Income	(1 400 990)	(2 138 721)	(1 406 555)	5 565
Total Expenditure	1 476 012	1 811 900	1 287 252	(188 760)
(SURPLUS) / DEFICIT	75 022	(326 821)	(119 303)	(194 325)

The detailed cumulative year to date performance for the mid-term is outlined below:

DESCRIPTION	BUDGET YEAR 2016/17						
	R thousands	Original Budget	M06 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %
Revenue By Source							
Property rates	317 223	20 507	155 890	186 890	(31 001)	(16.59)	
Property rates - penalties and collection charges	-	-	-	-	-	-	
Service charges - electricity revenue	801 493	48 994	359 169	398 630	(39 461)	(9.90)	
Service charges - water revenue	492 182	39 653	243 390	260 147	(16 757)	(6.44)	
Service charges - sanitation revenue	106 575	9 236	55 376	73 344	(17 968)	(24.50)	
Service charges - refuse revenue	149 572	11 646	74 098	82 880	(8 782)	(10.60)	
Service charges - other	26 600	(15)	2 731	1 074	1 658	154.42	
Rental of facilities and equipment	6 615	495	3 148	3 722	(573)	(15.40)	
Interest earned - external investments	2 108	51	340	1 216	(876)	(72.03)	
Interest earned - outstanding debtors	106 208	14 247	75 240	45 179	30 061	66.54	
Dividends received	-	-	-	-	-	-	
Fines	7 102	112	668	4 281	(3 614)	(84.41)	
Licenses and permits	7 708	259	3 593	3 581	12	0.33	
Agency services	-	-	-	-	-	-	
Transfers recognised - operational	351 271	111 092	257 317	185 399	71 918	38.79	
Other own revenue	139 516	15 216	84 908	63 114	21 795	34.53	
Gains on disposal of PPE	-	-	-	-	-	-	
Total Revenue (excl. capital transfers and contributions)	2 514 173	271 492	1 315 869	1 309 456	6 413	0.49	
Expenditure By Type							
Employee related costs	527 466	42 628	253 488	264 269	(10 780)	(4.08)	
Remuneration of councillors	25 138	2 108	10 971	13 038	(2 067)	(15.85)	
Debt impairment	367 523	30 627	183 761	163 684	20 077	12.27	
Depreciation and asset impairment	476 888	39 412	236 472	227 742	8 729	3.83	
Finance charges	14 181	1 905	4 857	4 654	203	4.37	
Bulk purchases	811 802	61 767	324 121	412 822	(88 701)	(21.49)	
Other Materials	105 958	4 763	33 583	56 957	(23 374)	(41.04)	
Contracted services	46 448	3 917	13 838	23 672	(9 834)	(41.54)	
Transfers and grants	-	-	-	-	-	-	
Other expenditure	443 553	30 551	226 160	309 173	(83 013)	(26.85)	
Loss on disposal of PPE	-	-	-	-	-	-	
Total Expenditure	2 818 956	217 676	1 287 252	1 476 012	(188 760)	(12.79)	
Surplus/(Deficit)	(304 783)	53 816	28 617	(166 556)	195 173	(117.18)	
Transfers recognised - capital	134 616	63 804	90 686	91 534	(848)	(0.93)	
Contributions recognised - capital	-	-	-	-	-	-	
Contributed assets	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers and contributions	(170 167)	117 620	119 303	(75 022)	194 325	(259.02)	
Taxation	-	-	-	-	-	-	
Surplus/(Deficit) after taxation	(170 167)	117 620	119 303	(75 022)	194 325	(259.02)	
Attributable to minorities	-	-	-	-	-	-	
Surplus/(Deficit) attributable to municipality	(170 167)	117 620	119 303	(75 022)	194 325	(259.02)	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	
Surplus/(Deficit) for the year	(170 167)	117 620	119 303	(75 022)	194 325	(259.02)	

The major revenue variances against the budget are:

- ↵ **Property rates:** Indicates a positive variance for the mid-year before the deduction of revenue foregone. This as a result of the once off billing of farmers and government property rates in the first part of the year, we expect property rates to be on target with the budget.
- ↵ **Service charges- electricity revenue:** The mid-year income for electricity income is lower than the budgeted 50% due to the provision for Free Basic electricity that is not taken into account.
- ↵ **Service charges water revenue:** With a variance of 6% for the reporting period and the Free Basic water revenue not accounted for, the water revenue is on target.
- ↵ **Service charges sanitation revenue:** The revenue for sanitation will have a variance of less than 1% for the reporting period if the provision for free basic services is added.
- ↵ **Service charges refuse revenue:** With the provision for free basic refuse the income for refuse will be on target for the six months.
- ↵ **Service charges other revenue:** Is positive as a result of the levying of additional sewer under services charges other.
- ↵ **Rental of facilities and equipment:** Income on the rental of facilities have improve from the previous years. Because of the current economic climate and the condition of facilities, there is a lower booking rate.
- ↵ **Interest earned** – The lower interest earned on investments is as a result of the interest on long term investments that will only materialise at year end.
- ↵ **Interest earned on outstanding debtors:** The year to date interest is much higher than the budget. The continuous increase of the debtors book results in the increase of interest earned on outstanding debtors balances. The collection of this income is doubtful and therefore provision is made under the provision for bad debt for debtor's interest.
- ↵ **Fines:** The income generated from fines is very unfavourable as a result of administration matters.
- ↵ **Licences and permits:** The collection of revenue for licences and permits is on target with the budgeted.
- ↵ **Transfers recognised – operational:** All operational grants were received for the period, resulting in income received in advance.
- ↵ **Other revenue:** Consist mostly of provincial licence revenue and is offset with the payment of part of the income to the province.

The major operating expenditure variances against budget are:

- ↵ **Employee related costs:** Are favourable due to unfilled vacancies. Overtime continues to be a risk factor in the management of employee costs. The overtime paid during the six months under review is 72% (R13.6 million) of the total overtime budget (R19.9 million). This is still high despite various processes put in place by Management to curb the working of unnecessary overtime.
- ↵ **Remuneration of councillors:** The expenditure is within budget. The increases for councillors will take effect in the third quarter but the estimate is that a small saving will materialize.
- ↵ **DELETE Contributions**
- ↵ **Depreciation & asset impairment:** Expenditure is in line with the budget projections with a slight saving.
- ↵ **Finance charges:** Are slightly higher as per loan schedules and will be within the budget.
- ↵ **Bulk purchases:** The expenditure pattern of this items indicates a under spending of the budget. Payments are done to the service provider as per payment agreements.

- ↙ **Other Materials:** Under spending for the period ending 31 December 2016 as a result of cash flow restrictions. There is also a lack of proper maintenance plans which is currently addressed. This post the risk of rapid infrastructure deterioration.
- ↙ **Contracted services:** The projection indicates under expenditure of the vote due to outstanding invoices and payments to service providers.
- ↙ **DELETE Collection costs:**
- ↙ **Other expenditure:** Indicates an over expenditure at 31 December 2016. This is mainly because of the payments for provincial licences. This is offset with the income received from licence and is therefore not a concern. Expenditure however still need to be closely monitored.
- ↙ **DELETE Departmental charges:**

Capital expenditure per Vote

Year to date capital expenditure amounts to R42.2 million (29.2%) compared to the year to date budgeted expenditure of R66.96 million. MIG expenditure as at 31 December 2016 stands at 36.9% (28.9%, 2015) of the allocation spend. National Treasury have approved MIG roll over to the amount of R8 million, that was requested by the municipality form the 2015/16 year.

Capital spending is monitored at the Project Monitoring Committee meetings that deal with the implementation of capital projects. The Project Monitoring Committee meetings, focuses on the performance of all the projects on a monthly basis.

The table below outlines the capital expenditure performance status per vote for the six months ended 31 December 2016.

North West: City Of Matlosana(NW403) - Table C5 Quarterly Budget Statement - Capital Expenditure by Standard Classification and Funding fo

Description	Ref	Budget year 2016/17						
		Original Budget	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
Capital Expenditure - Standard								
Governance and Administration		9,300	639	849	4,250	(3,401)	(80.03)	9,300
Executive & Council		4,300	639	849	2,500	(1,651)	(66.05)	4,300
Budget & Treasury Office		5,000			1,750	(1,750)	(100.00)	5,000
Corporate Services								
Community and Public Safety		6,000	-	334	360	(26)	(7.19)	6,000
Community & Social Services		700			360	(360)	(100.00)	700
Sport And Recreation		5,300		334		334		5,300
Public Safety								
Housing								
Health								
Economic and Environmental Services		46,170	15,958	25,992	22,405	3,587	16.01	46,170
Planning and Development								
Road Transport		46,170	15,958	25,992	22,405	3,587	16.01	46,170
Environmental Protection								
Trading Services		78,522	11,984	13,803	37,747	(23,945)	(63.43)	78,522
Electricity		23,400	4,289	4,289	11,700	(7,411)	(63.34)	23,400
Water		17,936	5,659	5,659	9,424	(3,765)	(39.95)	17,936
Waste Water Management		37,186	2,035	3,854	16,623	(12,769)	(76.82)	37,186
Waste Management								
Other		4,624	1,279	1,318	2,198	(880)	(40.05)	4,624
Total Capital Expenditure - Standard	3	144,616	29,859	42,295	66,960	(24,665)	(36.84)	144,616
Funded by:								
National Government		122,616	29,220	41,446	62,350	(20,904)	(33.53)	122,616
Provincial Government		12,000						12,000
District Municipality								
Other transfers and grants								
Transfers recognised - capital		134,616	29,220	41,446	62,350	(20,904)	(33.53)	134,616
Public contributions and donations	5							
Borrowing	6							
Internally generated funds		10,000	639	849	4,610	(3,761)	(81.59)	10,000
Total Capital Funding		144,616	29,859	42,295	66,960	(24,665)	(36.84)	144,616

MIG Expenditure

BUDGET	RECEIVED	SPENDING YTD	BALANCE	%SPENDING
79 193 900	64 612 000	29 258 639	14 581 900	36.94%

The MIG grant for November 2016 was only received towards the middle of December 2016 and contributed to the lower than expected spending on this grant. Council subsidised MIG with R10.67 million during this period.

Capital grant received

DESCRIPTION	BUDGET	DECEMBER RECEIVED 2016/17	YTD ACTUAL RECEIVED	YTD%
MIG	79 193 900	59 804 000	64 612 000	81.59%
NDPG	26 052 000	0	18 074 000	69.38%
INEP	16 800 000	4 000 000	8 000 000	47.62%
PMU	570 000	0	0	0
PIG -SEWER	12 000 000	0	0	0
TOTAL	134 615 900	63 804 000	90 686 000	67.37%

Operational grants received

DESCRIPTION	BUDGET 2016/17	DECEMBER RECEIVED 2016/17	YTD ACTUAL RECEIVED	YTD%
Equitable shares grants	342 855 000	110 842 000	253 698 000	74%
Finance Management grant	1 810 000	0	1 810 000	100%
Improvement of Library services	1 100 000	0	400 000	36.36
Museum/ Grant research and development	250 000	250 000	250 000	100%
PMU	3 598 100	0	0	0
EPWP	1 658 000	0	1 159 000	69.90%
TOTAL	351 271 100	111 092 000	257 317 000	73.25%

Grant dependency ratio: 12.9% - This indicates that council 12.9% dependent on grants for income.

Cash Flow Statement (CFS)

The CFS report for the period ending 31 December 2016 indicates a cash and cash equivalent closing balance of R143.2 million which comprises of the following:

- ↙ Bank balance and cash R20.9 million
- ↙ Investment deposits R121.9 million

Cash flow from operating activities category:

- ↙ Ratepayers and other services reflect a year to date amount of R940.3 billion compared to a year to date target of R1.055 billion and is insignificantly lower.
- ↙ Operating grants and subsidies show a year to date amount of R144.7 million compared to a year to date target of R175.6 million as a result of the equitable share allocation received during December 2016.
- ↙ Capital grants and subsidies show a year to date amount of R 90.6 million compared to a year to date target of R63.8 million as a result of grant funding received during December 2016.

With regard to payments:

- ↙ Suppliers and employees payments indicate a year to date amount R926.5 million compared to a year to date target of R888.38 million. The payment is higher as a result of arrangements for arrears with the bulk service providers.
- ↙ Finance charges payments indicate a year to date amount R5.6 million compared to a year to date target of R6.2 million because of the reduction in outstanding loans.

Debtors Collection Rate and Outstanding Debtors

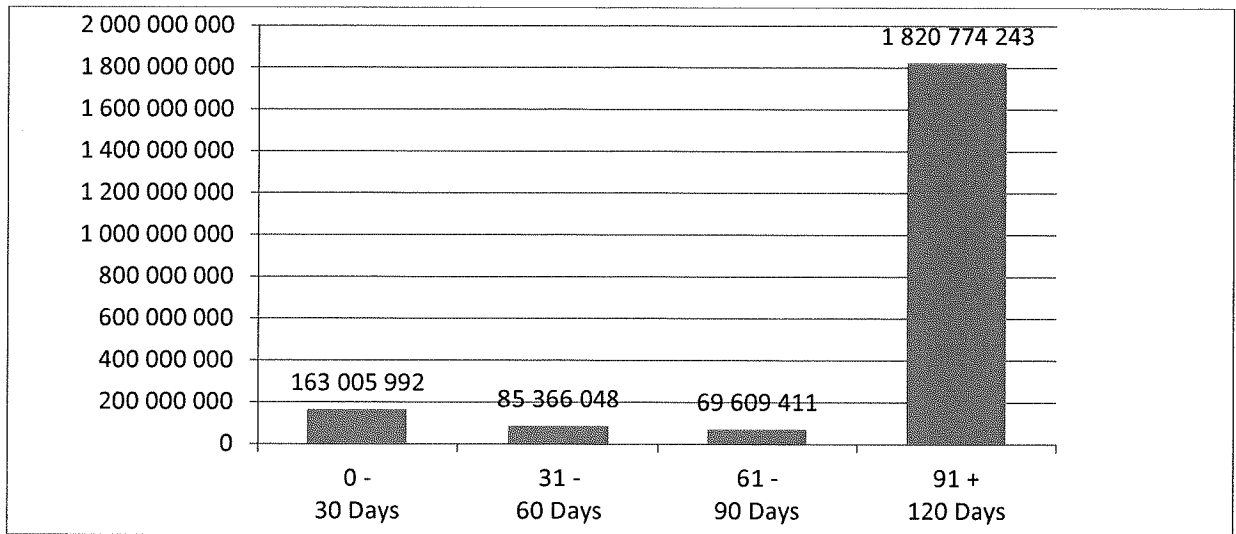
Levies for the first six months of this financial year amounted to R940.3 million and the total collection including prior years debtors amounts to R645.36 million. This impact negatively on the cash that is available to cover the commitments of the operating expenditure and capital budget. When considering an adjustment budget this is a very important factor to take into account.

The total debtors balance as at 31 December 2016 amounts to R2.138 million compared to R1.623 billion on 31 December 2015.

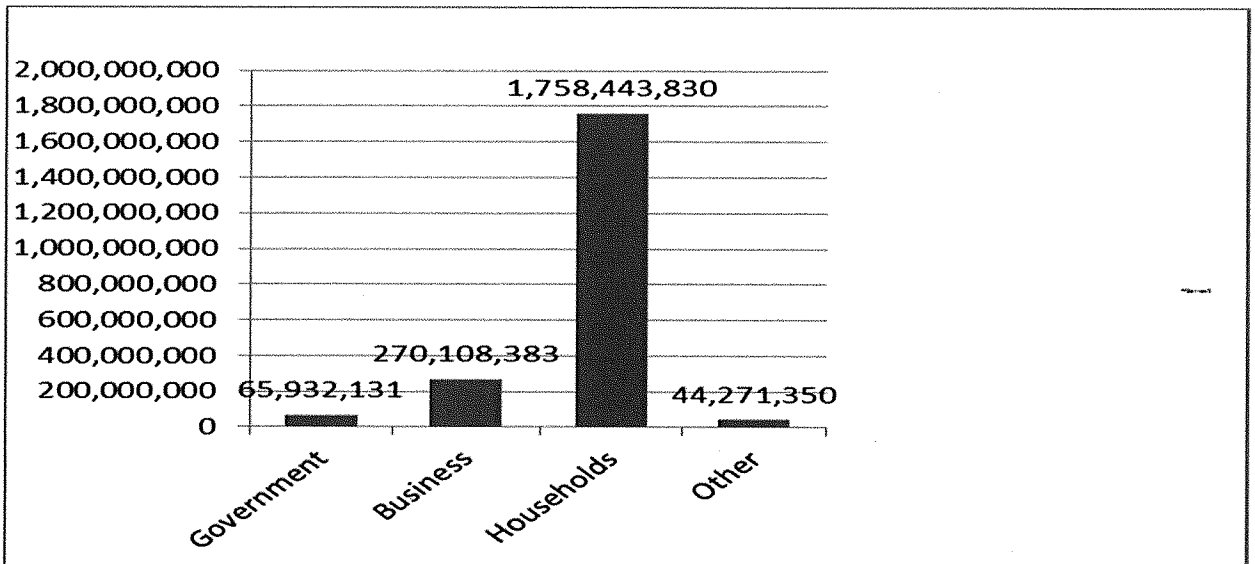
The chart below illustrates that the long outstanding debt over 90 days amounts to R 1.82 billion.

The low collection rate on the current billing impacts negatively on the cash flow to cover the commitments. The collection of outstanding debt remains a major challenge even though the municipality has appointed a contractor to do disconnections.

Outstanding debtor's analysis as at 31 December 2016.



Outstanding debtors by customer group as at 31 December 2016:

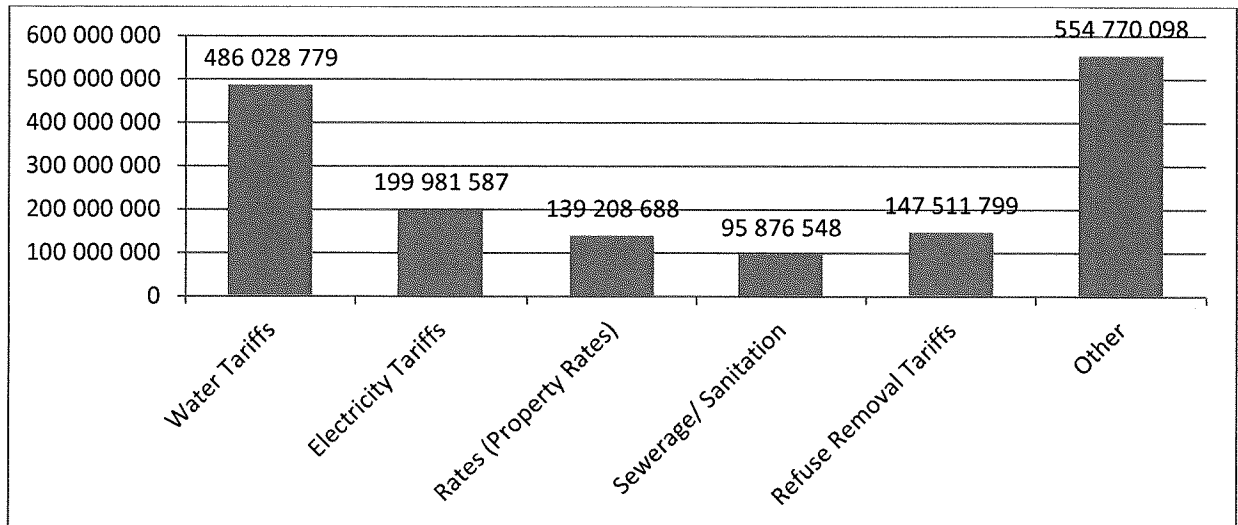


Government debt: Over the past year the municipality had various ongoing meetings with province in which the terms and conditions for payment were discussed.

Business debt: Consists mainly of undeveloped empty business/industrial stands with only basic services and property rates.

Other debt: Consists of Agriculture, churches, hostels, schools, flats, mines etc.

Outstanding debtors by revenue type as at 31 December 2016:



Debtors Collection Rate: 69% (For the six months ending 31 December 2016)

Reason for increase in debtor's book

- ✘ Levying of back dated services levied on accounts which were not levied previously and disputes being received for these levies and not paid.
- ✘ Collection in the Eskom supplied areas, namely: Khuma, Kanana, Tigane is a challenge. The collection rate there is on average below 20%.
- ✘ The negative current economic environment also creates a diminishing income pool. (Unemployment).

Outstanding Creditors report

Total outstanding creditors for the reporting period amount to R385 million compared to R 298 for the period ending 31 December 2015. This consists mainly of Eskom R136 million a decrease of R23.9 million compared to R159.9 million for 31 December 2015 and Midvaal Water R87.4 million compared to R37.4 million in December 2015.

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 + Days	Total
Bulk Electricity	47,173,748	-	-	89,055,013	-	136,228,761
Bulk Water	22,299,405	23,715,894	21,145,414	15,435,570	4,886,370	87,482,653
Auditor General	2,487,131	1,354,824	1,169,219	365,383	1,399,407	6,775,964
Trade Creditors	13,805,532	23,088,282	15,412,400	102,471,359	-	154,777,573
Total	85,765,816	48,159,000	37,727,033	207,327,325	6,285,777	385,264,951

Creditors Payment ratio: 17% (15%.2015) within 30 days.

Investment Portfolio

The table below indicates the status of the investment portfolio, which amounts to R149.7 million as at 31 December 2016 compared to R130.8 million as at 31 December 2015.

INVESTMENTS					
INSTITUTION	FIXED	CALL	LONG TERM	COLLATERAL	TOTAL
	R	R	R	R	R
ABSA		116,520,053			116,520,053
FNB			99,413		99,413
Investec		5,399,602			5,399,602
Nedcor				19,875,074	19,875,074
Sanlam (Policy)	7, 817,248				7,817,248
TOTAL	7,817,248	121,919,655	99,413	19,875,074	149,711,390

Borrowings

The actual amount outstanding on external loans at the end of December 2016 is R 76.3 million (R 130.86 million; 2015).

Borrowing Ratio: Borrowing costs amounts to 0.03% of total expenditure.

5. FINANCIAL IMPLICATIONS

The report for the period ending 31 December 2016 indicates various financial risks which require monitoring:

5.1 Achievement of the operating expenditure and revenue budget (Table C4)

The benchmark income and expenditure for the six months is 50%. Actual operating revenue was 50.24% (excluding capital grants) and actual operating expenditure 43.6%, respectively as at 31 December 2016. The municipality is still busy with a data cleansing project to ensure more accurate billing and to get a more accurate picture of collectable outstanding debtors. The project pays off with an increase in monthly cash flow income. The following identified risk factors were noted, which requires to be monitored and mitigated closely:

Revenue:

1. Accurate and timely reading of meters.
2. Identification of unmetered business and domestic sites for municipal services.
3. Continuing of illegal connection and theft of water and electricity.
4. Unacceptable high water and distribution losses due to deteriorating infrastructure.
5. Under collection of revenue as a result of non-payment, especially in the Eskom supply areas.

Expenditure:

1. Under spending on the annual budget, will have a negative impact on service delivery (repairs and maintenance).
2. Management of overtime.
3. Increase in depreciation as a result of revaluation of assets at the end of the financial year.
4. The ever increasing provision for irrecoverable bad debt.

5.2 Achievement of the capital expenditure budget

The actual year to date capital expenditure until 31 December 2016 represents only 29.59% when compared to the projection of 50%, a variance of 20.41% for the period. The spending trends on capital expenditure can be improved by ensuring that municipality spends the approved roll-overs and the allocated conditional grants

The MIG grant for November 2016 was only received towards the middle of December 2016 and contributed to the lower than expected spending on this grant. Council subsidized MIG with R10.67 million during this period.

5.3 The management of our cash flow on a daily basis.

The Council's cash flow situation remains a concern if one looks at the outstanding creditors, the outstanding debtors, the under spending on operating as well as capital expenditure and the possible unfunded conditional grants. The low level of bank and investment balances continues to be a high risk factor needing constant monitoring.

5.4 Debt Collection

The collection of outstanding debtors remains a challenge. The current debt collection effort does not yield the expected results. Credit Control is being implemented but is being hampered by political interference and credit control cannot be done in areas where Eskom provides the electricity. Only water restrictions are being done in these areas but is not effective due the fact that the water pressure is low. The assistance of ward councillors is required to encourage payments in the various wards.

6. STATUS OF SERVICE DELIVERY PERFORMANCE AGAINST INDICATORS AND TARGETS SET

The Administrator approved the Top Layer SDBIP which include the municipality's key performance indicators for 2016/17, in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act (MFMA), on 26 June 2016 (ADM 31/2015).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Strategic Unit conducted mid-year SDBIP assessments by conducting workshops with the directorates from 6-11 January 2017.

Focus during these assessment sessions was placed on the following:

- ✦ Submission dates and flow of information
- ✦ Adjustment of budgets
- ✦ Adjustment of targets
- ✦ Well defined indicators and targets
- ✦ Vote numbers
- ✦ AG outcomes on the 2015/2016 Performance Audit

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) that was broadly developed in the budget, are on track.

However, a few projects are lagging behind for various reasons such as highlighted hereafter:

- ↔ Delays in Supply Chain Management processes which impact negatively on performance of projects
- ↔ Slow progress by contractors
- ↔ Re-advertisement of tenders
- ↔ Financial constraints due to poor debt collection
- ↔ Lack of council meetings impacting negatively on policy approvals
- ↔ 2015/16 Council funded roll-overs not yet approved by council
- ↔ Transport challenges

Performance highlights for the mid-year ending 31 December 2016 are as follows:

- ↔ 43,39% Spend on MIG grants allocated to the City of Matlosana
- ↔ 2 Risk Assessments conducted per department
- ↔ 81% of debt collected as a percentage of money owed to the municipality
- ↔ 2 Progress reports on the updated action plan register submitted to the Audit Committee on findings raised by the Auditor General and Internal Audit
- ↔ 2 Activity reports submitted to the Audit Committee and Accounting Officer on the progress of rolling out the audit plans
- ↔ 29,59% Capital expenditure as a 65% of planned capital expenditure
- ↔ R33 582 855 of operational budget spent on repairs and maintenance
- ↔ One IDP Representative Forum meeting held on 8 December 2016
- ↔ 42.6Km roads graded in the KOSH area
- ↔ 88% of street lights complaints resolved
- ↔ 100% of medium voltage forced interruptions complaints resolved
- ↔ 6 Inspections conducted at airport to comply with legislation
- ↔ 66 Awareness programmes presented at libraries in the KOSH area
- ↔ 7 Heritage awareness projects convened to disseminate knowledge regarding heritage conservation and promote cultural heritage and national unity
- ↔ Conducted 486 general fire inspections according to programme in the KOSH area
- ↔ Collected R5 171 390 income from vehicle registration and licensing / renewals
- ↔ 2015/16 Annual performance report submitted to Auditor General on 31 August 2016
- ↔ Conducted 13 traffic and road safety campaigns at schools and crèches
- ↔ R1 509 016 spent on SETA Training expenditure
- ↔ Conducted 6 LED consultation meetings with stakeholders

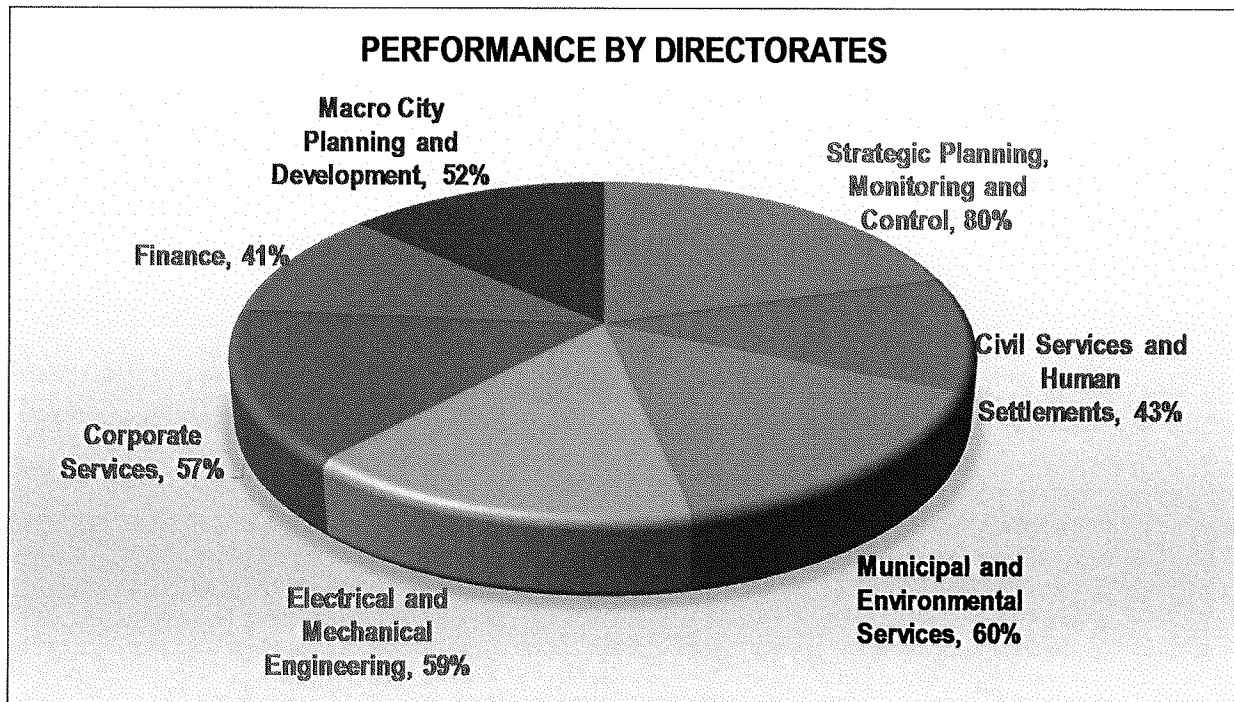
Detailed below is the achievements for the first half of the financial year ending 31 December 2016, which measures the overall performance of the municipality per Key Performance Area as well as the individual directorates.

Performance by governments 5 Key Performance Areas:

KEY PERFORMANCE AREA	ANNUAL NR OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Service Delivery & Infrastructure Development	63	47	22	47%
Municipal Institutional Development and Transformation	18	15	7	47%
Local Economic Development Municipal Institutional Development and Transformation	8	7	6	86%
Municipal Financial Viability and Management	44	36	21	58%
Good Governance and Public Participation	105	72	39	54%
Total	238	177	95	54%

Performance by the various directorates

DIRECTORATES	ANNUAL NR OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Strategic Planning, Monitoring and Control	31	15	12	80%
Civil Services and Human Settlements	36	23	10	43%
Municipal and Environmental Services	37	30	18	60%
Electrical and Mechanical Engineering	23	17	10	59%
Corporate Services	34	28	16	57%
Finance	52	41	17	41%
Macro City Planning and Development	25	23	12	52%
Overall Performance	238	177	95	54%



The municipality met 54% (177 of 238) of the applicable 177 KPI's for the period 1 July 2016 to 31 December 2016.

The remainder of the KPI's 61 on the Top Layer SDBIP out of the total number of 238 KPI's do not have targets for this period and will be reported on in quarters 3 and 4 when they are due.

46% (82 of 177) KPI targets were not achieved as at 31 December 2016.

The top layer 2016/2017 SDBIP includes the performance comments and corrective measures indicated for targets not achieved. (Annexure "B").

3. PROPOSED ADJUSTMENTS

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2016/17 Service Delivery Budget and Implementation Plan.

KPI'S to be adjusted on the 2016/17 SDBIP are summarised in the following template:

2016/17 MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT KPI'S TO BE ADJUSTED ON THE 2014/15 SDBIP – 1 JULY TO 31 DECEMBER 2016

1. CURRENT APPROVED KEY PERFORMANCE INDICATORS 2016/17 SDBIP

ITEM NR.	IDP & BUDGET LINKAGE/ PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
PMU2	2040154010011	Elevating one bulk water 2 Mℓ pressure tower supplied for Alabama / Manzilpark (Phase 3B) by June 2017 – R11 170 413	Late appointment of contractor. Annual target will not be met. Quarterly targets to be amended (Multi-year project). Amount to be reduced, but additional funding from roll-over and savings to be included	Elevating one bulk water 2 Mℓ pressure tower supplied for Alabama / Manzilpark (Phase 3B) by June 2017 <u>3rd Q:</u> Excavations of pad footings and foundation <u>4th Q:</u> Construction of pad footings and foundation	R8 067 210
PMU3	2040154016608	Constructing one 13.2 km* of 600mm diameter uPVC pipeline for water supply from Midvaal end point to Jouberton and Alabama (Phase 1) by June 2017 – R6 765 665	Received the technical report from DWS only on 29 Only received the technical report from DWS on 29 November 2016. Annual target will not be met. Quarterly targets to be amended on approval of decision on the appointment of contractors (1 March 2017)* (Multi-year project). Amount is not enough as the projects extremely large. Addition funding requested from NT. Amount to be increased and savings to be included	Constructing one 13.2 km* of 600mm diameter uPVC pipeline for water supply from Midvaal end point to Jouberton and Alabama (Phase 1) by June 2017 – <u>3rd Q:</u> Contractor appointment <u>4th Q:</u> Site establishment*	N/A
PMU4	2075154016043	Installing a 1.3km of 250mm diameter uPVC main outfall sewer line, 17km of 160mm diameter sewer network lines, 5.2 km of 110mm diameter house connections, 119 manholes and upgrading of existing tralie pump stations for the sewer network in Khuma Proper (North East) by June 2017 – R 12 021 811	Due to ground conditions (hard rock) the funding is reduced. Amount to be reduced	Installing a 1.3km of 250mm diameter uPVC main outfall sewer line, 17km of 160mm diameter sewer network lines, 5.2 km of 110mm diameter house connections, 119 manholes and upgrading of existing tralie pump stations for the sewer network in Khuma Proper (North East) by June 2017	R9 101 810

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PMU5	2075154016037	Upgrading and installing mechanical and electrical equipment at Lerato Pump-station in Kanana as per the technical report by June 2017 - R7 668 929	Less funding was approved by DWS. Scope will change. Amount, annual and quarterly targets to be amended	Upgrading and installing mechanical and electrical equipment at Lerato Pump-station in Kanana as per the technical report by June 2017 <u>3rd Q:</u> Excavations of pad footings and foundation <u>4th Q:</u> Construction of pad footings and foundation	R5 852 672
PMU6	2075154016044	Upgrading and installing mechanical and electrical equipment at the Swart Street Pump Station in Oudorp as per the technical report by June 2017 - R5 495 532	Less funding was approved by DWS. Scope will change. Amount, annual and quarterly targets to be amended	Upgrading and installing mechanical and electrical equipment at the Swart Street Pump Station in Oudorp as per the technical report by June 2017 <u>3rd Q:</u> Excavations of pad footings and foundation <u>4th Q:</u> Construction of pad footings and foundation	R3 653 327
PMU7	2035254013610	Paving of 1.8km taxi route and constructing 1.8km of storm-water drainage in Tigane (Phase 8) at Albert Luthuli, Matthew Goniwe, RS Kraai, Morebudi and S Mahlangu streets by June 2017 - R6 273 800	Appointed contractor tendered less. Amount to be reduced. Annual target to be reduced.	Paving of 1.8km taxi route and constructing 1.8km of storm-water drainage in Tigane (Phase 8) at Albert Luthuli, Matthew Goniwe, RS Kraai, Morebudi and S Mahlangu streets by June 2017	R5 931 731
PMU8	2035254013611	Paving of 1.8km taxi route and constructing 1.8km of storm-water drainage in Alabama (Phase 7) at Rosebank, Van Wyk, Campbell, Brink and Moses streets by June 2017 - R6 273 800	Appointed contractor tendered more. Amount to be increased.	Paving of 1.8km taxi route and constructing 1.8km of storm-water drainage in Alabama (Phase 7) at Rosebank, Van Wyk, Campbell, Brink and Moses streets by June 2017	R6 856 948

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Civil Services and Human Settlements					
SECTION: PMU					
PMU9	2035254013609	Paving of 2.1 km taxi route and constructing 2.1 km of storm-water drainage in Khuma (Phase 8) at Marumule and Zakes Tolo streets by June 2017 - R7 000 000	Different type of storm-water drainage to be constructed. Amount to be increased	Paving of 2.1 km taxi route and constructing 2.1 km of storm-water drainage in Khuma (Phase 8) at Marumule and Zakes Tolo streets by June 2017	R8 494 510
PMU10	2025204010610	Constructing the athletic track and field as per scope at the Matlosana Stadium in Jouberton by June 2017 - R5 299 650	Appointed contractor withdrew and project had to go out on tender again. Targets will not be met. Quarterly targets to be amended.	Constructing the athletic track and field as per scope at the Matlosana Stadium in Jouberton by June 2017 <u>3rd Q:</u> Appointment of contractor, site establishment, clear and grub and locating existing services <u>4th Q:</u> Construction of tartan track, upgrading of electrical works and ablution blocks	N/A
SECTION: Town-Planning And Building Survey					
TBS1	2035102230303	Collecting income from building plan applications by June 2017 - R900 000	No major building projects expected for 2016/17. Amount to be reduced to R750 000. Annual and quarterly targets to be amended.	Collecting income from building plan applications by June 2017 3rd Q: R562 500 4th Q: R750 000	R750 000
TBS2	2035152220004	Collecting income from land use / development applications by June 2017 - R159 000	Due to insufficient bulk infrastructure the amount to be reduced to R110 000. Annual and quarterly targets to be amended.	Collecting income from land use / development applications by June 2017 4th Q: R110 000	R110 000
SECTION: Roads					
ROA1	'2035251101805	Grading of 60 km roads in the KOSH as per programme by June 2017	Service providers appointed for equipment. Km to be increased to 90km. Annual and quarterly targets to be amended. Wording "appointment letters" to be included in POE	Grading of <u>90</u> km roads in the KOSH as per programme by June 2017 3rd Q: 20 Km 4th Q: 27 Km	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Civil Services and Human Settlements					
SECTION: Human Settlements					
HOU1	2020051050909	To register (2 267) and deregister (18) of Title Deeds in Khuma, Kanana and Jouberton (as per register) by June 2017 - R1 000 000	Funding not sufficient to register 2 267 deeds. The application rate of the community for registrations are currently on 208. Number to be reduced to 500 registrations. Annual and quarterly target to be amended	To register (500) and deregister (18) of Title Deeds in Khuma, Kanana and Jouberton (as per register) by June 2017 - R1 000 000 3rd Q: 208 Registrations and 18 deregistration's 4th Q: 292 (500) Registrations	N/A
HOU3	N/A	Resolving at least 90% of all housing disputes in the KOSH area by June 2017	Due to the non-establishment of a new dispute resolution committee in 1st and 2nd quarters, only the 3rd and 4th quarter need to use for average calculation on annual report.	Resolving at least 90% of all housing disputes in the KOSH area by June 2017	N/A
DIRECTORATE: Electrical and Mechanical Engineering					
ELE16	2050052300306	Collecting R2,100,000 income from bulk connections sales by June 2017	2015/2016 target was R1 200 000 with total achievement of R720 848. At this point in time less applications have been received due to less development taking place. Targets will not be met. Targets to be amended	3rd Q: R525 000 4th Q: R700 000	R700 000
ELE17	2050052251506	Collecting R1,059,000 income from spot fines on electricity tampering by June 2017	2015/2016 target was R1 000 000 with total achievement of R834 852. Consideration should also be given that not all fines are paid by offenders. During the first quarter payment rate of 79% was achieved. Targets will not be met. Annual and quarterly targets to be amended	3rd Q: R600 000 4th Q: R800 000	R800 000
ELE6	N/A	14 Electricity backlogs to be eliminated according to capital budget by June 2017 - Urban Settlement	Received R8 800 000 from INEP for eliminating of backlogs. Annual target to be revised to 951 households	951 Electricity backlogs to be eliminated according to capital budget by June 2017 - Urban Settlement	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Electrical and Mechanical Engineering					
ELE8	N/A	10 Electricity backlogs to be eliminated according to Eskom plan by June 2017 - Rural Settlement (Jurisdiction of Eskom)	Rural areas are the jurisdiction of Eskom. Annual target to be reduced to zero	0 Electricity backlogs to be eliminated according to Eskom plan by June 2017 - Rural Settlement (Jurisdiction of Eskom). 4th Q: 0	N/A
ELE9	N/A	Eliminating electricity losses from 21% to 19%	The correct current baseline is 25%. Insufficient funding to implement proposed interventions. Quarterly target to be amended.	Eliminating electricity losses from <u>25%</u> to <u>24%</u> 3rdQ: 'Nr. received / Nr resolved 75% 4th Q: 'Nr. received / Nr resolved 75%	N/A
ELE13	N/A	Resolving at least 80% of all high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2017	Cash flow problems, to procure material and payments of service providers. Targets will not be met. Annual target to be reduced. Quarterly target to be amended.	Resolving at least <u>75%</u> of all high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2017 3rdQ: 'Nr. received / Nr resolved 75% 4th Q: 'Nr. received / Nr resolved 75%	N/A
ELE15	N/A	Resolving at least 90% of all electricity meter tampering investigations, as received from finance by June 2017	Old / no transport and only 2 inspectors available to conduct investigations. Targets will not be met. Annual target to be reduced to 60%. Quarterly target to be amended.	Resolving at least <u>60%</u> of all electricity meter tampering investigations, as received from finance by June 2017. 3rdQ: 'Nr. received / Nr resolved 60% 4th Q: 'Nr. received / Nr resolved 60%	N/A
ELE18	N/A	Resolving 100% of all vehicles complaints received by June 2017	High cost of repairs and limited resources. Targets will not be met. Annual target to be reduced to 90%. Quarterly target to be amended.	Resolving <u>90%</u> of all vehicles complaints received by June 2017 3rdQ: 'Nr. received / Nr resolved 90% 4th Q: 'Nr. received / Nr resolved 90%	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Municipal and Environmental Services					
SECTION: Library Service					
LIB1	N/A	Improving shortcomings at various libraries according to the approved project business plan by June 2017 - R400 000	DORA Grant was approved late - 03/10/2016. Quarterly targets to be amended	3rd Q: R200 000 4th Q: R400 000	N/A
LIB2	N/A	Improving supplementary library services according to the approved project business plan by June 2017 - R700 000	DORA Grant received late - 06/01/2017. Quarterly targets to be amended	3rd Q: R200 000 4th Q: R700 000	N/A
SECTION: Parks and Cemeteries					
PAR2	N/A	Repairing 4.26 km of fence at the Faan Meinjies Nature Reserve by December 2016 - R 650 000	Project not completed due to construction difficulties and rain. Target to be amended to June 2017	Repairing 4.26 km of fence at the Faan Meinjies Nature Reserve by June 2017 - R 650 000 3rd Q: Construction of fence 4th Q: 4.26 Km fence completed	N/A
SECTION: Fire and Disaster Management					
FIR1	N/A	Conducting 850 general fire inspections according to programme in the KOSH area by June 2017	Inspected flammable liquid registrations for the festive season. Target over-achieved and need to be amended. Annual and quarterly targets to be amended.	Conducting 900 general fire inspections according to programme in the KOSH area by June 2017 3rd Q: 207 4th Q: 207	N/A
DIRECTORATE: Financial Services					
SECTION: Budget Office					
REV5		20 000 Approved households with free basic services (indigents) by June 2017	All previous year indigent's subsidies expired on 30 June 2016, lesser applications being received and processed. Number to be reduced. Annual and quarterly targets to be amended.	15 000 Approved households with free basic services (indigents) by June 2017 3rd Q: 13 000 4th Q: 15 000	N/A
REV8		3 300 Approved rural settlements with free basic alternative energy (indigents) by June 2017	All previous year indigent's subsidies expired on 30 June 2016, lesser applications being received and processed. Number to be reduced. Annual and quarterly targets to be amended.	4 000 Approved rural settlements with free basic alternative energy (indigents) by June 2017 3rd Q: 3 900 4th Q: 4 000	N/A

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KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION					
DIRECTORATE: Financial Services					
SECTION: ICT					
ICT1	2060101103610	Renewing of the MicroSoft software license at by September 2016	Due to long waiting for the Legal Section to approve the contract for signature and two still outstanding payments from previous financial year the contract is still not signed. Annual and quarterly target to be amended.	Renewing of the MicroSoft software license at by <u>June 2017</u> <u>3rd Q</u> : Signed agreement <u>4th Q</u> : License renewed	N/A
DIRECTORATE: Corporate Services					
SECTION: Skills Development					
SKIL7	N/A	Conducting 11 EECF consultative meetings by June 2017	Forum does not sit due to officials not attending the meetings. Officials to be replaced. Annual and quarterly target to be amended.	Conducting <u>4</u> EECF consultative meetings by June 2017 <u>3rd Q</u> : <u>1</u> <u>4th Q</u> : <u>2</u>	N/A
DIRECTORATE: Macro City Planning and Development					
SECTION: Corporate Communication					
COM4	N/A	Compiling & Distributing 6 external newsletter regarding Council affairs to the community June 2017	Cannot print 2 newsletters in 3rd quarter due to budget constraints. Annual target to be reduced to 5 newsletters. . Annual and quarterly target to be amended.	Compiling & Distributing 5 external newsletter regarding Council affairs to the community June 2017 <u>3rd Q</u> : 1 Newsletter <u>4th Q</u> : 1 Newsletter	N/A
KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT					
DIRECTORATE: Corporate Services					
SECTION: Office of the Executive Mayor					
EM2	2030351053638	Awarding 22 matric excellency awards to students in KOSH area to further their studies by March 2017	5 Learners from disadvantage schools included in awards. Annual and quarterly target to be amended.	Awarding <u>27</u> matric excellency awards to students in KOSH area to further their studies by March 2017	N/A

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KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT					
DIRECTORATE: Municipal and Environmental Services					
SECTION: Licensing Services					
LIC1	2005202280902	Collecting income from driver's licenses (excluding Prodirba fees) by June 2017 - R6 890 000	Income cannot be estimated as it depends on how public make use of the services of Licensing. Amount to be reduced to R6 100 000. Annual and quarterly targets to be amended.	Collecting income from driver's licenses (excluding Prodirba fees) by June 2017 <u>3rd Q:</u> R4 575 000 <u>4th Q:</u> R6 100 000	R6 100 000
LIC4	2005202282001 2005202275115 2005202285702	Collecting income from businesses, hawkers and stands by June 2017 – R359 670	Amount to be increased due to over-performance already. Amount to be increased to R400 000. Annual and quarterly targets to be amended.	Collecting income from businesses, hawkers and stands by June 2017 <u>3rd Q:</u> R300 000 <u>4th Q:</u> R400 000	R400 000
SECTION: Traffic					
TRA3	2005252251501	Collecting income on traffic fines by June 2017 - R6 000 000	Section 32 not approved yet. No laptops available to populate section 56 notices. Will arrange with Assets to obtain to old laptops to perform work. If not, the amount to be reduced to R2 000 000.	Collecting income on traffic fines by June 2017 <u>3rd Q:</u> R300 000 <u>4th Q:</u> R400 000	R2 000 000*
TRA4	2005252306604	Collecting income on warrant of arrests by June 2017 - R1 300 000	Section 32 not approved yet. No laptops available to populate section 56 notices. Will arrange with Assets to obtain to old laptops to perform work. If not, the amount to be reduced to R400 000*	Collecting income on warrant of arrests by June 2017 <u>3rd Q:</u> R300 000 <u>4th Q:</u> R400 000	R400 000*
DIRECTORATE: Financial Services					
SECTION: Budget Office					
BUD1		Capital expenditure as a 65% of planned capital expenditure by June 2017	Accelerated expenditure due to improved SCM processes. % to be increased to 90%. Annual and quarterly targets to be amended.	Spending <u>90%</u> of the planned capital expenditure by June 2017 <u>3rd Q:</u> R _____ 60% <u>4th Q:</u> R _____ 90%	Figures to be aligned after approval of Adj Budget

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KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT					
DIRECTORATE: Financial Services					
SECTION: Budget Office					
BUD3	2000004010000	MIG expenditure as 90 % of annual allocation by June 2017 (excluding roll-overs)	Accelerated expenditure due to improved SCM processes. % to be increased to 90%. Annual and quarterly targets to be amended.	MIG expenditure as 90 % of annual allocation by June 2017 (excluding roll-overs) 3rd Q: R 60% 4th Q: R 90%	Figures to be aligned after approval of Adjustment Budget
SECTION: Revenue Management					
REV3	N/A	3% Increase (80% to 83%) in annual service debtors collection rate by June 2017	Credit Control actions suspended in Jouberton, Alabama, Manzilpark. Back dated levies for 2 years has increased the outstanding balance. Additional levies being recovered. Increase to be lowered to 1%. Annual and quarterly targets to be amended accordingly	1% Increase (80% to 81%) in annual service debtors collection rate by June 2017 3rd Q: 79% 4th Q: 81%	N/A
SECTION: Expenditure					
EXP1	N/A	Settling 95 % of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2017	Dropping of collection affect the speed rate of payment of suppliers. Annual and quarterly targets to be amended	Settling 85 % of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2017 3rd Q: 75% 4th Q: 85%	N/A
SECTION: Supply Chain Management					
SCM5		Conducting at least 12 meetings of the Evaluation Committee by June 2017	Meetings are only conducted as and when needed - reduce target to 10 meetings. Annual and quarterly targets to be amended.	Conducting at least 10 meetings of the Evaluation Committee by June 2017. 3rd Q: 75% 4th Q: 85%	SCM5
SCM6		Conducting at least 12 meetings of the Adjudication Committee by June 2017	Meetings are only conducted as and when needed - reduce target to 10 meetings. Annual and quarterly targets to be amended	Conducting at least 10 meetings of the Adjudication Committee by June 2017. 3rd Q: 75% 4th Q: 85%	SCM6

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DIRECTORATE: All directorates					
ALL	N/A	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	Council no longer under Sec. 139(1)(b). Wording "administrator" to be deleted in ALL KPI's were mentioned	Implementing 90% of all municipal manager / mayco / council resolutions by June 2017	N/A
DIRECTORATE: Office of the Municipal Manager					
SECTION: Internal Audit					
IA2	N/A	Issuing 4 Performance information audit reports to assess the efficiency and effectiveness of performance achieved by Council by June 2017	Not indicating to whom it must be submitted	Issuing 4 Performance information audit reports to the <u>Audit Committee</u> to assess the efficiency and effectiveness of performance achieved by Council by June 2017	N/A
IA3	N/A	Objective: To report on recommendations raised by internal audit and AG to ensure sound financial management. KPA: Submitting 4 progress reports on the updated action plan register to the Audit Committee on findings raised by the Auditor General and Internal Audit by June 2017	Internal Audit provide assurance on internal control for council. Quarterly targets to be amended to read as one document. POE: Delete Action Plan Register	To report on recommendations raised by internal audit and AG to ensure sound <u>administrative and financial</u> management. Quarterly targets: 1 Progress report on the updated action plan register to the Audit Committee	N/A
DIRECTORATE: Strategic Planning, Monitoring and Control					
SECTION: Risk Management					
RIS5	N/A	Risk management strategic documents reviewed and approved	Not indicating of who must approve the documents. Annual target to be amended.	Risk management strategic documents reviewed and approved <u>by the municipal manager and council</u>	N/A

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DIRECTORATE: Municipal and Environmental Services					
SECTION: Museum					
MUS1	N/A	Convening at least 115 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2017	Already over performed. Quarterly targets to be amended. 125 consultation session. Annual and quarterly targets to be amended.	Convening at least 125 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2017 3rd Q: 30 4th Q: 30	N/A
SECTION: Sport and Recreation					
SPO2	N/A	Renewing 32 lease contracts with various sport clubs using Council facilities by June 2017	5 of the Oppenheimer Stadium contracts not renewed. Annual target to be reduced to 27 agreements. Annual and quarterly targets to be amended.	Renewing 27 lease contracts with various sport clubs using Council facilities by June 2017	N/A
SPO3	N/A	Conducting 4 sport events to ensure the promotion of sport in the KOSH area by June 2017	3 More sport events conducted in 1st and 2nd quarter. 2 More events to be conducted in March 2017. Annual and quarterly targets to be amended to 9 events and 3 and 1	Conducting 9 sport events to ensure the promotion of sport in the KOSH area by June 2017. 3rd Q: 3 4th Q: 1	N/A
DIRECTORATE: Macro City Planning and Development					
SECTION: Local Economic Development					
LED6	N/A	Revising the SMME Policy by December 2016	Still awaiting new date from the Speaker's office. Annual target to be amended to June 2017	Revising the SMME Policy by <u>June 2017</u> 3rd Q: Revised SMME policy workshopped 4th Q: Revised SMME Policy approved	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND/OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DIRECTORATE: Macro City Planning and Development					
SECTION: Corporate Communication					
COM6	N/A	Approving of the Events Management Policy by December 2016	Still awaiting new date from the Speaker's office. Annual target to be amended to June 2017	Revising the Events Management Policy by <u>June 2017</u> 3rd Q: Revised Events Management policy workshopped 4th : Revised Events Management Policy approved	N/A
SECTION: Fresh Produce Market					
FPM1	N/A	Revising the Market Policy by December 2016	Still awaiting new date from the Speaker's office. Annual target to be amended to June 2017	Revising the Market Policy by <u>June 2017</u> Market policy workshopped 4th Q: Revised Market Policy approved	N/A
FPM2	N/A	Revising the Market By-Law by December 2016	Still awaiting new date from the Speaker's office. Annual target to be amended to June 2017	Revising the Market By-Law by <u>June 2017</u> Market By-Law workshopped 4th Q: Revised Market By-Law approved	N/A

2. NEW KEY PERFORMANCE INDICATORS TO BE INSERTED IN 2016/17 SDBIP

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVES	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	Quarterly Projected Target
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Civil Services and Human Settlements					
SECTION: PMU					
PMU13	To be allocated	To upgrade the sewer outfall line in order to handle the load during pick hours and the discharge from Jouberton and surrounding areas before the effluent is discharged and treated at the Kid treatment Plant.	Sewer outfall line in Alabama /Jouberton(Ext 19) upgraded	Upgrading of 600 mm uPVC outfall sewer line with a total length of about 800 m, and for 200mm diameter uPVC linking /connection line for the existing sewer network to the new proposed outfall line, with a total length of about 331 m. Contraction of nine 1000 mm Concrete Manholes and ten 1250 mm concrete manholes and connection to the waste water treatment plant by June 2017 - R306 064	3rd Q: Technical report to be submitted to DWS for project approval and recommendation letter 4th Q: Advertise for the procurement of the contractor
PMU14	To be allocated	To improve accessibility and mobility and control and direct the flow of storm-water and prevent road erosion	Taxi Routes & Storm-water drainage in Kanana (Phase 8) paved	Paving of 2.02 Km of roads by means of 80 DDZ interlocking paving blocks and storm-water will be accommodated by means of subsurface drainage as far as possible. The roads to be constructed is Lepeolwane & Tshilabelo by June 2017 - R657 334	3rd Q: Appointment of the consultant 4th Q: Finalization of designs and compilation of tender document
PMU15	To be allocated	To improve accessibility and mobility and control and direct the flow of storm-water and prevent road erosion	Paving of Taxi Routes & Storm water drainage in Jouberton (Phase 8)	Paving of 2.12 Km of roads by means of 80 DDZ interlocking paving blocks and storm-water will be accommodated by means of subsurface drainage as far as possible. The roads to be constructed is Lebaleng & Mpiseka - R657 334	3rd Q: Appointment of the consultant 4th Q: Finalization of designs and compilation of tender document
PMU16	To be allocated	To Construct a new sports complex in Khuma Township order	New Sports Complex in Khuma constructed	Constructing a series of buildings, pavilion, multipurpose hall, care taker quarters and the guardhouse, Building of a series of sports fields namely; artificial solver fields, tennis courts, volley ball field, netball field and basketball, all weather courts. A concrete palisade fence will be built around the field as a boundary and there will be one controlled access to the sport complex - R657 334	3rd Q: Finalization of designs and compilation of tender document 4th Q: Advertise for the procurement of the contractor

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVES	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	Quarterly Projected Target
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: Electrical and Mechanical Engineering					
ELE19	To be allocated	To electrify Alabama Ext 4 to better service delivery	Number of houses in Alabama Ext 4 electrified	Electrification of 951 Households in Alabama Ext 4 at a cost of R8 800 000 by June 2017	3rd Q: Appointment of contractors / Ordering of material 4th Q: 951 Hh electrified
ELE20	To be allocated	To construct new MVA substation at Alabama (phase 2) to maintain the current infrastructure and to cater for the increased effluent demand	New 20 MVA substation at Alabama (phase 2) constructed	Constructing of a new 20 MVA substation at Alabama (phase 2) at a cost of R9 900 000 by June 2017 (MY)	3rd Q: Appointment of contractors / Ordering of material 4th Q: 20 MVA substation at Alabama constructed
DIRECTORATE: Municipal and Environmental Services					
SECTION: Cleansing					
		To purchase mass containers to enhance efficiency and replace old / broken containers	Number plastic containers (85ℓ) for the KOSH area purchased	Purchasing of 240ℓ and 85ℓ dustbins for the KOSH area at a cost of R500 000 by June 2017	3rd Q: SCM Procces 4th Q: 240ℓ and 85ℓ dustbins purchased
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DIRECTORATE: Strategic Planning, Monitoring and Control					
SECTION: Risk Management					
RIS6	N/A	To revise the Risk Register to determine the linkage between departmental objectives and risk activity	Risk Register revised and approved to determine the linkage between departmental objectives and risk activity	Revising the 2016/17 Risk Register to determine the linkage between departmental objectives and risk activity and approving the 2017/18 Risk Register by June 2017.	4th Q: 2016/17 Risk Register revised and 2017/18 Risk Register approved

6. OUTSTANDING MATTERS ON THE PAST YEARS 2015/16 ANNUAL REPORT

Due to financial and management constraints and issues that transpired out of the previous audit results a provincial intervention was called on in the form of sec. 139(b). This brought the first administrator on board early 2014 till December 2014 while the administrator for the review period took over from January 2015.

It was also always important for the municipality to have a mutual benefitting relationship with the Auditor General. This year there was a change in the personnel of the audit team and we again aimed at building a good relationship by complying with their requests as best as we could and using their input in resolving issues where afforded and possible.

Two items were raised that led to a qualified audit opinion. The one that relates to revenue was known to management as a possible risk and management therefore started with corrective actions during the latter part of 2015. The scope of the work meant that it was not fully completed at yearend and it is still ongoing (data cleansing). The AG identified two transactions with their sampling and the extrapolated figure was material in nature. The other issue relates to irregular expenditure. They have targeted a certain type of transaction that was not previously raised. We will get more technical support regarding this and engage with the AG.

Issues raised by the Auditor-General has been analyses to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objective is achieved through regular and continuous progress reporting mechanisms.

It is the opinion of management that an unqualified audit opinion for 2016/17 is attainable with the continued support of all management and staff.

AR PAR	AUDIT ISSUE	CORRECTIVE ACTION
6	Revenue	The municipality initiated a data cleansing process during the latter part of 2015. It was unfortunately not completed by year end due to the scope of the work. The one item picked up by the AG was corrected in August 16. We believe that the work done will address this issue for the next audit.
7	Irregular expenditure	The AG took a technical look at regulation 32 appointments. We could not alter their opinion and they also could not give us time to make the necessary adjustments. The register will be adjusted accordingly.
10-11	Unauthorised and fruitless and wasteful expenditure	Establish controls to prevent fruitless and wasteful expenditure as well as unauthorized expenditure. The registered expenditure will be dealt with in accordance with section 32 of the MFMA. Council Committee to be established to deal with all unauthorized and fruitless and wasteful expenditure. The investigative process to identify the responsible parties regarding the named expenditures still to be conducted.
12	Material impairments and distribution losses	This item is on top management agendas. Plans need to be implemented to curb losses and effect higher collection rate.
13	Restatement of corresponding figures	Certain adjustments were discussed with the AG for approval and implemented.
14	Going concern	The municipality in building on the initial intervention and believe that a couple of indicators are showing that a

		turnaround is made. We believe that the municipality will be able to meet its commitments in the foreseeable future.
15	Material under spending of the grant	Top management must ensure that the budgeted amounts are spent on time.
27	Annual financial statements and annual reports	All of the planned actions plans will result in an improvement of the annual financial statements.
AR PAR	AUDIT ISSUE	CORRECTIVE ACTION
28-29	Expenditure management	Non-adherence to MFMA section 65(2) (e) is due to cash flow constraints and will continue for the next periods. It is also the leading cause of fruitless and wasteful expenditure as it is mostly represented by interest charged on the overdue accounts from Eskom and Midvaal.
30	Consequences management	The intervention by the administrator was to instil the processes and procedures to fully comply with the regulatory framework. Investigations and reports were tabled and processes put in place.
32-33	Human resource management and compensation	As part of the turn-around strategy the focus would have been to do a proper resource management to ensure that we have competent personnel that is skilled and able to perform as per the job requirements.
34-41	Procurement and contract management	The supply management structure including bid committees will be reviewed to facilitate implementation of and compliance with the supply chain management policy. A record management system is being. Continuous training will be provided to supply chain officials, bid committee members and officials in general to promote and ensure compliance with the supply chain policy and regulations.
47-48	Leadership	The municipality was placed under administration for an additional period after year end. Various vacant senior positions are in the process of being filled. The new leadership and guidance should instil the values and commitments to ensure a turnaround in the performance of the municipality.
49-50	Financial and performance management	The municipality was placed under administration for an additional period after year end. Many improvements in compliance and administration are being implemented.
51-52	Governance	A dedicated risk management officer has been appointed who will be responsible for the implementation of the risk management plan.

Performance Management has received an unqualified audit opinion from the Auditor-General.

7. RECOMMENDATION

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2016 to 31 December 2016.
- b) That a request for an Adjustment Budget, in terms of the results of the 2016/17 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2016/17 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2016/17 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54 and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2017.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That the 2016/17 SDBIP, IDP and budget be aligned accordingly.

8. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

Quality Certificate

I, Theetsi Solomon Roger Nkhumise, the Acting Municipal Manager of City of Matlosana, hereby certify that –

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid – Year Budget and Performance Assessment

For the 2016/17 budget year has been prepared in accordance with the Municipal Finance Act and regulations made under that Act.

Print name: **THEETSI SOLOMON ROGER NKHUMISE**
Acting Municipal Manager of City of Matlosana NW403

Signature



Date

23 JANUARY 2017

North West: City Of Matlosana(NW403) - Table C1 Schedule Quarterly Budget Statement Summary for 2nd Quarter ended 31 December 2016

R thousands	Description	Budget year: 2016/17										Full Year Forecast	
		2015/16 Audited Outcome	Original Budget	Adjusted Budget	C1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %			
	Financial Performance												
	Property rates	272 707	317 223	317 223	95 183	60 706	155 880	186 880	(31 001)	(16,59)	317 223		
	Service charges	1 309 266	1 576 423	1 576 423	390 394	344 372	734 765	816 475	(81 710)	(9,96)	1 576 423		
	Investment revenue	6 912	2 108	2 108	47	293	340	1 216	(876)	(2,03)	2 108		
	Transfers recognised - operational	453 999	351 271	351 271	145 480	111 837	257 317	185 399	71 918	38,79	351 271		
	Other own revenue	234 953	267 149	267 149	78 180	89 377	167 557	119 877	47 681	39,77	267 149		
	Total Revenue (excluding capital transfers and contributions)	2 277 837	2 514 173	2 514 173	709 284	606 585	1 309 456	1 309 456	6 413	0,49	2 514 173		
	Employee costs	489 415	527 466	527 466	125 094	128 395	253 488	284 286	(10 780)	(4,08)	527 466		
	Remuneration of councillors	23 982	25 138	25 138	4 632	6 339	10 971	13 038	(2 067)	(15,85)	25 138		
	Depreciation & asset impairment	472 944	476 888	476 888	-	236 472	236 472	227 742	8 729	3,83	476 888		
	Finance charges	33 863	14 181	14 181	2 473	2 384	4 657	4 654	203	4,37	14 181		
	Materials and bulk purchases	811 310	917 760	917 760	165 192	192 511	357 704	489 179	(112 076)	(23,86)	917 760		
	Transfers and grants	-	-	-	-	-	-	-	-	-	-		
	Other expenditure	784 101	857 523	857 523	227 257	196 503	433 760	496 530	(72 770)	(14,66)	857 523		
	Total Expenditure	2 615 614	2 818 956	2 818 956	524 848	762 604	1 287 252	1 476 012	(188 760)	(12,79)	2 818 956		
	Surplus/(Deficit)	(337 777)	(304 783)	(304 783)	184 636	(156 019)	28 617	(166 556)	195 173	(117,18)	(304 783)		
	Transfers recognised - capital	3 389	134 616	134 616	22 882	67 804	90 686	91 534	(646)	(0,93)	134 616		
	Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-		
	Surplus/(Deficit) after capital transfers & contributions	(334 388)	(170 167)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259,02)	(170 167)		
	Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-		
	Surplus/(Deficit) for the year	(334 388)	(170 167)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259,02)	(170 167)		
	Capital expenditure & funds sources												
	Capital expenditure	-	144 616	144 616	12 435	29 859	42 295	66 980	(24 685)	(56,84)	144 616		
	Transfers recognised - capital	-	134 616	134 616	12 226	29 220	41 446	62 350	(20 904)	(33,53)	134 616		
	Public contributions & donations	-	-	-	-	-	-	-	-	-	-		
	Borrowing	-	-	-	-	-	-	-	-	-	-		
	Internally generated funds	-	10 000	10 000	210	639	849	4 610	(3 761)	(81,59)	10 000		
	Total sources of capital funds	-	144 616	144 616	12 435	29 859	42 295	66 980	(24 685)	(36,84)	144 616		
	Financial position												
	Total current assets	297 314	202 028	202 028	385 078	441 613	441 613	101 014	340 599	337,18	202 028		
	Total non current assets	5 656 079	5 408 613	5 408 613	5 665 852	5 459 882	5 459 882	2 704 307	2 755 576	101,90	5 408 613		
	Total current liabilities	620 698	226 341	226 341	919 743	955 195	955 195	113 171	842 025	744,03	226 341		
	Total non current liabilities	356 357	407 000	407 000	51 004	47 109	47 109	203 500	(156 391)	(76,85)	407 000		
	Community wealth/Equity	4 976 340	4 977 300	4 977 300	5 080 184	4 899 192	4 899 192	2 486 650	2 410 542	96,86	4 977 300		
	Cash flows												
	Net cash from (used) operating	115 675	179 588	179 588	55 427	119 808	175 235	256 877	(81 641)	(31,78)	179 588		
	Net cash from (used) investing	(113 749)	(145 588)	(145 588)	(14 325)	(29 855)	(44 180)	(78 004)	33 824	(43,36)	(145 588)		
	Net cash from (used) financing	(6 857)	(14 000)	(14 000)	(6 955)	(9 929)	(18 884)	(7 588)	(11 316)	149,53	(14 000)		
	Cash/cash equivalents at the year end	25 569	80 000	80 000	63 223	143 247	143 247	231 304	(88 057)	(38,07)	80 000		
	Collection Rate	57,38	86,66	86,66	61,14	73,27	66,72	88,01	-	-	86,66		
	Property rates	63,33	80,00	80,00	66,41	86,93	86,29	85,94	-	-	80,00		
	Service charges	61,91	93,83	93,83	67,97	79,16	73,22	86,84	-	-	93,83		
	Service charges - electricity revenue	65,84	92,80	92,80	67,62	80,77	73,55	80,93	-	-	92,80		
	Service charges - water revenue	60,43	96,81	96,81	40,12	47,91	43,96	97,33	-	-	96,81		
	Service charges - sanitation revenue	63,62	93,30	93,30	48,03	51,41	49,70	77,92	-	-	93,30		
	Service charges - refuse revenue	44,63	92,41	92,41	31,60	39,42	35,19	90,45	-	-	92,41		
	Service charges - other	-	80,00	80,00	3 501,63	5 068,22	4 144,57	74,15	-	-	80,00		
	Interest earned - outstanding debtors	-	-	-	-	-	-	117,69	-	-	-		

North West: City Of Matlosana(NW403) - Table C2 Quarterly Budget Statement - Financial Performance (standard classification) for 2nd Quarter ended 31 December 2016

R thousands	Standard Classification Description	Ref	Budget year 2016/17										Full Year Forecast			
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %					
	Revenue - Standard	1														
	Governance and Administration		770 631	522 883	522 883	279 692	215 430	495 122	288 430	206 891	71.66	522 883				
	Executive & Council		10 380	3 286	3 286	122	116	239	1 003	(765)	(76.20)	3 286				
	Budget & Treasury Office		758 543	515 074	515 074	279 522	214 694	484 615	285 140	208 875	73.25	515 074				
	Corporate Services		1 708	4 523	4 523	48	820	867	2 287	(1 420)	(62.07)	4 523				
	Community and Public Safety		95 083	105 514	105 514	21 894	14 158	36 052	42 586	(6 534)	(15.34)	105 514				
	Community & Social Services		3 081	6 024	6 024	947	1 405	2 352	3 091	(739)	(23.91)	6 024				
	Sport And Recreation		11 409	5 760	5 760	529	457	986	305	881	223.12	5 760				
	Public Safety		78 586	91 246	91 246	19 976	11 613	31 590	37 950	(6 360)	(16.76)	91 246				
	Housing		1 937	2 166	2 166	287	333	621	1 125	(504)	(44.82)	2 166				
	Health		59	318	318	154	349	503	115	388	337.42	318				
	Economic and Environmental Services		31 109	53 463	53 463	29 344	61 051	90 635	3 543	87 092	2 458.30	53 463				
	Planning and Development		1	6	6	0	15	15	2	13	664.85	6				
	Road Transport		31 109	53 457	53 457	29 583	61 036	90 620	3 541	87 079	2 459.32	53 457				
	Environmental Protection															
	Trading Services		1 372 332	1 921 757	1 921 757	396 532	379 528	776 480	1 005 344	(228 864)	(22.76)	1 921 757				
	Electricity		663 642	889 148	889 148	202 865	175 636	378 721	407 971	(29 250)	(7.17)	889 148				
	Water		454 560	637 712	637 712	124 598	121 614	246 213	373 357	(127 145)	(34.05)	637 712				
	Waste Water Management		111 579	180 831	180 831	28 628	48 161	76 789	99 791	(23 002)	(23.05)	180 831				
	Waste Management		122 551	214 066	214 066	40 440	34 318	74 758	124 225	(49 467)	(39.82)	214 066				
	Other		12 070	45 172	45 172	4 445	3 821	8 286	12 783	(4 517)	(55.33)	45 172				
	Total Revenue - Standard	2	2 281 226	2 648 789	2 648 789	732 166	674 399	1 406 555	1 352 686	53 869	3.98	2 648 789				
	Expenditure - Standard															
	Governance and Administration		812 439	713 190	713 190	184 437	186 909	371 346	382 025	9 321	2.57	713 190				
	Executive & Council		82 659	130 076	130 076	24 102	16 395	41 297	67 275	(25 978)	(38.61)	130 076				
	Budget & Treasury Office		681 626	529 011	529 011	124 464	150 010	274 464	288 500	5 964	2.22	529 011				
	Corporate Services		48 154	54 104	54 104	35 281	20 304	55 586	26 250	29 336	111.75	54 104				
	Community and Public Safety		252 440	364 818	364 818	81 701	105 130	186 831	177 555	9 276	5.22	364 818				
	Community & Social Services		59 649	99 807	99 807	16 269	14 243	30 512	48 700	(18 188)	(37.35)	99 807				
	Sport And Recreation		54 971	60 716	60 716	33 213	42 141	75 354	28 650	46 704	163.02	60 716				
	Public Safety		120 141	184 213	184 213	29 482	44 458	73 940	90 500	(16 560)	(18.30)	184 213				
	Housing		12 889	10 452	10 452	1 667	2 619	4 266	4 735	(449)	(9.47)	10 452				
	Health		4 788	9 630	9 630	1 069	1 668	2 738	4 970	(2 232)	(44.91)	9 630				
	Economic and Environmental Services		306 807	232 519	232 519	30 461	86 921	117 382	115 240	2 142	1.86	232 519				
	Planning and Development		5 986	7 639	7 639	1 341	2 519	3 659	2 540	1 319	51.94	7 639				
	Road Transport		300 821	224 880	224 880	29 121	84 402	113 523	112 700	823	0.73	224 880				
	Environmental Protection															
	Trading Services		1 230 457	1 485 728	1 485 728	224 340	378 223	602 663	809 650	(207 287)	(25.60)	1 485 728				
	Electricity		644 182	724 563	724 563	146 244	203 721	349 965	384 200	(34 236)	(8.91)	724 563				
	Water		380 206	521 380	521 380	52 287	117 851	170 338	278 570	(108 612)	(38.96)	521 380				
	Waste Water Management		105 491	117 875	117 875	11 188	42 014	53 201	72 300	(19 299)	(26.62)	117 875				
	Waste Management		100 577	121 909	121 909	14 622	14 637	29 259	74 400	(45 141)	(60.67)	121 909				
	Other		13 471	22 701	22 701	3 709	5 021	9 129	11 341	(2 212)	(19.50)	22 701				
	Total Expenditure - Standard	3	2 615 614	2 818 956	2 818 956	524 648	762 004	1 287 532	1 476 011	(188 759)	(12.79)	2 818 956				
	Surplus/(Deficit) for the year		(334 388)	(170 167)	(170 167)	207 518	(88 215)	119 303	(123 325)	242 628	(196.74)	(170 167)				

References
 1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
 2. Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (Revenue and Expenditure)
 3. Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (Revenue and Expenditure)
 4. All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and it used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign

North West, City Of Matlosana(NW403) - Table C4 Quarterly Budget Statement - Financial Performance (revenue and expenditure) for 2nd Quarter ended 31 December 2016

R thousands	Description	Ref	2015/16 Audited Outcome	Budget year 2016/17										Full Year Forecast
				Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %			
	Revenue By Source			317 223	317 223	95 183	60 706	155 890	186 890	(31 001)	(16.59)	317 223		
	Property rates		272 707	-	-	-	-	-	-	-	-	-		
	Property rates - penalties and collection charges		-	-	-	-	-	-	-	-	-	-		
	Service charges - electricity revenue		661 692	801 493	197 013	162 156	359 169	398 630	(39 461)	(9.90)	801 493			
	Service charges - water revenue		433 535	492 182	123 584	119 806	243 390	260 147	(16 757)	(6.44)	492 182			
	Service charges - sanitation revenue		91 496	106 575	28 077	27 299	55 376	73 344	(17 968)	(24.50)	106 575			
	Service charges - refuse revenue		122 543	149 572	40 109	33 989	74 098	82 880	(8 782)	(10.60)	149 572			
	Service charges - other		-	26 600	1 610	1 121	2 731	1 074	1 658	154.42	26 600			
	Rental of facilities and equipment		4 579	6 615	1 300	1 849	3 148	3 722	(573)	(15.40)	6 615			
	Interest earned - external investments		6 912	2 108	47	293	340	1 216	(876)	(72.03)	2 108			
	Interest earned - outstanding debtors		131 569	106 208	36 217	39 023	75 240	45 179	30 061	66.54	106 208			
	Dividends received		-	-	-	-	-	-	-	-	-			
	Fines		13 573	7 102	351	317	668	4 281	(3 614)	(84.41)	7 102			
	Licences and permits		6 615	7 708	2 021	1 572	3 593	3 581	12	0.33	7 708			
	Agency services		-	-	-	-	-	-	-	-	-			
	Transfers recognised - operational		453 999	351 271	145 480	111 837	257 317	185 399	71 918	38.79	351 271			
	Other own revenue		78 617	139 516	38 292	46 617	84 908	63 114	21 795	34.53	139 516			
	Gains on disposal of PPE		-	-	-	-	-	-	-	-	-			
	Total Revenue (excl. capital transfers and contributions)		2 277 837	2 514 173	709 284	606 585	1 315 869	1 309 456	6 413	0.49	2 514 173			
	Expenditure By Type													
	Employee related costs		489 415	527 466	125 094	128 395	253 488	264 269	(10 780)	(4.08)	527 466			
	Remuneration of councillors		23 982	25 138	4 632	6 339	10 971	13 038	(2 067)	(15.85)	25 138			
	Debt impairment		504 489	367 523	91 881	91 881	183 761	183 864	20 077	12.27	367 523			
	Depreciation and asset impairment		472 944	476 888	-	236 472	236 472	227 742	8 729	3.83	476 888			
	Finance charges		33 863	14 181	2 473	2 384	4 857	4 654	203	4.37	14 181			
	Bulk purchases		759 345	811 802	153 021	171 099	324 121	412 822	(88 701)	(21.49)	811 802			
	Other Materials		51 966	105 958	12 171	21 412	33 583	56 957	(23 374)	(41.04)	105 958			
	Contracted services		32 055	46 448	5 023	8 815	13 838	23 672	(9 834)	(41.54)	46 448			
	Transfers and grants		-	-	-	-	-	-	-	-	-			
	Other expenditure		247 556	443 553	130 353	95 808	226 160	309 173	(83 013)	(26.85)	443 553			
	Loss on disposal of PPE		-	-	-	-	-	-	-	-	-			
	Total Expenditure		2 615 614	2 818 956	524 648	762 604	1 287 252	1 476 012	(188 760)	(12.79)	2 818 956			
	Surplus/(Deficit)		(337 777)	(304 783)	184 636	(156 019)	28 617	(166 556)	195 173	(117.18)	(304 783)			
	Transfers recognised - capital		3 389	134 616	22 882	67 804	90 686	91 534	(848)	(0.93)	134 616			
	Contributions recognised - capital		-	-	-	-	-	-	-	-	-			
	Contributed assets		-	-	-	-	-	-	-	-	-			
	Surplus/(Deficit) after capital transfers and contributions		(334 388)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259.02)	(170 167)			
	Taxation		-	-	-	-	-	-	-	-	-			
	Surplus/(Deficit) after taxation		(334 388)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259.02)	(170 167)			
	Attributable to minorities		-	-	-	-	-	-	-	-	-			
	Surplus/(Deficit) attributable to municipality		(334 388)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259.02)	(170 167)			
	Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-			
	Surplus/(Deficit) for the year		(334 388)	(170 167)	207 518	(88 215)	119 303	(75 022)	194 325	(259.02)	(170 167)			

North West: City Of Matlosana(NW403) - Table C5 Quarterly Budget Statement - Capital Expenditure by Standard Classification and Funding for 2nd Quarter ended 31 December 2016

R thousands	Description	Ref	2015/16 Audited Outcome	Budget year 2016/17		Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
				Original Budget	Adjusted Budget							
	Capital Expenditure - Standard											
	Governance and Administration											
	Executive & Council		-	9 300	9 300	210	639	849	4 250	(3 401)	(80.03)	9 300
	Budget & Treasury Office			4 300	4 300	210	639	849	2 500	(1 651)	(66.05)	4 300
	Corporate Services			5 000	5 000				1 750	(1 750)	(100.00)	5 000
	Community and Public Safety											
	Community & Social Services		-	6 000	6 000	334	-	334	360	(26)	(7.19)	6 000
	Sport And Recreation			700	700				360	(360)	(100.00)	700
	Public Safety			5 300	5 300	334		334		334		5 300
	Housing											
	Health											
	Economic and Environmental Services											
	Planning and Development		-	46 170	46 170	10 034	15 958	25 992	22 405	3 587	16.01	46 170
	Road Transport			46 170	46 170	10 034	15 958	25 992	22 405	3 587	16.01	46 170
	Environmental Protection											
	Trading Services											
	Electricity		-	78 522	78 522	1 819	11 984	13 803	37 747	(23 945)	(63.43)	78 522
	Water			23 400	23 400		4 289	4 289	11 700	(7 411)	(63.34)	23 400
	Waste Water Management			17 936	17 936		5 659	5 659	9 424	(3 765)	(39.95)	17 936
	Waste Management			37 186	37 186	1 819	2 035	3 854	16 623	(12 769)	(76.82)	37 186
	Other			4 624	4 624	39	1 279	1 318	2 198	(880)	(40.05)	4 624
	Total Capital Expenditure - Standard	3	-	144 616	144 616	12 435	29 859	42 295	66 960	(24 665)	(36.84)	144 616
	Funded by:											
	National Government			122 616	122 616	12 226	29 220	41 446	62 350	(20 904)	(33.53)	122 616
	Provincial Government			12 000	12 000							12 000
	District Municipality											
	Other transfers and grants											
	Transfers recognised - capital			134 616	134 616	12 226	29 220	41 446	62 350	(20 904)	(33.53)	134 616
	Public contributions and donations	5										
	Borrowing	6										
	Internally generated funds			10 000	10 000	210	639	849	4 610	(3 761)	(81.59)	10 000
	Total Capital Funding		-	144 616	144 616	12 435	29 859	42 295	66 960	(24 665)	(36.84)	144 616

References

- Capital expenditure by standard classification must reconcile to the total of multi-year and single year appropriations
- Must reconcile to Monthly Budget Statement Financial Performance (revenue and expenditure)
- Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

North West: City Of Matlosana(NW403) - Table C6 Quarterly Budget Statement - Financial Position for 2nd Quarter ended 31 December 2016

R thousands	Description	Ref	Budget year 2016/17										Full Year Forecast			
			2015/16 Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %					
	ASSETS	1														
	Current assets															
	Cash		11 470	40 000	40 000	140 688	118 542	118 542	20 000	98 542	492.71	40 000				
	Call investment deposits		14 089	40 000	40 000	59 218	74 113	74 113	20 000	270.56	40 000					
	Consumer debtors		120 884	110 000	110 000	5 240	30 426	30 426	55 000	(24.68)	110 000					
	Other debtors		29 180	12 000	12 000	100 661	135 358	135 358	6 000	129 358	2 155.96	12 000				
	Current portion of long-term receivables		40 125	28	28	79 271	83 175	83 175	14	(14)	(100.00)	28				
	Inventory		81 556													
	Total current assets		297 314	202 028	202 028	385 078	441 613	441 613	101 014	340 599	337.18	202 028				
	Non current assets															
	Long-term receivables			102	102	166	160	160	51	109	214.18	102				
	Investments		148	19 000	19 000	27 692	27 692	27 692	9 500	18 192	191.50	19 000				
	Investment property		58 363	55 000	55 000				27 500	(27 500)	(100.00)	55 000				
	Investment in Associate															
	Property, plant and equipment		5 565 297	5 331 261	5 331 261	5 637 994	5 432 030	5 432 030	2 665 631	2 766 399	103.78	5 331 261				
	Agricultural															
	Biological															
	Intangible		4 579	750	750				375	(375)	(100.00)	750				
	Other non-current assets		27 692	2 500	2 500				1 250	(1 250)	(100.00)	2 500				
	Total non current assets		5 665 079	5 408 613	5 408 613	5 665 852	5 459 882	5 459 882	2 704 307	2 755 576	101.90	5 408 613				
	TOTAL ASSETS		5 963 393	5 610 641	5 610 641	6 050 930	5 901 496	5 901 496	2 805 321	3 096 175	110.37	5 610 641				
	LIABILITIES															
	Current liabilities															
	Bank overdraft															
	Borrowing		13 110	17 000	17 000	36 709	36 711	36 711	12 500	24 211	193.69	25 000				
	Consumer deposits		29 309	25 000	25 000	537 237	572 687	572 687	92 171	480 517	521.33	184 341				
	Trade and other payables		565 731	184 341	184 341	345 797	345 797	345 797								
	Provisions		12 547													
	Total current liabilities		620 696	226 341	226 341	919 743	955 195	955 195	113 171	842 025	744.03	226 341				
	Non current liabilities															
	Borrowing		102 720	102 000	102 000	51 004	47 109	47 109	51 000	(3 891)	(7.63)	102 000				
	Provisions		253 637	305 000	305 000				152 500	(152 500)	(100.00)	305 000				
	Total non current liabilities		356 357	407 000	407 000	51 004	47 109	47 109	203 500	(156 391)	(76.85)	407 000				
	TOTAL LIABILITIES		977 053	633 341	633 341	970 747	1 002 304	1 002 304	316 671	685 634	216.51	633 341				
	NET ASSETS	2	4 976 340	4 977 300	4 977 300	5 080 184	4 899 192	4 899 192	2 488 650	2 410 542	96.86	4 977 300				
	COMMUNITY WEALTH/EQUITY															
	Accumulated Surplus/(Deficit)		4 976 340	4 977 300	4 977 300	5 080 184	4 899 192	4 899 192	2 488 650	2 410 542	0	4 977 300				
	Reserves															
	Minorities interests															
	TOTAL COMMUNITY WEALTH/EQUITY	2	4 976 340	4 977 300	4 977 300	5 080 184	4 899 192	4 899 192	2 488 650	2 410 542	0	4 977 300				

References

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

North West: City Of Matlosana(NW403) - Table C7 Quarterly Budget Statement - Cash Flows for 2nd Quarter ended 31 December 2016

R thousands	Description	Ref	2015/16 Audited Outcome	Budget year 2016/17										Full Year Forecast		
				Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %					
	CASH FLOW FROM OPERATING ACTIVITIES															
	Receipts															
	Property rates, penalties and collection charges		172 707	253 778	53 689	52 769	106 458	160 610	(54 152)	(33.72)		253 778				
	Service charges		810 546	1 479 215	265 345	272 615	537 961	708 707	(170 747)	(24.09)		1 479 215				
	Other revenue		45 800	111 978	60 684	49 721	110 404	84 650	25 754	30.42		111 978				
	Government - operating		456 689	351 271	145 480	111 837	257 317	260 111	(2 794)	(1.07)		351 271				
	Government - capital		3 389	134 616	22 882	67 804	90 686	77 537	13 149	16.96		134 616				
	Interest		138 481	2 108	47	24	71	54 271	(54 200)	(99.87)		2 108				
	Dividends															
	Payments															
	Suppliers and employees		(1 478 074)	(2 139 197)	(490 226)	(432 579)	(922 805)	(1 081 724)	158 919	(14.69)		(2 139 197)				
	Finance charges		(33 863)	(14 181)	(2 473)	(2 384)	(4 857)	(7 286)	2 429	(33.34)		(14 181)				
	Transfers and grants															
	NET CASH FROM/(USED) OPERATING ACTIVITIES		115 675	179 588	55 427	119 808	175 235	256 877	(81 641)	(31.78)		179 588				
	CASH FLOW FROM INVESTING ACTIVITIES															
	Receipts															
	Proceeds on disposal of PPE		16 017	28	(513)		(513)	14	(527)	(3 765.39)		28				
	Decrease in non-current debtors		(16 823)	(500)	(1 382)		(1 382)	(250)	(1 132)	452.91		(500)				
	Decrease in other non-current receivables			(500)	6	4	10	(250)	260	(104.13)		(500)				
	Decrease (increase) in non-current investments															
	Payments															
	Capital assets		(112 943)	(144 616)	(12 435)	(29 859)	(42 295)	(77 518)	35 223	(45.44)		(144 616)				
	NET CASH FROM/(USED) INVESTING ACTIVITIES		(113 749)	(145 588)	(14 325)	(29 855)	(44 180)	(78 004)	33 824	(43.36)		(145 588)				
	CASH FLOW FROM FINANCING ACTIVITIES															
	Receipts															
	Short term loans															
	Borrowing long term/refinancing				(3 148)	(3 739)	(6 887)		(6 887)							
	Increase (decrease) in consumer deposits		6 269	2 000	209	88	298	1 000	(702)	(70.23)		2 000				
	Payments															
	Repayment of borrowing		(13 126)	(16 000)	(6 017)	(6 279)	(12 295)	(8 568)	(3 727)	43.50		(16 000)				
	NET CASH FROM/(USED) FINANCING ACTIVITIES		(6 857)	(14 000)	(8 955)	(9 929)	(18 884)	(7 568)	(11 316)	149.53		(14 000)				
	NET INCREASE/(DECREASE) IN CASH HELD		(4 931)	20 000	32 147	80 024	112 171	171 304	(59 133)	(34.52)		20 000				
	Cash/cash equivalents at the year begin:		30 500	60 000	31 076	63 223	31 076	60 000	(28 924)	(48.21)		60 000				
	Cash/cash equivalents at the year end:		25 569	80 000	63 223	143 247	143 247	231 304	(88 057)	(38.07)		80 000				

References

1. Material variances to be explained in Table SC1

North West: City Of Matlosana(NW403) - Table C9 Quarterly Budget Statement - Capital Expenditure by Asset Clas for 2nd Quarter ended 31 December 2016

Description	Ref	2015/16	2016/17								
		Audited Outcome	Original Budget	Adjusted Budget	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Budget	YTD Variance	YTD variance %	Full Year Forecast
CAPITAL EXPENDITURE											
Total New Assets		-	133 445	133 445	12 435	29 859	42 295	66 723	(24 428)	(36.61)	133 445
Infrastructure - Road Transport			46 170	46 170	10 034	15 958	25 992	23 085	2 907	12.59	46 170
Infrastructure - Electricity			23 400	23 400		4 289	4 289	11 700	(7 411)	(63.34)	23 400
Infrastructure - Water			6 766	6 766		5 659	5 659	3 383	2 276	67.29	6 766
Infrastructure - Sanitation			37 186	37 186	1 819	2 035	3 854	18 593	(14 739)	(79.27)	37 186
Infrastructure - Other											
Infrastructure		-	113 522	113 522	11 853	27 941	39 794	56 761	(16 966)	(29.89)	113 522
Community			6 000	6 000	334		334	3 000	(2 666)	(88.86)	6 000
Heritage assets											
Investment properties											
Other assets	6		13 924	13 924	248	1 918	2 166	6 962	(4 796)	(68.88)	13 924
Agricultural assets											
Biological assets											
Intangibles											
Total Renewal of Existing Assets		-	11 170	11 170	-	-	-	5 585	(5 585)	(100.00)	11 170
Infrastructure - Road Transport											
Infrastructure - Electricity											
Infrastructure - Water			11 170	11 170				5 585	(5 585)	(100.00)	11 170
Infrastructure - Sanitation											
Infrastructure - Other											
Infrastructure		-	11 170	11 170	-	-	-	5 585	(5 585)	(100.00)	11 170
Community											
Heritage assets											
Investment properties											
Other assets	6										
Agricultural assets											
Biological assets											
Intangibles											
Total Capital Expenditure	4										
Infrastructure - Road Transport		-	46 170	46 170	10 034	15 958	25 992	23 085	2 907	12.59	46 170
Infrastructure - Electricity		-	23 400	23 400	-	4 289	4 289	11 700	(7 411)	(63.34)	23 400
Infrastructure - Water		-	17 936	17 936	-	5 659	5 659	8 968	(3 309)	(36.89)	17 936
Infrastructure - Sanitation		-	37 186	37 186	1 819	2 035	3 854	18 593	(14 739)	(79.27)	37 186
Infrastructure - Other		-	-	-	-	-	-	-	-	-	-
Infrastructure		-	124 692	124 692	11 853	27 941	39 794	62 346	(22 552)	(36.17)	124 692
Community		-	6 000	6 000	334	-	334	3 000	(2 666)	(88.86)	6 000
Heritage assets		-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-
Other assets	6	-	13 924	13 924	248	1 918	2 166	6 962	(4 796)	(68.88)	13 924
Agricultural assets		-	-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset Class		-	144 616	144 616	12 435	29 859	42 295	72 308	(30 013)	(41.51)	144 616
Repairs and Maintenance by Asset Class		-	105 958	105 958	-	-	-	52 979	(52 979)	(100.00)	105 958
Infrastructure - Road Transport			18 518	18 518				9 259	(9 259)	(100.00)	18 518
Infrastructure - Electricity			28 513	28 513				14 257	(14 257)	(100.00)	28 513
Infrastructure - Water			16 099	16 099				8 050	(8 050)	(100.00)	16 099
Infrastructure - Sanitation			13 103	13 103				6 552	(6 552)	(100.00)	13 103
Infrastructure - Other			5 254	5 254				2 627	(2 627)	(100.00)	5 254
Infrastructure		-	81 488	81 488	-	-	-	40 744	(40 744)	(100.00)	81 488
Community			12 845	12 845				6 422	(6 422)	(100.00)	12 845
Heritage assets											
Investment properties											
Other assets	6,7		11 625	11 625				5 813	(5 813)	(100.00)	11 625
Repairs and Maintenance by Expenditure Items											
Employee related costs											
Other materials					12 171	21 412	33 583		33 583		
Contracted Services											
Other expenditure			105 958								
TOTAL REPAIRS AND MAINTENANCE EXPENDITURE		-	105 958		12 171	21 412	33 583	-	33 583	-	-

References

4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
6. Donated/contributed and assets funded by finance leases to be allocated to the respective category
7. Including repairs and maintenance to agricultural, biological and intangible assets

2ND QUARTER

2016/17 SDBIP

City of Matlosana

**OFFICE OF THE MUNICIPAL
MANAGER**

MM7	N/A	Operational	Good Governance and Public Participation	Good Governance	2.64%	To ensure that the all the directorates KPIs are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Credible 2017/18 SDBIP inputs provided	1 - 2 - 3 - 4 -	Approved SDBIP
MM8	N/A	Operational	Good Governance and Public Participation	Good Governance	2.64%	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA are signed to all allocated tenders / lenders, as received from SCM by June 2017	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Contract Register Notice letters Follow-up letter Updated Register	8 Received / 7 Forwarded	Contract Register Notice letters Follow-up letter Updated Register
MM9		Compliance	Municipal Institutional and Development and Transformation	Good Governance	2.64%	To conducted quarterly reviews to comply with legislation	Conducting 4 quarterly reviews with section 56 employees by June 2015	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Assessment report	Not done	Assessment report
MM10	N/A	Compliance	Good Governance and Public Participation	Good Governance	2.64%	To approve the 2015/16 Annual Performance Report to comply with section 46 of the MSA	Approving 2015/16 Annual Performance Report by Municipal Manager by August 2016	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	MM Letter MM resolution	2015/16 Annual Performance Report approved by Municipal Manager on 29 August 2016 MM 234/2016	MM Letter MM resolution
MM11	N/A	Compliance	Good Governance and Public Participation	Good Governance	2.64%	To table the 2015/16 Annual Performance Report (Draft / Unaudited 2015/16 Annual Report) to comply with section 121 and Circular 63 of MFMA	Tabling the 2015/16 Annual Performance Report (Draft / Unaudited 2015/16 Annual Report) before Council by 30 September 2016	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Item: Council Resolution	2015/16 Annual Performance Report (Draft / Unaudited 2015/16 Annual Report) approved by Council on 30 August 2016 CC 60/2016	Item: Council Resolution
MM12	N/A	Compliance	Good Governance and Public Participation	Good Governance	2.64%	To table the Audited Annual Report to comply with section 121 of MFMA	Tabling the Audited 2015/16 Annual Report before Council by 31 January 2017	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Item: Council Resolution	2015/16 Annual Performance Report (Draft / Unaudited 2015/16 Annual Report) approved by Council on 30 August 2016 CC 60/2016	Item: Council Resolution
MM13	N/A	Compliance	Good Governance and Public Participation	Good Governance	2.64%	To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	Approving the 2016/17 Mid-Year Assessment Report by the Executive Mayor by 23 January 2017	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	MM Resolution, Council Resolution	2016/17 Mid-Year Assessment Report	MM Resolution, Council Resolution
MM14	N/A	Compliance	Good Governance and Public Participation	Good Governance	2.64%	To approve the final SDBIP to ensure compliance with legislation	Approving final 2017/18 SDBIP by Executive Mayor (28 days after approval of budget) by June 2017	R 0	Credible 2015/16 SDBIP inputs provided	None	1 - 2 - 3 - 4 -	Executive Mayor / Administrator Signature	Final 2017/18 SDBIP approved	Executive Mayor / Administrator Signature

MM25	E Mourne	Good Governance and Public Participation	Good Governance	2.64%	To control credit management to ensure timely payment of creditors and service providers	% payment within 30 days from date of invoice/statement	Settling 95% of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2017	R 0	85% (Estimated 3000 creditors and 2500 were paid)	95%	None	1	50%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Outcome 9 - Output 5	N/A	Financial Management	Financial Management	2.64%	To control credit management to ensure timely payment of creditors and service providers	% payment within 30 days from date of invoice/statement	Settling 95% of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2017	R 0	85% (Estimated 3000 creditors and 2500 were paid)	95%	None	1	50%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
MM26	E Mourne	Good Governance and Public Participation	Institutional Capacity	2.64%	The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)	Number of male employees on the first three highest levels of management	Employing 29 male employees on the first three highest levels of management by June 2017 (Excluding section 54A and 56 employees)	R 0	26	29	0	1	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Outcome 9 - Output 1	N/A	Good Governance and Public Participation	Institutional Capacity	2.64%	The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)	Number of female employees on the first three highest levels of management	Employing 16 female employees on the first three highest levels of management by June 2017 (Excluding section 54A and 56 employees)	R 0	9	16	0	2	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Outcome 9 - Output 1	N/A	Good Governance and Public Participation	Institutional Capacity	2.64%	The number of people from employment equity target groups employed in the first three highest levels of management (National Indicator)	Number of female employees on the first three highest levels of management	Employing 16 female employees on the first three highest levels of management by June 2017 (Excluding section 54A and 56 employees)	R 0	9	16	0	3	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Outcome 9 - Output 1	N/A	Local Economic Development	Local Economic Development	2.64%	To create jobs to reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months jobs created - Urban Area	Creating 800 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2017 - Urban Area	R 0	888 Jobs created	800 Jobs created	None	2	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
National KPI	N/A	Local Economic Development	Local Economic Development	2.64%	To create jobs to reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months jobs created - Rural Area	Creating 30 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2017 - Rural Area	R 0	35 Jobs created	30 Jobs created	None	3	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
National KPI	N/A	Local Economic Development	Local Economic Development	2.64%	To create jobs to reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months jobs created - Rural Area	Creating 30 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2017 - Rural Area	R 0	35 Jobs created	30 Jobs created	None	4	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Compliance	N/A	Good Governance and Public Participation	Good Governance	2.64%	To revise the Risk Register to determine the linkage between departmental objectives and risk activity	Risk Register revised and approved to determine the linkage between departmental objectives and risk activity	Revising the 2015/16 Risk Register to determine the linkage between departmental objectives and risk activity and approving the 2016/17 Risk Register by September 2016	R 0	2015/16 Risk Register approved by Audit Committee	2015/16 Risk Register revised and 2016/17 Risk Register approved	None	1	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account
Compliance	N/A	Good Governance and Public Participation	Good Governance	2.64%	To conduct Risk assessment to ensure good governance and to comply with legislation	Risk Assessment conducted on emerging risks	Conducting 4 Risk Assessments with Council departments on emerging risks by June 2017	R 0	2 Risk Assessments conducted	4 Risk Assessment workshops conducted	None	2	75%			Revenue Enhancement project will address the current status	Daily cash flow management meeting is in place to	No POE on file	Printout from Main Ledger Account

DIRECTORATE
STRATEGIC PLANNING,
MONITORING & CONTROL

DIRECTOR STRATEGIC PLANNING, MONITORING AND CONTROL
MS. LM RAMOROLA

Municipal Institutional Development and Transformation (1)
Good Governance and Public Participation (30)

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

3%
97%

IPF Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Types	Annual Performance Target	Budget	Revised Target / Adjustment Budget	Base Line		Quarter	Quarterly Projected Target	Rating Key	Quantity Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence	
												Current Status	Demand										
Operational	N/A	DSPMC1	LM Ramorola	Good Governance and Public Participation	Good Governance	3.23%	To ensure that the mandate of council is executed	% of Resolutions implemented within required timeframe	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	R 0			100%	100%	1	Nr. received / Nr. implemented 90%		2 Received / 2 Implemented 100%				Average of 100%	Nr of Council resolutions / Execution letters / notes
													100%	100%	2	Nr. received / Nr. implemented 90%							
													100%	100%	3	Nr. received / Nr. implemented 90%							
													100%	100%	4	Nr. received / Nr. implemented 90%							
Operational	N/A	DSPMC2	LM Ramorola	Good Governance and Public Participation	Good Governance	3.23%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0			100%	100%	1	Nr. received / Nr. resolved 90%		1 Received / 0 Resolved 0%			Council to develop for December 2016 and approve strategic objectives postponed until January 2017	Average of 0%	Identify risks (register portion) / Solutions
													100%	100%	2	Nr. received / Nr. resolved 90%							
													100%	100%	3	Nr. received / Nr. resolved 90%							
													100%	100%	4	Nr. received / Nr. resolved 90%							
Operational	N/A	DSPMC3	LM Ramorola	Good Governance and Public Participation	Good Governance	3.23%	To ensure that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0			100%	100%	1	Credible 2014/15 Annual Report input provided		Credible 2015/16 Annual Report input provided				Completed AR template	
													100%	100%	2	Credible 2015/16 Annual Report input provided							
													100%	100%	3	Credible 2015/16 Annual Report input provided							
													100%	100%	4	Credible 2015/16 Annual Report input provided							
Outcome 9 - Operational	N/A	DSPMC4	LM Ramorola	Good Governance and Public Participation	Good Governance	3.23%	To ensure that the projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0			100%	100%	1	Credible 2016/17 IDP inputs provided		Credible 2017/18 IDP inputs provided				IPD needs and priority list	
													100%	100%	2	Credible 2017/18 IDP inputs provided							
													100%	100%	3	Credible 2017/18 IDP inputs provided							
													100%	100%	4	Credible 2017/18 IDP inputs provided							
Operational	N/A	DSPMC5	LM Ramorola	Good Governance and Public Participation	Good Governance	3.23%	To ensure that the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0			100%	100%	1	Credible 2015/16 SDBIP inputs provided		2015/16 Annual Performance Report approved by Municipal Manager on 29 August 2016				Top layer SDBIP	
													100%	100%	2	Credible 2017/18 SDBIP inputs provided							
													100%	100%	3	Credible 2017/18 SDBIP inputs provided							
													100%	100%	4	Credible 2017/18 SDBIP inputs provided							
Compliance	N/A	PMS1	OC Powrie	Good Governance and Public Participation	Good Governance	3.23%	To approve the 2015/16 Annual Performance Report to comply with section 46 of the MSA	2015/16 Annual Performance Report approved by Municipal Manager	Approving 2015/16 Annual Performance Report by Municipal Manager by August 2016	R 0			100%	100%	1	2014/15 Annual Performance Report approved by Municipal Manager		2015/16 Annual Performance Report approved by Municipal Manager on 29 August 2016				MM Letter, MM resolution	
													100%	100%	2	2015/16 Annual Performance Report approved							
													100%	100%	3	2015/16 Annual Performance Report approved							
													100%	100%	4	2015/16 Annual Performance Report approved							
Compliance	N/A	PMS2	OC Powrie	Good Governance and Public Participation	Good Governance	3.23%	To table the 2015/16 Annual Performance Report (Draft / Unaudited Annual Report) to comply with section 121 and Circular 63 of MFMA	2015/16 Annual Performance Report (Draft / Unaudited Annual Report) tabled before Council	Tabling the 2015/16 Annual Performance Report (Draft / Unaudited Annual Report) before Council by 30 September 2016	R 0			100%	100%	1	2015/16 Annual Performance Report (Draft / Unaudited Annual Report) approved		2015/16 Annual Performance Report (Draft / Unaudited Annual Report) tabled				Item Council Resolution	
													100%	100%	2	2015/16 Annual Performance Report (Draft / Unaudited Annual Report) tabled							
													100%	100%	3	2015/16 Annual Performance Report (Draft / Unaudited Annual Report) tabled							
													100%	100%	4	2015/16 Annual Performance Report (Draft / Unaudited Annual Report) tabled							
Compliance	N/A	PMS3	OC Powrie	Good Governance and Public Participation	Good Governance	3.23%	To table the Audited Annual Report to comply with section 121 of MFMA	Audited 2015/16 Annual Report tabled before Council	Tabling the Audited 2015/16 Annual Report before Council by 31 January 2017	R 0			100%	100%	1	2014/15 Annual Report tabled - 29 January 2016		2015/16 Annual Report tabled - 29 January 2016					Item Council Resolution
													100%	100%	2	2015/16 Annual Report tabled							
													100%	100%	3	2015/16 Annual Report tabled							
													100%	100%	4	2015/16 Annual Report tabled							

Output	Item	CC	Category	Strategic Objective	Key Performance Indicator	2016/17 Mid-Year Assessment Report	2015/16 Mid-Year Assessment Report	2016/17 Mid-Year Assessment Report	None	2016/17 Mid-Year Assessment Report approved	2016/17 Mid-Year Assessment Report approved	MM Resolution, Council Resolution
Compliance	PMS4	CC Pw18	Good Governance and Public Participation	To approve the Mid-Year Assessment Report to comply with section 72 of the MFMA	3.23%	2016/17 Mid-Year Assessment Report approved by the Executive Mayor by 23 January 2017	2015/16 Mid-Year Assessment Report approved - CC 2/2016 dated 29 January 2016	2016/17 Mid-Year Assessment Report approved	None	2016/17 Mid-Year Assessment Report approved	2016/17 Mid-Year Assessment Report approved	MM Resolution, Council Resolution
Compliance	PMS5	CC Pw18	Good Governance	To table the draft SDBIP to comply with legislation	3.23%	Table the draft 2017/18 SDBIP by Council by May 2017	Draft 2017/18 SDBIP tabled by Council	2016/17 Mid-Year Assessment Report approved	None	Draft 2017/18 SDBIP tabled	Draft 2017/18 SDBIP tabled	Item, Council resolution
Compliance	PMS6	CC Pw18	Good Governance and Public Participation	To approve the final SDBIP to ensure compliance with legislation	3.23%	Approving final 2017/18 SDBIP by Executive Mayor (28 days after approval of budget) by June 2017	Final 2017/18 SDBIP tabled SDBIP tabled 31 May 2016	2016/17 Mid-Year Assessment Report approved	None	Final 2017/18 SDBIP approved	Final 2017/18 SDBIP approved	Executive Mayor / Administrator Signature
Outcome 9 - Output 1	PMS7	CC Pw18	Good Governance and Public Participation	To sign the Performance Agreements to comply with legislation	3.23%	Signing 2017/18 Performance Agreements with section 54A & 56 employees by June 2017	2016/17 Performance Agreements signed	2017/18 Performance Agreements signed	None	2017/18 Performance Agreements signed	2017/18 Performance Agreements signed	Signed Agreements MM Resolution
Outcome 9 - Output 1	PMS8	E Mtrnme	Good Governance and Public Participation	The number of people from employment equity target groups employed in the first three highest levels of management (National Key Performance Indicator)	3.23%	Employing 29 male employees on the first three highest levels of management by June 2017 (Excluding section 54A and 56 employees)	29 Males	29 Males	None	Black - 23 White - 3 Coloured - 1 Indian - 1	29 Males	Personnel structure
Outcome 9 - Output 1	PMS9	E Mtrnme	Good Governance and Public Participation	The number of people from employment equity target groups employed in the first three highest levels of management (National Key Performance Indicator)	3.23%	Employing 16 female employees on the first three highest levels of management by June 2017 (Excluding section 54A and 56 employees)	16 Females	16 Females	None	Black - 10 White - 4 Coloured - 1 Indian - 1	16 Females	Personnel structure
Outcome 9 - Output 1	IDP1	S Owencamp	Good Governance and Public Participation	To give effect to the 2017/22 IDP	3.23%	Table the 2017/22 IDP process plan in Council by August 2016	2015/16 IDP Process Plan reviewed and tabled A/D 3/2015 dated 10 September 2015	2017/22 IDP Process Plan tabled	None	2017/22 IDP Process Plan tabled	2017/22 IDP Process Plan tabled on 30 August 2016, CC	Item, Process Plan, Council Resolution
Compliance	IDP2	S Owencamp	Good Governance and Public Participation	To enhance public participation to comply with legislation and obtain inputs from local community for	3.23%	Conducting 2 community consultations meetings by May 2017	3 Community consultations tabled	2 Community consultations	None	2 Community consultations	2 Community consultations	Notice, Attendance register, Photos
Compliance	IDP3	S Owencamp	Good Governance and Public Participation	To enhance public participation to comply with legislation and obtain inputs from external sector departments	3.23%	Conducting 2 Rep Forum meetings by June 2017	2 Rep Forum meetings	2 Rep Forum meetings	None	2 Rep Forum meetings	2 Rep Forum meetings	Notice, Attendance register, Minutes
Outcome 9 - Output 1	IDP4	S Owencamp	Good Governance and Public Participation	To table the draft IDP to comply with legislation	3.23%	Table the draft 2017/22 IDP in Council by March 2017	Draft 2016/17 IDP tabled - CC 6/2014 dated 23 April 2016	Draft 2017/22 IDP tabled	None	Draft 2017/22 IDP tabled	Draft 2017/22 IDP tabled	Notice for public participation, Attendance registers, Item, Council
Outcome 9 - Output 1	IDP5	S Owencamp	Good Governance and Public Participation	To invite public comments after the tabling of the draft IDP to comply with legislation and to obtain inputs from the	3.23%	Inviting public comments after the tabling of the draft 2017/22 IDP for inputs from the community by April 2017	Public comments invited	Public comments invited	None	Public comments invited	Public comments invited	Advertisement Public comments (if any)

MPAC	Compliance	MPAC	Good Governance and Public Participation	Public Participation	3.23%	To monitor the municipality's performance and financial situation by conducting regular MPAC meeting	Number of MPAC (s 79) meetings to monitor the performance and financial situation in the City of Matlosana conducted	Conducting 10 public meetings to monitor the performance and financial situation in the City of Matlosana by June 2017	R0	13 public participation (s 79) meetings conducted	10 MPAC meetings conducted	None	1 2 3 4	1 3 6 4	2 meetings held 0%	Notice, Attendance registers, Minutes.
MPAC1 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To monitor the municipality's performance and financial situation by conducting regular MPAC meeting	Number of MPAC (s 79) meetings to monitor the performance and financial situation in the City of Matlosana conducted	Conducting 10 public meetings to monitor the performance and financial situation in the City of Matlosana by June 2017	R0	13 public participation (s 79) meetings conducted	10 MPAC meetings conducted	None	1 2 3 4	1 3 6 4	2 meetings held 0%	Notice, Attendance registers, Minutes.
MPAC2 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To monitor the municipality's performance and financial situation by conducting regular MPAC meeting	Number of MPAC (s 79) meetings to monitor the performance and financial situation in the City of Matlosana conducted	Conducting 10 section 32 meetings to monitor the performance and financial situation in the City of Matlosana by June 2017	R0	1 section 32 meetings conducted	10 section 32 meetings conducted	None	1 2 3 4	1 3 6 4	1	Notice, Attendance registers, Minutes.
MPAC3 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To issue MPAC progress reports to ensure compliance with legislation	Number of MPAC progress reports issued to council which assess the efficiency and effectiveness of performance and finances of council	Issuing 4 MPAC progress reports to council which assess the efficiency and effectiveness of performance and finances achieved by council by June 2017	R0	3 MPAC progress reports submitted	4 MPAC progress reports submitted	None	1 2 3 4	1 3 6 4	1 Report to Council 1 Report to Council	Item, Council Resolution SP CC9/2016 dated 31 October 2016
MPAC4 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To enhance public participation on the results of the Annual Report to comply with legislation	Number of public participation meetings conducted on the results of the Annual Report	Conducting 1 public participation meeting on the results of the Annual Report by March 2017	R0	1 Public participation meeting conducted	1 Public hearing conducted	None	1 2 3 4	1 3 6 4	1 Public participation meeting conducted	Advertisement/N notice for public participation, Attendance registers, Public comments.
MPAC5 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To conduct public hearings on the final report of the Auditor General to comply with legislation	Number of public hearings conducted on the final report of the Auditor General	Conducting 2 public hearings on the final report of the Auditor General by March 2017	R0	3 Public hearings conducted	2 Public hearings conducted	None	1 2 3 4	1 3 6 4	2 public hearings conducted	Advertisement/N notice for public participation, Attendance registers, Public comments.
MPAC6 N/A	Compliance	K Mopolia	Good Governance and Public Participation	Public Participation	3.23%	To table the Oversight Report to comply with s.129(1) of the MFMA	2015/16 Oversight Report tabled before Council	Table the 2015/16 Oversight Report before Council by 31 March 2017	R0	2014/15 Oversight Report tabled - March 2016 2015/16 Oversight Report tabled 30 March 2016	2015/16 Oversight Report tabled	None	1 2 3 4	1 3 6 4	2015/16 Oversight Report tabled	Item, Council Resolution




DIRECTORATE
CIVIL SERVICES &
HUMAN SETTLEMENTS

IDP - MIG Funded - (Multi-Year Project)	2075154016043	PMU4	M. Dithobolo	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To install and upgrade the sewer network in Khuma Proper (North East) to maintain the current infrastructure	Number of km sewer network installed and upgraded	Installing a 1.3km of 250mm diameter uPVC main outfall sewer line, 17km of 160mm diameter sewer network lines, 5.2 km of 110mm diameter house connections, 119 manholes and upgrading of existing tralle pump stations for the sewer network in Khuma Proper (North East) by June 2017	R 12 021 811	1	6.135 km	Excavation of pipeline	2.2 Km of excavations, pipe installation, backfill, 17 manholes, 28% testing of sewer line, 11.032 km of 110 mm dia pipeline installed, 120 Manholes completed	R 1 312 959	R 3 347 931	Production was delayed due to frequent community strikes for work opportunities.	Matter resolved.	The contractor has increased resources to catch up with schedule	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate
							2	Installing 6,135km pipes and 119 manholes	Backfill of 6,135km pipeline	House connections, testing of sewer lines, connect to new sewer project completed	Site establishment	Project advertised, closing dates for bids was 23rd August 2016	R 347 461	Late approval of the project from DWS	Appointment of the Contractor to be fast tracked	Evaluation Report received from the Consultant	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
							3	Installation of new mechanical screen, compactor and wash water system.	Replacement of MCC and star delta starters. Project completed	Site establishment	Project advertised, closing dates for bids was 23rd August 2016	R 158 476	R 158 476	Late approval of the project from DWS	To expedite appointment of the Contractor.	Evaluation Report received from the Consultant.	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
							4	Construction of 0.5km of taxi routes. Project completed	Construction of 0.5km of taxi routes	Construction of 0.8km of taxi routes	Site establishment, clear and grub and locating existing services, and excavations	R 2 944 137	R 2 944 137	Recommended amount by DWS less than the amount requested, resulting to the scope being reduced.	Planned completion date to be revised.	Contractor on programme	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
IDP - MIG Funded	2075154016037	PMU5	M. Dithobolo	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To upgrade and install mechanical and electrical equipment at Lerato Pumpstation in Kanana to maintain the current infrastructure and to cater for the increased effluent demand	Lerato Pumpstation in Kanana upgraded	Upgrading and installing mechanical and electrical equipment at Lerato Pumpstation in Kanana as per the technical report by June 2017	R 7 668 929	1	Installation of 2 new 3rd back-up pump set. Refurbishment of 2 existing pump sets	Site establishment	Project advertised, closing dates for bids was 23rd August 2016	R 347 461	R 347 461	Late approval of the project from DWS	Appointment of the Contractor to be fast tracked	Evaluation Report received from the Consultant	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate
							2	Installation of 2 new 3rd back-up pump set. Refurbishment of 2 existing pump sets	Installation of new mechanical screen, compactor and wash water system.	Replacement of MCC and star delta starters. Project completed	Site establishment	Project advertised, closing dates for bids was 23rd August 2016	R 158 476	R 158 476	Late approval of the project from DWS	To expedite appointment of the Contractor.	Evaluation Report received from the Consultant.	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate		
							3	Installation of new mechanical screen, compactor and wash water system.	Replacement of MCC and star delta starters. Project completed	Site establishment	Project advertised, closing dates for bids was 23rd August 2016	R 158 476	R 158 476	Late approval of the project from DWS	To expedite appointment of the Contractor.	Evaluation Report received from the Consultant.	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
							4	Construction of 0.5km of taxi routes. Project completed	Construction of 0.8km of taxi routes	Construction of 0.5km of taxi routes	Site establishment, clear and grub and locating existing services, and excavations	R 2 944 137	R 2 944 137	Recommended amount by DWS less than the amount requested, resulting to the scope being reduced.	Planned completion date to be revised.	Contractor on programme	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
IDP - MIG Funded	2035254013610	PMU7	T. Maphuthu	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To improve accessibility and mobility and control and direct the flow of storm-water and prevent road erosion	Tigane Paving of Taxi Routes and Stormwater Drainage (Phase 6)	Paving of 1.8km taxi route and constructing 1.8km of storm-water drainage in Tigane (Phase 6) at Albert Luthuli, Matthew Goniwe, RS Kraai, Morebudi and S Mahangu streets by June 2017	R 6 273 800	1	Site establishment, clear and grub and locating existing services.	Site establishment, clear and grub, locating existing services, and excavations	R 1 239 422	R 1 239 422	Late approval of the project from DWS	To expedite appointment of the Contractor.	Evaluation Report received from the Consultant.	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate	
							2	Construction of 0.8km of taxi routes	Construction of 0.5km of taxi routes	Construction of 0.5km of taxi routes	Site establishment, clear and grub and locating existing services, and excavations	R 2 944 137	R 2 944 137	Recommended amount by DWS less than the amount requested, resulting to the scope being reduced.	Planned completion date to be revised.	Contractor on programme	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
							3	Construction of 0.5km of taxi routes	Construction of 0.8km of taxi routes	Construction of 0.5km of taxi routes	Site establishment, clear and grub and locating existing services, and excavations	R 2 944 137	R 2 944 137	Recommended amount by DWS less than the amount requested, resulting to the scope being reduced.	Planned completion date to be revised.	Contractor on programme	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			
							4	Construction of 0.5km of taxi routes. Project completed	Construction of 0.8km of taxi routes	Construction of 0.5km of taxi routes	Site establishment, clear and grub and locating existing services, and excavations	R 2 944 137	R 2 944 137	Recommended amount by DWS less than the amount requested, resulting to the scope being reduced.	Planned completion date to be revised.	Contractor on programme	Technical report Invoices / expenditure, GO 40, Photos, Completion certificate			




IP Linkage / Project ID	Budget Linkage	Item N.	Responsible Person	Performance Key Area (KPA)	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Revised Target	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence			
Operational	N/A	DCSHS1	ML More	Good Governance and Public Participation	Good Governance	2.78%	To ensure that the mandate of council is executed	% of Resolutions implemented within required timeframe	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	R 0	Actual	1	Nr. received / Nr. implemented 90%	2016	Received 6 / Implemented 5 (83%)		Current Council refer to new Council for implementation	In Terms of Section 230A(1)(b) of the Constitution. Which states that "A Municipal Council may in accordance with national legislation; (b) bind itself and a future Council in the exercise of its legislative and executive authority to secure loans for investments for the Municipality.	All item nrscodes must read DCSHS	Nr of council resolutions. Execution letters / notes			
																					2	Received 1 / resolved 1 (100%)	Average of 91.5%
																					3	Nr. received / Nr. implemented 90%	
																					4	Nr. received / Nr. implemented 90%	
Operational	N/A	DCSHS2	ML More	Good Governance and Public Participation	Good Governance	2.78%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0	1	Nr. received / Nr. resolved 90%	2016	11 Received / 1 Resolved (1%)	Limited Council sittings to resolve on most of the risks	Council to sit and resolve on risks	Identify risks (register portion). Solutions						
																		2	Nr. received / Nr. resolved 90%				
																		3	Nr. received / Nr. resolved 90%				
																		4	Nr. received / Nr. resolved 90%				
Operational	N/A	DCSHS3	ML More	Good Governance and Public Participation	Good Governance	2.78%	To ensure that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0	1	Credible 2015/16 Annual Report input provided	2016	Credible 2015/16 Annual Report input		Completed AR template							
																	2	Nr. received / 0 resolved 0%	Average of 0.5%				
																	3						
																	4						
Outcome 9 - Output	N/A	DCSHS4	ML More	Good Governance and Public Participation	Good Governance	2.78%	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0	1	Credible 2017/18 IDP inputs provided	2017			IPD needs and priority list							
																	2						
																	3						
																	4						
Operational	N/A	DCSHS5	ML More	Good Governance and Public Participation	Good Governance	2.78%	To ensure that the all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0	1	Credible 2017/18 SDBIP inputs provided	2017			Top layer SDBIP							
																	2						
																	3						
																	4						

Operational	2035251101805	ROA1	ML More	Good Governance and Public Participation	Infrastructure Services	2.78%	To grade roads to maintain the existing road infrastructure	Km roads graded in the KOSH area	Grading of 60 km roads in the KOSH as per programme by June 2017	R 4 240 000	1	10km Graded R706 667			33km			Request list. Orders. Proof of payment. Vote number. GO40
Outcome 9 - Output 2	2040051053645	ROA2	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To develop a RSMP (Roads and Storm-Water Master Plan) to ensure long term planning of road infrastructure	RSMP (Roads and Storm-Water Master Plan) developed	Developing of RSMP (Roads and Storm-Water Master Plan) to be approved by Council / Administrator by June 2017	R 2 000 000	1	SCM process and appointment of service provider			Consultant is still to be appointed	Service provider at Dr. KK did not meet the required compliance	SCM process documents. Letter of appointment of service provider. Notices and minutes of workshop. Attendance register. Council resolution. Receipts. GO40	
Outcome 9 - Output 2	N/A	WAT1	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of water - Urban Settlements	100% of Households with access to basic level of water by June 2017 - Urban Settlements	R 0	1							Aerial +T108;T119photo s. Water lay-out maps. Water meter register with new installations.
Outcome 9 - Output 2	N/A	WAT2	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To eliminate water backlogs and provide basic municipal services	Nr. of water backlogs eliminated - Urban Settlements	Zero water backlogs eliminated according to maintenance budget by June 2017 - Urban Settlements (Squatters on unpromulgated land)	R 0	1							Ownership identification of unpromulgated land. Aerial photo
Outcome 9 - Output 2	N/A	WAT3	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of water - Rural Settlements	77% of Households with access to basic level of water by June 2017 - Rural Settlements	R 0	1							Aerial photos. Water lay-out maps. Water meter register with new installations.
Outcome 9 - Output 2	N/A	WAT4	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To eliminate water backlogs and provide basic municipal services	Nr. of water backlogs eliminated - Rural Settlements	214 Water backlogs eliminated according to maintenance budget by June 2017 - Rural Settlements (No funds available)	R 0	1							Ownership identification of unpromulgated land. Aerial photo
Outcome 9 - Output 4	2040001105104	WAT5	G Sibanyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To clean reservoirs and pressure towers to comply with legislation	Number of reservoirs and pressure towers cleaned	Cleaning 24 reservoirs and 12 pressure towers in the KOSH area by June 2017	R 3 500 000	1	18				0	SLA signed with Mithaqal. Function	Annual schedule. Register. Check list. Vote number

DIRECTORATE
COPROPRATE SERVICES

Compliance	N/A	ADM1	JF van Rensburg	Good Governance and Public Participation	Good Governance	2.93%	To hold section 50 committees meetings to ensure comply with legislation to take informed decisions	Number of sec.50 committees meetings (Portfolio Meetings) conducted	Conducting 50 (sec.80) committees meetings (Portfolio Meetings) by June 2017	R 0	10		<p>0</p> <p>20 Portfolio Meetings 1 x SpFDN Committee Meeting, 1 x Sp Cors Committee Meeting</p>	<p>Council under Sec: 139(1)(b). Meetings arranged in liaison with Administrator. Last meeting of previous Council was held on 5 July. Awaiting elections and establishment of Portfolio Committees. (Only resolved on 7 September 2016)</p> <p>See Council resolutions: - CC170/2014 dated 19 Dec. 2014 and CC64/2016 dated 7 September 2016 as well as memo for upliftment of sec. 139(1)(b)</p>	<p>Attendance register, notices, agendas. Council resolution</p>
Compliance	N/A	ADM2	JF van Rensburg	Good Governance and Public Participation	Good Governance	2.93%	To conduct Administrator / Mayoral Committee meetings to comply with legislation to align with political mandate	Number of Administrator / Mayoral Committee meetings conducted	Conducting 5 Administrator / Mayoral Committee meetings by June 2017 - Section 139 (1)(b) - Administrator	R 0	1 Admin / MayCo		<p>2 Special Mayoral Committee meetings</p> <p>2 x Ordinary Mayoral Committee Meetings and 1 x Special Mayoral Committee Meeting</p>	<p>Sec. 139(1)(b) lifted. No longer Administrators meetings. See attached memo.</p>	<p>Notices & Attendance Register. Council resolution CC 170/2014</p>
Compliance	N/A	ADM3	JF van Rensburg	Good Governance and Public Participation	Good Governance	2.93%	To ensure effective Council administration and compliance with legislation in order to convey feedback after considering political and community mandate	Number of ordinary council meetings conducted	Conducting 10 Council meetings by June 2017	R 0	2 Council meetings		<p>1 x Inaugural meeting and 4 x Special Council meetings.</p> <p>2 x Ordinary Council Meetings and 3 x Special Council Meetings</p>	<p>Legislative items had to be approved</p>	<p>Notices & Attendance Register</p>

Compliance	205505227000	ADIM4	JF van Rensburg	Municipal Financial Viability & Management	Financial Management	2.93%	To collect revenue to ensure sound financial matters	R value income collected from rental of council halls	Collecting income on the rental of council halls by June 2017	R 395 842	1	R 98 960 25%	R 122 660.0	Income more due to more bookings than expected.	GO40's and income not the same. Receipt codes not working at paypoints. See attached e-mail course@adim4.co.za	Quarterly reports. GO40.
Operational	N/A	LEG1	M Mokhanshi	Good Governance and Public Participation	Good Governance	2.93%	To manage the Council's Contract Register to ensure proper control and keeping of record of contracts	Contract management system managed and relevant departments informed within 3 months of expiry of contracts	Managing the Contract Register of Council and informing relevant departments of expiry dates of contracts within 3 months of expiry of the contract by June 2017	R 0	1	Notices issued. Updated Register. Progress report to Council	2 Notices were issued to departments for contracts expiring in December and in November respectively. Register was updated.	New councillor inauguration during August 2016 and council meeting of September 2016 only dealt with legislative issues. No progress.	Progress report to be submitted to council during October 2016	Contract Register Notice letters Follow-up letter Updated Register
							2	Notices issued. Updated Register. Progress report to Council	2 Notices were issued to departments for contracts expiring in February and in March 2017 respectively. Register was updated. report was submitted to Mayco to report to Council	New councillor inauguration during August 2016 and council meeting of September 2016 only dealt with legislative issues. No progress reports were dealt with	Report was submitted to Mayco dated 11 October 2016	Contract Register Notice letters Follow-up letter Updated Register				
							3	Notices issued. Updated Register. Progress report to Council								
							4	Notices issued. Updated Register. Progress report to Council								
Operational	N/A	LEG2	M Mokhanshi	Good Governance and Public Participation	Good Governance	2.93%	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA are signed to all allocated tenders / projects as received from SCM	Ensuring 100% SLA are signed to all allocated tenders / projects as received from SCM by June 2017	R 0	1	Nr received / Nr signed 100%	14 Documents were received and 14 SLA's were drafted and signed by both parties. 100%	Still awaiting for the service provider to sign	Pursue the services provider to come and sign	Contract Register Notice letters Follow-up letter Updated Register
							2	Nr received / Nr signed 100%	5 Documents were received and 4 SLA's were drafted and only 1 SLA not signed by both parties. 80%							
							3	Nr received / Nr signed 100%								
							4	Nr received / Nr signed 100%								

	Operational	N/A	LAN1	C Setanyetsso	Good Governance and Public Participation	2.93%	To recover non-paid Council sold stands to address the shortage of land for Council	Non-paid Council sold stands older than 10 years recovered	Recovering all non-paid Council stands older than 10 years by June 2017	R 0	1	Continued verification completed. Report to Council on 2015/16 findings		Land Affairs is continuously writing letters of intent to purchase. Council Attorneys are also continuously engaged to pursue the transactions in order to finalise them.	There were no Committees and Council meeting in September 2016, since the first ordinary meetings of the new Council took place in October 2016.	Report will be submitted to Council in November	Letters / copies of intent. Report to Council. Progress report. Venus accounts. Deeds search. Council resolution
	Operational	N/A	LAN2	C Setanyetsso	Good Governance and Public Participation	2.93%	To improve revenue enhancement and rectify the asset register	Ownership of all school land parcels owned by the municipality, but developed and utilized by the Dep of Education to Public Works transferred	Transferring of ownership of all school land parcels owned by the municipality, but developed and utilized by the Dep of Education to Public Works by June 2017	R 0	1 2	Deed of Donation signed by all parties Powers of Attorney and Application and Affidavit in terms of Regulation 68(1) of Act 47 of 1937 signed in order to enable the State Attorney to lodge at the Deeds Office		Land Affairs is continuously writing letters of intent to purchase. Council Attorneys are also continuously engaged to pursue the transactions in order to finalise them.	Report not submitted for November 2016 Council. A report is submitted to Council if there is anything to report on. In November there was still nothing new to report on.	Report will be submitted if the slauts of this matter changes.	Deed of Donation. Copy of letter of request and correspondence from State Attorneys and our Attorneys confirming sending the original Title Deeds to the State Attorney. Report to Council for cognisance informing them of completion of the project
	Compliance	N/A	OHS1	E Maunye	Municipal Institutional Development and	2.93%	To conduct OHS inspections to ensure legal compliance and a safe working environment	Number of OHS inspections in Council departments conducted	Conducting 120 OHS inspections in Council departments by June 2017	R 0	1 2 3 4	State Attorney lodge at the Deeds Office for transfer of ownership from Council to Dept. Public Works and Roads All properties concerned registered at the Deeds Office and protect completed					Inspection reports

CHS2	Municipal Development and Institutional	Good Governance	2.93%	To conduct OHS audits to ensure that all deviations be corrected according to the Act	Number OHS audits conducted	Conducting 2 OHS Audits by June 2017	R 0	1	0	0	R 0	Audit report
N/A								1	0	1	R 0	
SK11	Municipal Financial Viability	Institutional Capacity	2.93%	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Rand value of Skills Development (Training) expenditure for 2016/16	Rand value spent on Skills Development (Training) expenditure for 2016/17 by June 2017	R 1 650 000	1	R 85 000	R 278 618		Vote Number. GO40. Appointment letter of service provider. Attendance registers. SLA. Names of attendees.
								2	5%			
								3	20%			
								4	100%			
SK12	Municipal Financial Viability & Management	Institutional Capacity	2.93%	To pay over a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	Levy Skills Development for 2016/17	Rand value paid to SARS on Levy Skills Development for 2016/17 by June 2017	R 4 170 346	1	R 208 226	R 1 054 104		EMP 201 Return attached.
								2	5%			
								3	20%			
								4	100%			
SK13	Municipal Financial Viability & Management	Institutional Capacity	2.93%	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	SETA Training expenditure for 2016/16	Rand value spent on SETA Training expenditure for 2016/17 by June 2017	R 4 000 000	1	R 200 000	R 1 333 632		Vote Number. GO40. Appointment letter of service provider. Attendance registers. SLA. Names of attendees.
								2	5%			
								3	20%			
								4	100%			
SK14	Municipal Financial Viability & Management	Institutional Capacity	2.93%	To spend a percentage of municipality's budget on implementing its workplace skill plan (National Indicator)	SETA Training Income/Rec for 2016/16	Income collected for SETA Training Income/Rec for 2016/17 by June 2017	R 4 000 000	1	R 200 000	R 0		Vote Number. Reimbursement letter from SETA
								2	5%			
								3	20%			
								4	100%			
SK15	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To comply with WSP legislation	Annual WSP / ATR submitted to LGSETA	Submitting 2017/18 WSP / 2016/17 ATR to LGSETA by April 2017	R 0	1				WSP Plan. ATR
								2				
								3				
								4				
SK16	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To comply with EE legislation	Employment Equity Report submitted to the Department of Labour	Electronically submitting the 2016/17 Employment Equity Report to Department of Labour by 15 January 2017	R 0	1				Proof of submitting. EEP Report
								2				
								3				
								4				

SKILL	SB Masibi	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To conduct Employment Equity Consultative Forum meetings to comply with legislation and implementation of EE plan	Number of EECF meetings conducted	Conducting 11 EECF consultative meetings by June 2017	R 0	1	3		1	0	Only 1 EECF meetings for the month of August was scheduled and standing meetings. The meeting could not sit because it did not form a quorum. No EECF meetings were arranged for the previous quarter.	Arrange special EECF meetings to cover for the standing meetings.	Notices: Attendance register. Minutes
SKILL7	SB Masibi	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To ensure effective human resource management	Number of skills gaps of all level 1 - 6 personnel identified and employees capacitated	Identifying the skills gaps of all level 1 - 6 employees in the Corporate and Municipal & Environmental Services directorates and capacitating 100% of by June 2017	R 0	1 2 3 4	Corporate Services		0	0	Skills Audit was conducted to all Municipal Employees including Corporate Services officials. Attached hereto is the schedule for the skills audit conducted. Skills Audit was conducted to all Municipal Employees including Municipal & Environmental Services officials. Attached hereto is the schedule for the skills audit conducted.	Notices: Attendance register. Minutes	
SKILL8	SB Masibi	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To conduct training to create life skills awareness amongst employees	Number of training sessions conducted	Conducting 4 life skills training session for council employees by June 2017	R 0	1 2 3 4	Municipal & Environmental Services		1	1	1 Training session conducted - Addressing HIV / AIDS in the Peer Educators.	For this training session, Training vote was utilized for the payment of R76 material. GO40	Notices: Attendance register. Minutes
EAP1	L Motlasi	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To conduct wellness events to create awareness amongst employees	Number of wellness events conducted	Conducting 2 wellness events for council employees by June 2017	R 20 000	1 2 3 4	Wellness event		1	1	1 Wellness & AIDS day event was conducted for Council employees.	Notices: Attendance register. Workshop material. GO41	
EAP2	L Motlasi	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To conduct wellness events to create awareness amongst employees	Number of wellness events conducted	Conducting 2 wellness events for council employees by June 2017	R 20 000	1 2 3 4	Wellness event		1	1	1 Wellness & AIDS day event was conducted for Council employees.	Notices: Attendance register. Workshop material. GO41	

Project	Project ID	Location	Category	Participation	Impact	Objectives	Activities	Cost	Progress	Challenges	Notes				
Operational	N/A	A Sebelle	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To hold LLF meetings to ensure industrial harmony	Number of LLF meetings conducted	R 0	1	Convening 11 LLF meetings by June 2017	Three meetings were arranged for the quarter as per schedule, but the three meetings could not quorate and were postponed.	To request intervention of the Acting Municipal Manager by instruct all LLF members to attend meetings as per schedules in order to comply with the legislation.	Notices: Attendance register. Minutes		
							2								
							3								
							4								
Operational	N/A	A Sebelle	Municipal Institutional Development and Transformation	Institutional Capacity	2.93%	To conduct training sessions on institution of disciplinary action to ensure effective conclusion of disciplinary matters	Training sessions for post level 1 - 5 employees on institution of disciplinary action conducted	R 0	1	Conducting 2 training sessions for post level 1 - 5 employees on Schedule 8 of the Labour Relations Act on disciplinary procedures by June 2017	Disciplinary procedures still being negotiated at SALGBC	Request SALGA to speed-up the process.	Notices: Attendance register. Course material		
							2								
							3								
							4								
Compliance	2030351052410	N Baholo	Good Governance and Public Participation	Public Participation	2.93%	To enhance public participation as per legislation to identify community needs and concerns and to inform the community of programmes of Council	Number of Imbizos conducted	R 150 000	1	Conducting 18 Imbizos in the KOSH area by June 2017			Notices & Attendance Register Reports of Imbizos		
							2								
							3								
							4								
Compliance	2030351053638	N Baholo	Local Economic Development	Public Participation	2.93%	To award matric excellency awards to students in KOSH area to assist with education	Number of matric excellency awards awarded to students in KOSH area to assist with education	R 640 000	1	Awarding 22 matric excellency awards to students in KOSH area to further their studies by March 2017		Advertisement. Policy. Agreements. Report to Council. Vote number. GO40			
							2								
							3								
							4								
Compliance	2030351053638	N Baholo	Local Economic Development	Public Participation	2.93%	To award and monitor bursaries and awards to students in KOSH area to assist with education	Number of financially needed students in the KOSH area awarded and monitored	R 660 000	1	Awarding and monitoring financially needy students in the KOSH area to further their studies by June 2017	Allocated bursaries were not paid over yet.	Bursaries paid and monitoring to be reported in the second quarter.	Advertisement. Policy. Agreements. Report to Council. Vote number. GO40		
							2								
							3								
							4								
Compliance	2030351053629	N Baholo	Good Governance and Public Participation	Public Participation	2.93%	To host a Mandela Day event to do goodwill to each other	Mandela Day event hosted	R 70 000	1	Hosting 1 Mandela Day event by July 2016			Advertisement. Attendance Register. Report to Council. Vote Number. GO40. Photos		
							2								
							3								
							4								

Operational	2030451051222	WH1	V Matyana	Good Governance and Public Participation	Public Participation	2.93%	To conduct moral re-generations workshops as per national legislation to promote social development within communities	Number of moral re-generation workshops and events in KOSH conducted	Conducting 2 moral re-generation workshops and 2 community events (as per programme) in KOSH by June 2017	R 300 000	1 Workshop conducted R 75 000 2 Event conducted R 150 000 3 Workshop conducted R 225 000 4 Event conducted R 300 000	1 Workshop and 1 Event 1 RHR Event	R 10 500 R 159 675	Not done	Item to be reviewed	Progress to be reported next quarter	Establishment of Ward Committees not finalized yet	Register Progress report. Notices, agendas & attendance registers. Council resolution.
Operational	2030401055730	SP22	I Motingoe	Municipal Institutional Development and Transformation	Good Governance	2.93%	To comply with MSA 32 of 2000 Chapter 6 sec. 42 to evaluate on service delivery rendered by council	Number of public satisfaction reports submitted to council	Submitting 4 public satisfaction reports to council to identify and evaluate service delivery within KOSH area by June 2017	R 0	1 Report to council % of satisfaction level 2 Report to council % of satisfaction level 3 Report to council % of satisfaction level 4 Report to council % of satisfaction level	Not done	New personnel in office New personnel in office	Progress report and program to be reported next quarter Program drafted and to be	Survey forms to be designed and program to be drafted	Survey forms. Reports to Council. Council resolution		
Outcome 9 - Output 3	2030401050832	SP21	I Motingoe	Good Governance and Public Participation	Public Participation	2.93%	To implement a Community Development Plan to identify community needs, challenges and to comply with legislation	Community Based Plan (CBP) implemented	Implementing the Community Based Plan (CBP) in 39 wards and submitting report to Council by June 2017	R 1 767 600	1 Allocation of 78 field workers to the 39 wards and submit report to Council R 441 900 2 Progress report to Council R 883 800 3 Progress report to Council R 1 325 700 4 Progress report to Council R 1 767 600	Not done	R 0	Item was reviewed, MAYCO 15/11/2016, refers January 2017 (attached)	Progress to be reported next quarter	Establishment of Ward Committees not finalized yet	Register Progress report. Notices, agendas & attendance registers. Council resolution.	

DIRECTORATE
MACRO CITY PLANNING
& DEVELOPMENT

**DIRECTOR MACRO CITY PLANNING AND DEVELOPMENT
MABUDA**

MR. SG

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

- 36.00% Good Governance and Public Participation (9)
- 24.00% Local Economic Development (6)
- 8.00% Municipal Institutional Development and Transformation (2)
- 32.00% Municipal Financial Viability & Management (8)

IP Linkage / Project ID	Budget	Item Nr.	Responsible Person	Key Performance Area (KPA)	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Base Line Current Status	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence	
Operational	N/A	DMCPD1	SG Mabuda	Good Governance and Public Participation	Good Governance	4.00%	To ensure that the mandate of council is executed	% of Resolutions implementation within required timeframe	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	R 0	(100 received / 91 implemented)	1	Nr. received / Nr. implemented 90%		0 Received / 0 Implemented 100%	R 0			No resolution for Macro Sub committee to sit in Average of 30%	Nr of council resolutions. Execution letters / notes	
											91%	2	Nr. received / Nr. implemented 90%		26 Received / 4 Implemented 15%						
												(100 received / 91 implemented)	3	Nr. received / Nr. implemented 90%							
												(100 received / 91 implemented)	4	Nr. received / Nr. implemented 90%							
Operational	N/A	DMCPD2	E Morume	Good Governance and Public Participation	Good Governance	4.00%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0	(14 received / 12 mitigated)	1	Nr. received / Nr. resolved 90%		6 Received / 1 resolved 17%			Divisions did not perform as expected	Monitoring of Divisions to be conducted monthly	Identify risks (register portion). Solutions	
											86%	2	Nr. received / Nr. resolved 90%		9 received 3 resolved 33%			Risks at EPM FPM being monitored	Average of 25%		
												(14 received / 12 mitigated)	3	Nr. received / Nr. resolved 90%							
												(14 received / 12 mitigated)	4	Nr. received / Nr. resolved 90%							
Operational	N/A	DMCPD3	SG Mabuda	Good Governance and Public Participation	Good Governance	4.00%	To ensure that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0	(14 received / 12 mitigated)	1	Credible 2015/16 Annual Report input provided		Credible 2015/16 Annual Report input provided					Completed AR template	
											86%	2									
												(14 received / 12 mitigated)	3								
												(14 received / 12 mitigated)	4								
Outcome 9 - Output	N/A	DMCPD4	DN Ciya	Good Governance and Public Participation	Good Governance	4.00%	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0	(14 received / 12 mitigated)	1								IPD needs and priority list	
											86%	2									
												(14 received / 12 mitigated)	3								
												(14 received / 12 mitigated)	4								
Operational	N/A	DMCPD5	SG Mabuda	Good Governance and Public Participation	Good Governance	4.00%	To ensure that the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0	(14 received / 12 mitigated)	1								Top layer SDBIP	
											86%	2									
												(14 received / 12 mitigated)	3								
												(14 received / 12 mitigated)	4								
National KPI	N/A	LED1	Ak Khuzwayo	Local Economic Development	Public Participation	4.00%	To create jobs to reduce unemployment and enhance local economic development activities	Number of permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2017 - Urban Area	Creating 800 permanent and jobs exceeding 3 months through the Municipality's local economic development initiatives including capital projects by June 2017 - Urban Area	R 0	(14 received / 12 mitigated)	1	200		226			Planned projects not executed	Funding for planned projects to be submitted, the remaining jobs to be covered the next quarter	Identify risks (register portion). Solutions	
											86%	2	200		150						
												(14 received / 12 mitigated)	3	300							
												(14 received / 12 mitigated)	4	100							

Operational	N/A	COM4	N Makgatha	Municipal Institutional Development and Transformation	Public Participation	4,00%	Number of external newsletters compiled & distributed regarding Council affairs to the community	Compiling & Distributing 6 external newsletters regarding Council affairs to the community - June 2017	R 0	1 External newspaper distributed	2 Newsletters	1	Could not print due to budget constraints, as a result of a special edition as per COM2	To print 2 external newsletters in second quarter	Newsletters
Operational	2080051053603	FPM3	S Conradie	Municipal Financial Viability & Management	Financial Management	4,00%	To promote the fresh produce market to ensure a well informed community	Spending on fresh produce market programmes by June 2017	R 200 000	R	R 80 000 40% R 160 000 80% R 200 000 100%	1	Close quotation was submitted in Supply Chain and the was a delay with the process. Service provider has been	The budget to be utilised in bulk for second quarter	Invoices. Expenditure Vote. Marketing programme. Attendance registers. Notices/Invitations
Operational	N/A	FPM2	S Conradie	Good Governance and Public Participation	Good Governance	4,00%	To revise the market by-law in order to give effect to the approved market policy	Revising the Market By-Law by December 2016	R 0	Policy revised, but not with councilors yet	Revised market by-law workshoped Revised Market By-Law approved	1 2 3 4	Awaiting new date from the	Follow up to be made with	Market by-law. Attend register. Council Resolution
Operational	N/A	FPM1	S Conradie	Good Governance and Public Participation	Good Governance	4,00%	To revise the Market Policy in order to comply with legislation	Revising the Market Policy by December 2016	R 0	Policy revised, but not workshoped with councilors yet	Revised policy workshoped Revised Market Policy approved	1 2 3 4	Awaiting new date from the	Follow up to be made with	Market policy. Attend register. Council Resolution
Operational	N/A	COM6	N Makgatha	Good Governance and Public Participation	Good Governance	4,00%	To improve the Events Management Policy to create internal and external awareness on corporate communication	Approving of the Events Management Policy by December 2016	R 0	Policy workshoped, but referred back	Events Management Policy approved	1 2 3 4	Awaiting new date from the	Follow up to be made with	Attendance Register. Approved policy. Council resolution.
Operational	2085051054511	COM5	N Makgatha	Local Economic Development	Financial Management	4,00%	To enhance the image of the city and to ensure an informed community	Spending on publicity on outdoor advertising by June 2017	R 100 000	Branding material purchased. R 100 000	R 10 000 10% R 40 000 40% R 60 000 60% R 100 000 100%	1 2 3 4	The budget to be utilised in second quarter as a bulk payment	To print out for outdoor advertising and utilise the budget in bulk for 2nd quarter.	Invoices. Closed quotation. Expenditure Vote. Outdoor advertising plan
Operational	N/A	COM4	N Makgatha	Municipal Institutional Development and Transformation	Public Participation	4,00%		Compiling & Distributing 6 external newsletters regarding Council affairs to the community - June 2017	R 0	1 External newspaper distributed	1 Newsletter 2 Newsletters 1 Newsletter	1 2 3 4	Could not print due to budget constraints, as a result of a special edition as per COM3	Target to be adjusted during mid-year assessment	Still behind schedule






Operational	FPM4	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from rental estate	Total income collected from rental estate by June 2017	#####	943 780	1	22%	R295 512	R 320 307	23.85%	Correct figure is R251 965 - 19%	GO40 / Income Vote. Receipts. FreshMark System printout
Operational	2080052275110	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from rental estate	Total income collected from rental estate by June 2017	#####	943 780	1	22%	R295 512	R 320 307	23.85%	Correct figure is R251 965 - 19%	GO40 / Income Vote. Receipts. FreshMark System printout
Operational	2080052301520	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from ripening and cooling rooms	Total income of R1 343 236 collected from ripening & cooling rooms by June 2017	#####	R1 043 620	1	20%	R268 647	R 227 944	16.97%	Correct figure is R212 485 - 16%	GO40 / Income Vote. Receipts. FreshMark System printout
Operational	2080052213601	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from market commission (dues)	Total income collected from market commission (dues) by June 2017	#####	R15 226 419	1	20%	R3 400 000	R 3 913 294	23.02%	Correct figure is R3 932 325 - 23%	GO40 / Income Vote. Receipts. FreshMark System printout
Operational	2080052275131	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from rental of carriages	Total income collected from rental of carriages by June 2017	R 123 131	R132 309	1	20%	R24 626	R 39 510	32.09%	Correct figure is R36 745 - 30%	GO40 / Income Vote. Receipts. FreshMark System printout
Operational	2080052305412	S Conradie	Municipal Financial Viability & Management	Financial Management	4.00%	To collect income to ensure financial sustainability	Total income collected from agent selling transaction fees	Total income collected from agent selling transaction fees by June 2017	R 111 937	R77 018	1	20%	R22 387	R 22 055	19.70%	Correct figure is R14 883 - 13%	GO40 / Income Vote. Receipts. FreshMark System printout
											2	40%	R591 024	R 567 350	43.00%		
											3	72%	R967 130				
											4	100%	R1 343 236				
											2	40%	R537 294				
											3	70%	R940 265				
											4	100%	R1 343 236				
											2	40%	R6 800 000				
											3	70%	R11 900 000				
											4	100%	R17 000 000				
											3	70%	R86 192				
											4	100%	R123 131				
											1	20%	R22 387				
											2	40%	R44 775				
											3	70%	R78 366				
											4	100%	R111 937				


WATS	G Shiyoni	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To obtain at least 95% of the Blue Drop status to improve water quality and water management and to comply with legislation	A minimum standard of 95% Blue Drop status obtained	Obtaining a minimum standard of 95% Blue Drop status by June 2017	R 0	1	Monthly compliance documentation submitted to DWA	Monthly compliance documentation submitted	Monthly compliance documentation submitted to DWA	Monthly compliance documentation submitted	Monthly compliance documentation submitted to DWA	Copy of Application, Blue Drop Status, Feedback report, BDS System.
N/A									1	Monthly compliance documentation submitted to DWA					
SAN1	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of sanitation - Urban Settlements	89% of Households with access to basic level of sanitation by June 2017 - Urban Settlements	R 0	1						Aerial photos, Sanitation lay-out maps, Sewer house connection register with new installations.
N/A									2						
N/A									3						
National KPI - Outcome 9 - Output 2									4	Nr of Hh with access to sanitation / Nr of Hh without access to sanitation 99%					
SAN2	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To eliminate sanitation backlogs and provide basic municipal services	Nr. of sanitation backlogs eliminated - Urban Settlements	214 Sanitation backlogs eliminated according to maintenance budget by June 2017 (bucket eradication). Completion of incomplete toilets - Urban Settlements	R 0	1						Ownership identification of unpromulgated land, Aerial photo
N/A									2						
N/A									3						
Outcome 9 - Output 2									4	214					
SAN3	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of sanitation - Rural Settlements	80% Households with access to basic level of sanitation by June 2017 - Rural Settlements	R 0	1						Aerial photos, Sanitation lay-out maps, Sewer house connection register with new installations.
N/A									2						
N/A									3						
National KPI - Outcome 9 - Output 2									4	Nr of Hh with access to sanitation / Nr of Hh without access to sanitation 80%					
SAN4	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To eliminate sanitation backlogs and provide basic municipal services	Nr. of sanitation backlogs eliminated - Rural Settlements	Zero Sanitation backlogs eliminated according to maintenance budget by June 2017 - Rural Settlements	R 0	1						Ownership identification of unpromulgated land, Aerial photo
N/A									2						
N/A									3						
Outcome 9 - Output 2									4	80					
SAN5	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To address main sewer blockages to ensure reactive maintenance of main sewers throughout the year	Km of main sewers cleaned	Cleaning 20 km of main sewers as per program in the KOSH area by June 2017	R 0	1	5 Km	Specialised jetvac was utilised	5.1km			Annual programme, Sewer cleaning checklist, Lay-out plan - manhole to manhole
N/A									2	5 Km		5 km			
Outcome 9 - Output 4									3	5 Km					
Outcome 9 - Output 4									4	5 Km					
SAN6	J Pilusa	Service Delivery & Infrastructure Development	Infrastructure Services	2.78%	To improve the Green Drop score for improved waste water quality management	A minimum standard of 60% Green Drop score obtained	Obtaining a minimum score of 60% for the Green Drop programme by June 2017	R 0	1	Monthly compliance documentation submitted to DWA		Monthly compliance documentation submitted			Copy of Application, Green Drop Status, Feedback report, GDS System.
N/A									2	Monthly compliance documentation submitted		Monthly compliance documentation			
Outcome 9 - Output 4									3	Monthly compliance documentation submitted		Monthly compliance documentation			
Outcome 9 - Output 4									4	60% Score for the Green Drop programme obtained					

**DIRECTORATE
ELECTRICAL & MECHANICAL
ENGINEERING**

Operational	IPD Linkage / Project ID.	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Current Status	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
OPERATIONAL	Operational	N/A	DEME1	D Rannona	Good Governance and Public Participation	Good Governance	4.33%	To ensure that the mandate of council is executed	% of Resolutions implementation within required timeframe	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	R 0	100%	1	Nr. received / Nr implemented 90%		100.00%			No resolutions taken in quarter	Nr of council resolutions. Execution letters / notes	
													2	Nr. received / Nr implemented 90%				1 implementation not finalized yet	To be finalized in January		Average of 92%
													3	Nr. received / Nr implemented 90%							
													4	Nr. received / Nr implemented 90%							
	Operational	N/A	DEME2	E Mourme	Good Governance and Public Participation	Good Governance	4.33%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0	80%	1	Nr. received / Nr resolved 90%		10 Received / 6 Resolved 60%			Lack in funding and failure of SCM system	Availability of funds and proper functioning SCM	Identify risks (register portion). Solutions
													2	Nr. received / Nr resolved 90%						Average of 75%	
													3	Nr. received / Nr resolved 90%							
													4	Nr. received / Nr resolved 90%							
	Operational	N/A	DEME3	D Rannona	Good Governance and Public Participation	Good Governance	4.33%	To ensure that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0	Credible 2014/15 Annual Report input provided	1	Credible 2015/16 Annual Report input provided		Credible 2015/16 Annual Report input provided					Completed AR template
													2								
													3								
													4								
	Outcome 9 - Output 1	N/A	DEME4	D Rannona	Good Governance and Public Participation	Good Governance	4.33%	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0	Credible 2016/17 IDP inputs provided	1								IPD needs and priority list
													2								
													3								
													4								
Operational	N/A	DEME5	D Rannona	Good Governance and Public Participation	Good Governance	4.33%	To ensure that the all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0	Credible 2017/17 SDBIP inputs provided	1								Top layer SDBIP	
												2									
												3									
												4									
National KPI - Outcome 9 - Output 2	N/A	ELE5	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of electricity	99% of Households with access to basic level of electricity by June 2017 - Urban Settlement	R 0	164 694 Households 100%	1	Nr of Hh with access to electricity / Nr of Hh without access to electricity 99%							Register	
												2									
												3									
												4									

Operational	Outcome 9 - Output 2	N/A	ELE6	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To eliminate electricity backlogs and provide basic municipal services	Nr. of electricity backlogs eliminated - Urban Settlements	14 Electricity backlogs to be eliminated according to capital budget by June 2017 - Urban Settlement	R 0	152 Backlogs eliminated	1	14	NA	Register
National KPI - Outcome 9 -	Output 2	N/A	ELE7	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of electricity	55% of Households with access to basic level of electricity by June 2017 - Rural Settlement	R 0	899 Households 54.38%	1	14	NA	Register
Outcome 9 -	Output 2	N/A	ELE8	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To eliminate electricity backlogs and provide basic municipal services	Nr. of electricity backlogs eliminated - Rural Settlements	10 Electricity backlogs to be eliminated according to Eskom plan by June 2017 - Rural Settlement	R 0	0 Backlogs eliminated - Submitted a report	1	Report to Eskom	NA	Letter to Eskom
Operational	Outcome 9 -	N/A	ELE9	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Electricity losses	Eliminating electricity losses from 21% to 19%	R 0	24.70%	1	21%	25.63%	Complaints Register: Bi-monthly reports to Council
Operational	Outcome 9 -	N/A	ELE10	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of low voltage complaints resolved	Resolving at least 90% of all low voltage complaints in the KOSH area (telephonic, written and verbal) received by June 2017	R 0	94% (720 Complaints received / 770 Complaints resolved)	1	90%	1959 received/1891 resolved 93%	Complaints Register: Bi-monthly reports to Council
Operational	Outcome 9 -	N/A	ELE11	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of medium voltage forced interruptions complaints resolved	Resolving at least 100% of all medium voltage forced interruptions in the KOSH area by June 2017	R 0	100% interruptions resolved / 354 interruptions resolved	1	100%	99 received/99 resolved 100%	Complaints Register: Bi-monthly reports to Council
Operational	Outcome 9 -	N/A	ELE11	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of medium voltage forced interruptions complaints resolved	Resolving at least 100% of all medium voltage forced interruptions in the KOSH area by June 2017	R 0	100% interruptions resolved / 354 interruptions resolved	2	100%	1838 received/1815 resolved 98%	Complaints Register: Bi-monthly reports to Council
Operational	Outcome 9 -	N/A	ELE11	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of medium voltage forced interruptions complaints resolved	Resolving at least 100% of all medium voltage forced interruptions in the KOSH area by June 2017	R 0	100% interruptions resolved / 354 interruptions resolved	3	100%	1838 received/1815 resolved 98%	Complaints Register: Bi-monthly reports to Council
Operational	Outcome 9 -	N/A	ELE11	D Rannona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of medium voltage forced interruptions complaints resolved	Resolving at least 100% of all medium voltage forced interruptions in the KOSH area by June 2017	R 0	100% interruptions resolved / 354 interruptions resolved	4	100%	1838 received/1815 resolved 98%	Complaints Register: Bi-monthly reports to Council

Operational	ELE12	D Ramona	Service Delivery & Infrastructure Development	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of street lights complaints resolved	Resolving at least 80% of all street lights complaints in the KOSH area (telephonic, written and verbal) received by June 2017	R 0	91% complaints resolved / 237 complaints received	1	Nr. received / Nr resolved 80%		472 received / 386 resolved 82%					Complaints Register. Bi-monthly reports to Council
										2	Nr. received / Nr resolved 80%	712 received / 613 resolved 86%							
										3	Nr. received / Nr resolved 80%								
										4	Nr. received / Nr resolved 80%								
Operational	ELE13	D Ramona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of high mast light complaints resolved	Resolving at least 80% of all high mast lights complaints in the KOSH area (telephonic, written and verbal) received by June 2017	R 0	76% complaints resolved / 96 complaints received	1	Nr. received / Nr resolved 80%		33 received / 23 resolved 70%	Unavailability of material	Stores to procure required material		Complaints Register. Bi-monthly reports to Council	
										2	Nr. received / Nr resolved 80%	56 received / 41 resolved 73%							
										3	Nr. received / Nr resolved 80%								
										4	Nr. received / Nr resolved 80%								
Operational	ELE14	D Ramona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 100% of all traffic control signals complaints in the KOSH area (telephonic, written and verbal) received by June 2017	R 0	100% complaints resolved / 103 complaints received	1	Nr. received / Nr resolved 100%		28 received / 28 resolved 100%				Complaints Register. Bi-monthly reports to Council	
										2	Nr. received / Nr resolved 100%	38 received / 38 resolved 100%							
										3	Nr. received / Nr resolved 100%								
										4	Nr. received / Nr resolved 100%								
Operational	ELE15	D Ramona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To investigate possible fraud and illegal tampering to Council's assets	Percentage of electricity meter tampering investigations complaints resolved	Resolving at least 90% of all electricity meter tampering investigations, as received from finance by June 2017	R 0	84% complaints resolved / 214 complaints received	1	Nr. received / Nr resolved 90%		77 received / 14 resolved 18%	Vehicles to be repaired/ replaced			Complaints Register. Bi-monthly reports to Council	
										2	Nr. received / Nr resolved 90%	73 received / 42 resolved 57.5%							
										3	Nr. received / Nr resolved 90%								
										4	Nr. received / Nr resolved 90%								
Operational	ELE16	D Ramona	Service Delivery & Infrastructure	Financial Management	4.33%	To effectively do revenue collection to ensure sound financial matters	R value income collected from bulk connection sales	Collecting income from bulk connections sales by June 2017 (To be fine fenced for maintenance)	R 2 647 500	R 1 200 000	1	R 525 000		R 146 402	Less bulk connections requested than expected	Income depend on demand from public	GO40		
										2	R 1 050 000	R 466 227		Request was submitted to revise target					
										3	R 1 575 000								
										4	R 2 100 000								

Operational	2050052251506	ELE17	D Rannona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To effectively do revenue collection to ensure sound financial matters	R value income collected from spot fines on electricity tampering	Collecting income from spot fines on electricity tampering by June 2017	R 1 059 000	R 100 000	R 264 750	R 50,000	Less fines issued and paid than expected	Fines issued to the value of R62,800	Fine Register: GO40			
Operational	2050052251506	ELE17	D Rannona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To effectively do revenue collection to ensure sound financial matters	R value income collected from spot fines on electricity tampering	Collecting income from spot fines on electricity tampering by June 2017	R 1 059 000	R 100 000	1	R 264 750		R50,000	Less fines issued and paid than expected	Fines issued to the value of R62,800	Fine Register: GO40	
												2	R 529 500		R252,705	Less fines issued and paid than expected	Request was submitted to revise target		
												3	R 794 250						
												4	R 1 059 000						
Operational	2050052251506	ELE18	D Rannona	Service Delivery & Infrastructure	Infrastructure Services	4.33%	To ensure effective fleet operations	Percentage of all vehicles complaints received resolved	Resolving 100% of all vehicles complaints received by June 2017	R 0	New Indicator	1	Nr. received / Nr resolved / 100%	418 received / 365 resolved / 92.1 %	Delay in SCM process to procure spare parts	More efficient SCM process	Fine Register: GO40		
												2	Nr. received / Nr resolved / 100%	596 received / 516 resolved / 87 %	Delay in SCM process to procure spare parts	More efficient SCM process	Average of 90%. Target to be adjusted		
												3	Nr. received / Nr resolved / 100%						
												4	Nr. received / Nr resolved / 100%						

DIRECTORATE
MUNICIPAL & ENVIRONMENTAL
SERVICE

**ACTING DIRECTOR MUNICIPAL & ENVIRONMENTAL SERVICES
SG MABUDA**

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

- Service Delivery & Infrastructure Development (11) 30%
- Municipal Institutional Development and Transformation (1) 3%
- Municipal Financial Viability & Management (7) 19%
- Good Governance and Public Participation (18) 49%

IDP-PROJECTS																						
IDP Linkage / Project ID	Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Revised Target / Adjusted Budget	Base Line Current Status	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence	
DORA Grant	2025151052412	LB1	H Olivier	Service Delivery & Infrastructure Development		2.71%	To address shortcomings by improve library services and maintenance	Shortcomings at various libraries improved according to the approved project business plan.	Improving shortcomings at various libraries according to the approved project business plan by June 2017	R 400 000		Material needs of main and branch libraries purchased - R308 134	1	R 100 000			R 14 720	Grant not received yet.	Enquire on progress at DCATA	Expenditure was for DCATA event. Positive that Grant will be received.	Reports to province. Proof of payment. Vote numbers.	
													2	R 200 000			R 41 014	Received grant late (03/10/2016)	Speed up spending according to business plan. Spending commenced & waiting for orders. Committed amount R106824.57 as on Expenditure Report.	Quarterly targets to be adjusted during mid-year assessment		
													3	R 300 000								
													4	R 400 000								
DORA Grant	2025154038300	LB2	H Olivier	Service Delivery & Infrastructure Development		2.71%	To address shortcomings by improve library services and maintenance	Supplementary improvements of library services done	Improving supplementary library services according to the approved project business plan by June 2017	R 700 000		New project	1	R 175 000			R 0	Grant not received yet in process of application. Waited for quotations.	Speed up application process.	Received quotations that cannot be used as it is too expensive.	Reports to province. Proof of payment. Vote numbers.	
													2	R 350 000			R 0	Grant not received yet. Application completed and submitted.	Enquire on progress at DCATA.	Quarterly targets to be adjusted during mid-year assessment		
													3	R 525 000								
													4	R 700 000								
OPERATIONAL																						
Operational	N/A	DMES1	MJ Masilo	Good Governance and Public Participation	Good Governance	2.71%	To ensure that the mandate of council is executed	% of Resolutions implementation within required timeframe	Implementing 90% of all municipal manager / meyo / administrators / council resolutions by June 2017	R 0	75%	57 Received / 43 Resolved	1	Nr. received / Nr. implemented 90%				Appointment for acting were not submitted on time	Letter to be submitted in next quarter	Nr of council resolutions		
													2	Nr. received / Nr. implemented 90%				No appointment letter received	New application to be done, to be submitted in next	Execution letters / notes		
													3	Nr. received / Nr. implemented 90%								
													4	Nr. received / Nr. implemented 90%								
Operational	N/A	DMES2	E Morume	Good Governance and Public Participation	Good Governance	2.71%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0	27%	(15 received / 4 mitigated)	1	Nr. received / Nr. resolved 90%						Identify risks (register portion)		
													2	Nr. received / Nr. resolved 90%				Financial constraints to install CCTV camera at museum	Will request during Adjustment Budget	Average of 11%		
													3	Nr. received / Nr. resolved 90%								
													4	Nr. received / Nr. resolved 90%								

DMES3	MJ Masiso	Good Governance and Public Participation	Good Governance	2.71%	To ensure that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0	Credible 2015/16 Annual Report input provided	1	Credible 2015/16 Annual Report input provided	Credible 2015/16 Annual Report input provided	Submitted on 15 August 2016	Completed AR template
N/A	MJ Masiso	Good Governance and Public Participation	Good Governance	2.71%	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0	Credible 2015/16 Annual Report input provided	2	Credible 2015/16 Annual Report input provided			
Outcome 1	MJ Masiso	Good Governance and Public Participation	Good Governance	2.71%	To ensure that all the directorates KPI's are catered for	Directorate's SDBIP inputs before the 2017/18 SDBIP is submitted	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP by 25 May 2017	R 0	Credible 2015/16 Annual Report input provided	3	Credible 2015/16 Annual Report input provided			IPD needs and priority list
Operational	MJ Masiso	Good Governance and Public Participation	Good Governance	2.71%	To advance aviation facilities to the community and to comply with legislation	Annual airport license approved	Renewing the annual PC Pelsier Airport license to obtain authority to operate an airport by June 2017	R 5 000	Credible 2015/16 Annual Report input provided	4	Credible 2015/16 Annual Report input provided			Top layer SDBIP
Operational	D Rambuwani	Municipal Institutional Development and Participation	Good Governance	2.71%	To manage the airport effectively to comply with legislation	Number of inspections conducted at airport	Conducting 12 inspections at PC Pelsier Airport to ensure aviation safety by June 2017	R 0	Credible 2015/16 Annual Report input provided	3	Credible 2015/16 Annual Report input provided			Annual safety inspection on equipment report. Inspection notice. Approved License
Operational	D Rambuwani	Good Governance and Public Participation	Good Governance	2.71%	To host annual labour event for the community of Matsama (educational project) to promote a sustainable environment	Number of labour events hosted	Hosting 1 Labour Day event (educational project) by September 2016	R 0	Credible 2015/16 Annual Report input provided	3	Credible 2015/16 Annual Report input provided			Register
Operational	D Rambuwani	Good Governance and Public Participation	Good Governance	2.71%	To repair the current fence of nature reserve to contain game	Km of fence repaired at Faan Meinjies Nature Reserve	Repairing 4,25 km of fence at the Faan Meinjies Nature Reserve by December 2016	R 650 000 (ring-fenced)	Credible 2015/16 Annual Report input provided	4	Credible 2015/16 Annual Report input provided			Report to council and province. GO40. Invoices
Operational	D Rambuwani	Service Delivery & Infrastructure	Financial Management	2.71%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of refuse removal	100% of Households with access to basic level of refuse removal by June 2017 - Urban area	R 0	Credible 2015/16 Annual Report input provided	4	Credible 2015/16 Annual Report input provided			Tender documents. GO40. Appointment letters. Invoices. Photos
Operational	T du Plessis	Service Delivery & Infrastructure	Service Delivery & Infrastructure	2.71%	To eliminate refuse removal backlog and provide basic municipal services	Nr. of refuse removal backlogs eliminated in Urban Settlements	Zero refuse removal backlogs to be eliminated according to maintenance budget by June 2017 - Urban area	R 0	Credible 2015/16 Annual Report input provided	4	Credible 2015/16 Annual Report input provided			Register. Town maps.

Operational	Output 2	N/A	CLE3	T du Plessis	Service Delivery & Infrastructure Development	Infrastructure Services	2.71%	To provide basic municipal services (National Key Performance Indicator)	The percentage of households with access to basic level of refuse removal	0% of Households with access to basic level of refuse removal by June 2017 - Rural area (Unproclaimed land)	R0	0 Households (cannot render service on 0%)							Register. Town maps.
	National KPI - Outcome 9 -	N/A										1 2 3 4							To report during the 4th Quarter
	Operational	Output 2	N/A	CLE4	Service Delivery & Infrastructure Development	Infrastructure Services	2.71%	To eliminate refuse removal backlogs and provide basic municipal services	Nr. of refuse removal backlogs eliminated Rural Settlements	Zero refuse removal backlogs to be eliminated according to maintenance budget by June 2017 - Rural area (Unproclaimed land)	R0	0 backlogs eliminated							Register. Town maps.
	Operational	Operational	N/A	LIB3	Good Governance and Public Participation	Public Participation	2.71%	To present awareness programmes to promote library awareness amongst adults, learners and youth	Number of awareness programmes presented at all KOSH schools	Presenting 25 awareness programmes at schools and other venues in the KOSH area by June 2017	R0	31 Awareness programmes presented							Notices. Attendance Register. Progress report.
	Operational	Operational	N/A	LIB4	Good Governance and Public Participation	Public Participation	2.71%	To present awareness programmes to promote library awareness amongst adults, learners and youth	Number of awareness programmes presented at libraries in the KOSH area	Presenting 145 awareness programmes at all KOSH libraries by June 2017	R0	162 Awareness programmes presented							Notices. Attendance Register. Progress report.
	Operational	Operational	N/A	LIB5	Good Governance and Public Participation	Public Participation	2.71%	To present awareness programmes to promote library awareness amongst adults, learners and youth	Number of library interest events presented	Presenting 45 library interest events in the KOSH area by June 2017	R0	55 library interest events presented							Notices. Attendance Register. Progress report.
	Operational	Operational	N/A	MUS1	Good Governance and Public Participation	Public Participation	2.71%	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	Number of consultation sessions convened	Convening at least 15 consultation sessions with formal and informal educators to create heritage awareness and disseminate educational content by June 2017	R0	131 Consultation sessions convened							Information sessions and community members access to information. The principle is applied. Community cannot be denied access to information.

Operational	N/A	MUS2	H van Heerden	Good Governance and Public Participation	2.71%	Public Participation	Presenting at least 35 lifelong skills development programs to unemployed women, youth and physical disadvantage persons to empower them to develop entrepreneurial skills by June 2017	R 0	33 Lifelong skills development programs presented	10		11	One additional class was requested by register. Two additional class was requested	Attendance register. Photographic evidence
Operational	N/A	MUS3	H van Heerden	Good Governance and Public Participation	2.71%	Public Participation	To provide an educational services to ensure community participation, empower unemployed youth, women and disabled persons and to capacitate learners	R 0	116 Educational programs presented	40		40	Museum / site booking form. Photos	
Operational	N/A	MUS4	H van Heerden	Good Governance and Public Participation	2.71%	Public Participation	To manage heritage resources by promoting heritage awareness	R 0	11 Heritage awareness projects convened	4		4	Programme. Photographic evidence.	
Operational	N/A	SPO1	H Morobedi	Good Governance and Public Participation	2.71%	Public Participation	To ensure sound sport administration	R 0	2 Sport council meetings conducted	1		1	Meeting held on	Notices & Agendas. Attendance register.
Operational	N/A	SPO2	H Morobedi	Good Governance and Public Participation	2.71%	Public Participation	To regulate the usage of Council facilities by sport clubs	R 0	23 lease contracts renewed	1		1	To report during the second quarter	Council resolution Renewed lease agreements
Operational	N/A	SPO3	H Morobedi	Good Governance and Public Participation	2.71%	Public Participation	To conduct sport events to develop sport in the KOSH area	R 126 000	5 Sport events conducted	1		0	Event to be held on 28/10/2016	Notices & Agendas. Attendance register. Invoices. GO40
Operational	2025202275102	SPO4	H Morobedi	Financial Management	2.71%	Public Participation	To effectively do revenue collection to ensure sound financial matters	R 180 000	23 lease contracts renewed	1		1	Event to be held on 28/10/2016	Notices & Agendas. Attendance register. Invoices. GO40
Compliance	N/A	FIR1	S Mpatso	Service Delivery & Infrastructure Development	2.71%	Good Governance	To adhere to Fire Codes and Regulations and comply with fire codes (SANS) and regulations	R 0	847 General fire inspections conducted	212		249	The Licence	Inspection notices.
Operational	N/A	FIR2	S Mpatso	Service Delivery & Infrastructure Development	2.71%	Public Participation	To promote fire safety	R 0	12 Fire prevention information sessions conducted	3		3	Attendance register. Monthly reports. Photos	

Operational	N/A	FIR3	S Mpatlo	Service Delivery & Infrastructure Development	Public Participation	2,71%	To promote fire safety campaigns conducted at schools	Number of fire safety campaigns conducted at schools	Conducting 4 fire safety campaigns for schools in the KOSH area according to programme by June 2017	R 0		0 fire safety campaigns conducted	1	1	1	1	1	1	1	Request from schools. Identified farm schools. Photos (when camera is available)
Operational	200520228902	LIC1	S Muntu	Municipal Financial Viability & Management	Financial Management	2,71%	To effectively do revenue collection to ensure sound financial matters	R value income collected from driver's licenses	Collecting income from driver's licenses (excluding Prodiba fees) by June 2017	R 6 890 000	R 6 890 000	R 6 320 016	1	R 1 722 500	R 1 591 605	R 1 591 605	Income cannot be estimated as it depends on how public make use of the services of Licensing	Promote licensing services	Promote licensing services	Driving license cards blocked by Prodiba due to non payment of account. Public aware of problem and flagging to other towns for services.
Operational	2005202300608	LIC2	S Muntu	Municipal Financial Viability & Management	Financial Management	2,71%	To effectively do revenue collection to ensure sound financial matters	R value income collected from vehicle registration and licensing / renewals	Collecting income from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT on	R 9 835 294	R 2 930 724 R 5,171,390	R 10 370 251	1 2 3 4	R 2 458 823 R 4 917 647 R 7 376 470 R 9 835 294	R 2 930 724 R 5,171,390	Income cannot be estimated as it depends on how public make use of the services of Licensing	Promote licensing services	Promote licensing services	Driving license cards blocked by Prodiba due to non payment of account. Public aware of problem and flagging to other towns for services.	
Operational	481527	LIC3	S Muntu	Municipal Financial Viability & Management	Financial Management	2,71%	To effectively do revenue collection to ensure sound financial matters	R value income collected from motor vehicle testing	Collecting income from Motor Vehicle Testing by June 2017	R 481 527	R 100 241	R 611 634	1	R 120 382	R 100 241	Equipment at Kerkstorp still broken. Still awaiting outcome on insurance claim.	The insurance claim to be finalized and the equipment be repaired.	The insurance claim to be finalized and the equipment be repaired.	Seems there is a delay to finalizing the insurance claim	
Operational	2005202285702 and 2005202275115	LIC4	S Muntu	Municipal Financial Viability & Management	Financial Management	2,71%	To promote road safety	R value income collected from businesses, hawkers and stands	Collecting income from businesses, hawkers and stands by June 2017	R 359 670	R 121 250 R 210 114	R 424 900	1 2 3 4	R 89 918 R 179 835	R 121 250 R 210 114	Equipment only fixed during October. No service till the insurance claim was finalized and equipment fixed.	Vehicle testing station will be promoted to inform members of public that testing station in Kerkstorp is active	Vehicle testing station will be promoted to inform members of public that testing station in Kerkstorp is active	Operations with other instances as SAPS and other departments do have an influence. As well as follow ups on inspections	
Operational	N/A	TRR1	E van der Linde	Service Delivery & Infrastructure Development	Public Participation	2,71%	To promote road safety	Number of (K78) multi road blocks	Conducting 15 (K78) multi road blocks with all law enforcement agencies in the KOSH by June 2017	R 0	R 0	15 (K78) multi road blocks	1 2 3 4	R 289 753 R 359 670					Attendance register (Total traffic officers) Feedback register (All stake holders (All road blocks))	

Operational	2005251055116	TRA2	E van der Linde	Municipal Financial Viability & Management	Good Governance and Public Participation	2.71%	To promote road safety	Number of traffic and road safety campaigns conducted at schools and creches	Conducting 36 traffic and road safety campaigns at schools and creches in the KOSH area according to programme by June 2017	R 50 000		36 Traffic and road safety campaigns conducted	1 R 6 944 2 R 15 279 3 R 43 059 4 R 50 000	5 5 Campaigns R 1 500 000	6 Campaigns R 15 279	7	8 Campaigns R 43 059	9 Campaigns R 50 000	Programme, Feedback Register, Marketing material, Vote number.
Operational	2005252251501	TRA3	E van der Linde	Municipal Financial Viability & Management	Public Participation	2.71%	To collect revenue to ensure sound financial matters	R value income collected from outstanding traffic fines	Collecting income on traffic fines by June 2017	R 6 000 000		R 1 547 170	1 R 3 000 000 2 R 4 500 000 3 R 6 000 000 4 R 6 000 000	1 R 347 750 2 R 572 650	1 R 3 000 000 2 R 4 500 000 3 R 6 000 000 4 R 6 000 000	1 R 3 000 000 2 R 4 500 000 3 R 6 000 000 4 R 6 000 000	1 R 3 000 000 2 R 4 500 000 3 R 6 000 000 4 R 6 000 000	1 R 3 000 000 2 R 4 500 000 3 R 6 000 000 4 R 6 000 000	Daily Recons / Receipts, Income Votes, GO40
Operational	2005252306804	TRA4	E van der Linde	Municipal Financial Viability & Management	Public Participation	2.71%	To collect revenue to ensure sound financial matters	R value income collected from warrants of arrest	Collecting income on warrant of arrests by June 2017	R 1 300 000		R 477 250	1 R 325 000 2 R 650 000 3 R 975 000 4 R 1 300 000	1 R 156 700 2 R 176 100	1 R 325 000 2 R 650 000 3 R 975 000 4 R 1 300 000	1 R 325 000 2 R 650 000 3 R 975 000 4 R 1 300 000	1 R 325 000 2 R 650 000 3 R 975 000 4 R 1 300 000	1 R 325 000 2 R 650 000 3 R 975 000 4 R 1 300 000	Daily Recons / Receipts, Income Votes, GO40

DIRECTORATE
FINANCE

ACTING DIRECTOR FINANCE
CHR BOSHOFF

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

- Service Delivery & Infrastructure Development (9)
- Municipal Institutional Development and Transfer (3)
- Municipal Financial Viability & Management (19)
- Good Governance and Public Participation (21)

- 17%
- 6%
- 37%
- 40%

IP Project ID / Budget Linkage	Item Nr.	Responsible Person	Key Performance Area (KPA)	Back to Basics	Weighting	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Rev. sec. Targ. et / Adj.	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence													
Outcome 9 - Output 5	FIN1	CHR Boshoff	Municipal Institutional Development and Transformation	Financial Management	1.93%	To ensure an effective external audit process (Exception report)	% Of external audit queries answered within required time frame	Answering 100% of all audit queries (exception report) received from the Auditor-General within the required time frame by December 2016	R 0	1	Nr. received / Nr answered 90%	-	-	-	41 Received / 6 Answered 15%	None, in progress and will be addressed	14 still in progress	Exception Register 2015/16. 41 received, 6 cleared, 14 in progress, 21 remaining. Adjusted exception register attached.	AG Exception Register 2015/16													
																				2	Nr. received / Nr answered 100%	-	-	-	207 Received / 189 Answered 91.3%	The audit process will be discussed with the new audit team on engagement	Large number of exceptions raised in final part of audit, material findings was prioritized					
																												3	-	-	-	-
Outcome 9 - Output 5	FIN2	CHR Boshoff	Municipal Institutional Development and Transformation	Financial Management	1.93%	To resolve prior year's audit qualification from the audit report (Audit Action Plan)	Nr. of 2015/16 audit qualifications resolved from the Auditor-General	Resolving qualification numbers 7, 8 and 9 on the 2015/16 Auditor-General's report by June 2017	R 0	1	-	-	-	-	-	-	-	1 qualification matter remaining - 85%	AG qualification report													
																				2	-	-	-	-								
																									3	-	-	-	-			
																														4	-	-
Compliance	FIN3	CHR Boshoff	Good Governance and Public Participation	Good Governance	1.93%	To ensure effective management and performance of the municipality	% Of assignments received from Municipal Manager / Administrator implemented within required timeframes	Implementing 90% of all municipal manager / mayco / administrators / council resolutions by June 2017	R 0	1	90%	-	-	-	-	-	-	-	Nr of council resolutions. Execution letters / notes													
																				2	Nr. received / Nr implemented 90%	-	-	-	4 Received / 3 Implemented 75%	Awaiting invoice from Waks Silent	Awaiting invoice from Waks Silent to complete 4th assignment					
																												3	Nr. received / Nr implemented 90%	-	-	-
Operational	FIN4	CHR Boshoff	Good Governance and Public Participation	Good Governance	1.93%	To reduce risk areas and protect the municipality against legal actions	% of all identified high risks managed by implementing corrective measures	Managing 90% of all identified high risks by implementing corrective measures by June 2017	R 0	1	90%	-	-	-	-	-	-	-	Identify risks (register portion). Solutions													
																				2	Nr. received / Nr resolved 90%	-	-	-	11 received / 3 Resolved 27%	Awaiting for NT to grant approval for implementation	Awaiting for NT to grant approval for implementation					
																												3	Nr. received / Nr resolved 90%	-	-	-
Operational	FIN5	CHR Boshoff	Good Governance and Public Participation	Good Governance	1.93%	To ensure the that the quality of the information is on an acceptable standard	Directorate's 2015/16 Annual Report input provided before tabling of the draft annual report	Providing the directorate's 2015/16 Annual Report input before the draft annual report is tabled by August 2016	R 0	1	Credible 2015/16 Annual Report input provided	-	-	-	-	-	-	-	Completed AR template													
																				2	-	-	-	-	97.00%	Actuals to submitted, may change with audit inputs	No information on attachments received - PMS					
																												3	-	-	-	-

Outcome	FIN6	FIN7	CHR Boshoff	Good Governance and Public Participation	Good Governance	1.93%	To ensure that the programmes and projects of the directorate are incorporated	Directorate's IDP inputs provided before the 2017/18 IDP is tabled	Providing the directorate's IDP inputs before the 2017/18 IDP is tabled by 30 May 2017	R 0	1 2 3 4	Credible 2017/18 IDP inputs provided	N/A	8.59%	R 12 435 473	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Acceleration of expenditure, already visible during September 2016	IPD needs and priority list	IPD needs and priority list
Operational	N/A	N/A	CHR Boshoff	Good Governance and Public Participation	Good Governance	1.93%	To ensure that the all the directorates KPI's are catered for	Directorate's SDBIP inputs before the draft 2017/18 SDBIP is	Providing the directorate's SDBIP inputs before the draft 2017/18 SDBIP is submitted by 25 May 2017	R 0	1 2 3 4	Credible 2017/18 SDBIP inputs provided	N/A	28.59%	R 42 797 702	Accelerated MIG spending	Top layer SDBIP	Top layer SDBIP	
Outcome 9 - Output 5	N/A	N/A	D Rossouw	Municipal Financial Viability &	Financial Management	1.93%	To control expenditure management to ensure financial sustainability	Capital expenditure as a % of planned capital expenditure	Capital expenditure as a 65% of planned capital expenditure by June 2017	R 144 615 900	1 2 3 4	R14 461 950 10% R36 153 975 25% R57 846 360 40% R144 615 900 100%	8.59%	R 12 435 473	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Acceleration of expenditure, already visible during September 2016	Prinout from Main Ledger Account	Prinout from Main Ledger Account	
Outcome 9 - Output 5	2000001100000		D Rossouw	Municipal Financial Viability &	Financial Management	1.93%	To control expenditure management to ensure financial sustainability	% of operational budget spent on repairs and maintenance	3% of operational budget spent on repairs and maintenance by June 2017	R 105 957 770	1 2 3 4	R12 119 154 0.5% R31 787 331 1% R74 170 439 2% R 105 957 770 3%	0.43%	R 12 170 720	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Prinout from Main Ledger Account	Prinout from Main Ledger Account	
Outcome 9 - Output 5	2000004010000		D Rossouw	Municipal Financial Viability &	Financial Management	1.93%	To control expenditure management to ensure financial sustainability	MIG expenditure as a % of annual allocation	MIG expenditure as 75 % of annual allocation by June 2017 (excluding roll-overs)	R 83 151 440	1 2 3 4	R 12 472 716 5% R 24 945 432 30% R 41 575 720 50% R 83 151 440 75% 0.42	11%	R 9 201 055	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Slow spending as a result of late opening of 2016/17 budget in July 2016, due to year end processes.	Prinout from Main Ledger Account	Prinout from Main Ledger Account	
Indicator	N/A	N/A	D Rossouw	Municipal Financial Viability &	Financial Management	1.93%	Financial Viability expressed (National Key Performance Indicators)	Ratio for Cost coverage for 2015/16	Annual Cost coverage ratio for 2015/16 by September 2016 A=(B-C)/D Where: "A" represents cost coverage "B" represents all available cash at a particular time "C" represents investments	R 0	1 2 3 4	0.42	0.47	-	-	-	Cost Coverage Print	Cost Coverage Print	
Compliance	N/A	N/A	D Rossouw	Good Governance and Public Participation	Good Governance	1.93%	To approve the budget in order to comply with legislation	2017/18 Budget planning process time table tabled	Tabling the 2017/18 budget planning process time table by 31 August 2016	R 0	1 2 3 4	2017/18 Budget Process Plan tabled	2017/18 Budget Process Plan on 30 August 2016 CC 55/2016	2017/18 Budget Process Plan tabled on 30 August 2016 CC 55/2016	-	-	-	Time Table, Council resolution	Time Table, Council resolution

BUD6	N/A	D Rossouw	Good Governance and Public Participation	Good Governance	1.93%	To approve the budget in order to comply with legislation	2017/18 Draft budget approved	Approving the 2017/18 draft budget by 31 March 2017	R 0	1 2 3 4	2017/18 Draft budget approved	2015/16 Financial Statements submitted on 31 August 2016						Council Resolution	
BUD7	N/A	D Rossouw	Good Governance and Public Participation	Good Governance	1.93%	To approve the budget in order to comply with legislation	Final 2017/18 budget approved	Approving the final 2017/18 budget by 31 May 2017	R 0	1 2 3 4	2017/18 Budget approved	2015/16 Financial Statements submitted on 31 August 2016						Council Resolution	
BUD8	N/A	D Rossouw	Good Governance and Public Participation	Good Governance	1.93%	To approve the budget in order to comply with legislation	2017/18 Budget related policies approved	Approving the final 2017/18 budget related policies and tariffs by 31 May 2017	R 0	1 2 3 4	2017/18 Budget approved	2015/16 Financial Statements submitted on 31 August 2016						Council Resolution	
BUD9	N/A	D Rossouw	Good Governance and Public Participation	Good Governance	1.93%	To approve the Adjustment Budget to comply with legislation	2016/17 adjustment budget approved	Approving the 2016/17 adjustment budget by 28 February 2017	R 0	1 2 3 4	2016/17 Adjustment Budget approved	2015/16 Financial Statements submitted on 31 August 2016						Council Resolution	
BUD10	N/A	D Rossouw	Good Governance and Public Participation	Financial Management	1.93%	To submit the 2015/16 Financial Statements on time to comply with legislation	2015/16 financial statements submitted to the Auditor-General	Submitting the 2015/16 financial statements to the Auditor-General by 31 August 2016	R 0	1 2 3 4	2015/16 Financial Statements submitted	2015/16 Financial Statements submitted on 31 August 2016						Letter to Auditor - General	
BUD11	N/A	D Rossouw	Municipal Financial Viability & Management	Financial Management	1.93%	To identify the grants received as revenue to better service delivery	Grants as a % of revenue received	Grants as 100% of revenue received per DORA by March 2017	R 0	1 2 3 4	27.00% 70.00% 100.00%	36.53% 72.70%						Prints & Calculations on Financial Indicators	
BUD12	N/A	D Rossouw	Municipal Financial Viability & Management	Financial Management	1.93%	Financial Viability expressed (National Key Performance Indicators)	Ratio for Debt coverage for 2015/16	Annual Debt coverage ratio for 2015/16 by September 2016 A=(B-C) / D Where: "A" represents debt coverage "B" represents total operating revenue received "C" represents operating grants "D" represents debt service payments (i.e. interest + redemption) due within the	R 0	1 2 3 4	21.80%	24.91%							Debt Coverage Print
BUD13	N/A	D Rossouw	Municipal Financial Viability & Management	Financial Management	1.93%	Financial Viability expressed (National Key Performance Indicators)	% of Outstanding Service Debtors to Revenue ratio for 2015/16	Annual Outstanding Service Debtors to Revenue ratio for 2015/16 by September 2016 A=B/C Where: "A" represents outstanding service debtors to revenue "B" represents total outstanding service debtors "C" represents annual	R 0	1 2 3 4	23.00%	5%							Outstanding Service Print & Calculations

Compliance	BUD14	D Rossouw	Municipal Financial Viability & Management	Good Governance	1.93%	To submit sec 71 reports to NT in order to comply with legislation	No of reports submitted	Submitting 12 electronic version of the section 71 report to the NT database by June 2017	R 0	1	3	3	3	3	3	3	3	Outstanding Service Print & Calculations
Operational	BUD15	D Rossouw	Municipal Financial Viability & Management	Good Governance	1.93%	Ensure that all applicable budget related documents are published on the municipal website as required by the MFMA	% of budget related documents published	Publishing 100% of all approved budget related documents on the municipal website by June 2017	R 0	1	-	-	-	-	-	-	-	Outstanding Service Print & Calculations
Operational	BUD16	T van Tonder	Service Delivery & Infrastructure	Financial Management	1.93%	To effectively do revenue collection to ensure sound financial matters	R value income collected from electricity sales	Collecting income from electricity sales (conventional meters) by June 2017	R 593 661 480	1	R 148 415 370	R 144 121 216	R 144 121 216	R 144 121 216	R 144 121 216	R 144 121 216	As a result of new system more power cards(cell) and less pre- paid cards is sold.	GO40
Operational	BUD17	T van Tonder	Service Delivery & Infrastructure	Financial Management	1.93%	To effectively do revenue collection to ensure sound financial matters	R value income collected from pre-paid electricity sales	Collecting income from pre-paid electricity sales by June 2017	R 49 319 450	1	R 12 329 863	R 5 812 742	R 5 812 742	R 5 812 742	R 5 812 742	R 5 812 742	As a result of new system more power cards(cell) and less pre- paid cards is sold.	GO40
Operational	BUD18	T van Tonder	Service Delivery & Infrastructure	Financial Management	1.93%	To effectively do revenue collection to ensure sound financial matters	R value income collected from power cards electricity sales	Collecting income from power cards electricity sales by June 2017	R 71 511 000	1	R 17 877 750	R 22 522 927	R 22 522 927	R 22 522 927	R 22 522 927	R 22 522 927	As a result of new system more power cards(cell) and less pre- paid cards is sold.	GO40
Operational	BUD19	T van Tonder	Service Delivery & Infrastructure	Financial Management	1.93%	To effectively do revenue collection to ensure sound financial matters	R value income collected from water sales	Collecting income from water sales (conventional meters) by June 2017	R 441 721 250	1	R 110 430 313	R 83 055 397	R 83 055 397	R 83 055 397	R 83 055 397	R 83 055 397	Indigent consumption not added	GO40
Operational										2	R 220 860 625	R 170 911 473	R 170 911 473	R 170 911 473	R 170 911 473	R 170 911 473	Revenue foregone income not reflected on vote.	
										3	R 331 290 938							
										4	R 441 721 250							

Operational	N/A	ASS1	J Muller	Municipal Financial Viability & Management	Financial Management	1.93%	To ensure that all municipal assets are accounted for	2016/17 Asset count completed and reported	Completing the 2016/17 asset count and submitting report to municipal manager by June 2017	R 0	1 2 3 4	Asset count completed and report to municipal manager 2015/16 Asset Register 100% reconciled	MA	As per 2015/16 Annual Financial Statements	16.11%	R 1 983 060 228	Back dated levies for 2 years after increased the outstanding balance. % is low due to the fact that it is only the 1st quarter and add levies to be recovered	Credit control actions to be increased and water restrictions also to be implemented	Asset count report from Ducharme. Report from Ducharme. Report to MM	
Operational	N/A	ASS2	J Muller	Municipal Financial Viability & Management	Financial Management	1.93%	To enhance a clean audit	2015/16 Asset register 100% reconciled	Reconciling the 2015/16 asset register 100% to the financial statements by August 2016	R 0	1 2 3 4	2015/16 Asset Register 100% reconciled	MA	As per 2015/16 Annual Financial Statements	16.11%	R 1 983 060 228	Back dated levies for 2 years after increased the outstanding balance. % is low due to the fact that it is only the 1st quarter and add levies to be recovered	Credit control actions to be increased and water restrictions also to be implemented	2015/16 Asset Register	
Operational	N/A	ASS3	J Muller	Municipal Financial Viability & Management	Financial Management	1.93%	To comply with GRAP17	% of all identified assets on register	Ensuring that 100% of all identified assets are registered in the asset register by June 2017	R 0	1 2 3 4	100.00%	MA							GIS Print out
Outcome 9 - Output 5	N/A	REV1	K Weitsz	Municipal Financial Viability & Management	Financial Management	1.93%	To control debt management to ensure financial sustainability	R value debtors outstanding as a % of own revenue	R and value debtors outstanding as 75% of own revenue by June 2017		1	60%	MA		16.11%	R 1 983 060 228	Back dated levies for 2 years after increased the outstanding balance. % is low due to the fact that it is only the 1st quarter and add levies to be recovered	Credit control actions to be increased and water restrictions also to be implemented	Reconciliation calculations	
Outcome 9 - Output 5	N/A	REV2	K Weitsz	Municipal Financial Viability & Management	Financial Management	1.93%	To control debt management to ensure financial sustainability	% of debt collected as a percentage of money owed to the municipality	85% of debt collected as a percentage of money owed to the municipality by June 2017	R 0	2 3 4	70% 75% 70%	MA		30.66%	R 2 101 605 509	Credit Control actions suspended in Jbn, Alabama, Manzipark by MMC Finance. Back dated levies for 2 years has increased the outstanding balance. Additional levies being recovered	Credit control actions to be increased and water restrictions also to be implemented in areas which were suspended	To be addressed during the Mid-Year Assessment	Reconciliation calculations

Project/Activity	Indicator	Responsible	Department	Category	Target	Objective	Key Performance Indicators	Value	Current Status	Notes	Impact	Next Steps	Timeline	Other Info		
REV7	NKP - Indicator	K Weitsz	Service Delivery & Infrastructure Development	Infrastructure Services	1.93%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	R value spend on free basic alternative services	R 12 589 392	Spending on free basic alternative services by June 2017	1	R 6 294 681	1	R 1 002 941	All previous year subsidies expired on 30 June 2016, new applications being received and processed	New applications being received and processed, special FBAE visits been done in rural areas	GO40
							2	R 9 442 022	2	R 3 461 779	All previous year subsidies expired on 30 June 2016, new applications being received and processed. Numerous areas have received electricity from Eskom and therefore issues variate	To be addressed during the Adjustment Budget				
							3	R 12 589 362	3							
							4		4							
REV8	NKP - Indicator	K Weitsz	Service Delivery & Infrastructure Development	Infrastructure Services	1.93%	Indigent Subsidy for Free Basic Services allocations to comply with legislation	Rural settlements with free basic alternative energy (Indigents) approved	R 0	3 300 Approved rural settlements with free basic alternative energy (Indigents) by June 2017	1	1 000	1	2 967			
							2	1 500	2	3 831						
							3	2 500	3							
							4	3 300	4							
RM1	Outcome 9 - Output 5	N Kegaklwe	Municipal Financial Viability & Management	Financial Management	1.93%	To collect revenue for property rates to comply with legislation (Implementation of the Municipal Property Rates Act, 2004 (Act no. 6 of 2004)	% of budgeted revenue for property rates collected	R 0	82% of budgeted revenue for property rates collected by June 2017	1	40%	1	56%	Levies rates report. Receipts rates reports. (BP641)	Most property owners who are charged once off (annually) paid within the first quarter, unlike previous	
							2	82%	2	81%						
							3	82%	3							
							4	82%	4							
RM2	Operational	N Kegaklwe	Municipal Financial Viability & Management	Good Governance	1.93%	To maintain the current valuation roll to comply with legislation	Existing valuation roll maintenance	R 700 000	Maintaining the existing valuation roll with supplementary entries by June 2017	1	Updating categories and tariffs	1	R 24 000	Ongoing process till end of financial year		Updated valuation roll.
							2	Updating categories and tariffs	2	R 24 000	n/a			GO40 Town scheme changes, subdivisions.		
							3	Updating categories and tariffs	3							
							4	Updating categories and tariffs	4							
RM3	Operational	N Kegaklwe	Municipal Financial Viability & Management	Financial Management	1.93%	To improve the financial sustainability of the municipality and optimization of revenue	Revenue enhancement improved and optimized	R 0	Improving revenue enhancement by identifying areas where council is not billing or is billing incorrectly by June 2017	1	Matching of properties	1		Matching of properties, charging basic fees where not levied, updating ownership with deeds.	Change of ownership, name changes and charging basic fees where not levied.	Matching of properties, charging basic fees where not levied, updating ownership with deeds returns, linking meters to rightful users, etc.
							2	Charging basic fees where not levied	2							
							3	Updating ownership with deeds returns	3							
							4	Linking meters to rightful users	4							

Operational	N/A	EXP1	J Lethoo	Municipal Financial Viability & Transformation	Financial Management	1.93%	To control credit management to ensure timely payment of creditors and service providers	% payment within 30 days from date of invoice/statement	Settling 95 % of all payments (creditors) done within 30 days of receipt of invoice / statement by June 2017	R 0	50%	40% on bulks services and 80% on other creditors (60%)	Revenue Enhancement project will address the current status of Dropping of Revenue Enhancement project will address speed rate of payment of suppliers (the current status)	Daily cash flow management meeting is in place to prioritize payment	No POE on file	Printout from Main Ledger Account
Operational	N/A	ICT1	H Carelsen	Municipal Institutional Development and Transformation	Financial Management	1.93%	To renew the Microsoft software license to comply with legislation	Microsoft software license renewed	Renewing of the Microsoft software license at by September 2016	R 2 000 000	Contract currently at Legal to verify contents	Waiting for the Legal Section to approve the contract	Regular follow-ups with the Legal Section will be done to expedite the approval of the contract			Copy of licence. Order. Proof of Payment. GO40.
Operational	2060101103610	ICT2	H Carelsen	Municipal Institutional Development and Transformation	Financial Management	1.93%	To ensure effective IT systems for municipal processes	% of queries responded to within 10 working days	Resolving 90% of all IT queries received within 10 working days by June 2017	R 0	Nr. received / Nr resolved 90%	296 queries received / 289 queries resolved. 98 % achieved.	Legal Section took a lengthy time period to approve the contract	Regular follow-ups with Microsoft will be done to expedite the signing of the contract	Average of 97%	Register
Operational	N/A	SCM1	B Mthlieni	Good Governance and Public Participation	Good Governance	1.93%	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA are signed to all allocated tenders	Ensuring 100% of all allocated tenders / projects are forwarded to Legal for SLA to be signed by June 2017	R 0	Nr. received / Nr forwarded 100%	8 Received / 7 Forwarded 89%	Legal Section took a lengthy time period to approve the contract	Regular follow-ups with Microsoft will be done to expedite the signing of the contract	Average of 44%	Register.
Operational	N/A	SCM2	B Mthlieni	Good Governance and Public Participation	Good Governance	1.93%	To review and approve the 2017/18 SCM policy in order to comply with legislation	2017/18 Supply chain management policy reviewed and approved	Reviewing and approving the 2017/18 supply chain management policy by June 2017	R 0	Review SCM policy					Resolution. Reviewed and approved policy
Operational	N/A	SCM3	B Mthlieni	Good Governance and Public Participation	Financial Management	1.93%	Ensure that all supply chain management awards are published on the municipal website as required by the MFMA	% of supply chain management awarded for publishing	Forwarding 100% of all supply chain management contracts in terms of Section 75 (1)(g) of the MFMA to the ICT section for publishing on the municipal website by June 2017	R 0	Nr. approved / Nr forwarded 100%	12 Approved / 0 Published 0%	There is a challenge with the website, adverts were e-mailed and not published, will be published.		Average of 0%	Website application form. Copy of website

Compliance	SCM	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Specification Committee conducted	Conducting at least 8 meetings of the Specification Committee by June 2017	R 0	1 2 3 4	2 2 2 2	No POE on file	Notices & Attendance Register
Compliance	SCM4	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Specification Committee conducted	Conducting at least 8 meetings of the Specification Committee by June 2017	R 0	1 2 3 4	2 2 2 2	No POE on file	Notices & Attendance Register
Compliance	SCM5	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Evaluation Committee conducted	Conducting at least 12 meetings of the Evaluation Committee by June 2017	R 0	1 2 3 4	3 3 3 3	All tenders attended to. The committee sits as and when there is a need.	Notices & Attendance Register
Compliance	SCM6	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of meetings of the Adjudication Committee conducted	Conducting at least 12 meetings of the Adjudication Committee by June 2017	R 0	1 2 3 4	3 3 3 3	All tenders attended to. The committee sits as and when there is a need.	Notices & Attendance Register
Compliance	SCM7	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement Internal Co-operation and Controls to ensure compliance with legislation	Number of SCM capacity building workshops for council employees conducted	Conducting 8 SCM capacity building workshops for council employees by June 2017	R 0	1 2 3 4	2 2 2 2	The workshop was planned for October 2016	Notices & Attendance Register
Operational	SCM8	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To implement a Supply Chain Management policy to comply with legislation	Supply Chain Management policy implemented	Submitting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2017	R 0	1 2 3 4	1 1 1 1	No POE on file	Notices, agendas, Council resolution
Operational	SCM9	B Moti/leni	Good Governance and Public Participation	Financial Management	1.93%	To give content to the Financial Recovery Plan	Number of procurements awarded in terms of Regulation 36 minimized	Minimizing procurements awarded in terms of Regulation 36 from 12 to 6 by June 2017	R 0	1 2 3 4	12 9 7 6		SCM Policy, SCM (Deviation) resolutions