## MID -YEAR PERFORMANCE ASSESSMENT REPORT FOR THE PERIOD 1 JULY 2017 TO 31 DECEMBER 2017

2/6/4 (pmc) (adbto)

#### 1. PURPOSE

The purpose of this report is to inform Council of the municipality's Mid-Year Budget and Performance Assessment Report for the period 1 July 2017 to December 2017, against the approved budget in compliance with Section 72 and 52 of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the municipality to the Executive Mayor, as legislated.

### 2. BACKGROUND

In terms of section 72 of the MFMA and Section 28 of Government Gazette Notice 32141 dated 17 April 2009, and the Local Government: Municipal Finance Management Act of 2003 and Municipal Budget and Reporting Regulations, necessitates that specific financial particulars be reported on and in a prescribed format, to meet legislative compliance.

In terms of Section 72 (1, 2 and 3) of the MFMA

- 1. "The accounting officer of a municipality must by 25 January of each year -
  - (a) assess the performance of the municipality during the first half of the financial year, taking into account:
    - (i) the monthly statements referred to in section 71 for the first half of the financial vear:
    - (ii) the municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance identified in the annual report; and performance indicators set in the service delivery and budget implementation plan;
    - (iii) the past year's annual report, and progress on resolving problems identified in the annual report; and
    - (iv) the performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 from any such entities; and
  - (b) submit a report on such assessment to -
    - (i) the mayor of the municipality;
    - (ii) the National Treasury; and
    - (iii) the relevant Provincial Treasury.
- 2. The statement referred to in section 71 (1) for the sixth month of the financial year may be incorporated into the report referred to in subsection (1) (b) of this section.
- 3. The accounting officer must, as part of the review -
  - (a) make recommendations as to whether an adjustments budget is necessary; and
  - (b) recommend revised projections for revenue and expenditure to the extent that this may be necessary. "

Furthermore, the Municipal Budget and Reporting Regulations section 28 stipulates that:

"The monthly budget statement of a municipality must be in a format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act".

In addition, Section 31(1) prescribes the following:

"The mayor's quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by Section 52(d) of the Act must be –

- (a) in the format specified in Schedule C and include all the required tables charts and explanatory information, taking into account any guidelines issued by the Minister in terms Section 168(1) if the Act; and
- (b) consistent with the monthly budget statement for September, December, March and June as applicable: and
- (c) submitted to the National Treasury and relevant Provincial Treasury within five (5) days of tabling of the report in the council".

Thereafter, the mayor must, in terms of MFMA, Section 54(1):

- "(a) consider the report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) issue any appropriate instructions to the accounting officer to ensure-
  - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
  - (ii) that spending of funds and revenue collection proceed in accordance with the budget;
- (e) identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) in the case of a section 72 report, submit the report to the council by 31 January of each year".

### 3. OVERVIEW OF THE MID-YEAR FINANCIAL RESULTS OF THE SIX MONTH ENDING 31 DECEMBER 2017

The following comment was received from the Chief Financial Officer on 19 January 2018 regarding the Mid-Year financial results for the six months ending 31 December 2017.

19 January 2018

To: Municipal Manager

Deputy Director: Office of the Municipal Manger

From: Chief Financial Officer

For Attention: Oldham Powrie

Sir

#### SUBMISSION OF FINANCIAL INFORMATION FOR SECTION 72 REPORT 2017/18

This letter serves to inform you that the Finance Department, more specifically the Budget section, will not be able to submit the financial information for the section 72, Mid-Year Assessment report as requested and required in terms of section 72 of the MFMA, act 56 of 2003.

As you know from your assessment of the in-year performance, the municipality does not have a functional MSCOA financial system as the Phoenix system is not operational. The municipality has therefore reverted back to the Venus operational system as per attached Council resolution in order to address the backlog that was caused by the failed implementation of the Phoenix system.

Therefore, the following information is not up to date or available to prepare the C schedule for the Section 72 report as required by NT.

Report	Reason
OSA(Opex):	Cannot be submitted due to the December 2017 billing that has not yet been billed. The Phoenix system was not operational to capture expenditure.
CAA(Capex)	Has been submitted, still awaiting updated C schedule from NT
CFA(Cash flow)	Dependent on billing information and expenditure.
AD(Debtors Ageing)	Can only be done after the billing is up to date
BSCA(Financial Position Actuals)	Can only be done once all other reports are submitted
RME(Repair & Maintenance)	The report has been submitted manually

Based on the information above we are not in a position to provide adequate information to prepare a Section 72 report, that can be used to recommend a budget adjustment and for NT and PT to properly assess the municipalities mid-year performance.

Hope you find the above in order.

Yours faithfully

Chief Financial Officer

# CC REPORT OF OPERATIONS: SERVICE LEVEL AGREEMENT: 190/2017 VESTA TECHNICAL SERVICES

(ITEM 3.2 PP 21-227 - SPCC 13/12/2017)

### **RESOLVED**

- That the service level agreement between Vesta Technical Services and Council be terminated pending the advice from National and Provincial Treasury.
- b) That Vesta provide the outstanding receipt information to Council so that Council can update the information on Venus to enable billing;
- c) That finance captures all October and November billing information on Venus to enable the Council to issue statements to the ratepayers;
- d) That a service level agreement be entered into between BCX and Council to:
  - i) Create a proper mSCOA structure;
  - ii) Data migration and integrity checks;
  - iii) Upgrade to SOLAR at time convenient for the Council
- e) That a report on the amount paid to Vesta Technical Services be submitted to the Council.

## 4. STATUS OF SERVICE DELIVERY PERFORMANCE AGAINST INDICATORS AND TARGETS SET

The Executive Mayor approved the SDBIP which include the municipality's key performance indicators for 2017/18, in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act (MFMA), on 27 June 2017 (EM 7/2017).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management unit conducted mid-year SDBIP assessments by conducting workshops with the directorates from 8 - 16 January 2018.

Focus during these assessment sessions was placed on the following:

- Submission dates and flow of information
- Adjustment of budgets
- Adjustment of targets
- Well defined indicators and targets
- Vote numbers
- Internal Audit findings
- ➤ AG outcomes on the 2016/17 Performance Audit

A major concern currently and which is causing a negative impact on the council's SDBIP is the non-performance of the newly implemented Phoenix financial system.

The result of this non-performance mainly impact on the approved operational indicators which deals with income and expenditure matters and will have adverse opinion from the Auditor-General in the 2017/18 audit.

The SCM Bid Committees are still a concern as delays are experienced by the various directorate in achieving planned project targets. As a result of this, National Treasury has adjusted the municipality's NDPG allocation with -R26.245 million.

It is worth mentioning that the MIG spending is currently on 70.87%.

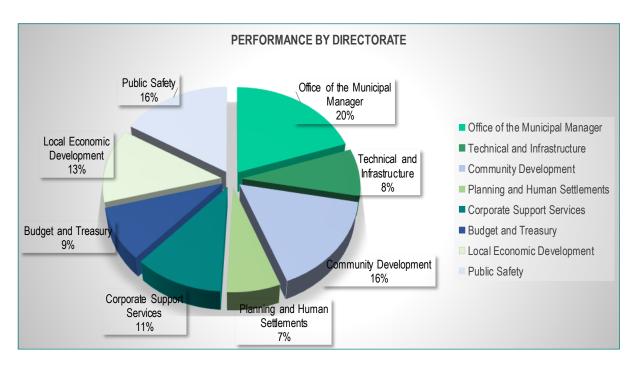
Detailed below is the achievements for the first half of the financial year ending 31 December 2017, which measures the overall performance of the municipality per Key Performance Area as well as the individual directorates.

### Performance by governments 5 Key Performance Areas:

KEY PERFORMANCE AREA	ANNUAL NR OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Service Delivery & Infrastructure Development	70	51	18	35%
Municipal Institutional Development and Transformation	38	31	13	42%
Local Economic Development Municipal Institutional Development and Transformation	8	7	6	86%
Municipal Financial Viability and Management	42	38	13	34%
Good Governance and Public Participation	120	83	58	70%
Total	278	210	108	51%

#### Performance by the various directorates

DIRECTORATES	ANNUAL NR OF KPI'S	NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER	NUMBER OF KPI'S ACHIEVED	% ACHIEVEMENT
Office of the Municipal Manager	43	22	19	86%
Technical and Infrastructure	55	40	14	35%
Community Development	32	23	16	70%
Planning and Human Settlements	16	14	4	29%
Corporate Support Services	38	31	15	48%
Budget and Treasury	51	41	16	39%
Local Economic Development	24	22	12	55%
Public Safety	19	17	12	71%
Overall Performance	278	210	108	51%



The municipality met 51% - 108 out of the applicable 210 KPI's for the period 1 July 2017 to 31 December 2017.

The remainder of the KPI's 68 on the SDBIP out of the total number of 278 KPI's are not applicable for this period and will be reported on in quarters 3 and 4 when they are due.

49% (102 of 210) KPI targets were not achieved as at 31 December 2018.

The 2017/18 SDBIP includes the performance comments and corrective measures indicated for targets not achieved. (Annexure "B").

## 5. COMMENTS ON AUDITOR-GENERAL'S OPINION ON FINANCIAL PERFORMANCE - 2016/17

The 2016/17 period under review was still part of a period of change. This included a new council, appointment of Municipal Manager and Chief Financial Officer while the administration team (S139(b)) have disengaged. There were still major gaps regarding the vacant section 56 posts, as well as the vacant deputy directors posts in the finance department.

We have managed this with the available resources and the municipality had a dedicated team that put in a lot of hard work and effort into delivering a set of AFS that is credible. The MM also took great responsibility in making sure that all departments attended the regular audit readiness and audit steering committee meetings to ensure that the best possible audit outcome could be achieved.

As always it is important for the municipality to have a mutual benefitting relationship with the Auditor-General. This year we again had a good working relationship with the Auditor-General and we believe we have used all our available resources to address their requests and findings in a timeous manner. We also appreciated their flexibility when we requested additional time to respond as well as their advice where given.

There is only one item that was raised that led to a qualified audit opinion. The Auditor-General identified certain transactions that they deemed should have been included in the irregular expenditure register that had to be disclosed in the notes to the financial statements. This related to the fact that the municipality did not always have the required minimum number of senior managers participating in the bid adjudication processes. This was due to the fact mentioned above that there were vacant Section 56 positions. The municipality did though make sure that senior officials were selected with the necessary competence to the committee to ensure service delivery. To address this issue requires inclusion thereof in the register while the appointment of the section 56 managers will address the irregularity.

Other issues raised by the Auditor-General as matters of emphasis has been analysed to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objectives are achieved through regular and continuous progress reporting mechanisms.

It is the opinion of management that an unqualified audit opinion for 2017/18 is attainable with the continued support of all management and staff.

## 6. COMMENTS ON AUDITOR-GENERAL'S OPINION ON PERFORMANCE MANAGEMENT - 2016/17

Performance Management has received an unqualified audit opinion from the Auditor-General.

#### 7. PROPOSED ADJUSTMENTS

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2017/18 Service Delivery Budget and Implementation Plan.

KPI'S to be adjusted on the 2017/18 SDBIP are summarised in the following table:

### 1. CURRENT APPROVED KEY PERFORMANCE INDICATORS 2017/18 SDBIP

### **PROJECTS**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTE D AMOUNT					
	EY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT									
DIRECT	RECTORATE: TECHNICAL AND INFRASTRUCTURE									
SECTIO	N: PMU									
PMU1		Elevating one bulk water 2 Mℓ pressure tower supplied for Alabama / Manzilpark (Phase 3B) by June 2018 - R16 026 701	Contractor way ahead of schedule due to the increased resources on site. Description of annual target is in terms of multi-year project and not annual project. Description need to the corrected. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Constructing a 29 shaft lift in preparation of one bulk water 2 Ml pressure tower in Alabama / Manzilpark (Phase 3B) by June 2018  3rd Q: 21 to 25 shaft lift  4th Q: 26 – 29 Shaft lift – Project completed	N/A					
PMU2		Constructing one 2,5 km of 600mm diameter uPVC pipeline for water supply from Midvaal end point to Jouberton and Alabama (Phase 1A) by June 2018 – R26 160 454	Contractor way ahead of schedule due to the increased resources on site. Project to finish earlier than it was anticipated. Measurements of project incorrect – should read as follows: 2,41 km of 800mm diameter oPVC and 0.09 km of 800mm diameter HDPE pipeline. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Constructing one 2,41 km of 800mm diameter oPVC and 0.09 km of 800mm diameter HDPE pipeline for water supply from Midvaal end point to Jouberton and Alabama (Phase 1A) by June 2018  3rd Q: 0.090km of 800mm diameter HDPE Pipe Jacking.  4th Q: Project completed	N/A					
PMU7		Paving of 2.95 Km of roads by means of 80 DDZ interlocking paving blocks and stormwater will be accommodated by means of subsurface drainage as far as possible by June 2018 – R8 891 003	DLGHS requested sufficient technical information continuously hence the delay in the MIG approval. Tender closing date 16 January 2018. Description of annual target is in terms of multi-year project and not annual project. Description need to the corrected. Annual and 3rd & 4th quarter targets to be amended accordingly.	Constructing an of roadbed and subbase layers for Lepeolwane (0.808km) and Monare (0.912km) street in Kanana (ward 26 & 27) by June 2018  3rd Q: Site establishment, clear and grub and locating existing services.  4th Q: Construction of 1.712 km of road bed, and subbase	N/A					

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KEY PE	RFORMANCE ARE	A 1: SERVICE DELIVERY & INFRASTRUCTU	JRE DEVELOPMENT		
DIRECT	ORATE: TECHNICA	AL AND INFRASTRUCTURE			
SECTIO	N: PMU				
PMU3		Upgrading of 600 mm uPVC outfall sewer line with a total length of about 800 m, and for 200mm diameter uPVC linking /connection line for the existing sewer network to the new proposed outfall line, with a total length of about 331 m.  Contraction of nine 1 000 mm Concrete Manholes and ten 1 250 mm concrete manholes and connection to the waste water treatment plant in Alabama / Jouberton ext. 19 by June 2018 – R3 251 022	Project re-advertised due to tender conditions not met by bidders. Appointment still to be finalised. 3rd & 4th quarter targets to be amended accordingly.	3rd Q: Excavation, laying and back filling of 0.4km (length) of 600 mm diameter uPVC pipeline. Construction of nine 1000 mm (depth) concrete manholes 4th Q: Excavation, laying and back filling of 0.4km (length) of 600 mm diameter uPVC pipeline (total 0.8km); Construction of 4 × 1000 mm (depth) concrete manholes, 10 × 1 250 mm (depth) concrete manholes and connection to the waste water treatment plant. Project completed.	N/A
PMU4		Installing a 1.3km of 250mm diameter uPVC main outfall sewer line, 17km of 160mm diameter sewer network lines, 5.2 km of 110mm diameter house connections, 119 manholes and upgrading of existing tralie pump stations for the sewer network in Khuma Proper (North East) by June 2018 - R4 233 207	Description of annual target is in terms of multi- year project and not annual project. Description need to the corrected. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Installing a 6.618km (160mm to 250mm diameter) uPVC sewer network lines; 8.5km of 110mm diameter house connections, 132 manholes and upgrading of one existing tralie pump station for the sewer network in Khuma Proper (North East) by June 2018.  3rd Q: Laying of 0.478km of 250mm diameter uPVC outfall sewer line. 8.5km house connections. 13 Manholes constructed.  4th Q: Testing of sewer lines – Project completed	N/A
PMU13		Construction of an Open air amphitheatre and play park by June 2018 - R6 651 001	Project to be implemented in 2018/2019 FY. KPI to be removed from the SDBIP	Removed	R0

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KEY PE	RFORMANCE ARE	EA 1: SERVICE DELIVERY & INFRASTRUCTI	URE DEVELOPMENT		
DIRECT	ORATE: TECHNIC	AL AND INFRASTRUCTURE			
SECTIO	N: PMU				
PMU5		Paving of 1.03km taxi route and constructing 1.03km of storm-water drainage in Tigane (Phase 8B) at M Angelo, N Nduma, P Kaseeme, A Lembede, M Luther, S Plaatjie, J Dube and Malolo streets by June 2018 - R4 003 557	Delay in the appointment of the consultant for development of designs. Street names incorrect and need to be amended according to MIG business plan. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Paving of 1.03km taxi route and constructing 1.03km of storm-water drainage in Tigane (Phase 8B) at M Angelo (0.356km), Pixley (0.260km), Dr Xuma (0.262km), J Dube (0.165km), Malolo (0.263km) streets by June 2018 3rd Q: Site establishment, clear and grub and locating existing services. Construction of 1.03km of road bed, sub base and base.  4th Q: Laying of 1.03km paving bricks. Project completed.	N/A
PMU6		Paving of 1.191 km taxi route and constructing 1.191 km of storm-water drainage in Khuma (Phase 8B) at Mguduza, Bafokeng and Masalele streets by June 2018 - R3 166 959	Delay in the appointment of the consultant for development of designs. Street names incorrect and need to be amended according to MIG business plan. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Paving of 1.191 km taxi route and constructing 1.191 km of storm-water drainage in Khuma (Phase 8B) at Ngunduza (0.528km), Bafokeng / Maselesa (0.616km) streets by June 2018  3rd Q: Site establishment, clear and grub and locating existing services.  Construction of 1.191km of road bed, sub-base, base  4th Q: Laying of 1.191km paving bricks.  Project completed.	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
		A 1: SERVICE DELIVERY & INFRASTRUCTU	JRE DEVELOPMENT		
		AL AND INFRASTRUCTURE			
SECTIO	N: PMU				
PMU8		Constructing a series of buildings, pavilion, multipurpose hall, care taker quarters and the guardhouse, Building of a series of sports fields namely; artificial solver fields, tennis courts, volley ball field, netball field and basketball, all weather courts. A concrete palisade fence will be built around the field as a boundary and there will be one controlled access to the sport complex by June 2018 - R10 951 678	Project will not be completed on time due to delays in the procurement of the contractor. Description of annual target is in terms of multi-year project and not annual project. Description need to the corrected. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Constructing a foundation of a multi- purpose hall at the Khuma Sports Complex according to the annual business plan by June 2018 3rd Q: Appointment of the contractor and site establishment 4th Q: Clear and grub and locating existing service. Earth works platforms and foundations	N/A
PMU9		Construction of infrastructure that comprises of roads and storm-water, intersections, underground water and sewer reticulation, street lighting, rand landscaping by June 2018 – R38 891 844	KPI to be amended in line with the "smart" principle, as suggested by the Office of the Auditor General. Annual target to be amended accordingly. NDPG grant was re-adjusted by NT (R26.245 million taken).	Constructing of central activity spine infrastructure in Jouberton ext. 19 that comprises of roads (0.885km) and storm-water (1.3km), intersections (3), underground water (0.980km) and sewer reticulation (2.150km), street lighting (0.885km), land landscaping by June 2018	R38 180 000
PMU10		Construction of a new Taxi Facility at the NDPG precint that includes the following: ablution blocks, car wash, tower, public square, landscaping, offices, and parking bays by June 2018 – R24 685 059	Delayed in appointment of the consultant due to re-advertisement in the first quarter. Description of annual target is in terms of multi-year project and not annual project. NDPG grant was readjusted by NT (R26.245 million taken). Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Procuring a contractor for a new taxi facility in Jouberton ext. 19 by June 2018  3rd Q: Contractor Procurement  4th Q: Appointment of the Contractor	R760 000

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PE</b>	RFORMANCE ARE	A 1: SERVICE DELIVERY & INFRASTRUCTU	JRE DEVELOPMENT		
		AL AND INFRASTRUCTURE			
SECTIO	N: PMU				
PMU11		Civil and electrical services forming part of the Activity Spine, access road to taxi rank and refurbishment and beautification of a portion of Jabulani Street (from Tower mall entrance to intersection of Tarentaal Street and Jubulani Street by June 2018 – R9 423 097	Delayed in appointment of the consultant due to re-advertisement in the first quarter. Description of annual target is in terms of multi-year project and not annual project. Description need to the corrected. NDPG grant was re-adjusted by NT (R26.245 million taken). Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Designing bulk infrastructure services (civil, mechanical and electrical) in Jouberton ext. 19 precint, procuring a turnkey contractor and site establishment by June 2018  3rd Q: Detailed designs submitted for approval 4th Q: Site establishment	R6 350 896
PMU12		Developing a high level concept plan for pedestrian-friendly interchange zone and defining a pedestrian network offering improved connectivity between the hub and its local area and with the hub by June 2018 – R2 000 000	Delayed in appointment of the consultant due to re-advertisement in the first quarter. Description of annual target is in terms of multi-year project and not annual project. Description need to the corrected. NDPG grant was re-adjusted by NT (R26.245 million taken). Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Designing of the remainder of the internal infrastructure services (roads, storm-water, water, sanitation, streetlights and landscaping) in Alabama / Jouberton ext. 19 precint and procurement of a turnkey contractor by June 2018  3rd Q: Detailed designs to be submitted for approval  4th Q: Site establishment	R2 753 060
<b>SECTIO</b>	N: Community Fac	cilities (Library)			
CF1	N/A	Improving shortcomings at various libraries according to the approved project business plan by June 2018	KPI to be amended in line with the "smart" principle, as suggested by the Office of the Auditor General	Improving library services in terms of operational and capital activities at all 12 libraries according to the approved project business plan by June 2018	R400 000
CF2	N/A	Improving supplementary library services according to the approved project business plan by June 2018- R800 000	KPI to be amended in line with the "smart" principle, as suggested by the Office of the Auditor General	Improving shortcoming (replacement of carpets & chairs, repair central cooling system etc.) at Klerksdorp Library according to the approved project business plan by June 2018	R800 000

### **OPERATIONAL**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PE	RFORMANCE ARE	A 1: SERVICE DELIVERY & INFRASTRUCT	JRE DEVELOPMENT		
DIRECT	ORATE: TECHNICA	AL AND INFRASTRUCTURE			
SECTIO	N: Roads				
R&S2	2040051053645	Developing of RSMP (Roads and Storm-Water Master Plan) to be approved by Council by June 2018 – R1 000 000	Due to the fact that the Specification Committee still need to sit on the RSMP specifics the tender will only be advertised in the 3 <sup>rd</sup> quarter with the possibility of appointing a service provider in the 4 <sup>th</sup> quarter. The scope will not be reached by June 2018. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Appointing a service provider to develop 1 RSMP (Roads and Storm-Water Master Plan) for Council by June 2018 3rd Q: SCM process 4th Q: Appointment of service provider	N/A
SECTIO	N: Electrical and M	lechanical Engineering			
ELE10	N/A	Eliminating electricity losses from 25% to 24% by June 2018	The electricity losses at the end of the 2016/17 FY were 24%. KPI to be amended to 23%. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Eliminating electricity losses from 24% to 23% by June 2018  3rd Q: 23.5%  4th Q: 23%	N/A
ELE13	N/A	Resolving at least 75% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2018	Non-availability of material in stores and standing vehicles make it impossible to conduct / render a proper service delivery. Indicator to be lowered. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Resolving at least 50% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2018  3rd Q: 50%  4th Q: 50%	N/A
ELE17	N/A	Collecting income from bulk connections sales by June 2018 (To be ring fenced for upgrading)	Section do not have control over sales of electricity. KPI to be removed from the SDBIP	Removed	R0
ELE18	N/A	Collecting income from spot fines on electricity tampering by June 2018	Section do not have control over spot fines on electricity. KPI to be removed from the SDBIP	Removed	R0

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
<b>KEY PE</b>	RFORMANCE ARE	A 1: SERVICE DELIVERY & INFRASTRUCTI	URE DEVELOPMENT		
DIRECT	ORATE: TECHNICA	AL AND INFRASTRUCTURE			
SECTIO	N: Electrical and M	lechanical Engineering			
ELE19	N/A	Resolving 80% of all vehicles complaints received by June 2018	No orders to SP could be processed for 1st half of the financial year, due to non-functioning Phoenix system. Will not reach an annual target of 80 %. Target need to be lowered to 50%. Annual and 3rd & 4th quarter targets to be amended accordingly.	Resolving 50% of all vehicles complaints received by June 2018  3rd Q: 50%  4th Q: 50%	N/A
<b>DIRECT</b>	ORATE: PLANNING	G AND HUMAN SETTLEMENTS			
<b>SECTIO</b>	N: Human Settleme	ents			
HP1		To register 500 of Title Deeds in Khuma, Kanana and Jouberton (as per register) by June 2018 – R108 490	The section is not responsible for the registering the Title Deeds. Section is only compiling the verification forms for the process. Alabama to be included in KPI. Money not sufficient to execute the KPI. Funding to be requested during the Adjustment Budget. Annual target to be amended accordingly.	Compiling the verification forms for submission to conveyors for registering 500 of Title Deeds in Khuma, Kanana, Alabama and Jouberton (as per register) by June 2018	N/A
HP2	N/A	Reducing 2 202 housing backlogs from 15 592 to 13 390 by June 2018	Amendments on the newly approved business plan from province. The number of intended backlogs to be reduced to 1 641. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Reducing 1 641 housing backlogs from 15 592 to 13 951 by June 2018 3rd Q: 296 4th Q: 295	N/A
HP3	N/A	Replacing the dilapidated hostels with 100 semi-duplex units (200 households) in Khuma Proper by June 2018	The actual work is done by province. The section does not have any control over the project. KPI to be removed from the SDBIP	Removed	N/A

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KEY PEF	RFORMANCE AREA	1: SERVICE DELIVERY & INFRASTRUCTU	JRE DEVELOPMENT		
DIRECTO	ORATE: BUDGET A	ND TREASURY			
BUD 16 - 18		ALL	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined
REV 4, 6 & 7		ALL	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	
REV5		35 000 Approved households with free basic services (indigents) by June 2018	KPI to be deleted. Formula and calculations will be added with REV6	Removed	N/A
REV8		4 000 Approved rural settlements with free basic alternative energy (indigents) by June 2018	KPI to be deleted. Formula and calculations will be added with REV7	<u>Removed</u>	N/A

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<b>KEY PE</b>	RFORMANCE ARE	A 2: MUNICIPAL INSTITUTIONAL DEVELOP	MENT AND TRANSFORMATION		
DIRECT	ORATE: OFFICE O	F THE MUNICIPAL MANAGER			
SECTIO	N: Risk Manageme	ent			
RIS2	N/A	Conducting 2 strategic and 2 operational risk assessments with Council departments on emerging risks by June 2018	Due to the fact that the strategic plan is still not approved no strategic risk assessments can be done. 4 Operational risk assessments will be conducted. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: 2 Operational Risk Assessments 4th Q: 1 Operational Risk Assessment	N/A
DIRECT	ORATE: COMMUN	ITY DEVELOPMENT			
SECTIO	N: Occupational H	ealth			
HEA2		Administrating the annual COIDA assessment process by June 2018	The COIDA documentation process is one process and will be completed in the 3 <sup>rd</sup> Quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: Finalize payment 4th Q: -	N/A
HEA3		Conducting 3 departmental annual hepatitis immunization for council employees by June 2018	The employees of Electrical Maintenance must also be included in the 3 <sup>rd</sup> quarter. Employees received 3 doses per programme initially. The total immunization process for the 4 sections will the completed by June 2018 – 4 <sup>th</sup> quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: Waste Management and Electrical Maintenance immunization 4th Q: Immunization process completed	N/A
HEA4		Replenishing 60 first aid boxes in council on quarterly basis by June 2018	Due to financial constraints the KPI be removed from the SDBIP	Removed	N/A

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<b>KEY PE</b>	RFORMANCE ARE	A 3: LOCAL ECONOMIC DEVELOPMENT			
DIRECT	ORATE: Corporate	Services			
SECTIO	N: Office of the Exe	ecutive Mayor			
RD3	2085051055435	4 Cooperatives (SMME's) (1 per township) in the Matlosana area established / resuscitated and functional by June 2018 – R2 500 000	KPI should read Cooperative and SMME's. Marketing unit need to promote SMME's and Tourism, therefore an amount or R700 000 should be transferred to the Marketing vote.	4 Cooperatives and 6 SMME's (1 per township / rural area) in the Matlosana area established / resuscitated and functional by June 2018  3rd Q: 1 Cooperative & 2 SMME  R575 912  4th Q: 1 Cooperative & 4 SMME  (R959 855) R1 800 000	R1 800 000

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<b>KEY PE</b>	RFORMANCE ARE	A 4: MUNICIPAL FINANCIAL VIABILITY AN	D MANAGEMENT		
DIRECT	ORATE: PLANNING	S AND HUMAN SETTLEMENTS			
	N: Town-Planning a	and Building Survey	-		
DP/TP 1		Collecting income from building plan applications by June 2018 - R830 000	Income vote not to be increased during Adjustment Budget. Decreased to R700 000	Collecting income from building plan applications by June 2018  3rd Q: R525 000  4th Q: R700 000	R700 000
DP/TP 2		Collecting income from land use / development applications by June 2018 - R159 000	Income vote not to be increased during Adjustment Budget. Decreased to R80 000	Collecting income from land use / development applications by June 2018  3rd Q: R60 000  4th Q: R80 000	R80 000
DIRECT	ORATE: PUBLIC SA	AFETY			
SECTIO	N: Licensing and T	raffic			
ALL		All financial figures	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined
DIRECT	ORATE: FINANCIA	L SERVICES			
ALL		All financial figures	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined
DIRECT	ORATE: LOCAL EC	CONOMIC DEVELOPMENT			
	N: Fresh Produce N				
TOU 1, 2 & 5		All financial figures	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PE	RFORMANCE AREA	A 4: MUNICIPAL FINANCIAL VIABILITY AN	D MANAGEMENT		
DIRECTO	ORATE: LOCAL EC	ONOMIC DEVELOPMENT			
SECTIO	N: Fresh Produce M	larket			
ED1 - 6		All financial figures	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined
DIRECTO	ORATE: CORPORA	TE SUPPORT SERVICES			
SECTIO	N: Skills Developme	ent			
SKIL 1 - 4		All financial figures	Due to the Phoenix system not fully operational yet, all income and expenditure votes and KPI's be addressed after the approval of the Adjustment Budget. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	To be amended on approval of the Adjustment Budget in February 2018	To be determined

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PER	RFORMANCE ARE	A 5: GOOD GOVERNANCE AND PUBLIC P	ARTICIPATION		'
DIRECTO	ORATE: OFFICE O	F THE MUNICIPAL MANAGER			
SECTION	N: MPAC				
MPAC1		Conducting 10 public participation (s 79) meetings to monitor the performance and financial situation in the City of Matlosana by June 2018	Number of meetings need to be increased because the fact of an oversights – 30 meetings. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: 12 meetings 4th Q: 6 meetings	N/A
MPAC2		Conducting 10 section 32 meetings to monitor the performance and financial situation in the City of Matlosana by June 2018	Unauthorized, irregular, fruitless and wasteful expenditure register not approved yet. Still need to be submitted and approved by council. No meetings will be conducted in 3 <sup>rd</sup> Q. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: 0 meetings 4th Q: 5 meetings	N/A
MPAC3		Issuing 4 MPAC progress reports to council which assess the efficiency and effectiveness of performance and finances achieved by council by June 2018	Increase the number of reports to 10 MPAC progress reports, because MPAC activities and the progress on the sec 32 Committee meetings must be included. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	3rd Q: 2 reports 4th Q: 2 reports	N/A
MPAC5		Conducting 4 public hearings on the final report of the Auditor General by March 2018	KPI need to be deleted as forms part of MPAC 1 (3 <sup>rd</sup> Q). Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	<u>Deleted</u>	N/A
SECTION	N: Land Affair				
EALS1		Recovering all non-paid Council sold stands older than 10 years by June 2018	Verification process for all non-paid Council sold stands older than 10 years not completed yet. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Verifying all non-paid Council sold stands older than 10 years in Kanana, Tigane, Khuma, Jouberton and Alabama by June 2018  3rd Q: Verification process for Jouberton, Khuma and Alabama completed. Report to Council.  4th Q: Verification process for Kanana and Tigane completed. Report to Council.	N/A

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KEY PE	RFORMANCE ARE	A 5: GOOD GOVERNANCE AND PUBLIC P	ARTICIPATION		
DIRECT	ORATE: COMMUN	ITY DEVELOPMENT			
SECTIO	N: Library Service				
CF5	N/A	Presenting 50 library interest events in the KOSH area by June 2018	Already more interest events conducted. Annual target need to be increased to 57 to accommodate over achievement. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	<u>3rd Q</u> : 16 <u>4th Q</u> : 12	N/A
DIRECT	ORATE: PUBLIC S	AFETY			
SECTIO	N: Licensing				
LES2	N/A	Conducting 36 traffic and road safety campaigns at schools and crèches in the CoM municipal area according to programme by June 2018 - R53 050	Once-off request received for additional 12 campaigns from Transnet. Annual target to be adjusted to 44 campaigns.	Conducting 44 traffic and road safety campaigns at schools and crèches in the Matlosana area according to programme by June 2018	N/A
DIRECT	ORATE: BUDGET	AND TREASURY			
SECTIO	N: Supply Chain M	anagement			
SCM4		Conducting at least 10 meetings of the Specification Committee by June 2018	Completing at least 90% of all service requests specifications documents successful by June 2018. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	No of request received / No of successful completed %	N/A
SCM5		Conducting at least 10 meetings of the Evaluation Committee by June 2018	Evaluating at least 90% of all received tender documents successful by June 2018. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	No of tenders received / No of documents evaluated %	N/A
SCM6		Conducting at least 10 meetings of the Adjudication Committee by June 2018	Adjudicating at least 90% of all evaluated tenders successful by June 2018. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	No of tenders evaluated / No of tenders adjudicated %	N/A

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<b>KEY PE</b>	RFORMANCE ARE	A 5: GOOD GOVERNANCE AND PUBLIC P	ARTICIPATION		
		ATE SUPPORT SERVICES			
	N: Administration				
ADM1		Conducting 50 (sec.80 ) committees meetings (Portfolio Meetings) by June 2018	Calculation error made by annual KPI it should read "110 (sec.80) committees meetings (Portfolio Meetings)". Due to practice shows that meetings are held bi-monthly, the annual target will not be met. Portfolio meetings for January 2018 are already been postponed. Annual and quarterly targets to be amended accordingly – 60 meetings to be conducted for the whole 2017/18 FY. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting 60 (sec.80) committee meetings (Portfolio Meetings) by June 2018 3rd Q: 20 4th Q: 10	N/A
ADM2		Conducting 11 Mayoral Committee meetings (special meetings included) by June 2018	Due to all the special meetings the annual target need to the increased to 18 Mayoral Committee meetings (special meetings included Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting 18 Mayoral Committee meetings (special meetings included) by June 2018 3rd Q: 3 Meetings 4th Q: 4 Meetings	N/A
ADM3		Conducting 11 Council meetings (special meetings included) by June 2018	Due to all the special meetings the annual target need to the increased to 18 Council meetings (special meetings included). Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting 18 Council meetings (special meetings included) by June 2018  3rd Q: 3 Meetings  4th Q: 4 Meetings	N/A
SECTIO	N: Political Offices				
WHI1		Conducting 3 RHR (Reconciliation, Healing and Renewal) workshops and 3 community events (as per programme) in KOSH by June 2018 - R265 000	The annual programme was revised during December 2017 therefore the annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.	Conducting 6 RHR (Reconciliation, Healing and Renewal) workshops and 4 community events (as per programme) in KOSH by June 2018 3rd Q: 3 Workshops and 1 event conducted - R176 666 4th Q: 1 Workshop and 2 Events conducted - R265 000	N/A

### 2. NEW KEY PERFORMANCE INDICATORS TO BE INSERTED IN 2016/17 SDBIP

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVES	KEY PERFORMANCE INDICATORS (KPI) AND TYPE	ANNUAL PERFORMANCE TARGET	Quarterly Projected Target
		A 5: GOOD GOVERNANCE AI		ON	
		Planning, Monitoring and Con	itrol		
	: Risk Manageme			D	411 0 0040447 51 1 5
RIS6	N/A	To revise the Risk Register to determine the linkage between departmental objectives and risk activity	Risk Register revised and approved to determine the linkage between departmental objectives and risk activity	Revising the 2016/17 Risk Register to determine the linkage between departmental objectives and risk activity and approving the 2017/18 Risk Register by June 2017.	4th Q: 2016/17 Risk Register revised and 2017/18 Risk Register approved
MM11 & Directors	N/A	To ensure that the mandate of Audit Committee is executed	% of Resolutions of the Audit Committee implementation within required timeframe	Implementing 90% of all directorates Audit Committee resolutions by June 2018	3rd Q: 90% Implemented 4th Q: 90% Implemented
MM12	N/A	To improve the audit outcome from the AG	No of Audit Steering Committee meetings conducted	Conducting 6 Audit Steering Committee meetings to improve the audit outcome by June 2018	3rd Q: 3 Meeting 4th Q: 3 Meeting
All Directors	N/A	To improve the audit outcome from the AG	No of Audit Steering Committee meetings attended by the director	Attending 6 Audit Steering Committee meetings (directors) to improve the audit outcome by June 2018	3rd Q: 3 Meeting 4th Q: 3 Meeting
MM13	N/A	To improve service delivery and the audit outcome from the AG	No of Performance Management (SDBIP) matters discussed at Top Management meetings	Conducting 6 performance management meetings (SDBIP) on top management meetings by June 2018	3rd Q: 3 Meeting 4th Q: 3 Meeting
MM13 & Directors	N/A	To improve service delivery and the audit outcome from the AG	No of Performance Management meetings (SDBIP) attended by the director	Attending 6 performance management meetings (SDBIP) to improve service delivery and the audit outcome by June 2018	3rd Q: 3 Meeting 4th Q: 3 Meeting

#### 8. RECOMMENDATION

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2017 to 31 December 2017.
- b) That a request for an Adjustment Budget, in terms of the results of the 2017/18 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2017/18 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2017/18 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2018.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That all financial figures be updated after the approval of the Adjustment Budget.
- i) That the 2017/18 SDBIP, IDP and budget be aligned accordingly.

### 9. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

Signature

22 JANUARY 2018

Date

Quality	Certificate
	I, <u>Theetsi Solomon Roger Nkhumise</u> , the Municipal Manager of <u>City of Matlosana</u> , hereby certify that –
	The monthly budget statement
	Quarterly report on the implementation of the budget and financial state affairs of the municipality
X	Mid – Year Budget and Performance Assessment
	For the 2017/18 budget year has been prepared in accordance with the Municipal Finance Act and regulations made under that Act.
	Print name: THEETSI SOLOMON ROGER NKHUMISE Municipal Manager of City of Matlosana NW403
	780 90 0