

#### 4. STATUS OF SERVICE DELIVERY PERFORMANCE AGAINST INDICATORS AND TARGETS SET

The Executive Mayor approved the SDBIP, which include the municipality's key performance indicators for 2018/19, in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act (MFMA), on 26 June 2018 (EM 6/2018).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management Unit conducted mid-year SDBIP assessments by conducting workshops with the directorates from 8 - 10 January 2019.

Focus during these assessment sessions was placed on the following:

- ✚ Submission dates and flow of information
- ✚ Adjustment of budgets
- ✚ Adjustment of targets
- ✚ Well defined indicators and targets
- ✚ Vote numbers
- ✚ Internal Audit findings
- ✚ AG outcomes on the 2017/18 Performance Audit

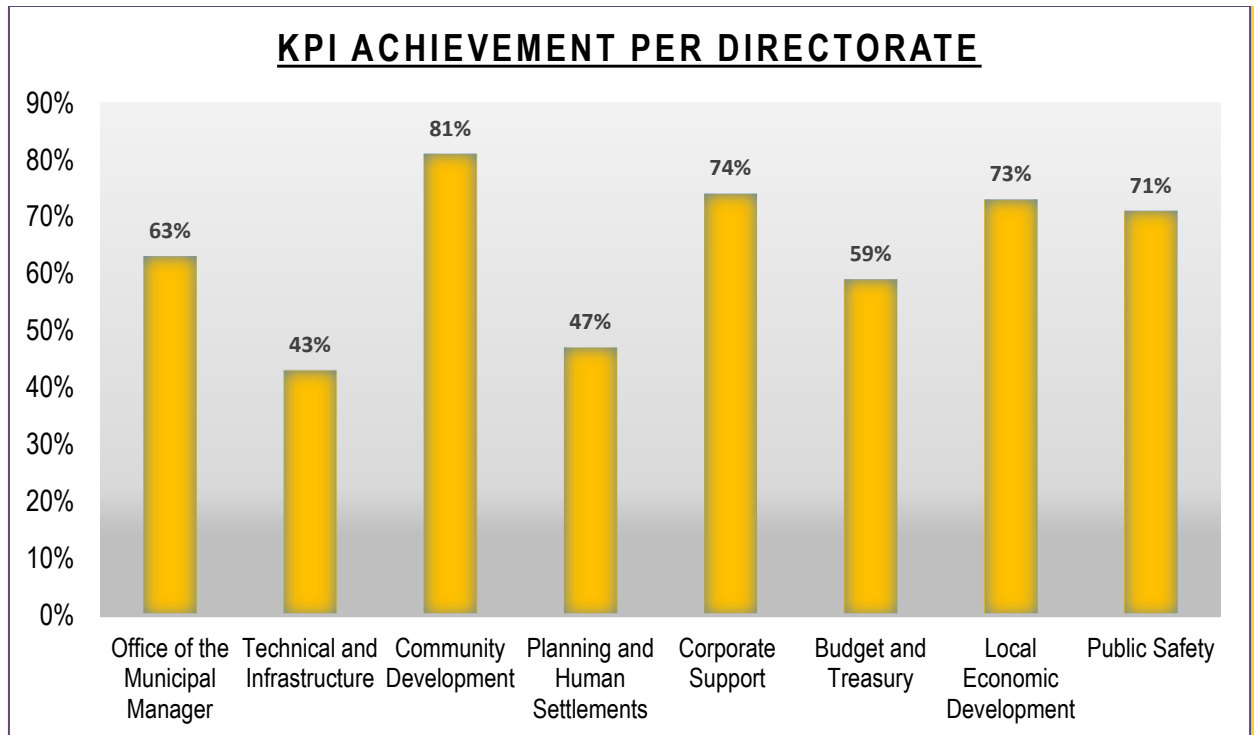
Detailed below is the achievements for the first half of the financial year ending 31 December 2018, which measures the overall performance for the municipality per Key Performance Area as well as per individual directorates.

Performance by Government's 5 Key Performance Areas:

| KEY PERFORMANCE AREA                                   | ANNUAL NR OF KPI'S | NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER | NUMBER OF KPI'S ACHIEVED | % ACHIEVEMENT |
|--|--------------------|---|--------------------------|---------------|
| Service Delivery & Infrastructure Development          | 70                 | 53  | 24                       | 45%           |
| Municipal Institutional Development and Transformation | 36                 | 31  | 24                       | 77%           |
| Local Economic Development                             | 7                  | 6   | 3                        | 50%           |
| Municipal Financial Viability and Management           | 38                 | 36  | 22                       | 61%           |
| Good Governance and Public Participation               | 147                | 111   | 74                       | 64%           |
| <b>Total</b>   | <b>298</b>         | <b>237</b>  | <b>147</b>               | <b>62%</b>    |

Performance by the various directorates

| DIRECTORATES                    | ANNUAL NR OF KPI'S | NUMBER OF KPI'S APPLICABLE TO 1 <sup>ST</sup> AND 2 <sup>ND</sup> QUARTER | NUMBER OF KPI'S ACHIEVED | % ACHIEVEMENT |
|---------------------------------|--------------------|---|--------------------------|---------------|
| Office of the Municipal Manager | 45                 | 27  | 17                       | 63%           |
| Technical and Infrastructure    | 60                 | 46  | 20                       | 43%           |
| Community Development           | 35                 | 26  | 21                       | 81%           |
| Planning and Human Settlements  | 17                 | 15  | 7                        | 47%           |
| Corporate Support               | 40                 | 34  | 25                       | 74%           |
| Budget and Treasury             | 52                 | 44  | 26                       | 59%           |
| Local Economic Development      | 25                 | 23  | 16                       | 73%           |
| Public Safety                   | 24                 | 22  | 12                       | 71%           |
| <b>Overall Performance</b>      | <b>298</b>         | <b>237</b>  | <b>147</b>               | <b>62%</b>    |



The municipality met 62% - 147 out of the applicable 237 KPI's for the period 1 July 2018 to 31 December 2018, while 38% (90 of 237) of the KPI targets were not achieved at 31 December 2018.

The remainder of the KPI's 61 on the SDBIP out of the total number of 298 KPI's are not applicable for this period and will be reported on in quarters 3 and 4 when they are due.

## 5. COMMENTS ON AUDITOR-GENERAL'S OPINION - 2017/18

We have managed this with the available resources, the municipality had a dedicated team that put in a lot of hard work, and effort into delivering a set of AFS that is credible. The Municipal Manager also took great responsibility in making sure that all departments attended the regular audit readiness and audit steering committee meetings to ensure that the best possible audit outcome could be achieved.

As always, it is important for the municipality to have a mutual benefitting relationship with the Auditor-General. This year we again had a good working relationship with the Auditor-General and we believe we have used all our available resources to address their requests and findings in a timeous manner. We also appreciated their flexibility when we requested additional time to respond as well as their advice where given.

### 5.1 FINANCIAL PERFORMANCE

#### Unqualified

The Auditor-General expressed the following opinion:

"In my opinion, the financial statements present fairly, in all material respects, the financial position of the City of Matlosana as at 30 June 2018, and its financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (SA standards of GRAP), the requirements of the Municipal Finance Management Act of South Africa, 2003 (Act No. 56 of 2003) (MFMA) and the Division of Revenue Act of South Africa, 2017 (Act No. 3 of 2017) (DoRA)"

Issues raised by the Auditor-General as matters of emphasis will be analyzed to establish its root causes and corrective action plans will be implemented.

### 5.2 PERFORMANCE MANAGEMENT

#### Unqualified

The Auditor-General expressed the following opinion:

"I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.

I did not identify any material findings on the usefulness and reliability of the reported performance information on the selected key performance area of the municipality."

## 6. PROPOSED ADJUSTMENTS

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2018/19 Service Delivery Budget and Implementation Plan.

KPI'S to be adjusted on the 2018/19 SDBIP are summarized in the following table:

## CURRENT APPROVED KEY PERFORMANCE INDICATORS 2018/19 SDBIP

### PROJECTS

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID.                        | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|---|---|--|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |   |   |  |  |                 |
| <b>SECTION: PMU</b>  |   |   |  |  |                 |
| PMU1   | 45106446020<br>MGC71ZZWM<br>&<br>45106446020<br>MGC37ZZWM | Constructing one 3,5 km of 800mm diameter oPVC pipeline for water supply from Midvaal end point to Jouberton and Alabama (Phase 1A / B) ( Wards 4,5,6) by June 2019<br>R3 842 308 (RO)<br>R29 900 919   | Contractor exceeded the targeted scope of work. The target was under-planned based on phase 1A. Contractor performance benchmarking. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Constructing one 5,5 km of 800mm diameter oPVC pipeline and 1.5 km of 630mm diameter oPVC pipeline and 27 valve chambers for water supply from Midvaal end point to Jouberton and Alabama (Phase 1A / B) ( Wards 4,5,6) by June 2019<br><i>3rd Q: Reduce scope completed.</i><br><i>4th Q: R3 842 308 (RO) R29 900 919</i> | N/A             |
| PMU2   | 75156449420<br>NDC66ZZWM                                  | Installing a 5,353km (160mm diameter) uPVC sewer network lines; 409 house connections, 370 manholes and upgrading of one existing tralie pump station for the sewer network in Khuma Proper (North East) (Wards 34 & 35) by March 2019.<br>R10 601 986 (RO) | Poor performance by the Contractor as results of disturbances caused by sewage outflows and community disruptions. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                              | <i>3rd Q: Excavation, pipe installation of 512 m and construction of 12 manholes constructed</i><br><i>4th Q: Pressure testing of pipelines. Finalise payments. Project completed.</i><br>R10 601 986  | N/A             |
| PMU3   | 45106446020<br>MGC72ZZWM<br>&<br>45106446020<br>MGC41ZZWM | Constructing a 29 shaft lift in preparation of one bulk water 2 Ml pressure tower in Alabama / Manzilpark (Phase 3) (Wards 3,4,5 & 8) by June 2019<br>R629 038 (RO)<br>R16 847 565  | Poor performance by the Contractor as results of disturbances caused by wind and delayed supply of scaffolding. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                                 | <i>3rd Q: 28<sup>th</sup> Shaft lift bowl lift 6, Roof slab, chambers and pipework</i><br><i>4th Q: Water tightness testing. Finalise payments. Project completed.</i><br>R629 038 (RO)<br>R16 847 565   | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID.                    | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT |
|--|---|---|---|---|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |   |   |   |   |                 |
| <b>SECTION: PMU</b>  |   |   |   |   |                 |
| PMU4   | 75156449420<br>MGC24ZZ16                              | Upgrading and connection to the waste water treatment plant in Alabama /Jouberton (Ext 19) (Wards 5 & 11) by March 2019<br>R540 509   | Project completed. Only few payments still outstanding. Final payments will be done in 3 <sup>rd</sup> quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | March 2019<br><u>3rd Q:</u> Finalize payments. Project completed. R540 509<br><u>4th Q:</u> -   | N/A             |
| PMU5   | 40256472420<br>MGC23ZZWM                              | Paving of 1.03km taxi route and constructing 1.03km of storm-water draingage in Tigane (Phase 8B) at M Angelo, N Nduma, P Kaseeme, A Lembede, M Luther, S Plaatjie, J Dube and Malolo streets by June 2019<br>R1 177 129 (RO) | Project completed ahead of planned target. Final payments will be done in 3 <sup>rd</sup> quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.              | March 2019<br><u>3rd Q:</u> Finalize payments. Project completed. R1 177 129<br><u>4th Q:</u> -   | N/A             |
| PMU6   | 4025647240M<br>GC67ZZWM                               | Paving of 1.191 km taxi route and constructing 1.191 km of storm-water draingage in Khuma (Phase 8B) at Mguduza, Bafokeng and Masalele streets by June 2019 - R457 612 (RO)   | Project completed ahead of planned target. Final payments will be done in 3 <sup>rd</sup> quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.              | March 2019<br><u>3rd Q:</u> Finalize payments. Project completed. R457 612 (RO)<br><u>4th Q:</u> -  | N/A             |
| PMU7   | 3020645020M<br>GC19ZZWM &<br>30206473520<br>MGC19ZZ09 | Constructing a multi-purpose hall, sport / athletic track field and total internal services at the Khuma Sports Complex according to the implementation plan by June 2019<br>R1 333 282 (RO)<br>R12 000 000                   | Limited capacity of the contractor led to delays in completion of targeted activities. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                          | Constructing a Guard House, perimeter fence, sport / athletic track field layer works and storm-water drainage at the Khuma Sports Complex according to the implementation plan by June 2019<br><u>3rd Q:</u> 480 m perimeter fence, 570 m of storm-water drainage and Sports field and track earthworks rip and re-compact<br><u>4th Q:</u> - Building works of the guardhouse, Sports field and track layer works and drainage system.<br>R1 333 282 (RO) R12 000 000 | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID.  | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|---|--|---|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |   |  |   |  |                 |
| <b>SECTION: PMU</b>  |   |  |   |  |                 |
| PMU8   | 40256472420<br>MGC73ZZWM<br>&<br>40256472420<br>MGC22ZZWM                           | Paving of 1,8 Km of Monare and Leopelwane street (density test of sub-base layer included) with 80mm DDZ interlocking paving blocks in Kanana (ward 20, 25 & 27) by December 2018<br>R1 069 277 (RO) R4 116 755  | Project completed. Only few payments still outstanding. Final payments will be done in 3 <sup>rd</sup> quarter. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | March 2019<br><u>3rd Q:</u> Finalize payments. Project completed. R1 069 277 (RO) R4 116 755<br><u>4th Q:</u> -  | N/A             |
| PMU9   | 40256472420<br>MGC21ZZWM  | Construction of 2,93 km paved road (1.75km of Lebaleng road and 1,18 km of Mpiseka road) and 2.751 km sub surface storm-water drainage system in Jouberton Ext 24 (Phase 8)(Ward 12 ) by June 2019<br>R 14 098 802                                       | Poor performance by the Contractor and misalignment of the targets with the Contractor's programme of Works. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.               | <u>3rd Q:</u> Construction of 2.93 km of sub-base layer and 2.33 km of sub-surface stormwater drainage in Lebaleng and Mpiseka roads.<br><u>4th Q:</u> Laying of 2,93 km paving bricks, complete road markings and signage on both Lebaleng and Mpiseka streets.<br>Project completed. R14 098 802 | N/A             |
| PMU10  | 45106446020<br>NDC39ZZ32;<br>55106433020<br>NDC08ZZ32 &<br>75156449420<br>NDC45ZZ32 | Designing 4 internal services infrastructure plans (1,85 km internal services - roads, storm-water drainage, water reticulation, sewer network and street lighting) for the proposed Jouberton / Alabama Precinct development by June 2019<br>R2 888 926 | Inadequate funding and prioritization of bulk services resulted in the revision of programme of works. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.          | <u>3rd Q:</u> -<br><u>4th Q:</u> internal services-, storm-water drainage - 420 m of 600mm diameter class 100 D pipe, Water Reticulation -1 520 m of 160 mm diameter uPVC pipe<br>R2 888 926   | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID.  | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|---|--|--|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |   |  |  |  |                 |
| <b>SECTION: PMU</b>  |   |  |  |  |                 |
| PMU11  | 45106446020<br>NDC39ZZ32;<br>55106433020<br>NDC08ZZ32 &<br>75156449420<br>NDC45ZZ32 | Constructing 1 switching station in Jouberton / Alabama precinct, constructing an underground ___ km 11 KV electrical cable from the Manzilpark substation to the precinct electrical switching substation in Jouberton and construction lift shafts 1 - 10 of a 2 ML pressure tower (new bulk service) for the proposed Jouberton / Alabama precinct development (wards 3, 4, 5 & 37) by June 2019<br>R45 596 074 | Inadequate funding and prioritization of bulk services resulted in the revision of programme of works. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Installation of 6 km 11 KV underground electrical cable from the Manzilpark substation to the precinct electrical switching substation in Jouberton , <i>Supply and laying of 765m of 355mm diameter uPVC pipe</i> and construction lift shafts 1 - 14 of a 2 ML pressure tower (new bulk service) for the proposed Jouberton / Alabama precinct development (wards 3, 4, 5 & 37) by June 2019<br><i>3rd Q: Supply and laying of 765m of 355mm diameter uPVC pipe, Casting of footing and lift 1 to 5 of a 2 MI pressure tower</i><br><i>4th Q: Casting of lift 6 to 14 of a 2 MI pressure tower R45 596 074</i> | N/A             |
| PMU13  |   | Retrofitting 1 555 conventional street lights with LED lights by June 2019<br>R7 000 000   | Due to tender not awarded, the number of lights by be amended after the tender is finalized. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.           | Retrofitting XXX conventional street lights<br><i>3rd Q: Appointment of contractors</i><br><i>4th Q: xx Conventional street lights replaced with LED lights R7 000 000</i>   | N/A             |
| PMU14  | 55106433020<br>MGC44ZZWM  | Replacing 5 obsolete high mast lights in Khuma Proper (Wards 31, 34 & 39 ) (Phase 1) by June 2019<br>R1 500 000  | No responsive bidders to tender. Tender re-advertised. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.  | <i>3rd Q: Appointment of contractors</i><br><i>4th Q: Erection of steel structures and energizing completed. 5 High mast light replaced - electrical reticulation and commission R1 500 000</i>  | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|------------------------------------|--|---|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |  |   |  |                 |
| <b>SECTION: PMU</b>  |                                    |  |   |  |                 |
| PMU12  | 75156449420<br>WGC48ZZWM           | Refurbishing 7 units at the Klerksdorp Waste Water Treatment Plant according to the programme by June 2019<br>R17 000 000                                | Due to tender award delays, the targeted activities be amended according to the Contractor's programme. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Refurbishing of inlet works, primary settling tanks, aeration basin, clarifiers, dislodge pump-station, chlorination equipment of the Klerksdorp Waste Water Treatment Plant according to programme by June 2019.<br><i>3rd Q: Manufacture, Remove, Supply and Install Equipment - inlet works; primary settling tanks; aeration basin; clarifiers and dislodge pump-station</i><br><i>4th Q: Manufacture, remove, supply and install equipment - chlorination equipment and cleaning</i><br>R17 000 000 | N/A             |
| PMU15  | 55106433020<br>MGC43ZZWM           | Replacing 8 obsolete high mast lights in Kanana (Wards 23 - 27)(Phase 1) by June 2019<br>R2 400 000  | No responsive bidders to tender. Tender re-advertised. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | <i>3rd Q: Appointment of contractors</i><br><i>4th Q: Erection of steel structures and energizing completed. 8 High mast light replaced - electrical reticulation and commission</i><br>R2 400 000   | N/A             |
| PMU16  | 55106430420I<br>NC42ZZWM           | Constructing 2km loop-in-loop-out new 88 kV medium voltage line, primary and secondary plant at Alabama substation (Phase 3) by June 2019<br>R22 000 000 | No responsive bidders to tender. Tender re-advertised. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | <i>3rd Q: Appointment of contractors</i><br><i>4th Q: 2km loop-in-loop-out new 88 kV medium voltage line constructed, Primary and secondary plant completed. Testing and Commissioning</i><br>R22 000 000  | N/A             |



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|--|------------------------------------|---|--|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |  |  |                 |
| <b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>                                 |                                    |   |  |  |                 |
| <b>SECTION: PMU</b>  |                                    |   |  |  |                 |
| PMU17  | 55106456020<br>CFC60ZZWM           | Supplying of 65 anti-tampering pillar boxes by June 2019<br>R2 000 000                                    | Lack of planning. The anti-tampering pillar-boxes will be installed by the service provider also. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. Due to tender not awarded, the number of pillar-boxes be amended after the tender is finalized. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Supplying and installing of xx anti-tampering pillar boxes by June 2019<br><i>3<sup>rd</sup> Q: Procurement of xx anti-tampering anti-tampering pillar boxes</i><br><i>4<sup>th</sup> Q: Supply and installation of xx anti-tampering pillar boxes - Project completed</i><br>R2 000 000 | N/A             |
| PMU18  | 55106456020<br>CFC61ZZWM           | Replacing 1 capacitor bank at the munic substation in Klerksdorp by December 2018<br>R1 000 000           | Lack of planning. 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Replacing 1 capacitor bank at the munic substation in Klerksdorp by June 2019<br><i>3<sup>rd</sup> Q: Procurement of 1 capacitor bank</i><br><i>4<sup>th</sup> Q: Supply, install and commission of 1 capacitor bank. Project completed</i><br>R1 000 000                                | N/A             |
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |  |  |                 |
| <b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>                                 |                                    |   |  |  |                 |
| <b>SECTION: PMU</b>  |                                    |   |  |  |                 |
| MM1  |                                    | Spending of MIG grants (NDPG, WMIG, EEDSM & DME included) allocated to the City of Matlosana by June 2019 | MM1 & MM2 budget are reported together and therefore MM1 needed to be combined with MM2  | Spending of MIG grants (NDPG, WMIG, EEDSM; DME & roll-overs included) allocated to the City of Matlosana by June 2019  |                 |
| MM2  |                                    | Spending of MIG roll-over grants allocated to the City of Matlosana by June 2019<br>R39 707 850           | MM1 & MM2 budget are reported together and therefore MM2 cannot be reported correctly. The KPI needed to be removed from the SDBIP   | <u>Removed</u>   |                 |

**OPERATIONAL  
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| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT |
|---|------------------------------------|---|--|---|-----------------|
| <b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b> |                                    |   |  |   |                 |
| <b>SECTION: Internal Audit</b>  |                                    |   |  |   |                 |
| IA7   | N/A                                | Performing 1 peer-to-peer quality assurance and improvement programme to be submitted to MM and AC by June 2019<br>R0   | The section is struggling to get auditors to perform to peer-to-peer quality assurance review. The KPI to be removed from the SDBIP.   | <i>Removed</i>  | N/A             |
| <b>KEY PERFORMANCE AREA 1: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>               |                                    |   |  |   |                 |
| <b>SECTION: MPAC</b>  |                                    |   |  |   |                 |
| MPAC1   | N/A                                | Conducting 35 public participation (s 79) meetings to monitor the performance and financial situation in the City of Matlosana by June 2019   | MPAC meetings postponed due to unforeseen circumstances. Annual target will not be achieved and need to be decreased to 30 MPAC meetings. Annual target to be amended accordingly.   | Conducting <i>30 MPAC meetings (s 79)</i> to monitor the performance and financial situation in the City of Matlosana by June 2019  | N/A             |
| MPAC2   | N/A                                | Conducting 15 section 32 meetings to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by June 2019 | Mandate by Council to further investigate Irregular expenditure. Council Res CC66/2018. Annual target to be increased to 18 section 32 meetings. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Conducting <i>22 section 32 meetings</i> to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by June 2019<br><i>3<sup>rd</sup> Q: 2 Meeting</i><br><i>4<sup>th</sup> Q: 2 Meetings</i> | N/A             |
| MPAC3   | N/A                                | Issuing 10 MPAC progress reports to council which assess the efficiency and effectiveness of performance and finances achieved by Council by June 2019                              | KPI includes all reports and not limited to progress reports. Annual target to be amended accordingly.   | Issuing <i>10 MPAC reports (including progress reports)</i> to council which assess the efficiency and effectiveness of performance and finances achieved by Council by June 2019   | N/A             |

## DIRECTORATE TECHNICAL AND INFRASTRUCTURE

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET                                   | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT |
|--|------------------------------------|---|---|---|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |   |   |                 |
| <b>SECTION: ROADS</b>  |                                    |   |   |   |                 |
| ROA1   | 40252283620<br>PRP98ZZWM           | Grading of 200 km roads in the KOSH as per programme by June 2019<br>R10 000 000                  | Due to budget constraints and dilapidated equipment it will not be possible to achieved the target. Target should be reduced to 150km. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. Finances to be discussed during the Adjustment Budget.                           | Grading of 150 km roads in the KOSH as per programme by June 2019<br>R10 000 000<br><i>3<sup>rd</sup> Q: 43.75 km Graded</i><br><i>4<sup>th</sup> Q: 43.75 km Graded</i>  | N/A             |
| ROA3   | N/A                                | Cleaning 60 of storm-water catch pits as per program in the CoM municipal area by June 2019<br>R0 | The indicator is new and during the planning phase the target was under estimated. Target should be 266 storm-water catch pits. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Cleaning 266 of storm-water catch pits as per program in the CoM municipal area by June 2019<br><i>3<sup>rd</sup> Q: 65 catch pits cleaned</i><br><i>4<sup>th</sup> Q: 65 catch pits cleaned</i>  | N/A             |
| <b>SECTION: WATER</b>  |                                    |   |   |   |                 |
| WAT6   | N/A                                | Obtaining a minimum standard of 95% Blue Drop status by June 2019<br>R0                           | The Department of Water and Sanitation has not carried out the assessment from 2013 and there is no indication as to when the assessment will be resumed. Therefore the KPI cannot be measured and reported accurately. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Obtaining a minimum score of 95% on the Department of Water and Sanitation and IRIS water compliance system by June 2019.<br><i>3<sup>rd</sup> Q: Monthly compliance documentation submitted to DWS. Obtaining 95% on IRIS water compliance system</i><br><i>4<sup>th</sup> Q: Monthly compliance documentation submitted to DWS. Obtaining 95% on IRIS water compliance system</i> | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|------------------------------------|--|--|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |  |  |  |                 |
| <b>SECTION: WATER</b>  |                                    |  |  |  |                 |
| WAT4   | N/A                                | Eliminating zero water backlogs according to maintenance budget by June 2019 - Rural Settlements<br>R0 | No funding available, as well as the fact that council cannot improve services of un-proclaimed land. Target to be adjusted to 0 Backlogs to be eliminated. Annual and 4 <sup>th</sup> quarter targets to be amended accordingly.  | 0 Water backlogs eliminated according to maintenance budget by June 2019 - Rural Settlements<br><i>4th Q: 0 Backlogs eliminated</i>  | N/A             |
| WAT7   | N/A                                | Reducing water losses from 35% to 30% by June 2019<br>R0   | The Directorate has no control over the management of information for determining the percentage of water losses, but have control over the activities that can be implemented to reduce water losses. The percentage should not be the target but the implementation of the activities that have impact on reducing water losses. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Reducing water losses by installing of (3) pressure control valves in Klerksdorp; developing a business plan to replacement of old pipe lines in the CoM municipal area; developing a business plan for bulk meters; metering of unmetered municipal consumption points and replacing consumer stuck water meters by June 2019<br><i>3rd Q: Installation of 3 pressure control valves in Klerksdorp. Development of business plan replacement of old pipe lines in the KOSH area. Development of a business plan for bulk meters. Metering of 10 un-metered Municipal buildings will be metered. Replacement of 50 consumer stuck water meters</i><br><i>4th Q: 10 Municipal buildings will be metered. Replacement of 100 consumer stuck water meters</i> | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|------------------------------------|---|---|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |   |  |                 |
| <b>SECTION: SANITATION SECTION</b>   |                                    |   |   |  |                 |
| SAN2   | N/A                                | Eliminating zero sanitation backlogs according to maintenance budget by June 2019 (bucket eradication). Completion of incomplete toilets - Urban Settlements R0 | Currently there in no funds available to eliminate sanitation backlogs. Additional money to be requested during Adjustment Budget. Annual targets to be amended accordingly.  | The KPI will be addressed after the Adjustment Budget  | N/A             |
| SAN5   | N/A                                | Cleaning 120 km of main / outfall sewers as per program in the CoM municipal area by June 2019 R0   | Due to insufficient fleet and equipment, external service providers need to be appointed to assist. Tender went out during October 2018 and the tender was not appointed yet. The target need to be adjusted to 30 km of main / outfall sewers to be able to achieve. Annual targets to be amended accordingly. | Cleaning 64 km of main / outfall sewers as per program in the CoM municipal area by June 2019<br><u>3rd Q: 30. 39 km</u><br><u>4th Q: 30 km</u>  | N/A             |
| SAN6   | N/A                                | Obtaining a minimum score of 45% for the Green Drop programme by June 2019 R0   | The Department of Water and Sanitation has not carried out the assessment from 2013 and there is no indication as to when the assessment will be resumed. Therefore the KPI cannot be measured and reported accurately. Annual targets to be amended accordingly.   | Obtaining a minimum score of 45% on the Department of Water and Sanitation and IRIS water compliance system.<br><u>3rd Q: Monthly compliance documentation submitted to DWS. Obtaining 45% on IRIS water compliance system</u><br><u>4th Q: Monthly compliance documentation submitted to DWS. Obtaining 45% on IRIS water compliance system</u> | N/A             |
| ELE2   | N/A                                | Eliminating zero electricity backlogs according to capital budget by June 2019 - Urban Settlement R0  | Currently there in no funds available to eliminate electricity backlogs. Additional money to be requested during Adjustment Budget. Annual targets to be amended accordingly.   | The KPI will be addressed after the Adjustment Budget  | N/A             |

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT |
|--|------------------------------------|--|---|---|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |  |   |   |                 |
| <b>SECTION: ELECTRICAL AND MECHANICAL ENGINEERING</b>                            |                                    |  |   |   |                 |
| ELE5   | N/A                                | Eliminating electricity losses from 16% to 15 % by June 2019<br>R0   | The Directorate has no control over the management of information for determining the percentage of electrical losses, but have control over the activities that can be implemented to reduce electrical losses. The percentage should not be the target but the implementation of the activities that have impact on reducing electrical losses. Annual targets to be amended accordingly. | Eliminating electrical losses servicing 532 transformers and RMU's in CoM municipal area and carrying out schedule inspection on suspected inspections on suspected tempering and illegal connections municipal supplied areas by June 2019<br><i>3rd Q: Service 182 transformers in Orkney and carry out 300 inspections in Jouberton / Alabama / Klerksdorp</i><br><i>4th Q: Service 250 transformers in Orkney and carry out 300 inspections in Jouberton / Alabama / Klerksdorp</i> | N/A             |
| ELE8   | N/A                                | Resolving at least 50% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2019<br>R0 | Over-performed in 1 <sup>st</sup> and 2 <sup>nd</sup> quarter due to additional resources. Target should be increased to 75%. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Resolving at least 75% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2019<br><i>3rd Q: 75% Nr. received / Nr resolved</i><br><i>4th Q: 75% Nr. received / Nr resolved</i>  | N/A             |
| ELE9   |                                    | Resolving at least 80% of all high mast lights complaints in the CoM licensed area (telephonic, written and verbal) received by June 2019<br>R0    | Constant break down of maintenance vehicles and unavailability of materials at the stores make it impossible to achieve. Target need to be adjusted to 55%. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Resolving at least 55% of all high mast lights complaints in the CoM licensed area (telephonic, written and verbal) received by June 2019<br><i>3rd Q: 55% Nr. received / Nr resolved</i><br><i>4th Q: 55% Nr. received / Nr resolved</i>   | N/A             |

## DIRECTORATE CORPORATE SUPPORT

| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET              | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT             |
|---|------------------------------------|--|---|--|-----------------------------|
| <b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b> |                                    |  |   |  |                             |
| <b>SECTION: LABOUR RELATIONS</b>  |                                    |  |   |  |                             |
| LR1   | N/A                                | Convening 11 LLF meetings by June 2019                                       | 1 Spec LLF meeting was convened to discussion of the Employment Equity Plan. Target need to be adjusted to 12 meetings. Annual target to be amended accordingly.  | Convening 12 LLF meetings by June 2019   | N/A                         |
| <b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>         |                                    |  |   |  |                             |
| <b>SECTION: ADMINISTRATION</b>  |                                    |  |   |  |                             |
| ADM4  | 60051401090<br>PRZZZZZHO           | Collecting income on the rental of council halls by June 2019<br>R376 956    | Due to the preamble to the National election whereby Politicians and IEC will increasingly be using Councils halls free of charge in terms of Council policy the projected target will not be achieved and should the amount be decreased to R344 000 | Collecting income on the rental of council halls by June 2019  | To be determined - R344 000 |
| <b>SECTION: SKILLS DEVELOPMENT</b>  |                                    |  |   |  |                             |
| SKIL1 - 3   |                                    | All financial figures  | <i>To be amended on approval of the Adjustment Budget in February 2019</i>  | <i>To be amended on approval of the Adjustment Budget in February 2019</i>   | To be determined            |
| <b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>               |                                    |  |   |  |                             |
| <b>SECTION: ADMINISTRATION</b>  |                                    |  |   |  |                             |
| ICT1  | N/A                                | Resolving 95% of all IT queries received within 10 working days by June 2019 | The section is constantly over-achieving and the KPI need to be increased to 97%. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Resolving 97% of all IT queries received within 10 working days by June 2019<br><u>3<sup>rd</sup> Q: 97% No. received / No. resolved</u><br><u>4<sup>th</sup> Q: 97% No. received / No. resolved</u> | N/A                         |

**KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

**SECTION: ADMINISTRATION**

|      |     |   |   |  |     |
|------|-----|---|---|--|-----|
| ADM1 | N/A | Conducting 110 (sec.80 ) committees meetings (Port folio Meetings) by June 2019   | Portfolio meetings were postponed during August 2018. No Portfolio meetings during November and December 2018. The upcoming elections will also have an influence on the number of meetings. The projected target will not be achieved and should the amount be decreased to 56 portfolio meetings. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Conducting 56 (sec.80 ) committees meetings (Portfolio Meetings) by June 2019<br><u>3rd Q: 11 Meetings</u><br><u>4th Q: 11 Meetings</u>    | N/A |
| ADM2 | N/A | Conducting 11 Mayoral Committee meetings (special meetings included) by June 2019 | Special Mayoral Committee meetings are arranged on request of the Ex Mayor as and when a need arises. The projected target is already over-achieved and need to be increased to 17 meetings. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.  | Conducting 17 Mayoral Committee meetings (special meetings included)) by June 2019<br><u>3rd Q: 5 Meetings</u><br><u>4th Q: 5 Meetings</u> | N/A |
| ADM3 | N/A | Conducting 11 Council meetings (special meetings included) by June 2019           | Special Council meetings are arranged at request of the Speaker as and when a need arises. The projected target is already over-achieved and need to be increased to 19 meetings. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | Conducting 19 Council meetings (special meetings included) by June 2019<br><u>3rd Q: 5 Meetings</u><br><u>4th Q: 4 Meetings</u>            | N/A |

**SECTION: OFFICE OF THE EXECUTIVE MAYOR**

|     |  |   |  |         |     |
|-----|--|---|--|---------|-----|
| EM4 | 35252280610<br>PRQ41ZZWM;<br>35252281220<br>PRQ41ZZWM<br>&<br>35252320601<br>PRQ41ZZWM | Hosting 1 Mandela Day event by July 2018<br>R42 120 | 2017/18 financial year the Office of the Executive Mayor procured 100 blankets to host Mandela day but due to non-submission of Cllrs as per the request to Council, the event never took place. Thus the KPI is irrelevant for 2018/19 and should be removed from the SDBIP | Removed | N/A |
|-----|--|---|--|---------|-----|



| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET | ADJUSTED AMOUNT |
|---|------------------------------------|---|--|---|-----------------|
| <b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |                                    |   |  |   |                 |
| <b>SECTION: OFFICE OF THE EXECUTIVE MAYOR</b>                           |                                    |   |  |   |                 |
| EM3   | 35252300490<br>PRMRCZZWM           | Awarding and monitoring 100 financially needy students in the KOSH area to further their studies by June 2019 | As this indicator is running over 2 financial years, it is suggested that the indicator be removed | <i>Removed</i>                            | N/A             |

### **DIRECTORATE BUDGET AND TREASURY**

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT  |
|--|------------------------------------|---|--|---|------------------|
| ALL  |                                    | All financial figures   | <i>To be amended on approval of the Adjustment Budget in February 2019</i>   | <i>To be amended on approval of the Adjustment Budget in February 2019</i>  | To be determined |
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |  |   |                  |
| <b>SECTION: REVENUE MANAGEMENT</b>   |                                    |   |  |   |                  |
| REV5   |                                    | Approving 30 000 households with free basic services (indigents) by June 2019   | Indigent register cleaned-up. Number of Hh to be reduced. <i>Annual and 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly</i>                          | 15 000 Approved households with free basic services (indigents) by June 2019<br><i>3<sup>rd</sup> Q: 12 500</i><br><i>4<sup>th</sup> Q: 15 000</i>                          | N/A              |
| REV6   |                                    | Registering at least 25 % of households earning less than R7 500 per month by June 2019 - (vs. total active accounts) | Indigent register cleaned-up. % and amount to be reduced as per guideline from NT. <i>Annual and 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly</i> | 15 % of households registered earning less than R3 380 per month by June 2019 - (vs. total active accounts)<br><i>3<sup>rd</sup> Q: 15%</i><br><i>4<sup>th</sup> Q: 15%</i> | N/A              |

| KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT |  |  |  |  |                  |
|--|--|--|--|--|------------------|
| SECTION: BUDGET AND TREASURY                                       |  |  |  |  |                  |
| BUD1   |  | Spending at least 90% of planned capital expenditure by June 2019                  | <i>Additional funding allocated late by NT. Target to be decreased to 85% to achieve target. Annual and 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly.</i>             | Capital expenditure as 85% of planned capital expenditure by June 2019<br><u>3rd Q:</u> R 65%<br><u>4th Q:</u> R 85% | To be determined |
| BUD2   |  | Spending at least 5% of operational budget on repairs and maintenance by June 2019 | <i>Current approved budget is 3% allocated to repairs and maintenance. Target to be adjusted accordingly. Annual and 3<sup>rd</sup> &amp; 4<sup>th</sup> quarter targets to be amended accordingly</i> | 3% of operational budget spent on repairs and maintenance by June 2019<br><u>3rd Q:</u><br><u>4th Q:</u>             | To be determined |
| BUD4   |  | Annual Cost coverage ratio for 2018/19 by June 2019                                |  | <u>3rd Q:</u><br><u>4th Q:</u>   | N/A              |
| BUD12  |  | Annual Debt coverage ratio for 2018/19 by June 2019                                |  | <u>3rd Q:</u><br><u>4th Q:</u>   | N/A              |
| BUD13  |  | Annual Outstanding Service Debtors to Revenue ratio for 2018/19 by June 2019       |  | <u>3rd Q:</u><br><u>4th Q:</u>   | N/A              |
| SECTION: REVENUE MANAGEMENT  |  |  |  |  |                  |
| REV2   |  | Collecting at least 25% of debt of money owed to the municipality by June 2019     |  |  | To be determined |

## DIRECTORATE COMMUNITY DEVELOPMENT

| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET                              | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT  |
|---|------------------------------------|--|--|---|------------------|
| <b>KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION</b> |                                    |  |  |   |                  |
| <b>SECTION: OCCUPATIONAL HEALTH AND SAFETY</b>  |                                    |  |  |   |                  |
| HEA3  | 15102320603                        | Purchase, distribution and replenishing first aid boxes in Council by June 2019              | First Aid Boxes and the replenishing thereof is unpredictable and the section has no control over the need of it. The KPI need to be removed from the SDBIP  | <i>Removed</i>  | N/A              |
| <b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>         |                                    |  |  |   |                  |
| <b>SECTION: SPORT AND RECREATION</b>  |                                    |  |  |   |                  |
| SPO4  | 30201402570<br>PRZZZZZWM           | Collecting income from rental agreements of sport grounds by June 2019                       | The income is budget too high. The section has never achieved the target in the past 3 years. The amount to be adjusted during the Adjustment Budget.  | <u>3rd Q:</u> To be determined<br><u>4th Q:</u> To be determined                                    | To be determined |
| <b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b>               |                                    |  |  |   |                  |
| <b>SECTION: LIBRARY</b>   |                                    |  |  |   |                  |
| LIB3  | N/A                                | Presenting 36 awareness programmes at schools and other venues in the KOSH area by June 2019 | There was a high need for library awareness programmes across all wards in the CoM municipal area. Projected target is already over-achieved and should be increased to 54 programmes to accommodate this over-achievement. Annual target to be amended accordingly. | Presenting <i>54 awareness programmes</i> at schools and other venues in the KOSH area by June 2019 | N/A              |

| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT |
|---|------------------------------------|--|--|---|-----------------|
| <b>KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |                                    |  |  |   |                 |
| <b>SECTION: LIBRARY</b>   |                                    |  |  |   |                 |
| LIB5  | N/A                                | Presenting 51 library interest events in the KOSH area by June 2019  | There was a high need for library interest events across all wards in the CoM municipal area. Projected target is already over-achieved and should be increased to 59 programmes to accommodate this over-achievement. Annual target to be amended accordingly.  | Presenting <i>59 library interest events</i> in the KOSH area by June 2019  | N/A             |
| <b>SECTION: MUSEUM AND HERITAGE</b>                                     |                                    |  |  |   |                 |
| MUS2  | N/A                                | Presenting / facilitating at least 36 lifelong skills development programs to unemployed women, youth and physical disadvantage persons to empower them to develop entrepreneurial skills by June 2019 | The Lifelong Skills programmes were developed for Parolees from DCS. DCS internal challenges led to the cancelling of 12 programs. Due to the mentioned facts, the annual target will not be achieved and need to be decreased to 24 lifelong skills development programs. The KPI cates for all adults and youth and should be amended to accommodate as such. Annual target to be amended accordingly. | Presenting / facilitating at least 24 lifelong skills development programs to <i>adults and youth</i> to empower them to develop entrepreneurial <i>and life skills</i> by June 2019                          | N/A             |
| MUS3  | N/A                                | Presenting at least 110 educational programs to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by June 2019 | School groups attending Heritage Awareness programs in the 1st Quarter were incorrectly reported as Educational program groups. Due to the mentioned facts, the annual target will not be achieved and need to be decreased to 104 educational programs. Annual target to be amended accordingly.  | Presenting at least <i>104 educational programs</i> to learners and adults to expand their knowledge of SA history and cultural heritage in general and that of CoM municipal area in particular by June 2019 | N/A             |

## DIRECTORATE LOCAL ECONOMIC DEVELOPMENT

| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT  |
|---|------------------------------------|--|---|---|------------------|
| <b>KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT</b>                     |                                    |  |   |   |                  |
| <b>SECTION: LOCAL ECONOMIC DEVELOPMENT</b>                                    |                                    |  |   |   |                  |
| LED13   | N/A                                | Creating 800 permanent jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2019 - Urban Area | Due to the economic conditions and the down scaling of the mining industry the projected target will not be achieved. The target need to be reduced to 600 permanent jobs. Annual and 3 <sup>rd</sup> quarter targets to be amended accordingly. The wording "sustainable" as recommended by province be included | <i>Creating 600 permanent / sustainable jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2019 - Urban Area</i><br><u>3<sup>rd</sup> Q:</u> 129 jobs<br><u>4<sup>th</sup> Q:</u> 200 jobs | N/A              |
| LED14   | N/A                                | Creating 30 permanent jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2019 - Rural Area  | The wording "sustainable" as recommended by province be included  | Creating 30 permanent / sustainable jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2019 - Rural Area   | N/A              |
| <b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b> |                                    |  |   |   |                  |
| <b>SECTION: FRESH PRODUCE MARKET</b>  |                                    |  |   |   |                  |
| FPM   |                                    | All financial figures  |   | <i>To be amended on approval of the Adjustment Budget in February 2019</i>  | To be determined |
| FPM3  | 80051400890<br>FPZZZZZWM           | Collecting income from ripening & cooling rooms by June 2019<br>R1500707   | Some farmers still prefer not to put their produce in our cooling rooms. Adjustment to R1 000 707   | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined  | R1 000 707       |
| FPM4  | 80051380620<br>FPZZZZZWM           | Collecting income from market commission (dues) by June 2019<br>R19 133 028  | Due to the fuel increases farmers prefer to utilize closer markets.<br>Adjustment to R18 133 028  | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined  | R18 133 028      |

**DIRECTORATE PUBLIC SAFETY**

| ITEM NR.  | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT  | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT  |
|---|------------------------------------|--|--|--|------------------|
| <b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b> |                                    |  |  |  |                  |
| <b>SECTION: LICENSING</b>   |                                    |  |  |  |                  |
| ALL   |                                    | All financial figures  |  | <i>To be amended on approval of the Adjustment Budget in February 2019</i>             | To be determined |
| LIS1  | 10151368600<br>PRZZZZZWM           | Collecting income from driver's licenses (excluding Prodiba fees) by June 2019<br>R7 055 100   | The target has never been achieved for the past years. Target should be reduced to R5 600 000. Adjustment requested. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined | R5 600 000       |
| LIS2  | 10151380620<br>PRZZZZZWM           | Collecting commission from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT by June 2019 - R1 053 939 | Incorrectly / under budgeted. Amount to be adjusted during Adjustment Budget to R10 700 000. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                         | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined | R10 700 000      |
| LIS3  | 10151400890<br>PRZZZZZWM           | Collecting income from Motor Vehicle Testing by June 2019<br>R2 794  | The target has never been achieved for the past years. Amount to be adjusted during Adjustment Budget to R460 000. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined | R460 000         |
| LIS4  | 10151060110<br>PRZZZZZWM           | Collecting income from businesses, hawkers and stands by June 2019<br>R421 387   | No inspectors of licenses. Amount to be adjusted during Adjustment Budget to R70 000. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                                | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined | R70 000          |
| <b>SECTION: TRAFFIC</b>   |                                    |  |  |  |                  |
| TRA3  | 10201040100P<br>RZZZZZWM           | Collecting income on traffic fines by June 2019<br>R6 703 398  | The back office and cameras are not in place yet. Target to be decreased to R2 500 000. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                              | <u>3<sup>rd</sup> Q:</u> To be determined<br><u>4<sup>th</sup> Q:</u> To be determined | R2 500 000       |

**DIRECTORATE PLANNING AND HUMAN SETTLEMENTS**

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET   | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET  | ADJUSTED AMOUNT |
|--|------------------------------------|---|---|--|-----------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |   |   |  |                 |
| <b>SECTION: HOUSING</b>  |                                    |   |   |  |                 |
| HOU1   | 25102301440<br>PRMRCZZWM           | Transferring 500 houses in Khuma, Kanana, Alabama and Jouberton (as per register) by compiling the verification forms for submission to conveyancers for transfer by June 2019. | The compilation of the verification forms are done concurrent with the registration forms. The section is compiling the verification forms and hand it immediately over to the conveyancers. The 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | <u>3rd Q:</u> Compiling verification forms and 250 Registrations done.<br>R128 688<br><u>4th Q:</u> Compiling verification forms and 250 Registrations done.<br>R257 377 | N/A             |
| HOU2   | N/A                                | Resolving 100% of all housing disputes in the KOSH area by June 2019  | Due to external factors such as non-attendance of members and dispute parties, the projected target will not be met. Target need to be reduced to 20%. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.                                | Resolving 20% of all housing disputes in the KOSH area by June 2019<br><u>3rd Q:</u> 20% No. received / No. resolved<br><u>4th Q:</u> 20% No. received / No. resolved    | N/A             |
| <b>KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY &amp; MANAGEMENT</b>    |                                    |   |   |  |                 |
| <b>SECTION: TOWN-PLANNING AND BUILDING SURVEY</b>                                |                                    |   |   |  |                 |
| TP1  | 25151385230<br>PRZZZZZWM           | Collecting income from building plan applications by June 2019<br>R873 990  | The set target amount could not be achieved due to the application received is not within the control of the section. Amount to be reduced during the adjustment budget.  | <u>3rd Q:</u> To be determined<br><u>4th Q:</u> To be determined   | R570 000        |
| TP2  | 25201424530<br>PRZZZZZWM           | Collecting income from land use / development applications by June 2019<br>R186 293   | Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly.   | <u>3rd Q:</u> To be determined<br><u>4th Q:</u> To be determined   | R75 000         |

**OFFICE OF THE MUNICIPAL MANAGER AND ALL DIRECTORATES**

| ITEM NR.   | IDP & BUDGET LINKAGE / PROJECT ID. | OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET  | REASON AND SUGGESTIONS FOR ADJUSTMENT   | ADJUSTED ANNUAL AND / OR QUARTERLY TARGET   | ADJUSTED AMOUNT  |
|--|------------------------------------|--|---|---|------------------|
| <b>KEY PERFORMANCE AREA 1: SERVICE DELIVERY &amp; INFRASTRUCTURE DEVELOPMENT</b> |                                    |  |   |   |                  |
| <b>DIRECTORATE: TECHNICAL AND INFRASTRUCTURE</b>                                 |                                    |  |   |   |                  |
| <b>SECTION: PMU</b>  |                                    |  |   |   |                  |
| MM9<br>DTI7<br>DCS7<br>FO8<br>LED7<br>PS7<br>DPHS7<br>DCD7                       | N/A                                | Ensuring that 100% of SLA / lease agreements received director comments within 7 working days of receipt in terms of all allocated contracts as received from the legal section by June 2019 | The turn-around time for SLA's according to the appointment letter is 14 days. In some instances more than one director need to comment on information. The timeframe of 7 working days for comments is then too long. The comment time need to be reduced to 3 working days to comply with the prescribed timeframe. Annual and 3 <sup>rd</sup> & 4 <sup>th</sup> quarter targets to be amended accordingly. | Ensuring that 100% of SLA / lease agreements received director comments within 3 <i>working days</i> of receipt in terms of all allocated contracts as received from the legal section by June 2019<br><u>3<sup>rd</sup> Q:</u> 100% No received / No comments within 3 working days<br><u>4<sup>th</sup> Q:</u> 100% No received / No comments within 3 working days | N/A              |
| ALL  | N/A                                | All financial figures  |   | <i>To be amended on approval of the Adjustment Budget in February 2019</i>  | To be determined |
| ALL  | N/A                                | That all objectives, KPI's and annual targets which do not comply with the AG's recommendations and/or "smart" principle, be corrected   |   |   | N/A              |



## 8. RECOMMENDATION

- a) That cognisance be taken of the Mid-Year Assessment report for the period 1 July 2018 to 31 December 2018.
- b) That a request for an Adjustment Budget, in terms of the results of the 2018/19 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2018/19 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2018/19 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2019.
- f) That the Accounting Officer submit the Mid-Year and Performance Assessment report to the Executive Mayor for tabling in Council.
- g) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- h) That all financial figures be updated after the approval of the Adjustment Budget.
- i) That the 2018/19 SDBIP, IDP and budget be aligned accordingly.

## 9. MUNICIPAL MANAGER'S QUALITY CERTIFICATE

### Quality Certificate

I, Theetsi Solomon Roger Nkhumise, the Municipal Manager of City of Matlosana, hereby certify that –

- The monthly budget statement
- Quarterly report on the implementation of the budget and financial state affairs of the municipality
- Mid – Year Budget and Performance Assessment

For the 2018/19 budget year has been prepared in accordance with the Municipal Finance Act and regulations made under that Act.

Print name: **THEETSI SOLOMON ROGER NKHUMISE**  
Municipal Manager of City of Matlosana NW403

Signature \_\_\_\_\_

Date **23 JANUARY 2019**