

CITY OF MATLOSANA

**MUNICIPAL FINANCE MANAGEMENT ACT (MFMA):
MID-YEAR BUDGET AND PERFORMANCE
ASSESSMENT REPORT
IN TERMS MFMA Section 72 (1) (a)
FOR THE SIX MONTHS
PERIOD ENDED 31 DECEMBER 2019**



TABLE OF CONTENTS

PAGE

FINANCIAL PERFORMANCE ASSESSMENT

PART 1: IN-YEAR REPORT	4
1. EXECUTIVE MAYOR'S REPORT	4
2. RESOLUTIONS	6
3. SUMMARY ON THE IMPLEMENTATION MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT IN TERMS MFMA SECTION 72 (1) (A) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2019	7
3.1 Performance Summary	7
4. IN – YEAR BUDGET STATEMENT MAIN TABLE	8
4.1 Monthly budget statement summary	8
4.2 Monthly budget statement financial performance – Revenue by source	9
4.3 Monthly budget statement financial performance – Expenditure per category	11
4.4 Actual capital expenditure per vote and funding source	13
4.5 Monthly budget statement cash flow	17
4.6 Actual borrowings	18
4.7 Municipal Managers Quality Certification	19
PART 2: SUPPORTING DOCUMENTATION	20
5. IN – YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATIONS	20
5.1 Debtor's age analysis	20
5.2 Creditors age analysis	22
5.3 Investments	22
5.4 Allocation received and actual expenditure on allocation received	23
5.5 Councillors and employees benefits	25
5.6 Other supporting documentation and tables	28
PART 3: OVERVIEW OF THE 2018/19 FINANCIAL YEAR	40
6. OVERVIEW	40
6.1 Overview of the audited financial results of the 2018/19 financial year	40
6.2 Comments on the financial ratio 2018/19	41
PERFORMANCE MANAGEMENT ASSESSMENT	
PART4: PERFORMANCE ASSESSMENT	42
7. STATUS OF SERVICE DELIVERY PERFORMANCE AGAINST INDICATORS AND TARGETS SET	42
8. COMMENTS ON THE AUDITOR-GENERAL'S OPINION - 2018/19	44
9. PROPOSED ADJUSTMENTS	45

LIST OF TABLES

Table 1: Performance summary	7
Table 2: Monthly budget statement – Summary	8
Table 3: Monthly budget statement – Revenue per source	9
Table 4: Monthly budget statement - Revenue per department	10
Table 5: Monthly budget statement – Operational expenditure per category	11
Table 6: Monthly budget statement – Operational expenditure per vote	12
Table 7: Monthly budget statement – Capital expenditure per vote	14
Table 8: Monthly budget statement – Capital expenditure per funding source	15
Table 9: Monthly budget statement – Financial position	16
Table 10: Monthly budget statement – Actual cash flow	17
Table 11: Monthly budget statement – Actual borrowings	18
Table 12: Monthly budget statement – Outstanding debtors	21
Table 13: Monthly budget statement – Creditors age analysis	22
Table 14: Monthly budget statement – Investments	23
Table 15: Monthly budget statement – Transfer and grant receipts	23
Table 16: Monthly budget statement – Transfer and grant expenditure	24
Table 17: Monthly budget statement – Councillors and employees benefits	25
Table 18: Monthly budget statement – Material variances	26
Table 19: Monthly budget statement – Financial performance	27
Table 20: Monthly budget statement – Capital expenditure performance	28

MUNICIPAL FINANCE MANAGEMENT ACT (MFMA): MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT IN TERMS MFMA Section 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2019

PART 1: IN-YEAR REPORT

1. EXECUTIVE MAYOR'S REPORT

The Municipality must prepare a Mid-Year Budget and Performance for the first six months of each financial year to assess the performance of the Municipality for the period and the Executive Mayor must table it within the stipulated period.

The 2019/20 Mid-Year Budget and Performance Assessment of the City of Matlosana which is both a legislative and accountability requirement in terms Section 72 (1) (a) and 52 (d) of the MFMA and the requirements as promulgated in the Government Gazette No 32141 of 17 April 2009, by providing a statement on the implementation of the budget and financial state of affairs of the Municipality to the Executive Mayor, as legislated.

The Mid-Year Budget and Performance Assessment is one of the highly reputable tools of government to assess the effectiveness and impact the Municipality is making in the lives of its community/residents. It also gives or create an opportunity to diagnose the state of financial affairs, as well as how the administration and government maturity levels of an institution are for the said period.

Overview 2017/18 Annual Report

This report will show how the Municipality has fulfilled its vision of being service delivery driven entity, which has been achieved throughout. It has been however, not an easy task to perform. Also has to cope with the frustration of communities over matters, which as the City we have no control over, and an increase in unemployment rate. It is important to note that Municipality is committed on the dignity and livelihood of citizens, it is therefore has unprecedented effort to deliver on its socioeconomic mandate.

It is for this reason that City of Matlosana is aware that basic services cannot be rendered in a sustainable manner nor can infrastructure such as roads and electricity, water and sewerage networks be maintained unless rates taxes are paid consistently by citizens/communities of Matlosana in particular.

The City acknowledges its success and its achievement made to our citizen and all stakeholders through participation on insuring that the City of Matlosana makes an effort to meet all its obligations despite the difficulty on economic climate that is clouded within our communities.

The 2018/19 financial year has not been without its challenges. The ageing of infrastructure, damages to public property, high vandalism, Vandalism of engineering services or equipment, sports facilities and ablution facilities. This has contributed to high spending on Municipal Budget.

The collecting of outstanding debtors remains one of the main challenges as it impact on the Municipality's ability to have a funded budget. Although the Municipality have only one qualification on it's 2018/19 Annual Financial Statement, therefore the Municipality still have a long way to go on improving the internal control environment.

Overview 2019/20 Mid-Year Assessment

During the first six months of 2019/20 financial year, the Municipality was faced with the challenge to adjust the 2019/20 budget twice as it did not comply with the MFMA in terms of the requirements of a funded budget. Therefore, the budget had to be cut quite severely to make it funded. This had an impact on service delivery. It also emphasize the need to collect outstanding debt. The results could been seen in the much improved collection rate for November 2019 and December 2019. This effort need to be taken forward to ensure that the municipality remain funded and have a sustainable budget.

Let me send my sincere gratitude to all Councilors of the City of Matlosana, different Directorates and their champions Head of Department on ensuring that positive outcomes for the City remains for the community at large for service delivery.

In particularly members of Mayoral Committee as well as Municipal Manager Mr. TRS Nkhumise. Keep up the good work. Amongst them, all to my family with greatest support for being there with me at all times.



MME KGAILE
EXECUTIVE MAYOR

2019/20 MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT

RESOLUTION

- a) That the Mid-Year Assessment report for the period 1 July 2019 to 31 December 2019 be noted and approved.
- b) That a request for an Adjustment Budget, in terms of the results of the 2019/20 Mid-Year Budget and Performance Assessment be noted and approved.
- c) That the 2019/20 Service Delivery and Budget Implementation Plan, which formed the basis of the mid-year assessment, be approved with the necessary adjustments.
- d) That the adjustments on the 2019/20 Mid-Year Performance Assessment Service Delivery and Budget Implementation Plan, with the necessary budget adjustments be signed by the Section 54A and Section 56 managers and that it be attached to their performance agreements and forwarded to National and Provincial Treasury.
- e) That in terms of chapter 4 section 72 of the Municipal Finance Management Act, Act 56 of 2003 the Mid-Year Budget and Performance Assessment report be submitted to the National and Provincial Treasury by not later than the 25 January 2020.
- f) That the amendments on the MIG projects be updated after the approval of the Adjustment Budget.
- g) That all financial figures be updated after the approval of the Adjustment Budget.
- h) That the 2019/20 SDBIP, IDP and budget be aligned accordingly.

2. SUMMARY ON THE IMPLEMENTATION MID-YEAR BUDGET AND PERFORMANCE ASSESMENT REPORT IN TERMS MFMA SECTION 72 (1) (a) FOR THE SIX MONTHS PERIOD ENDED 31 DECEMBER 2019

2.1 Performance Summary

Table 1: Performance summary

Summary statement of Financial Performance				
Description	YTD Budget 2019/20	DEC Actual	YTD Actual 2019/20	Variance Favourable (Unfavorable)
Total Revenue by Source	1,506,589,850	200,039,026	1,562,035,038	55,505,188
Total Operating Expenditure	1,591,902,122	836,463,812	1,565,641,491	(26,260,631)
SURPLUS/ (DEFICIT)	(85,312,272)	(636,424,786)	(3 546 454)	81,765,819

This is the report for the 1st six months of the 2019/2020 financial year, that leads to the under expenditure of 49% against the year to date actuals.

Cash management

Bank balances	R 1,917,179
Call investments	R 102,485,233
Cash and cash investments	R 104,402,412

Debtors

Total debtors book	R 4,089,162,426
Debtors: Government	R 95,647,378
Debtors: Business	R 373,015,611
Debtors: Household	R 3,620,499,437

Capital grant expenditure

CAPITAL GRANT EXPENDITURE	BUDGET	DEC 2019/20	YTD ACTUALS	YTD%
MIG	83 114 550	19 321 255	47 417 062	57.05
NDPG	60 000 000	5 823 269.31	8 061 982	13.44
DME/INER	3 960 000		-	-
PMU			-	-
Water services infrastructure grants			-	-
	147 074 550	25 144 524	55 479 043	37.72

Under expenditure of 37.72% against the year to date actual.

3. IN – YEAR BUDGET STATEMENT MAIN TABLE

4.1 Monthly budget statement summary

The table below provides a high- level summary of the Municipal's financial performance, capital expenditure, financial position, cash flow, debtors and creditors analysis.

Table 2 C1: Monthly Budget Statement Summary

NW403 City Of Matlosana - Table C1 Monthly Budget Statement Summary - M06 December

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	325 128	400 836	354 684	25 121	179 442	188 880	(9 438)	-5%	354 684
Service charges	1 594 160	1 776 499	1 776 499	134 226	863 213	888 250	(25 037)	-3%	1 776 499
Investment revenue	21 171	3 238	13 238	5 915	5 936	4 119	1 817	44%	13 238
Transfers and subsidies	400 186	442 778	442 778	177	181 361	221 389	(40 028)	-18%	442 778
Other own revenue	353 734	98 829	422 829	31 068	301 808	130 415	171 393	131%	422 829
Total Revenue (excluding capital transfers and contributions)	2 694 379	2 722 181	3 010 029	196 507	1 531 761	1 433 053	98 708	7%	3 010 029
Employee costs	631 012	663 853	644 437	52 604	320 145	325 767	(5 622)	-2%	644 437
Remuneration of Councillors	34 200	36 438	36 438	2 862	17 163	17 751	(588)	-3%	36 438
Depreciation & asset impairment	402 816	434 145	434 145	201 408	201 408	217 073	(15 665)	-7%	434 145
Finance charges	72 736	6 323	3 386	183	1 285	2 427	(1 142)	-47%	3 386
Materials and bulk purchases	1 054 960	1 044 786	964 639	158 383	451 002	503 037	(52 035)	-10%	964 639
Transfers and subsidies	–	–	–	–	–	–	–	–	–
Other expenditure	1 073 602	1 031 667	1 067 179	421 024	574 639	525 848	48 791	9%	1 067 179
Total Expenditure	3 269 326	3 217 212	3 150 225	836 464	1 565 641	1 591 902	(26 261)	-2%	3 150 225
Surplus/(Deficit)	(574 948)	(495 030)	(140 196)	(639 957)	(33 881)	(158 850)	124 969	-79%	(140 196)
Transfers and subsidies - capital (monetary allocations)	166 890	147 075	147 075	3 532	30 335	73 537	(43 203)	-59%	147 075
Contributions & Contributed assets	101 576	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(306 482)	(347 956)	6 879	(636 425)	(3 546)	(85 312)	81 766	-96%	6 879
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	(306 482)	(347 956)	6 879	(636 425)	(3 546)	(85 312)	81 766	-96%	6 879
Capital expenditure & funds sources									
Capital expenditure	150 857	164 115	158 075	25 149	51 580	80 547	(28 967)	-36%	158 075
Capital transfers recognised	149 643	143 115	147 075	25 145	51 522	72 547	(21 025)	-29%	147 075
Borrowing	–	–	–	–	–	–	–	–	–
Internally generated funds	1 215	21 000	11 000	4	58	8 000	(7 942)	-99%	11 000
Total sources of capital funds	150 857	164 115	158 075	25 149	51 580	80 547	(28 967)	-36%	158 075
Financial position									
Total current assets	838 994	727 447	727 447		1 698 834				727 447
Total non current assets	5 248 124	4 950 747	4 944 707		5 098 296				4 944 707
Total current liabilities	1 716 962	1 739 306	1 475 836		2 433 370				1 475 836
Total non current liabilities	103 428	50 000	50 000		100 579				50 000
Community wealth/Equity	5 157 259	3 888 888	3 888 888		4 209 509				3 888 888
Cash flows									
Net cash from (used) operating	–	181 075	(26 933)	(80 392)	(23 601)	(13 466)	10 135	-75%	–
Net cash from (used) investing	–	(169 075)	(159 075)	(25 149)	(51 580)	(79 537)	(27 957)	35%	–
Net cash from (used) financing	–	(12 000)	(13 000)	(391)	(4 134)	(6 500)	(2 366)	36%	–
Cash/cash equivalents at the month/year end	–	110 000	90 014	–	(79 316)	189 518	268 833	142%	–
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	203 657	117 988	103 600	93 970	86 842	101 024	472 619	#####	4 089 162
Creditors Age Analysis									
Total Creditors	152 212	169 229	31 935	638 556	–	–	–	–	991 931

4.2 Monthly Budget Statement – Financial Performance (Revenue by source)

Actual operating revenue per revenue source

The actual operating revenue per revenue source is set out in Table 1 below. From the table 1 it is clear that actual operating revenue raised (R1,562,035,038) compares favourably with the pro rata budgeted figure (R1,506,589,850) – a positive variance of R55,505,188 at the end of December 2019.

Table 3: Actual revenue per source for 31 December 2019

NW403 City Of Matlosana - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description		Ref	2018/19	Budget Year 2019/20							
			Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
Revenue By Source											
Property rates			325 128	400 836	354 684	25 121	179 442	188 880	(9 438)	-5%	354 684
Service charges - electricity revenue			767 364	893 580	893 580	49 196	421 474	446 790	(25 316)	-6%	893 580
Service charges - water revenue			573 391	600 321	600 321	64 100	314 250	300 161	14 090	5%	600 321
Service charges - sanitation revenue			112 075	115 825	115 825	9 410	57 039	57 913	(873)	-2%	115 825
Service charges - refuse revenue			141 329	166 772	166 772	11 519	70 450	83 386	(12 937)	-16%	166 772
Rental of facilities and equipment			8 572	8 375	8 375	354	2 876	4 187	(1 311)	-31%	8 375
Interest earned - external investments			21 171	3 238	13 238	5 915	5 936	4 119	1 817	44%	13 238
Interest earned - outstanding debtors			284 309	54 934	282 934	29 264	167 580	84 467	83 113	98%	282 934
Dividends received									-		
Fines, penalties and forfeits			9 133	1 700	13 700	4	997	3 850	(2 852)	-74%	13 700
Licences and permits			7 675	5 931	8 931	717	3 912	3 715	197	5%	8 931
Agency services			-	5 000	11 000	-	-	4 000	(4 000)	-100%	11 000
Transfers and subsidies			400 186	442 778	442 778	177	181 361	221 389	(40 028)	-18%	442 778
Other revenue			45 010	22 891	97 891	729	126 443	30 195	96 248	319%	97 891
Gains on disposal of PPE			(966)	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)			2 694 379	2 722 181	3 010 029	196 507	1 531 761	1 433 053	98 708	7%	3 010 029
Transfers and subsidies - Capital (monetary allocations)											
(National / Provincial and District)			166 890	147 075	147 075	3 532	30 335	73 537	(43 203)	(0)	147 075

The major revenue variances against the budget are:

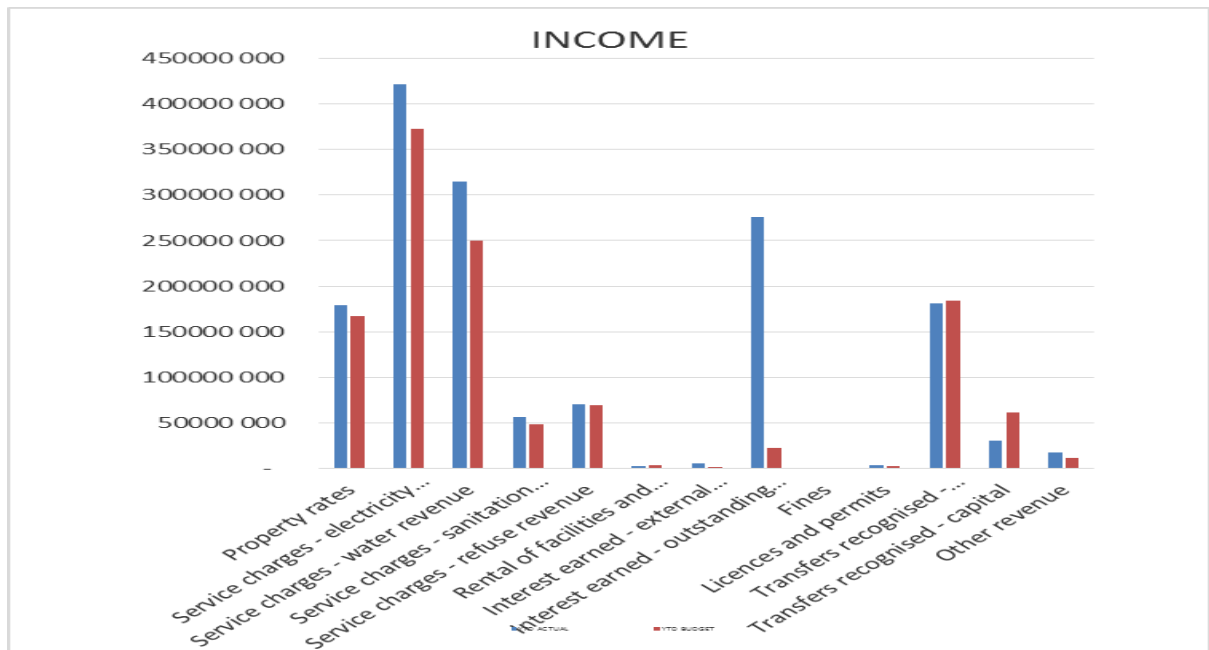
- **Property rates:** Property rates has a negative variance taking into account the once off billing of farmers and government property rates in the first part of the year. The lower than expected amount of indigent's persons registered impact on the equitable share allocation to property rates.
- **Service charges- electricity revenue:** Electricity revenue at 31 December is lower than the budget projections for the year. An average cold winter, the slowdown of economic activities in the region as well as load shedding from Eskom did impact on the projection.
- **Service charges water revenue:** Water revenue is higher than budgeted and proofs that the drive to curb water losses and fix broken water meters is showing results.
- **Service charges sanitation revenue:** With only a 2% variance sanitation revenue is on target.
- **Service charges refuse revenue:** Refuse revenue is below the 10% norm and need to be monitor closely to determine why there is such a variance.
- **Rental of facilities and equipment:** The budget for rent of facilities is over estimated as reported by the relevant department and need to be adjusted.
- **Interest earned – external investments:** The interest earned on – external investments was under budgeted and need to be adjusted upwards.
- **Interest earned on outstanding debtors:** The continuous increase of the debtors book results in the increase of interest earned on outstanding debtors balances.

- **Fines:** The amount was adjusted upwards during the special adjustment budget, as collection efforts were said to be intensified. Unfortunately the results is not showing in the mid-year results and the amount need to be adjusted downwards.
- **Licences and permits:** With a 5% positive variance, slightly more revenue was received than anticipated.
- **Transfers recognised – operational:** Operational grants received was lower than the budget DORA due to capital grant roll-overs that were off set from the second tranche of equitable share grant.

Table 4: Actual revenue per department for 31 December 2019

NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		937 758	855 461	1 079 654	39 470	529 045	483 779	45 266	9%	1 079 654
Executive and council		107 152	3 898	3 898	11	200	1 949	(1 749)	-90%	3 898
Finance and administration		830 606	851 563	1 075 756	39 460	528 844	481 830	47 015	10%	1 075 756
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		37 109	30 666	81 446	1 262	11 292	28 028	(16 736)	-60%	81 446
Community and social services		3 484	663	1 443	183	1 034	526	508	97%	1 443
Sport and recreation		2 887	15 627	18 627	52	408	8 564	(8 155)	-95%	18 627
Public safety		30 737	14 376	61 376	1 028	9 850	18 938	(9 088)	-48%	61 376
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		28 676	60 513	57 513	532	6 839	29 506	(22 667)	-77%	57 513
Planning and development		8 013	9 101	9 101	332	3 755	4 550	(795)	-17%	9 101
Road transport		20 477	51 395	48 395	147	2 966	24 948	(21 982)	-88%	48 395
Environmental protection		186	17	17	53	118	9	110	1285%	17
Trading services		1 939 030	1 892 533	1 903 228	155 768	1 007 874	948 940	58 934	6%	1 903 228
Energy sources		836 855	930 692	931 912	52 566	438 266	465 651	(27 385)	-6%	931 912
Water management		764 031	656 598	656 598	75 480	402 632	328 299	74 332	23%	656 598
Waste water management		132 790	133 193	133 193	9 680	59 111	66 597	(7 486)	-11%	133 193
Waste management		205 354	172 049	181 524	18 042	107 866	88 393	19 472	22%	181 524
Other	4	20 272	30 082	35 262	3 007	7 044	16 336	(9 292)	-57%	35 262
Total Revenue - Functional	2	2 962 845	2 869 256	3 157 103	200 039	1 562 095	1 506 590	55 505	4%	3 157 103



4.3 Monthly Budget Statement – Financial Performance (Expenditure per category)

Actual operating expenditure per category

The actual operating expenditure per vote is set out in Table 2 below. Total actual operating expenditure of R 1,565,641,491 compares favourably with the pro rata budgeted expenditure of R 1,591,902,122 – a variance of R 26,260,631.

Table 5: Actual operational expenditure per category for 31 December 2019

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Expenditure By Type</u>										
Employee related costs		631 012	663 853	644 437	52 604	320 145	325 767	(5 622)	-2%	644 437
Remuneration of councillors		34 200	36 438	36 438	2 862	17 163	17 751	(588)	-3%	36 438
Debt impairment		722 372	530 000	778 634	389 529	415 398	327 159	88 239	27%	778 634
Depreciation & asset impairment		402 816	434 145	434 145	201 408	201 408	217 073	(15 665)	-7%	434 145
Finance charges		72 736	6 323	3 386	183	1 285	2 427	(1 142)	-47%	3 386
Bulk purchases		1 000 732	899 216	879 216	150 435	413 966	444 608	(30 642)	-7%	879 216
Other materials		54 228	145 570	85 423	7 948	37 037	58 429	(21 392)	-37%	85 423
Contracted services		187 770	304 362	166 632	16 412	87 911	119 246	(31 335)	-26%	166 632
Transfers and subsidies								-		
Other expenditure		155 309	197 304	121 912	15 083	71 330	79 443	(8 113)	-10%	121 912
Loss on disposal of PPE		8 151	-	-	-	-	-	-		-
Total Expenditure		3 269 326	3 217 212	3 150 225	836 464	1 565 641	1 591 902	(26 261)	-2%	3 150 225

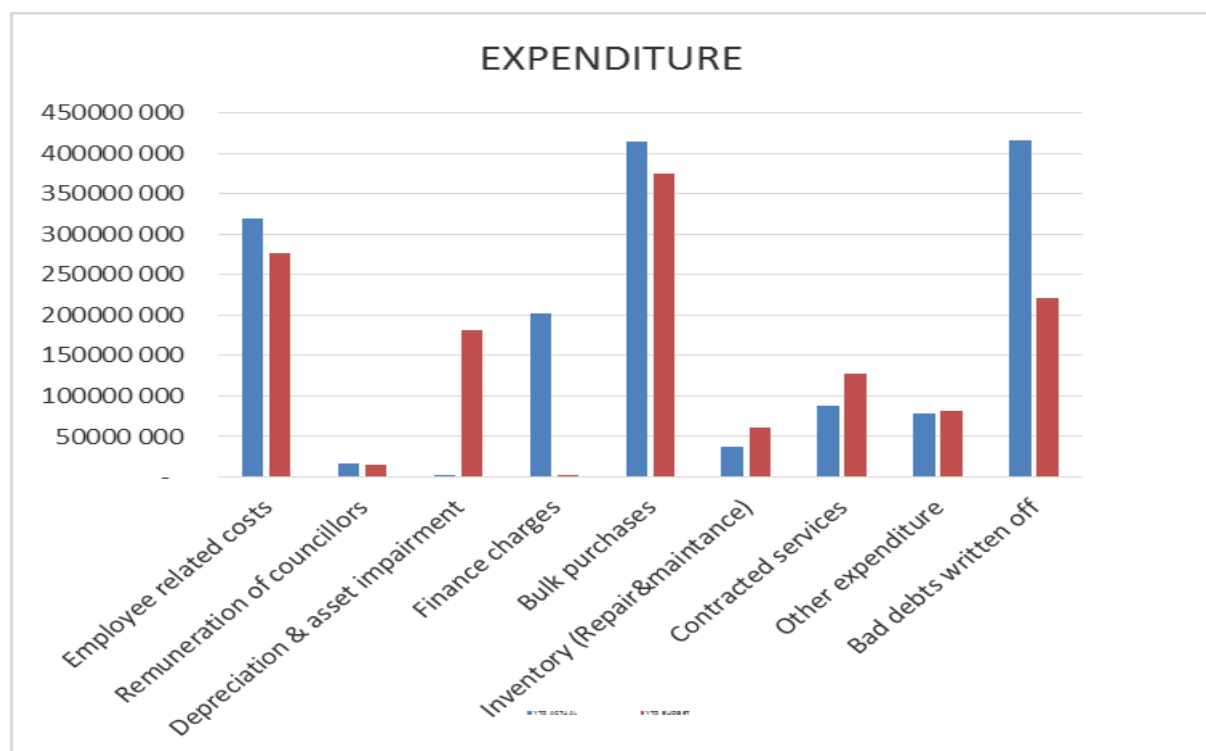
The major operating expenditure variances against budget are:

- ↳ **Employee related:** Costs are favourable due to unfilled vacancies. With the implementation of the new overtime policy the amount of overtime have also reduced, especially at the non-essential services departments.
- ↳ **Remuneration of councillors:** The expenditure is within budget. It must be noted that the upper limits of councillors have not yet been implemented at the end of the reporting period.
- ↳ **Debt impairment:** Debt impairment have been increased for the period, including the debt that was written off.
- ↳ **Finance charges:** Reduction in outstanding loans. There was a R 25 million loan settled in July 2019 that reduced the expenditure on financial charges.
- ↳ **Bulk purchases:** Expenditure on bulk purchases is lower than the budgeted amount. Payments are done to the service provider as per payment agreements. The municipality try to honour the payment arrangements. The municipality has entre into payment arrangements with Eskom and Midvaal. There is still challenges to meet the current account and Midvaal arrangement due to cash flow challenges. There are measures and programmes in place to improve the collection rate.
- ↳ **Other materials:** Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.
- ↳ **Contracted services:** Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.
- ↳ **Other expenditure:** Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.

Table 6: Actual operational expenditure per vote for 31 December 2019

NW403 City Of Matlosana - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Expenditure - Functional										
Governance and administration		605 561	603 803	500 432	98 731	240 097	276 501	(36 404)	-13%	500 432
Executive and council		237 161	318 912	260 134	35 858	125 664	144 851	(19 187)	-13%	260 134
Finance and administration		363 650	279 833	235 581	62 452	111 981	129 181	(17 200)	-13%	235 581
Internal audit		4 750	5 058	4 718	421	2 452	2 469	(17)	-1%	4 718
Community and public safety		276 374	291 510	250 263	31 622	122 657	135 045	(12 388)	-9%	250 263
Community and social services		43 042	73 862	67 549	14 569	30 815	35 320	(4 504)	-13%	67 549
Sport and recreation		138 071	102 739	75 528	7 701	37 946	44 630	(6 683)	-15%	75 528
Public safety		94 601	113 990	106 407	9 304	53 589	54 652	(1 063)	-2%	106 407
Housing		524	537	543	48	305	288	17	6%	543
Health		135	382	236	-	1	155	(153)	-99%	236
Economic and environmental services		219 378	270 870	233 531	62 547	114 581	126 084	(11 503)	-9%	233 531
Planning and development		46 949	68 286	55 931	4 626	25 245	31 165	(5 920)	-19%	55 931
Road transport		171 294	198 114	174 198	57 823	88 694	93 052	(4 358)	-5%	174 198
Environmental protection		1 134	4 470	3 402	98	641	1 866	(1 225)	-66%	3 402
Trading services		2 147 923	2 024 240	2 140 785	639 616	1 076 943	1 041 632	35 310	3%	2 140 785
Energy sources		1 139 677	986 757	993 674	300 219	523 310	495 347	27 963	6%	993 674
Water management		683 930	684 792	740 296	203 589	336 761	356 421	(19 660)	-6%	740 296
Waste water management		147 563	178 197	200 238	74 033	99 352	94 613	4 739	5%	200 238
Waste management		176 753	174 494	206 576	61 776	117 519	95 251	22 268	23%	206 576
Other		20 092	26 789	25 214	3 948	11 364	12 641	(1 277)	-10%	25 214
Total Expenditure - Functional	3	3 269 326	3 217 212	3 150 225	836 464	1 565 641	1 591 902	(26 261)	-2%	3 150 225
Surplus/ (Deficit) for the year		(306 482)	(347 956)	6 879	(636 425)	(3 546)	(85 312)	81 766	-96%	6 879



NW403 City Of Matlosana - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Public Safety		30 737	14 376	61 376	1 028	9 850	18 938	(9 088)	-48.0%	61 376
Vote 02 - Health Services		—	—	—	—	—	—	—	—	—
Vote 03 - Community Services		5 102	232	232	217	1 178	116	1 062	915.4%	232
Vote 04 - Housing		4 859	4 726	4 726	332	2 210	2 363	(153)	-6.5%	4 726
Vote 05 - Sport Arts And Culture		5 055	16 075	19 855	71	383	8 982	(8 599)	-95.7%	19 855
Vote 06 - Council General		885	1 025	1 025	—	77	512	(435)	-85.0%	1 025
Vote 07 - Civil Engineering		23 832	56 046	53 046	169	4 540	27 273	(22 733)	-83.4%	53 046
Vote 08 - Water Section		764 031	656 598	656 598	75 480	402 632	328 299	74 332	22.6%	656 598
Vote 09 - City Electrical Engineering		836 855	930 692	931 912	52 566	438 266	465 651	(27 385)	-5.9%	931 912
Vote 10 - Corporate Governane		102 668	2 873	2 873	11	123	1 436	(1 313)	-91.4%	2 873
Vote 11 - Budget And Treasury Office		830 606	851 563	1 075 756	39 460	528 844	481 830	47 015	9.8%	1 075 756
Vote 12 - Cleansing		205 152	171 772	181 247	18 019	107 837	88 255	19 582	22.2%	181 247
Vote 13 - Sewerage		132 790	133 193	133 193	9 680	59 111	66 597	(7 486)	-11.2%	133 193
Vote 14 - Market		20 272	30 082	35 262	3 007	7 044	16 336	(9 292)	-56.9%	35 262
Vote 15 - Other		1	—	—	—	—	—	—	—	—
Total Revenue by Vote	2	2 962 845	2 869 256	3 157 103	200 039	1 562 095	1 506 590	55 505	3.7%	3 157 103
Expenditure by Vote	1									
Vote 01 - Public Safety		141 012	170 483	152 057	15 513	78 254	80 245	(1 992)	-2.5%	152 057
Vote 02 - Health Services		9 206	12 745	11 293	797	3 123	5 958	(2 835)	-47.6%	11 293
Vote 03 - Community Services		78 822	129 099	104 686	21 336	48 011	58 311	(10 299)	-17.7%	104 686
Vote 04 - Housing		13 302	19 289	17 548	1 988	7 741	9 216	(1 476)	-16.0%	17 548
Vote 05 - Sport Arts And Culture		118 149	90 551	78 658	16 264	38 545	42 319	(3 774)	-8.9%	78 658
Vote 06 - Council General		136 021	165 306	129 518	11 095	64 103	73 421	(9 318)	-12.7%	129 518
Vote 07 - Civil Engineering		207 403	234 603	205 776	59 701	106 216	110 294	(4 078)	-3.7%	205 776
Vote 08 - Water Section		683 930	684 792	740 296	203 589	336 761	356 421	(19 660)	-5.5%	740 296
Vote 09 - City Electrical Engineering		1 139 677	986 757	993 674	300 219	523 310	495 347	27 963	5.6%	993 674
Vote 10 - Corporate Governane		47 369	76 662	62 971	3 956	29 354	35 336	(5 982)	-16.9%	62 971
Vote 11 - Budget And Treasury Office		356 160	259 837	218 881	61 558	103 584	119 936	(16 352)	-13.6%	218 881
Vote 12 - Cleansing		161 637	164 878	199 350	61 714	111 728	91 034	20 694	22.7%	199 350
Vote 13 - Sewerage		147 487	178 175	200 216	74 033	99 352	94 602	4 750	5.0%	200 216
Vote 14 - Market		20 092	26 789	25 214	3 948	11 364	12 641	(1 277)	-10.1%	25 214
Vote 15 - Other		9 060	17 247	10 086	753	4 196	6 822	(2 626)	-38.5%	10 086
Total Expenditure by Vote	2	3 269 326	3 217 212	3 150 225	836 464	1 565 641	1 591 902	(26 261)	-1.6%	3 150 225
Surplus/ (Deficit) for the year	2	(306 482)	(347 956)	6 879	(636 425)	(3 546)	(85 312)	81 766	-95.8%	6 879

4.4 Actual capital expenditure per vote and funding source

The actual capital expenditure per vote is set out in Table 4 below.

Table 7: Actual capital expenditure per vote for 31 December 2019

NW403 City Of Matlosana - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 01 - Public Safety		-	-	-	-	-	-	-		-
Vote 02 - Health Services		-	-	-	-	-	-	-		-
Vote 03 - Community Services		-	-	-	-	-	-	-		-
Vote 04 - Housing		-	-	-	-	-	-	-		-
Vote 05 - Sport Arts And Culture		1 800	15 000	15 000	-	-	7 500	(7 500)	-100%	15 000
Vote 06 - Council General		-	-	-	-	-	-	-		-
Vote 07 - Civil Engineering		9 783	23 575	23 575	1 556	1 954	11 787	(9 834)	-83%	23 575
Vote 08 - Water Section		66 923	44 411	44 411	12 334	32 540	22 206	10 334	47%	44 411
Vote 09 - City Electrical Engineering		4 452	2 560	6 520	1 920	1 920	2 270	(350)	-15%	6 520
Vote 10 - Corporate Governane		-	-	-	-	-	-	-		-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-		-
Vote 12 - Cleansing		-	-	-	-	-	-	-		-
Vote 13 - Sewerage		8 822	4 574	4 574	-	-	2 287	(2 287)	-100%	4 574
Vote 14 - Market		-	11 610	11 610	211	2 826	5 805	(2 979)	-51%	11 610
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	91 779	101 730	105 690	16 022	39 240	51 855	(12 615)	-24%	105 690
Single Year expenditure appropriation	2									
Vote 01 - Public Safety		-	-	-	-	-	-	-		-
Vote 02 - Health Services		-	-	-	-	-	-	-		-
Vote 03 - Community Services		2 529	-	-	-	-	-	-		-
Vote 04 - Housing		-	-	-	-	-	-	-		-
Vote 05 - Sport Arts And Culture		1 591	-	-	-	-	-	-		-
Vote 06 - Council General		863	11 000	2 000	4	58	2 750	(2 692)	-98%	2 000
Vote 07 - Civil Engineering		10 731	22 837	22 837	4 051	5 986	11 419	(5 433)	-48%	22 837
Vote 08 - Water Section		8 118	-	500	-	-	625	(625)	-100%	500
Vote 09 - City Electrical Engineering		19 612	13 754	12 254	4 444	5 260	6 502	(1 242)	-19%	12 254
Vote 10 - Corporate Governane		-	-	-	-	-	-	-		-
Vote 11 - Budget And Treasury Office		352	8 000	8 000	-	-	4 000	(4 000)	-100%	8 000
Vote 12 - Cleansing		-	3 000	3 000	-	-	1 500	(1 500)	-100%	3 000
Vote 13 - Sewerage		15 282	3 794	3 794	628	1 037	1 897	(860)	-45%	3 794
Vote 14 - Market		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	59 078	62 385	52 385	9 127	12 341	28 692	(16 352)	-57%	52 385
Total Capital Expenditure		150 857	164 115	158 075	25 149	51 580	80 547	(28 967)	-36%	158 075
Capital Expenditure - Functional Classification										
Governance and administration		4 344	19 000	10 000	4	58	6 750	(6 692)	-99%	10 000
Executive and council		3 992	11 000	2 000	4	58	2 750	(2 692)	-98%	2 000
Finance and administration		352	8 000	8 000	-	-	4 000	(4 000)	-100%	8 000
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		2 791	15 000	15 000	-	-	7 500	(7 500)	-100%	15 000
Community and social services		-	-	-	-	-	-	-		-
Sport and recreation		2 791	15 000	15 000	-	-	7 500	(7 500)	-100%	15 000
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		20 514	46 412	46 412	5 607	7 940	23 206	(15 266)	-66%	46 412
Planning and development		-	-	-	-	-	-	-		-
Road transport		20 514	46 412	46 412	5 607	7 940	23 206	(15 266)	-66%	46 412
Environmental protection		-	-	-	-	-	-	-		-
Trading services		123 209	72 093	75 053	19 327	40 757	37 286	3 470	9%	75 053
Energy sources		24 064	16 314	18 774	6 364	7 180	8 772	(1 591)	-18%	18 774
Water management		75 041	44 411	44 911	12 334	32 540	22 831	9 709	43%	44 911
Waste water management		24 104	8 368	8 368	628	1 037	4 184	(3 147)	-75%	8 368
Waste management		-	3 000	3 000	-	-	1 500	(1 500)	-100%	3 000
Other		-	11 610	11 610	211	2 826	5 805	(2 979)	-51%	11 610
Total Capital Expenditure - Functional Classification	3	150 857	164 115	158 075	25 149	51 580	80 547	(28 967)	-36%	158 075

The Capital expenditure report indicates that actual spending on the year to date budget of R 80.54 million amounts to R 51.58 million (20.6%). MIG expenditure as at 31 December 2019 stands at 57.05%.

The main reason for the under spending on capital is due to supply chain processes with tender that need to be re-advertised due to non-responsive bidders and disruptions at certain projects.

Capital spending is monitored at the Project Monitoring Committee meetings that deal with the implementation of capital projects. The Project Monitoring Committee meetings, focuses on the performance of all the projects on a monthly basis.

The table below outlines the capital expenditure performance status per vote for the six months ended 31 December 2019.

Table 8: Actual capital expenditure per funding source for 31 December 2019

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
National Government		149 643	143 115	147 075	25 145	51 522	72 547	(21 025)	-29%	147 075
Provincial Government								-		
District Municipality								-		
Other transfers and grants								-		
Transfers recognised - capital		149 643	143 115	147 075	25 145	51 522	72 547	(21 025)	-29%	147 075
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		1 215	21 000	11 000	4	58	8 000	(7 942)	-99%	11 000
Total Capital Funding		150 857	164 115	158 075	25 149	51 580	80 547	(28 967)	-36%	158 075

Chart C1 2019/20 Capital Expenditure Monthly Trend: actual v target

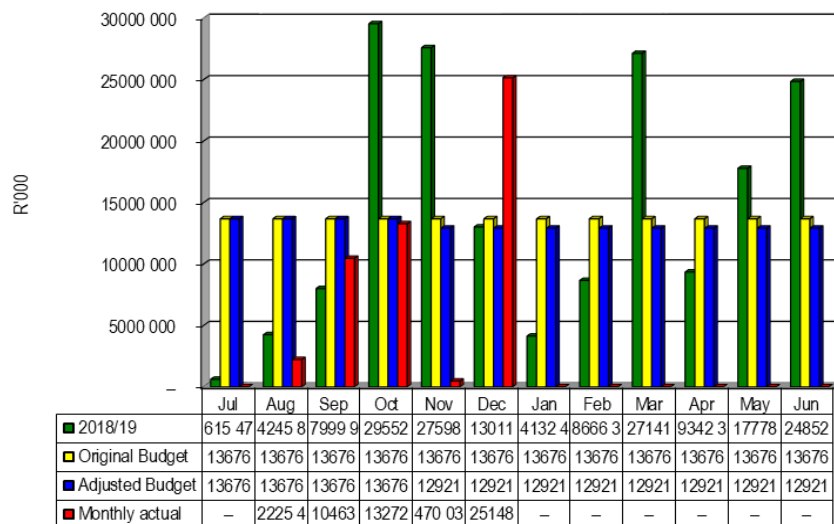


Chart C2 2019/20 Capital Expenditure: YTD actual v YTD target

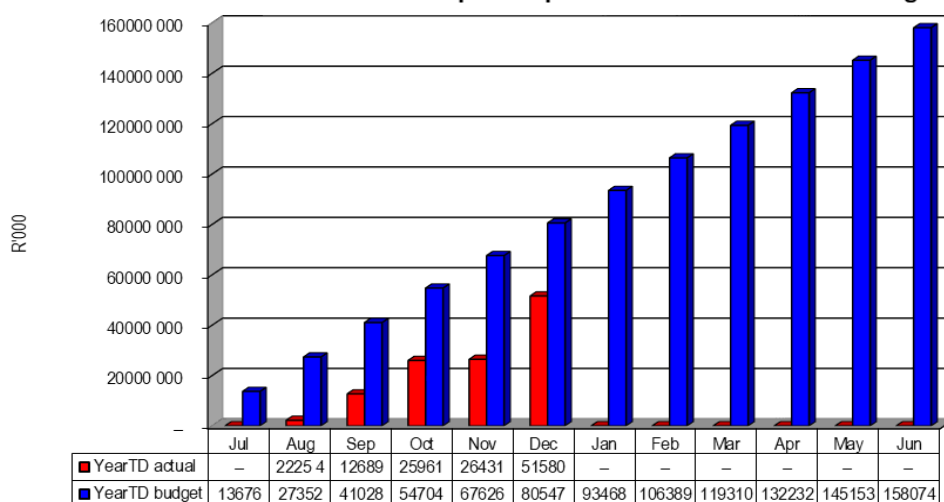


Table 9: Financial position

NW403 City Of Matlosana - Table C6 Monthly Budget Statement - Financial Position - M06 December						
Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
<u>ASSETS</u>						
Current assets						
Cash		(374 499)	20 000	20 000	163 666	20 000
Call investment deposits		322 078	90 000	70 014	341 961	90 000
Consumer debtors		492 714	520 000	1 029 102	578 485	568 657
Other debtors		348 336	2 000	1 390	467 357	1 390
Current portion of long-term receivables		84	–	–	72	–
Inventory		50 279	52 000	47 400	147 294	47 400
Total current assets		838 994	684 000	1 167 906	1 698 834	727 447
Non current assets						
Long-term receivables		–	15 000	–	–	–
Investments			25 000			
Investment property		256 453	215 903	105 000	256 453	105 000
Investments in Associate						
Property, plant and equipment		5 088 406	4 733 844	4 505 842	4 938 578	4 838 707
Biological						
Intangible		658	1 000	1 000	658	1 000
Other non-current assets		(97 393)	15 000	–	(97 393)	–
Total non current assets		5 248 124	5 005 747	4 611 842	5 098 296	4 944 707
TOTAL ASSETS		6 087 118	5 689 747	5 779 749	6 797 130	5 672 153
<u>LIABILITIES</u>						
Current liabilities						
Bank overdraft		–	–	–	–	–
Borrowing		–	16 000	16 000	–	16 000
Consumer deposits		65 817	34 000	34 000	66 995	34 000
Trade and other payables		1 142 739	961 501	681 447	1 857 896	1 027 836
Provisions		508 406	20 000	398 000	508 479	398 000
Total current liabilities		1 716 962	1 031 501	1 129 447	2 433 370	1 475 836
Non current liabilities						
Borrowing		103 428	42 000	50 000	100 579	50 000
Provisions		–	443 000	443 000	–	–
Total non current liabilities		103 428	485 000	493 000	100 579	50 000
TOTAL LIABILITIES		1 820 390	1 516 501	1 622 447	2 533 949	1 525 836
NET ASSETS	2	4 266 728	4 173 246	4 157 302	4 263 181	4 146 317
<u>COMMUNITY WEALTH/EQUITY</u>						
Accumulated Surplus/(Deficit)		5 157 259	4 173 246	4 675 984	4 209 509	3 888 888
Reserves		–	–	6 879	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	5 157 259	4 173 246	4 682 863	4 209 509	3 888 888

4.5 Monthly Budget Statement - Cash Flow Statement

- ↳ The opening balance for the month of December 2019 amount to R 210,334,288 and the closing balance of R104, 402,411.
- ↳ Total cash receipts by source reflect an amount of R255,447,752 million, for the month of December 2019. Included is the following grants received:
- ↳ Equitable Share - R 82,759,000
- ↳ Total cash payments indicate an amount of R335, 839,398 million, for the month of December 2019.

The year to date collection rate for the month ended on 31 December 2019 is 86.79%

Table 10: Actual cash flow 31 December 2019

NW403 City Of Matlosana - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates			316 661	248 279	51 728	212 531	124 139	88 392	71%	
Service charges			1 340 133	1 243 550	88 235	503 409	621 775	(118 366)	-19%	
Other revenue			38 977	92 563	32 726	217 014	46 282	170 733	369%	
Government - operating			442 778	442 778	82 759	268 758	221 389	47 369	21%	
Government - capital			147 075	147 075		61 901	73 537	(11 636)	-16%	
Interest			14 225	204 225		22	102 112	(102 091)	-100%	
Dividends								-		
Payments										
Suppliers and employees			(2 112 452)	(2 402 016)	(335 656)	(1 286 144)	(1 201 008)	85 136	-7%	
Finance charges			(6 323)	(3 386)	(183)	(1 093)	1 693 044.50	(600)	35%	
Transfers and Grants								-		
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	181 075	(26 933)	(80 392)	(23 601)	(13 466)	10 135	-75%	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (Increase) in non-current debtors								-		
Decrease (increase) other non-current receivables			(1 000)	(1 000)			(500)	500	-100%	
Decrease (increase) in non-current investments								-		
Payments										
Capital assets			(168 075)	(158 075)	(25 149)	(51 580)	(79 037)	(27 457)	35%	
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(169 075)	(159 075)	(25 149)	(51 580)	(79 537)	(27 957)	35%	-
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits			2 000	2 000			1 000	(1 000)	-100%	
Payments										
Repayment of borrowing			(14 000)	(15 000)	(391)	(4 134)	(7 500)	(3 366)	45%	
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	(12 000)	(13 000)	(391)	(4 134)	(6 500)	(2 366)	36%	-
NET INCREASE/ (DECREASE) IN CASH HELD		-	(0)	(199 007)	(105 932)	(79 316)	(99 504)			-
Cash/cash equivalents at beginning:			110 000	289 021			289 021			-
Cash/cash equivalents at month/year end:		-	110 000	90 014		(79 316)	189 518			-

Under the cash flow from operating activities category:

With regards to receipts:

- ↳ Ratepayers and other services reflect a year to date amount of R 933 million compared to a year to date target of R 894.3 million and is higher.
- ↳ Operating grants and subsidies were received as per DORA.

- ⇒ Capital grants and subsidies show a year to date amount of R 61.9 million compared to a year to date target of R 73.5 million as a result of grant funding received.
- ⇒ R31 million was deducted from the 2nd trench of equitable share for roll-overs that was not approved for 2018/19. The municipality is still engaging CoGSTA and NT to pay back the money.

With regard to payments:

- ⇒ Suppliers and employees payments indicate a year to date amount R 1.28 billion compared to a year to date target of R 1.20 billion. The payments is in line with the cash- flow projections.
- ⇒ Finance charges payments indicate a year to date amount R 2. 9 million compared to a year to date target of R 6.2 million because of the reduction in outstanding loans.
- ⇒ Cash flow from investment activities:
- ⇒ Payments capital assets reflect a year to date expenditure of R 51.6 million compared to the budget of R 79 million.

4.6 Actual borrowings

The municipality's position on external loans is set out in Table 11 attached. The municipality started the 2019/2020 financial year with borrowing debt of R 23,623,528.23 and after repayments (R 2,849,032.55) were made, the total borrowings outstanding as at 31 December 2019 amounts to R 20,774,495.68

Table 11: Actual borrowing for 31 December 2019

Borrowing Reference No	Start Date	End Date	Borrowing Period signal Loan Years	Lender	Purpose	% Interest rate (2 dec Per Annum	Interest Paid This quarter	Opening Balance 01/07/2019	Debt Repaid or Re-deemed	itional Prin Accrued	Balance at 31/12/2019	Redemption 2018*2019
ANNUITY LOANS												
NW11182	1/10/1998	30/09/2018	20	7435456	Development Bank of SA	Provision of Infrastructur	15.25	0.00	0.00	0.00	0.00	0.00
NW13637	1/10/2000	30/09/2020	20	3951600	Development Bank of SA	Provision of Infrastructur	15.6	68 069.73	868 468.87	267 891.07	0.00	600 577.80
NW103677/1	1/11/2010	1/11/2025	15	35269878	Development Bank of SA	Provision of Infrastructur	14.75	1 113 255.59	21 409 136.75	1 235 218.87	0.00	20 173 917.88
10906	30/09/1999	30/09/2019	20	5587000	Development Bank of SA	Provision of Infrastructur	15.25	28 588.82	371 723.43	371 723.43	0.00	0.00
10912	30/09/1999	30/09/2019	20	7477000	Development Bank of SA	Provision of Infrastructur	15.25	42 338.78	550 505.95	550 505.95	0.00	0.00
10913	30/09/1999	30/09/2019	20	5780000	Development Bank of SA	Provision of Infrastructur	15.25	32 585.76	423 693.23	423 693.23	0.00	0.00
TOTAL ANNUITIES							1 284 838.68	23 623 528.23	2 849 032.55	0.00	20 774 495.68	0.00

4.7 Municipal Managers Quality Certification



CITY OF
MATLOSANA

QUALITY CERTIFICATE

I **THEETSI ROGER NKHUMISE** the accounting officer of **City of Matlosana NW403** hereby certify that –

The monthly budget statement

Quarterly report

✓Mid – year budget & performance assessment

The Mid- year budget and performance assessment ended the 31 December 2019 has been prepared in accordance with the Municipal Finance Management Act and regulations made under Act.

Print name T.S.R. NKHUMISE

Accounting officer of **City of Matlosana NW403**

Signature T.S.R. NKHUMISE

Date 22 January 2020



PART 2: SUPPORTING DOCUMENTATION

4. IN -YEAR BUDGET STATEMENT SUPPORTING TABLES AND DOCUMENTATIONS

5.1 Debtor's age analysis

Debtors age analysis per service

The municipality's total outstanding debtors amounted to R 4,089,162,426 as at 31 December 2019 compared with R 4,054,763,665 as at 31 November 2019.

Current to thirty days debt decreased with R 20,628,214 to R 203,657,083 compared with the R 224,285,297 as at 30 December 2019; 31 to 60 days debt decreased with R 2,354,894 to 90 days increased with R 4,720,266 and 91 days and older debt as at 31 December 2019 has increased with R 52,661,601 to R 3,663,916,863 compared with the R 3,611,255,262 as at 30 November 2019.

Debtors age analysis per debtor type

- ↳ Government owe the municipality R 95,647,387 (2.33%)
- ↳ Business debtors R 373,015,607 (9.1%)
- ↳ Domestic debtors R 3,620,499,429 (88.53%)
- ↳ The total outstanding debt of R 4,089,162,423 is a great concern. Council appointed debt collectors, they started on January 2019 and they collected R31, 7 million as at 31 December 2019.
- ↳ Levies for the first six months of this financial year amounted to R 1, 042 billion and the total collection including prior year's debtor's amounts to R 715, 94 million. This indicates an average collection rate of 71% for the period ending 31 December 2019.

With intensified debt collection and credit control efforts the average collection rate for November 2019 and December 2019 come to 84%. When considering an adjustment budget this is a very important factor to take into account.

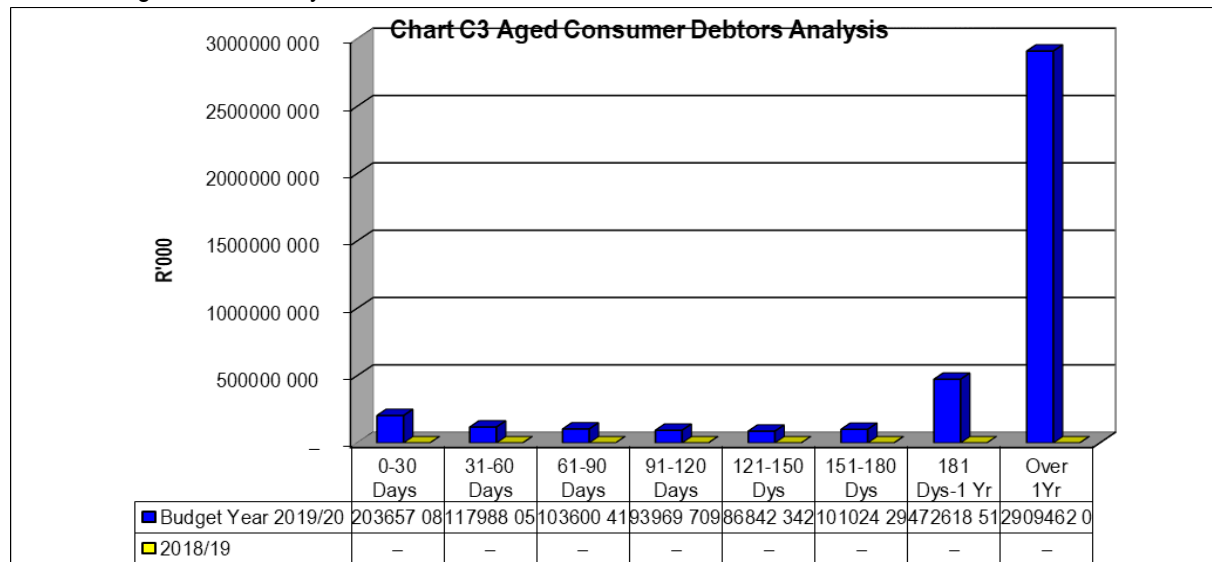
The collection rate on the current billing impacts negatively on the cash flow to cover the commitments. The collection of outstanding debt remains a major challenge even though the municipality has appointed debt collectors. Due to the challenged economic environment the debt collectors do not collect as anticipated.

Table 12: Outstanding debtors as at 31 December 2019

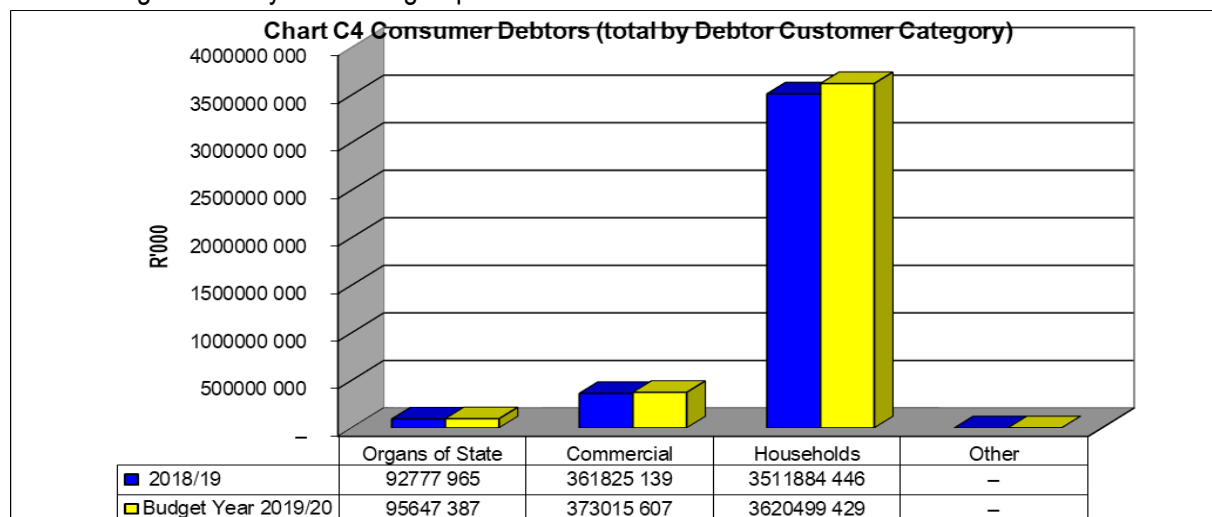
NW403 City Of Matlosana - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2019/20										Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.Lo Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total					
R thousands															
Debtors Age Analysis By Income Source															
Trade and Other Receivables from Exchange Transactions - Water	1200	70 382	43 053	36 575	34 963	31 460	31 018	179 328	1 164 036	1 590 814	1 440 804				
Trade and Other Receivables from Exchange Transactions - Electricity	1300	57 995	18 944	11 296	10 284	8 408	6 841	47 181	194 129	355 077	266 843				
Receivables from Non-exchange Transactions - Property Rates	1400	21 966	10 164	8 297	6 064	5 707	20 351	17 963	160 416	250 917	210 500				
Receivables from Exchange Transactions - Waste Water Management	1500	6 932	5 101	4 650	4 478	4 406	4 387	23 688	174 208	227 850	211 167				
Receivables from Exchange Transactions - Waste Management	1600	12 431	9 406	8 823	8 657	8 544	8 480	46 268	335 894	438 503	407 843				
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-				
Interest on Arrear Debtor Accounts	1810	29 683	29 355	28 771	28 335	27 403	26 694	148 157	766 566	1 084 963	997 154				
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-				
Other	1900	4 277	1 966	5 188	1 190	915	3 254	10 034	114 213	141 038	129 606				
Total By Income Source	2000	203 657	117 988	103 600	93 970	86 842	101 024	472 619	2 909 462	4 089 162	3 663 917	-	-		
2018/19 - totals only															
Debtors Age Analysis By Customer Group															
Organs of State	2200	6 835	3 393	2 674	2 375	1 685	14 759	24 934	38 993	95 647	82 745				
Commercial	2300	64 557	19 934	10 829	9 604	8 480	7 833	31 330	220 449	373 016	277 695				
Households	2400	132 265	94 661	90 097	81 991	76 677	78 433	416 354	2 650 020	3 620 499	3 303 476				
Other	2500	-	-	-	-	-	-	-	-	-	-				
Total By Customer Group	2600	203 657	117 988	103 600	93 970	86 842	101 024	472 619	2 909 462	4 089 162	3 663 917	-	-		

Outstanding debtor's analysis as at 31 December 2019



Outstanding debtors by customer group as at 31 December 2019:



Reason for increase in debtor's book

- ↳ Collection in the Eskom supplied areas, namely: Khuma, Kanana, Tigane is a challenge. The collection rate there is on average below 20%.
- ↳ The negative current economic environment also creates a diminishing income pool. (Unemployment).

5.2 Creditors age analysis

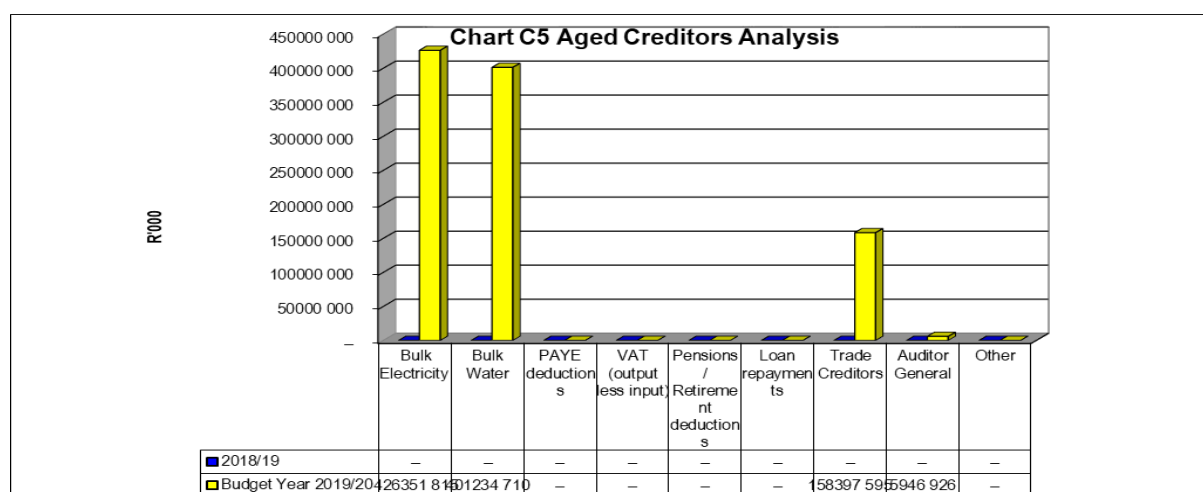
The municipality's total outstanding creditors amounted to R 991,931,046.50 as at 31 December 2019 compared with the R1,091,955,146 as at 30 November 2019 and decreased with R100,024,099.50.

- ↳ Midvaal – Paid a total amount of R 222 009 000.
- ↳ Eskom – Paid a total amount of R 328 600 188.

Table 13: Creditor's age analysis as at 31 December 2019

NW403 City Of Matlosana - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

RW400 City of Matrusand - Supporting Table 004 monthly Budget Statement - aged creditors - 30th December										
Description	NT Code	Budget Year 2019/20								Total
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	
R thousands										
Creditors Age Analysis By Customer Type										
Bulk Electricity	0100	56 423	119 839	–	250 089					426 352
Bulk Water	0200	63 187	34 663	17 750	285 636					401 235
PAYE deductions	0300									–
VAT (output less input)	0400									–
Pensions / Retirement deductions	0500									–
Loan repayments	0600									–
Trade Creditors	0700	24 545	6 102	14 167						44 814
Auditor General	0800	3 619	2 328	0						5 947
Other	0900	4 438	6 297	18	102 831					113 583
Total By Customer Type	1000	152 212	169 229	31 935	638 556	–	–	–	–	991 931



5.3 Investments

Surplus cash is invested on a daily basis depending on the commitment of funds. The municipality's investments as at 31 December 2019 is as set out in Table 12 below. The municipality started the beginning of the month with total investments of R 215,621,165.41 and after investments made of

R 155,759,000 and withdrawals of R 259,875,529.79 closed with an investment balance of R 104 402 412 at the five listed local banks.

Table 14: Investments as at 31 December 2019

NW403 City Of Matlosana - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Expiry date of investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
R thousands		Yrs/Months							
Municipality		Amount received							
ABSA		-	daily call		439		153 986		50 309
INVESTEC		-	daily call		35		6 524		6 559
SANLAM		2yrs	Policy	2020/08/01			9 675		9 675
FNB		12months	Long term	2020/06/30			60		60
NEDBANK		-	daily call		241		45 376		45 617
Municipality sub-total					715		215 621	-	112 220
Entities									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				715		215 621	-	112 220

4.1 Allocations received and actual expenditure on allocations received

The municipality's position with regard to grant allocation received and the actual expenditure on the grant allocations received are set out in Table 15 and 16 below.

Table 15: Transfer and grant receipts

NW403 City Of Matlosana - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

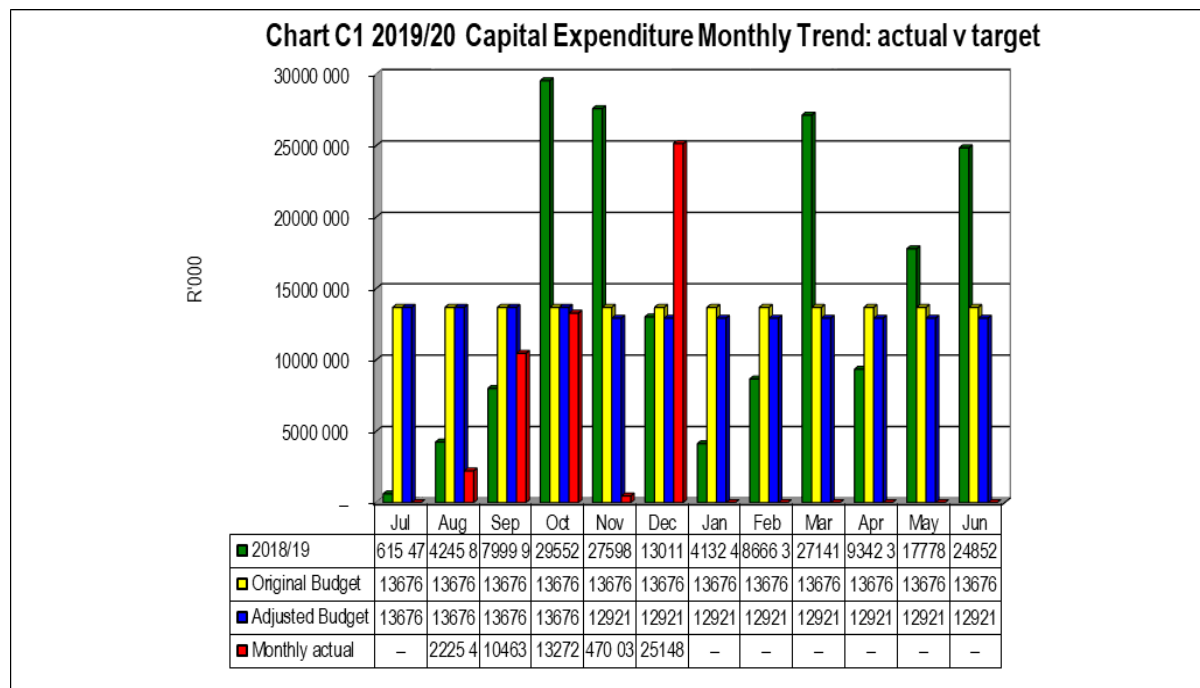
Description	Ref	2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		95	442 778	441 998	177	181 361	221 194	(39 833)	-18.0%	441 998
Energy Efficiency and Demand Side Management Grant		95	3 780	3 000	-	-	1 695	(1 695)	-100.0%	3 000
Equitable Share		-	429 961	429 961	-	179 150	214 980	(35 830)	-16.7%	429 961
Expanded Public Works Programme Integrated Grant		-	1 983	1 983	147	283	992	(709)	-71.5%	1 983
Local Government Financial Management Grant		-	2 680	2 680	31	383	1 340	(957)	-71.4%	2 680
Municipal Infrastructure Grant		-	4 374	4 374	-	1 545	2 187	(642)	-29.4%	4 374
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		52	-	780	-	-	195	(195)	-100.0%	780
Disaster and Emergency Services		52	-	-	-	-	-	-	-	-
Specify (Add grant description)		-	-	780	-	-	195	(195)	-100.0%	780
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	147	442 778	442 778	177	181 361	221 389	(40 028)	-18.1%	442 778
Capital Transfers and Grants										
National Government:		166 890	147 075	147 075	3 532	30 335	73 537	(43 203)	-58.7%	147 075
Integrated National Electrification Programme Grant		12 205	3 960	3 960	-	-	1 980	(1 980)	-100.0%	3 960
Municipal Infrastructure Grant		85 228	83 115	83 115	3 007	28 096	41 557	(13 461)	-32.4%	83 115
Neighbourhood Development Partnership Grant		52 457	60 000	60 000	525	2 239	30 000	(27 761)	-92.5%	60 000
Water Services Infrastructure Grant		17 000	-	-	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		101 576	-	-	-	-	-	-	-	-
[insert description]		-	-	-	-	-	-	-	-	-
Unspecified		101 576	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	268 466	147 075	147 075	3 532	30 335	73 537	(43 203)	-58.7%	147 075
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	268 613	589 853	589 853	3 710	211 695	294 926	(83 231)	-28.2%	589 853

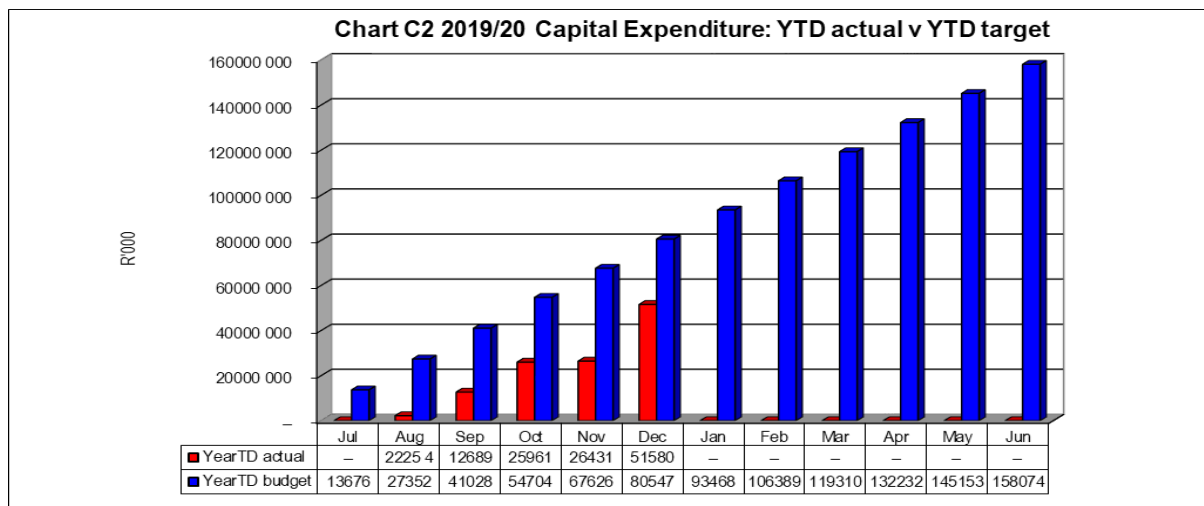
Table 16: Transfer and grant expenditure

NW403 City Of Matlosana - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>EXPENDITURE</u>										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		67 650	81 166	70 725	5 702	34 536	37 752	(3 216)	-8.5%	70 725
Energy Efficiency and Demand Side Management Grant		91	2 000	750	1 051	1 051	848	203	24.0%	750
Equitable Share		61 785	65 939	60 427	4 054	30 195	31 123	(928)	-3.0%	60 427
Expanded Public Works Programme Integrated Grant		932	4 983	1 000	161	447	1 496	(1 049)	-70.1%	1 000
Local Government Financial Management Grant		1 482	2 680	2 025	34	439	1 176	(738)	-62.7%	2 025
Municipal Infrastructure Grant		3 360	5 564	6 522	402	2 404	3 109	(705)	-22.7%	6 522
Provincial Government:		616	–	562	–	–	205	(205)	-100.0%	562
Libraries; Archives and Museums		95	–	–	–	–	–	–	–	–
Specify (Add grant description)		521	–	562	–	–	205	(205)	-100.0%	562
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants:		68 266	81 166	71 287	5 702	34 536	37 958	(3 422)	-9.0%	71 287
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		149 643	143 115	147 075	25 145	51 522	72 547	(21 025)	-29.0%	147 075
Integrated National Electrification Programme Grant		10 613	–	3 960	–	–	990	(990)	-100.0%	3 960
Municipal Infrastructure Grant		81 761	83 115	83 115	19 321	43 752	41 557	2 195	5.3%	83 115
Neighbourhood Development Partnership Grant		42 486	60 000	60 000	5 823	7 770	30 000	(22 230)	-74.1%	60 000
Water Services Infrastructure Grant		14 783	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		149 643	143 115	147 075	25 145	51 522	72 547	(21 025)	-29.0%	147 075
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		217 909	224 280	218 362	30 847	86 058	110 505	(24 447)	-22.1%	218 362

The above attached table shows the expenditure per grant.





5.5 Councilors and employee benefits

↳ Employees related cost – R 317 million spent as at December 2019

↳ Council Remuneration – R 17,1 million spent as at December 2019

Table 17: Councilors and employee benefits

NW403 City Of Matlosana - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	Budget Year 2019/20								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		11 721	21 475	21 475	1 753	10 510	10 461	48	0%	21 475
Pension and UIF Contributions		2 139	2 483	2 483	178	1 073	1 209	(137)	-11%	2 483
Medical Aid Contributions		17	115	115	1	9	56	(47)	-85%	115
Motor Vehicle Allowance										
Cellphone Allowance		3 408	3 590	3 590	285	1 708	1 749	(41)	-2%	3 590
Housing Allowances										
Other benefits and allowances		16 914	8 775	8 775	644	3 863	4 275	(412)	-10%	8 775
Sub Total - Councillors		34 200	36 438	36 438	2 862	17 163	17 751	(588)	-3%	36 438
% increase	4		6.5%	6.5%						6.5%
Senior Managers of the Municipality										
Basic Salaries and Wages		5 902	9 982	9 982	461	2 764	4 991	(2 228)	-45%	9 982
Pension and UIF Contributions		10	16	16	1	4	8	(4)	-44%	16
Medical Aid Contributions		33	14	14	3	16	7	9	127%	14
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		628	966	966	47	280	483	(203)	-42%	966
Cellphone Allowance		24	104	104	2	12	52	(40)	-77%	104
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		36	6	6	—	—	3	(3)	-100%	6
Payments in lieu of leave		—	—	—	—	—	—	—	—	—
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations		—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		6 634	11 088	11 088	513	3 076	5 544	(2 468)	-45%	11 088
% increase	4		67.2%	67.2%						67.2%
Other Municipal Staff										
Basic Salaries and Wages		369 625	416 085	434 039	33 157	198 974	207 249	(8 275)	-4%	434 039
Pension and UIF Contributions		78 959	90 347	87 908	6 995	42 106	44 510	(2 404)	-5%	87 908
Medical Aid Contributions		34 706	42 435	42 435	2 978	18 109	21 217	(3 109)	-15%	42 435
Overtime		47 872	32 721	32 721	4 313	25 376	16 724	8 652	52%	32 721
Performance Bonus		29 132	34 609	—	1 763	15 874	12 314	3 560	29%	—
Motor Vehicle Allowance										
Cellphone Allowance		962	1 132	1 132	83	500	566	(65)	-12%	1 132
Housing Allowances		6 524	6 859	6 859	562	3 375	3 430	(55)	-2%	6 859
Other benefits and allowances		13 969	19 987	19 891	1 043	7 988	9 974	(1 986)	-20%	19 891
Payments in lieu of leave		17 937	8 590	8 363	1 197	4 766	4 238	527	12%	8 363
Long service awards		(8 757)	—	—	—	—	—	—	—	—
Post-retirement benefit obligations		33 449	—	—	—	—	—	—	—	—
Sub Total - Other Municipal Staff		624 378	652 765	633 349	52 091	317 069	320 223	(3 154)	-1%	633 349
% increase	4		4.5%	1.4%						1.4%
Total Parent Municipality		665 212	700 292	680 875	55 466	337 308	343 517	(6 210)	-2%	680 875

Table: 18 Material variances

NW403 City Of Matlosana - Supporting Table SC1 Material variance explanations - M06 December

Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
	R thousands			
1	Revenue By Source			
	Property rates		Property rates has a negative variance taking into account the once off billing of farmers and government property rates in the first part of the year. The lower than expected amount of indigent's persons registered impact on the equitable share allocation to property rates.	
	Service charges - electricity revenue		Electricity revenue at 31 December is lower than the budget projections for the year. An average cold winter, the slowdown of economic activities in the region as well as load shedding from Eskom did impact on the projection.	
	Service charges - water revenue		Water revenue is higher than budgeted and proofs that the drive to curb water losses and fix broken water is showing results.	
	Service charges - sanitation revenue		With only a 2% variance sanitation revenue is on target.	
	Service charges - refuse revenue		Refuse revenue is below the 10% norm and need to be monitor closely to determine why there is such a variance.	
	Rental of facilities and equipment		The budget for rent of facilities is over estimated as reported by the relevant department and need to be adjusted.	
	Interest earned - external investments		The interest earned on – external investments was under budgeted and need to be adjusted upwards.	
	Interest earned - outstanding debtors		The continuous increase of the debtors book results in the increase of interest earned on outstanding debtors balances. The municipality have appointed debt collectors to assist in the collection of the debt.	
	Dividends received			
	Fines, penalties and forfeits		The amount was adjusted upwards during the special adjustment budget, as collection efforts were said to be intensified. Unfortunately the results is not showing in the mid-year results and the amount need to be adjusted downwards.	
	Licences and permits		With a 5% positive variance, slightly more revenue was received than anticipated.	
	Agency services			
	Transfers and subsidies		Operational grants received was lower than the budget DORA due to capital grant roll-overs that were off set from the second tranche of equitable share grant.	
	Other revenue			
	Gains on disposal of PPE			
2	Expenditure By Type			
	Employee related costs		Costs are favourable due to unfilled vacancies. With the implementation of the new overtime policy the amount of overtime have also reduced, especially at the non-essential services departments.	
	Remuneration of councillors		The expenditure is within budget. It must be noted that the upper limits of councillors have not yet been implemented at the end of the reporting period.	
	Debt impairment		Debt impairment have been overstate for the period as debt that was written off was incorrectly posted against the provision for debt impairment vote number.	
	Depreciation & asset impairment			
	Finance charges		Reduction in outstanding loans. There was a R 25 million loan settled in July 2019 that reduced the expenditure on financial charges.	
	Bulk purchases		Expenditure on bulk purchases is lower than the budgeted amount. Payments is done to the service provider as per payment agreements. The municipality try to honour the payment arrangements.	
	Other materials		Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.	
	Contracted services		Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.	
	Transfers and subsidies			
	Other expenditure		Expenditure is lower due to the reduction in expenditure during the two special adjustments that was passed to make the budget funded.	
	Loss on disposal of PPE			
3	Capital Expenditure			
	NDPG		Contractor was off site since 31 July 2019 until 28 October 2019 due to alleged community disruptions and unrests, hence no payment claims were due for work performed.	
	INEP		Late confirmation of funds by the Department of Energy	
	EEDSM		Delayed Appointment of Contractors	
	EPWP		Delayed Appointment of Participants	
4	Financial Position			
	Client elected not to populate this sheet		The Financial position was adjusted during the special adjustment budget to more accurately reflect 2018/19 Audited outcome as per the 2018/19 Annual Financial Statements	
5	Cash Flow			
	Receipts		Cash Receipts is positive with more revenue collected on property rated, less on services charges. There were also more money received on other income and grants	
	Payments		R 229.91 million more were paid to suppliers than budgeted for. Mainly the two payments to Eskom during December 2018.	
6	Measureable performance			
	Client elected not to populate this sheet			
7	Municipal Entities			
	Client elected not to populate this sheet			

Table 19: Financial performance

NW403 City Of Matlosana - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2018/19	Budget Year 2019/20			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		2.2%	13.7%	13.9%	0.1%	1.3%
Borrowed funding of 'ow n' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		24.2%	34.9%	28.1%	46.5%	28.1%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	48.9%	41.8%	49.3%	69.8%	49.3%
Liquidity Ratio	Monetary Assets/Current Liabilities		-3.1%	6.3%	7.5%	20.8%	7.5%
<u>Revenue Management</u>							
Annual Debtors Collection Rate (Pay ment Lev el %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		31.2%	20.9%	18.9%	68.3%	18.9%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<u>Funding of Provisions</u>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		23.4%	24.4%	21.4%	20.9%	21.4%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		3.6%	8.4%	4.4%	3.7%	4.4%
Interest & Depreciation	I&D/Total Revenue - capital revenue		17.6%	16.2%	14.5%	0.1%	1.3%
<u>IDP regulation financial viability indicators</u>							
i. Debt cov erage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost cov erage	(Av ailable cash + Investments)/monthly fixed operational expenditure						

- ☞ Capital Charges to Operating Expenditure: Positive and lower than the norm as the loans are steadily reduced.
- ☞ Borrowed funding of 'own' capital expenditure: N/A, no new borrowings.
- ☞ Current ratio:
- ☞ Liquidity ratio: Higher than the, indicate that current liabilities current assets.
- ☞ Annual Debtors collection rate: At 71 %, need to be at least 90% to be sustainable.
- ☞ Other indicators: Employee costs: With in the NT norm indicating that the municipality do have a high vacancy rate.
- ☞ Repairs & Maintenance: Below the national norm of 8% and need to be increased when, more funds are available.

Table: 20 Capital expenditure performance

NW403 City Of Matlosana - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	615	13 676	13 676	–		13 676	–		
August	4 246	13 676	13 676	2 225	2 225	27 352	25 127	91.9%	1%
September	8 000	13 676	13 676	10 464	12 689	41 029	28 339	69.1%	8%
October	29 552	13 676	13 676	13 272	25 961	54 705	28 743	52.5%	16%
November	27 598	13 676	12 921	470	26 431	67 626	41 195	60.9%	16%
December	13 012	13 676	12 921	25 149	51 580	80 547	28 967	36.0%	31%
January	4 132	13 676	12 921	–		93 468	–		
February	8 666	13 676	12 921	–		106 390	–		
March	27 142	13 676	12 921	–		119 311	–		
April	9 342	13 676	12 921	–		132 232	–		
May	17 779	13 676	12 921	–		145 153	–		
June	24 852	13 676	12 921	–		158 075	–		
Total Capital expenditure	174 938	164 115	158 075	51 580					

5.6 Other supporting documents

- SC 7(2): Monthly Budget Statement – Expenditure against approved rollovers
- SC 9: Monthly Budget Statement – Actuals and revised targets for cash receipts
- SC13a: Monthly Budget Statement – Capital expenditure on new assets by assets class
- SC 13b: Monthly Budget Statement – Capital expenditure on renewal of existing assets by asset
- SC 13c: Monthly Budget Statement – Expenditure On repairs and maintenance by assets class
- SC 13d: Monthly Budget Statement – Depreciation by asset class
- SC 13e: Monthly Budget Statement – Expenditure on upgrading of existing assets by assets class

SC 7(2): Monthly Budget Statement – Expenditure against approved rollovers

NW403 City Of Matlosana - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M06 December

NW405 City of Matroosfontein - Supporting Table 001 (2) Monthly Budget Statement - Expenditure against approved roll-overs - 1900 Decal						
Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance
R thousands						%
<u>EXPENDITURE</u>						
<u>Operating expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Provincial Government:		-	-	-	-	
District Municipality:		-	-	-	-	
Other grant providers:		-	-	-	-	
Total operating expenditure of Approved Roll-overs		-	-	-	-	
<u>Capital expenditure of Approved Roll-overs</u>						
National Government:		-	-	-	-	
Provincial Government:		-	-	-	-	
District Municipality:		-	-	-	-	
Other grant providers:		-	-	-	-	
Total capital expenditure of Approved Roll-overs		-	-	-	-	
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		-	-	-	-	

SC 9: Monthly Budget Statement – Actuals and revised targets for cash receipts

NW403 City Of Matlosana - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M06 December														2019/20 Medium Term Revenue & Expenditure Framework		
Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousands	1	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget			
Cash Receipts By Source																
Property rates		30 382	28 982	29 931	35 638	35 871	51 728						(212 531)			
Service charges - electricity revenue		41 974	60 530	53 290	65 346	53 105	53 350						(327 595)			
Service charges - water revenue		17 381	18 821	17 840	25 991	24 848	26 601						(131 483)			
Service charges - sanitation revenue		2 578	2 623	2 520	3 401	2 959	3 184						(17 266)			
Service charges - refuse		4 020	4 072	3 970	5 293	4 609	5 100						(27 065)			
Rental of facilities and equipment		86	75	297	353	219	75						(1 105)			
Interest earned - external investments				15	7								(22)			
Interest earned - outstanding debtors													-			
Dividends received													-			
Fines, penalties and forfeits		153	187	182	103	97	83						(805)			
Licences and permits		706	664	499	428	540	518						(3 356)			
Agency services													-			
Transfer receipts - operating		179 150	3 176		2 000	1 673	82 759						(268 758)			
Other revenue		8 658	8 031	125 489	18 178	19 343	32 049						(211 749)			
Cash Receipts by Source		285 089	127 162	234 033	156 738	143 265	255 448	-	-	-	-	-	(1 201 734)	-	-	-
Other Cash Flows by Source													-			
Transfer receipts - capital		40 928				20 973							(61 901)			
Contributions & Contributed assets													-			
Proceeds on disposal of PPE													-			
Short term loans													-			
Borrowing long term/financing													-			
Increase in consumer deposits													-			
Receipt of non-current debtors													-			
Receipt of non-current receivables													-			
Change in non-current investments													-			
Total Cash Receipts by Source		326 017	127 162	234 033	156 738	164 238	255 448	-	-	-	-	-	(1 263 635)	-	-	-
Cash Payments by Type													-			
Employee related costs		52 270	51 687	54 091	54 645	54 849	52 604						(320 145)			
Remuneration of councillors		2 831	2 862	2 862	2 862	2 885	2 862						(17 163)			
Interest paid			190	354	187	179	183						(1 093)			
Bulk purchases - Electricity		71 328	14 539	2 139	28 260	49 981	133 043						(299 290)			
Bulk purchases - Water & Sewer		8 261	24 783	21 739	25 217	8 696	17 391						(106 087)			
Other materials			1 356	5 181	6 164	6 700	7 006						(26 407)			
Contracted services		455	11 966	13 099	17 085	20 400	15 464						(78 469)			
Grants and subsidies paid - other municipalities													-			
Grants and subsidies paid - other													-			
General expenses		111 987	120 686	24 621	40 275	33 728	107 285						(438 583)			
Cash Payments by Type		247 132	228 068	124 086	174 695	177 416	335 839	-	-	-	-	-	(1 287 236)	-	-	-
Other Cash Flows/Payments by Type													-			
Capital assets			2 225	10 464	13 272	470	25 149						(51 580)			
Repayment of borrowing		391	391	2 177	391	391	391						(4 134)			
Other Cash Flows/Payments													-			
Total Cash Payments by Type		247 523	230 685	136 727	188 358	178 278	361 380	-	-	-	-	-	(1 342 951)	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD		78 493	(103 523)	97 306	(31 620)	(14 040)	(105 932)	-	-	-	-	-	79 316	-	-	-
Cash/cash equivalents at the monthly year beginning:		183 718	262 211	158 689	255 995	224 374	210 334	104 402	104 402	104 402	104 402	104 402	104 402	183 718	183 718	183 718
Cash/cash equivalents at the monthly year end:		262 211	158 689	255 995	224 374	210 334	104 402	104 402	104 402	104 402	104 402	104 402	183 718	183 718	183 718	183 718

SC13a: Monthly Budget Statement – Capital expenditure on new assets by assets class

NW403 City Of Matlosana - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		117 840	116 505	117 005	24 933	48 696	58 878	10 181	17.3%	117 005
Roads Infrastructure		20 514	46 412	46 412	5 607	7 940	23 206	15 266	65.8%	46 412
Roads		20 514	46 412	46 412	5 607	7 940	23 206	15 266	65.8%	46 412
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		12 963	14 314	14 314	6 364	7 180	7 157	(24)	-0.3%	14 314
Power Plants								-		
HV Substations		(6 522)	-	-	-	-	-	-		-
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks		19 067	9 834	9 834	3 192	4 008	4 917	909	18.5%	9 834
LV Networks		418	4 480	4 480	3 172	3 172	2 240	(932)	-41.6%	4 480
Capital Spares								-		
Water Supply Infrastructure		75 041	44 411	44 911	12 334	32 540	22 831	(9 709)	-42.5%	44 911
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works								-		
Bulk Mains		16 152	22 018	22 018	1 075	1 808	11 009	9 201	83.6%	22 018
Distribution		58 888	22 394	22 894	11 259	30 732	11 822	(18 910)	-160.0%	22 894
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		9 322	8 368	8 368	628	1 037	4 184	3 147	75.2%	8 368
Pump Station		-	2 319	2 319	306	455	1 159	705	60.8%	2 319
Reticulation		9 322	6 049	6 049	322	582	3 025	2 443	80.8%	6 049
Waste Water Treatment Works								-		
Outfall Sewers		-	-	-	-	-	-	-		-
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	3 000	3 000	-	-	1 500	1 500	100.0%	3 000
Landfill Sites								-		
Waste Transfer Stations		-	3 000	3 000	-	-	1 500	1 500	100.0%	3 000
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		

Rail Lines							-		
Rail Structures							-		
Rail Furniture							-		
Drainage Collection							-		
Storm water Conveyance							-		
Attenuation							-		
MV Substations							-		
LV Networks							-		
Capital Spares							-		
Coastal Infrastructure	-	-	-	-	-	-	-		-
Sand Pumps							-		
Piers							-		
Revetments							-		
Promenades							-		
Capital Spares							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
Data Centres							-		
Core Layers							-		
Distribution Layers							-		
Capital Spares							-		
Community Assets	5 920	15 000	15 000	-	-	7 500	7 500	100.0%	15 000
Community Facilities	2 529	-	-	-	-	-	-		-
Halls							-		
Centres	1 838	-	-	-	-	-	-		-
Crèches							-		
Clinics/Care Centres							-		
Fire/Ambulance Stations							-		
Testing Stations							-		
Museums							-		
Galleries							-		
Theatres							-		
Libraries							-		
Cemeteries/Crematoria	-	-	-	-	-	-	-		-
Police							-		
Purfs	172	-	-	-	-	-	-		-
Public Open Space	519	-	-	-	-	-	-		-
Nature Reserves							-		
Public Ablution Facilities							-		
Markets							-		
Stalls							-		
Abattoirs							-		
Airports							-		
Taxi Ranks/Bus Terminals							-		
Capital Spares							-		
Sport and Recreation Facilities	3 391	15 000	15 000	-	-	7 500	7 500	100.0%	15 000
Indoor Facilities	-	-	-	-	-	-	-		-
Outdoor Facilities	3 391	15 000	15 000	-	-	7 500	7 500	100.0%	15 000
Capital Spares							-		-
Heritage assets	-	-	-	-	-	-	-		-
Monuments							-		
Historic Buildings							-		
Works of Art							-		
Conservation Areas							-		
Other Heritage							-		
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Other assets	1 148	-	-	-	-	-	-		-
Operational Buildings	1 148	-	-	-	-	-	-		-
Municipal Offices	1 148	-	-	-	-	-	-		-
Pay/Enquiry Points							-		
Building Plan Offices							-		
Workshops							-		
Yards							-		
Stores							-		
Laboratories							-		
Training Centres							-		
Manufacturing Plant							-		
Depots							-		
Capital Spares							-		
Housing	-	-	-	-	-	-	-		-
Staff Housing							-		
Social Housing							-		
Capital Spares							-		
Biological or Cultivated Assets	-	-	-	-	-	-	-		-
Biological or Cultivated Assets							-		
Intangible Assets	-	-	-	-	-	-	-		-
Servitudes							-		
Licences and Rights	-	-	-	-	-	-	-		-
Water Rights							-		
Effluent Licenses							-		
Solid Waste Licenses							-		
Computer Software and Applications	-	-	-	-	-	-	-		-
Load Settlement Software Applications							-		
Unspecified							-		
Computer Equipment	-	8 000	8 000	-	-	4 000	4 000	100.0%	8 000
Computer Equipment	-	8 000	8 000	-	-	4 000	4 000	100.0%	8 000

<u>Furniture and Office Equipment</u>	48	7 000	-	-	-	227	227	100.0%	-
Furniture and Office Equipment	48	7 000	-	-	-	227	227	100.0%	-
<u>Machinery and Equipment</u>	18	6 000	1 500	4	39	1 875	1 836	97.9%	1 500
Machinery and Equipment	18	6 000	1 500	4	39	1 875	1 836	97.9%	1 500
<u>Transport Assets</u>	-	-	1 000	-	18	1 273	1 254	98.5%	1 000
Transport Assets	-	-	1 000	-	18	1 273	1 254	98.5%	1 000
<u>Land</u>	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	124 975	152 505	142 505	24 937	48 754	73 753	33.9%	142 505

SC 13b: Monthly Budget Statement – Capital expenditure on renewal of existing assets by asset

NW403 City Of Matlosana - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
<u>Infrastructure</u>		11 100	-	3 960	-	-	990	990	100.0%	3 960
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		11 100	-	3 960	-	-	990	990	100.0%	3 960
Power Plants										
HV Substations		10 613	-	3 960	-	-	990	990	100.0%	3 960
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks		487	-	-	-	-	-	-	-	-
Capital Spares										
<u>Computer Equipment</u>		-	-	-	-	-	-	-	-	-
Computer Equipment										
<u>Furniture and Office Equipment</u>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment										
<u>Machinery and Equipment</u>		-	-	-	-	-	-	-	-	-
Machinery and Equipment										
<u>Transport Assets</u>		-	-	-	-	-	-	-	-	-
Transport Assets										
<u>Land</u>		-	-	-	-	-	-	-	-	-
Land										
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing assets	1	11 100	-	3 960	-	-	990	990	100.0%	3 960

SC 13c: Monthly Budget Statement – Expenditure on repairs and maintenance by assets class

NW403 City Of Matlosana - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M06

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		49 512	100 063	61 373	5 125	31 367	40 578	9 211	22.7%	61 373
Roads Infrastructure		22 549	35 908	22 810	2 273	13 587	14 679	1 092	7.4%	22 810
Roads		22 031	34 107	21 550	2 273	13 554	13 914	360	2.6%	21 550
Road Structures								-		
Road Furniture		518	1 800	1 260	-	33	765	732	95.7%	1 260
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		15 950	39 018	24 748	1 281	12 559	15 941	3 383	21.2%	24 748
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations		-	556	417	-	-	243	243	100.0%	417
MV Switching Stations		23	2 780	1 710	-	216	1 122	906	80.7%	1 710
MV Networks								-		
LV Networks		15 928	35 682	22 621	1 281	12 343	14 576	2 233	15.3%	22 621
Capital Spares								-		
Water Supply Infrastructure		8 326	16 891	8 854	1 373	3 677	6 758	3 080	45.6%	8 854
Dams and Weirs								-		
Boreholes								-		
Reservoirs		1 084	1 557	1 168	447	958	681	(277)	-40.6%	1 168
Pump Stations								-		
Water Treatment Works								-		
Bulk Mains								-		
Distribution		7 242	15 334	7 686	926	2 719	6 077	3 357	55.2%	7 686
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		2 687	8 246	4 962	198	1 544	3 200	1 655	51.7%	4 962
Pump Station								-		
Reticulation		2 524	3 246	1 962	198	1 419	1 302	(117)	-9.0%	1 962
Waste Water Treatment Works		162	5 000	3 000	-	125	1 898	1 773	93.4%	3 000
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites								-		
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		

Coastal Infrastructure	-	-	-	-	-	-	-		-
Sand Pumps							-		
Piers							-		
Revetments							-		
Promenades							-		
Capital Spares							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
Data Centres							-		
Core Layers							-		
Distribution Layers							-		
Capital Spares							-		
Community Assets	11 408	19 975	11 298	1 504	4 542	7 812	3 269	41.9%	11 298
Community Facilities	2 219	10 674	7 090	608	1 956	4 434	2 478	55.9%	7 090
Halls							-		
Centres							-		
Crèches							-		
Clinics/Care Centres							-		
Fire/Ambulance Stations							-		
Testing Stations							-		
Museums	105	187	140	2	5	82	77	94.5%	140
Galleries							-		
Theatres							-		
Libraries	668	1 608	1 057	15	219	659	440	66.8%	1 057
Cemeteries/Crematoria	165	5 229	3 547	127	1 020	2 194	1 174	53.5%	3 547
Police							-		
Puris							-		
Public Open Space	3	35	26	-	-	15	15	100.0%	26
Nature Reserves	-	941	331	-	1	318	317	99.7%	331
Public Ablution Facilities							-		
Markets	1 278	2 674	1 989	465	711	1 166	454	39.0%	1 989
Stalls							-		
Abattoirs							-		
Airports							-		
Taxi Ranks/Bus Terminals							-		
Capital Spares							-		
Sport and Recreation Facilities	9 189	9 301	4 208	896	2 587	3 377	791	23.4%	4 208
Indoor Facilities	2 519	3 883	1 270	396	443	1 288	845	65.6%	1 270
Outdoor Facilities	6 669	5 418	2 938	499	2 144	2 089	(55)	-2.6%	2 938
Capital Spares							-		
Heritage assets	260	277	208	-	-	121	121	100.0%	208

Monuments						-		
Historic Buildings						-		
Works of Art	41	45	34	-	-	20	20	100.0%
Conservation Areas	219	231	173	-	-	101	101	100.0%
Other Heritage						-		
Investment properties	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-		-
Improved Property						-		
Unimproved Property						-		
Non-revenue Generating	-	-	-	-	-	-		-
Improved Property						-		
Unimproved Property						-		
Other assets	3 561	6 729	4 081	101	851	2 702	1 851	68.5%
Operational Buildings	3 561	6 729	4 081	101	851	2 702	1 851	68.5%
Municipal Offices	3 482	6 304	3 762	101	836	2 517	1 681	66.8%
Pay/Enquiry Points						-		
Building Plan Offices						-		
Workshops	79	356	267	-	15	156	140	90.2%
Yards						-		
Stores	-	69	51	-	-	30	30	100.0%
Laboratories						-		
Training Centres						-		
Manufacturing Plant						-		
Depots						-		
Capital Spares						-		
Housing	-	-	-	-	-	-		-
Staff Housing						-		
Social Housing						-		
Capital Spares						-		
Biological or Cultivated Assets	-	-	-	-	-	-		-
Biological or Cultivated Assets						-		
Intangible Assets	3 517	16 188	12 451	329	1 011	7 267	6 256	86.1%
Servitudes						-		
Licences and Rights	3 517	16 188	12 451	329	1 011	7 267	6 256	86.1%
Water Rights						-		
Effluent Licenses						-		
Solid Waste Licenses						-		
Computer Software and Applications	3 517	16 188	12 451	329	1 011	7 267	6 256	86.1%
Load Settlement Software Applications						-		
Unspecified						-		
Computer Equipment	1 520	4 376	2 573	447	950	1 737	787	45.3%
Computer Equipment	1 520	4 376	2 573	447	950	1 737	787	45.3%
Furniture and Office Equipment	530	2 205	1 717	21	219	988	769	77.8%
Furniture and Office Equipment	530	2 205	1 717	21	219	988	769	77.8%
Machinery and Equipment	3 688	49 389	17 513	1 529	4 428	17 181	12 753	74.2%
Machinery and Equipment	3 688	49 389	17 513	1 529	4 428	17 181	12 753	74.2%
Transport Assets	24 031	30 182	20 809	3 574	13 138	12 850	(288)	-2.2%
Transport Assets	24 031	30 182	20 809	3 574	13 138	12 850	(288)	-2.2%
Land	-	-	-	-	-	-		-
Land						-		
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals						-		
Total Repairs and Maintenance Expenditure	1	98 026	229 385	132 022	12 631	56 508	91 236	38.1%

SC 13d: Monthly Budget Statement – Depreciation by asset class

NW403 City Of Matlosana - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M06 December

Description	Ref	2018/19				Budget Year 2019/20				
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		317 726	349 427	349 427	163 063	163 063	174 713	11 651	6.7%	349 427
Roads Infrastructure		100 637	106 475	106 475	50 318	50 318	53 237	2 919	5.5%	106 475
Roads		100 637	106 475	106 475	50 318	50 318	53 237	2 919	5.5%	106 475
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		56 450	60 971	60 971	28 225	28 225	30 485	2 260	7.4%	60 971
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks		56 450	60 971	60 971	28 225	28 225	30 485	2 260	7.4%	60 971
LV Networks		-	-	-	-	-	-	-		-
Capital Spares								-		
Water Supply Infrastructure		100 552	119 269	119 269	54 476	54 476	59 635	5 159	8.7%	119 269
Dams and Weirs		0	-	-	-	-	-	-		-
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works		-	-	-	-	-	-	-		-
Bulk Mains		-	-	-	-	-	-	-		-
Distribution		100 552	119 269	119 269	54 476	54 476	59 635	5 159	8.7%	119 269
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		60 087	62 711	62 711	30 044	30 044	31 356	1 312	4.2%	62 711
Pump Station								-		
Reticulation		60 087	62 711	62 711	30 044	30 044	31 356	1 312	4.2%	62 711
Waste Water Treatment Works		-	-	-	-	-	-	-		-
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites		-	-	-	-	-	-	-		-
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		
Coastal Infrastructure		-	-	-	-	-	-	-		-
Sand Pumps								-		
Piers								-		
Revetments								-		
Promenades								-		
Capital Spares								-		
Information and Communication Infrastructure		-	-	-	-	-	-	-		-
Data Centres								-		
Core Layers								-		
Distribution Layers								-		
Capital Spares								-		

Community Assets		53 178	1 518	1 518	-	-	759	759	100.0%	1 518
Community Facilities		-	-	-	-	-	-	-		-
Halls		-	-	-	-	-	-	-		-
Centres		-	-	-	-	-	-	-		-
Crèches		-	-	-	-	-	-	-		-
Clinics/Care Centres		-	-	-	-	-	-	-		-
Fire/Ambulance Stations		-	-	-	-	-	-	-		-
Testing Stations		-	-	-	-	-	-	-		-
Museums		-	-	-	-	-	-	-		-
Galleries		-	-	-	-	-	-	-		-
Theatres		-	-	-	-	-	-	-		-
Libraries		-	-	-	-	-	-	-		-
Cemeteries/Crematoria		-	-	-	-	-	-	-		-
Police		-	-	-	-	-	-	-		-
Purls		-	-	-	-	-	-	-		-
Public Open Space		-	-	-	-	-	-	-		-
Nature Reserves		-	-	-	-	-	-	-		-
Public Ablution Facilities		-	-	-	-	-	-	-		-
Markets		-	-	-	-	-	-	-		-
Stalls		-	-	-	-	-	-	-		-
Abattoirs		-	-	-	-	-	-	-		-
Airports		-	-	-	-	-	-	-		-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Sport and Recreation Facilities		53 178	1 518	1 518	-	-	759	759	100.0%	1 518
Indoor Facilities		-	-	-	-	-	-	-		-
Outdoor Facilities		53 178	1 518	1 518	-	-	759	759	100.0%	1 518
Capital Spares		-	-	-	-	-	-	-		-
Heritage assets		-	-	-	-	-	-	-		-
Monuments		-	-	-	-	-	-	-		-
Historic Buildings		-	-	-	-	-	-	-		-
Works of Art		-	-	-	-	-	-	-		-
Conservation Areas		-	-	-	-	-	-	-		-
Other Heritage		-	-	-	-	-	-	-		-
Investment properties		-	-	-	-	-	-	-		-
Revenue Generating		-	-	-	-	-	-	-		-
Improved Property		-	-	-	-	-	-	-		-
Unimproved Property		-	-	-	-	-	-	-		-
Non-revenue Generating		-	-	-	-	-	-	-		-
Improved Property		-	-	-	-	-	-	-		-
Unimproved Property		-	-	-	-	-	-	-		-
Other assets		25 875	73 521	73 521	35 327	35 327	36 761	1 434	3.9%	73 521
Operational Buildings		25 875	73 521	73 521	35 327	35 327	36 761	1 434	3.9%	73 521
Municipal Offices		25 875	73 521	73 521	35 327	35 327	36 761	1 434	3.9%	73 521
Pay/Enquiry Points		-	-	-	-	-	-	-		-
Building Plan Offices		-	-	-	-	-	-	-		-
Workshops		-	-	-	-	-	-	-		-
Yards		-	-	-	-	-	-	-		-
Stores		-	-	-	-	-	-	-		-
Laboratories		-	-	-	-	-	-	-		-
Training Centres		-	-	-	-	-	-	-		-
Manufacturing Plant		-	-	-	-	-	-	-		-
Depots		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Staff Housing		-	-	-	-	-	-	-		-
Social Housing		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Biological or Cultivated Assets		-	-	-	-	-	-	-		-
Intangible Assets		-	-	-	-	-	-	-		-
Servitudes		-	-	-	-	-	-	-		-
Licences and Rights		-	-	-	-	-	-	-		-
Water Rights		-	-	-	-	-	-	-		-
Effluent Licenses		-	-	-	-	-	-	-		-
Solid Waste Licenses		-	-	-	-	-	-	-		-
Computer Software and Applications		-	-	-	-	-	-	-		-
Load Settlement Software Applications		-	-	-	-	-	-	-		-
Unspecified		-	-	-	-	-	-	-		-
Computer Equipment		911	2 565	2 565	455	455	1 283	827	64.5%	2 565
Computer Equipment		911	2 565	2 565	455	455	1 283	827	64.5%	2 565
Furniture and Office Equipment		2 294	3 409	3 409	1 147	1 147	1 704	557	32.7%	3 409
Furniture and Office Equipment		2 294	3 409	3 409	1 147	1 147	1 704	557	32.7%	3 409
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment		-	-	-	-	-	-	-		-
Transport Assets		2 832	3 706	3 706	1 416	1 416	1 853	437	23.6%	3 706
Transport Assets		2 832	3 706	3 706	1 416	1 416	1 853	437	23.6%	3 706
Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Total Depreciation	1	402 816	434 145	434 145	201 408	201 408	217 073	15 665	7.2%	434 145

SC 13e: Monthly Budget Statement – Expenditure on upgrading of existing assets by assets class

NW403 City Of Matlosana - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		14 783	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads								-		
Road Structures								-		
Road Furniture								-		
Capital Spares								-		
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
Electrical Infrastructure		-	-	-	-	-	-	-		-
Power Plants								-		
HV Substations								-		
HV Switching Station								-		
HV Transmission Conductors								-		
MV Substations								-		
MV Switching Stations								-		
MV Networks								-		
LV Networks								-		
Capital Spares								-		
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Dams and Weirs								-		
Boreholes								-		
Reservoirs								-		
Pump Stations								-		
Water Treatment Works								-		
Bulk Mains								-		
Distribution								-		
Distribution Points								-		
PRV Stations								-		
Capital Spares								-		
Sanitation Infrastructure		14 783	-	-	-	-	-	-		-
Pump Station								-		
Reticulation								-		
Waste Water Treatment Works		14 783	-	-	-	-	-	-		-
Outfall Sewers								-		
Toilet Facilities								-		
Capital Spares								-		
Solid Waste Infrastructure		-	-	-	-	-	-	-		-
Landfill Sites								-		
Waste Transfer Stations								-		
Waste Processing Facilities								-		
Waste Drop-off Points								-		
Waste Separation Facilities								-		
Electricity Generation Facilities								-		
Capital Spares								-		
Rail Infrastructure		-	-	-	-	-	-	-		-
Rail Lines								-		
Rail Structures								-		
Rail Furniture								-		
Drainage Collection								-		
Storm water Conveyance								-		
Attenuation								-		
MV Substations								-		
LV Networks								-		
Capital Spares								-		
Coastal Infrastructure		-	-	-	-	-	-	-		-

Sand Pumps							-		
Piers							-		
Revetments							-		
Promenades							-		
Capital Spares							-		
Information and Communication Infrastructure	-	-	-	-	-	-	-		-
Data Centres							-		
Core Layers							-		
Distribution Layers							-		
Capital Spares							-		
Community Assets	-	11 610	11 610	211	2 826	5 805	2 979	51.3%	11 610
Community Facilities	-	11 610	11 610	211	2 826	5 805	2 979	51.3%	11 610
Halls							-		
Centres							-		
Crèches							-		
Clinics/Care Centres							-		
Fire/Ambulance Stations							-		
Testing Stations							-		
Museums							-		
Galleries							-		
Theatres							-		
Libraries							-		
Cemeteries/Crematoria							-		
Police							-		
Parks							-		
Public Open Space							-		
Nature Reserves							-		
Public Ablution Facilities							-		
Markets	-	11 610	11 610	211	2 826	5 805	2 979	51.3%	11 610
Stalls							-		
Abattoirs							-		
Airports							-		
Taxi Ranks/Bus Terminals							-		
Capital Spares							-		
Sport and Recreation Facilities	-	-	-	-	-	-	-		-
Indoor Facilities							-		
Outdoor Facilities							-		
Capital Spares							-		
Heritage assets	-	-	-	-	-	-	-		-
Monuments							-		
Historic Buildings							-		
Works of Art							-		
Conservation Areas							-		
Other Heritage							-		
Investment properties	-	-	-	-	-	-	-		-
Revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Non-revenue Generating	-	-	-	-	-	-	-		-
Improved Property							-		
Unimproved Property							-		
Other assets	-	-	-	-	-	-	-		-
Operational Buildings	-	-	-	-	-	-	-		-
Municipal Offices							-		
Pay/Enquiry Points							-		
Building Plan Offices							-		
Workshops							-		
Yards							-		
Stores							-		
Laboratories							-		
Training Centres							-		
Manufacturing Plant							-		
Depots							-		
Capital Spares							-		

Housing	-	-	-	-	-	-	-	-	-	
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets										
Intangible Assets	-	-	-	-	-	-	-	-	-	
Servitudes										
Licences and Rights	-	-	-	-	-	-	-	-	-	
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment	-	-	-	-	-	-	-	-	-	
Computer Equipment										
Furniture and Office Equipment	-	-	-	-	-	-	-	-	-	
Furniture and Office Equipment										
Machinery and Equipment	-	-	-	-	-	-	-	-	-	
Machinery and Equipment										
Transport Assets	-	-	-	-	-	-	-	-	-	
Transport Assets										
Land	-	-	-	-	-	-	-	-	-	
Land										
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on upgrading of existing	1	14 783	11 610	11 610	211	2 826	5 805	2 979	51.3%	11 610

PART 3: OVERVIEW OF THE 2018/19 FINANCIAL YEAR

6. OVERVIEW

6.1 Overview of the audited financial results of the 2018/19 financial year

The City of Matlosana received a qualified audit opinion for the annual financial statements. This must be seen against the backdrop of 12 consecutive disclaimer of opinions from 2002 until 2013, followed by four qualified opinions from 2014 to 2017 and an unqualified opinion for 2018.

The reason for this opinion is due to issues experienced at the Fresh Produce Market. These issues were deemed by the AG to be of concern and therefore they felt compelled to note this in the audit report and noted in their issue raised as follows: "The matter is deemed qualitatively material due to possible irregularities at the market. The matter will be reported in the audit report"

This qualifying item is currently being attended to as discussed with the AG. After the necessary investigations, the disclosure will then again be discussed with them to finalize the matter. Management will also finalize corrective actions regarding internal control and consequence management to ensure that the necessary steps are taken to minimize similar risks.

The 2018/19 period under review is our first period reporting under the mSCOA framework. This new framework was implemented and although it had its challenges, we believe that we succeeded in providing credible financial information as per the new vote structure. This is also supported by the audit opinion.

During the audit preparation period, we did have hardware failure on the server as well as a separate incident where the offices was flooded due to a burst pipe. These issues delayed our preparation process and we therefore subsequently informed the stakeholders that we would only submit the AFS on 16/09/2019. The server was successfully rebuilt and we kept to our new deadline.

We have managed this with the available resources, the municipality had a dedicated team that put in a lot of hard work, and effort into delivering a set of AFS that is credible. The MM also took great responsibility in making sure that all departments attended the regular audit readiness and audit steering committee meetings to ensure that the best possible audit outcome could be achieved.

As always, it is important for the municipality to have a mutual benefitting relationship with the Auditor-General. This year we again had a good working relationship with the AG and we believe we have used all our available resources to address their requests and findings in a timeous manner.

Other issues raised by the Auditor-General as matters of emphasis has been analysed to establish its root causes and to come up with corrective action plans. Determined correctives are both short and medium term in nature. Increased effort will ensure that the intended objectives are achieved through regular and continuous progress reporting mechanisms.

It is the opinion of management that an unqualified audit opinion for 2019/20 is attainable with the continued support of all management and staff.

6.2 Comments on the financial ratio 2018/19

The liquidity ratio is still unfavourable and is a continuation of the previous period's movements. The low liquidity ratio does require a major improvement in the bottom line as reflected on the statement of financial performance to rectify and bring the ratio in line with the norm. The recovery is dependent on the budget constraints and the higher debtors' impairment realised.

A high cost coverage ratio is necessary in a highly fluctuating income environment as it indicates the ability to cover monthly fixed expenditure costs if there is a sudden loss of income. The higher ratio is reflective of the higher cash held at year end than in the previous year.

The total outstanding services debtors' ratio remains unfavourable in the last period and it can be attributed to the low collection rate. Bad debts should also be written off to keep the ratio comparable between years.

The debt coverage ratio has improved due to more income billed while at the same time there were no new liabilities that needed financing. A large portion of the liabilities were also closed during the year.

Of the 3% movement in creditor's efficiency a half percentage point is attributable to cash in bank that is earmarked for creditors. The municipality must work towards a cash positive budget to ensure that creditors can be serviced.

The low reliance on capital funding is reflected in the ratio of capital charges to operational expenditure.

The ratio of employee cost to revenue is relatively constant and falls in the ranges that are experienced in the local government sector.

The low ratio of repair and maintenance remains a concern as it is lower than what is expected of a municipality. It must be noted that the salary cost of repair and maintenance is not included and will increase the percentage if included.

Management must implement revenue enhancement and recovery strategies while ensuring that other non-essential costs are reduced and managed to enable the municipality to recover and improve the ratios and improve service delivery.

PART 4: PERFORMANCE ASSESSMENT

7. Status of service delivery performance against indicators and targets set

The Executive Mayor approved the SDBIP, which include the municipality's key performance indicators for 2019/20, in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act (MFMA), on 25 June 2019 (EM 7/2019).

In order to comply with MFMA Section 72, the Municipal Budget and Reporting Regulations, 2008 (Regulation 33-35) and MFMA Circular 13, the Performance Management Unit conducted mid-year SDBIP assessments by conducting workshops with the directorates from 13 - 21 January 2020.

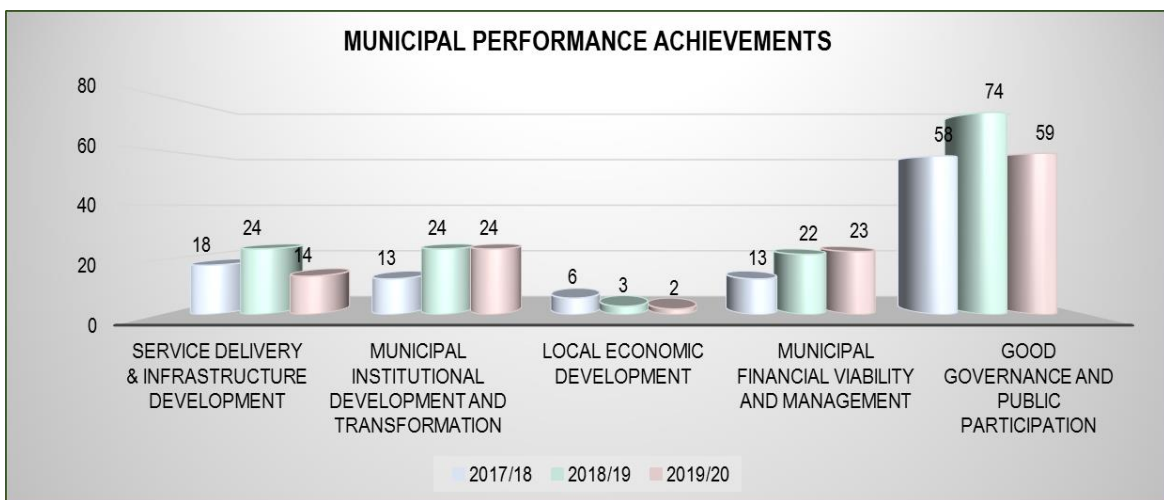
Focus during these assessment sessions were placed on the following:

- ↳ Submission dates and flow of information
- ↳ Adjustment of budgets
- ↳ Adjustment of targets
- ↳ Well defined indicators and targets
- ↳ Vote numbers
- ↳ Internal Audit findings
- ↳ AG outcomes on the 2018/19 Performance Audit

Detailed below is the achievements for the first half of the financial year ending 31 December 2019, which measures the overall performance for the municipality per Key Performance Area as well as per individual directorates.

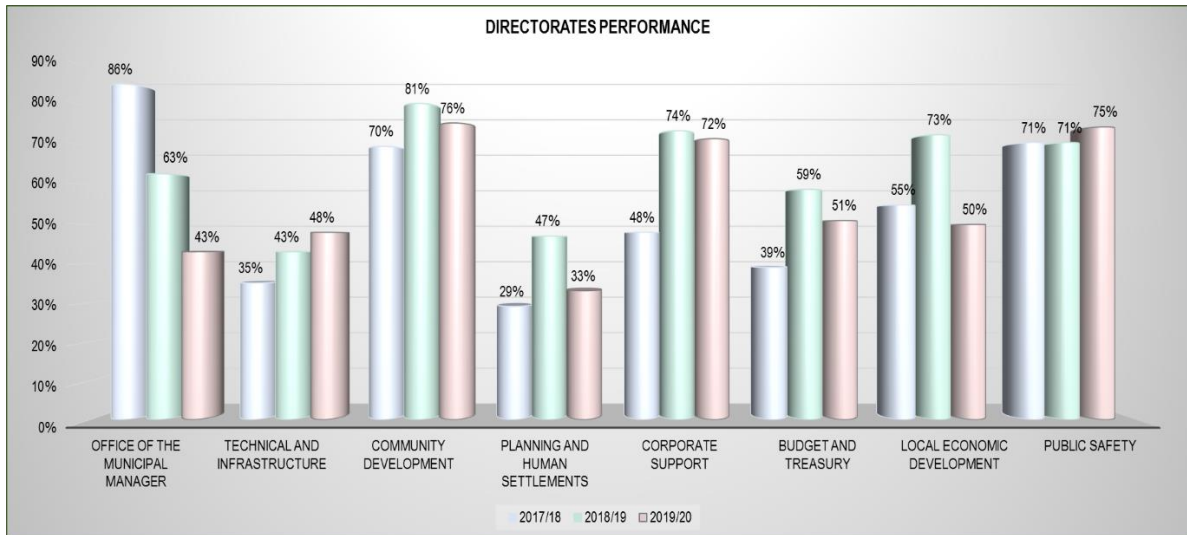
Performance by Government's 5 Key Performance Areas:

KEY PERFORMANCE AREAS	NUMBER OF APPLICABLE KPI's	NUMBER ACHIEVED	% ACHIEVED
Service Delivery & Infrastructure Development	642	14	33%
Municipal Institutional Development and Transformation	28	24	86%
Local Economic Development	5	2	40%
Municipal Financial Viability and Management	40	23	58%
Good Governance and Public Participation	105	59	56%
Total	220	122	55%



Performance by the various directorates

DIRECTORATES	NUMBER OF KPI'S APPLICABLE TO 1 ST AND 2 ND QUARTER	NUMBER OF KPI'S ACHIEVED	NUMBER OF KPI'S NOT ACHIEVED	% ACHIEVEMENT
Office of the Municipal Manager	23	10	13	43%
Technical and Infrastructure	46	22	24	48%
Community Development	21	16	5	76%
Planning and Human Settlements	18	6	12	33%
Corporate Support	29	21	8	72%
Budget and Treasury	43	22	21	51%
Local Economic Development	20	10	10	50%
Public Safety	20	15	5	75%
Overall Performance	220	122	98	55%



The municipality met 55% out of the applicable 220 KPI's for the period 1 July 2019 to 31 December 2019, while 34% of the KPI targets were not achieved at 31 December 2019.

8. Comments on the Auditor-General's Opinion - 2018/19

Qualified

The Auditor-General identified material misstatements in the annual performance report submitted for auditing. These material misstatements were on the reported performance information of KPA 1: Basic service delivery and infrastructure development.

Management was granted to correct some of the misstatements. The following reported material findings on the usefulness of the reported performance information lead to a qualification on the audited performance report for the first time in five years.

The following material findings in respect of the usefulness of the selected performance areas are made:

The planned targets for the following indicators were not specific in clearly identifying the nature, required level of performance, and were not measurable:

Indicator	Target
Percentage of households with access to basic level of refuse removal - Rural settlement	0% of Households with access to basic level of refuse removal by June 2019 - Rural Settlement (Unproclaim land)
Number of new Sports Complex in Khuma constructed	Constructing a Guard House, perimeter fence, sport / athletic track field layer works and storm-water drainage at the Khuma Sports Complex according to the implementation plan by June 2019: R3 403 187

The following performance indicators were not well-defined as they do not have clear unambiguous definitions to ensure that data is collected consistently:

Indicator	Target
Number of Jouberton / Alabama Precinct Bulk Services (2Mf pressure tower, switching station and cables) constructed	Installation of 6 km 11 KV underground electrical cable from the Manzilpark (1) substation to the precinct electrical switching substation in Jouberton Supply and laying of 765m of 355mm diameter uPVC pipe and construction lift shafts 1 - 14 of one 2 Mf pressure tower (new bulk service) for the proposed Jouberton / Alabama precinct development (wards 3, 4, 5 & 37) by June 2019: R52 726 879
Number of Jouberton / Alabama precinct internal services infrastructure plans developed	Construction of 4 internal services infrastructure plans (1,85 km internal services - roads and storm-water drainage, water reticulation, sewer network and street lighting) for the proposed Jouberton / Alabama precinct development by June 2019: R4 272 372

Proposed changes to the SDBIP's Key Performance Indicators and Targets, were finding were raised by the Auditor-General is in the process of review and will be changed with the 2019/20 Mid-Term Budget and Performance Assessment.

Management is of the opinion that an unqualified/clean audit on predetermined objectives is possible for 2019/2020 financial year with the continued support of all staff.

9. Proposed adjustments

After careful assessment, it is suggested that the following Key Performance Indicators be adjusted accordingly on the approved 2019/20 Service Delivery Budget and Implementation Plan.

KPI'S to be adjusted on the 2019/20 SDBIP are summarized in the following table:

CURRENT APPROVED KEY PERFORMANCE INDICATORS 2019/20 SDBIP

PROJECTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATE: TECHNICAL AND INFRASTRUCTURE					
SECTION: PMU					
PMU1	45106446020 MGC76ZZWM	Improving the water supply from Midvaal end point to Jouberton and Alabama by constructing 1,586 km of 800mm diameter oPVC pipeline and constructing 0,227 km of 630mm diameter oPVC pipeline and 4 air valve chambers, 1 Control Valve Chamber and 1 Connection box chamber (Phase 1B) (Wards 4, 5, 6) by June 2020 R22 393 704	Due to budget constraints the scope had to be reduced. Annual, 3 rd & 4 th quarter targets to be amended accordingly.	<i>Improving the water supply from Midvaal end point to Jouberton and Alabama (Phase 1B) (Wards 4, 5 & 6) by constructing 0,673 km of 800mm Ø oPVC pipeline and constructing 1 valve chamber, installing 1 air valve and 2 connection boxes by June 2020</i> <u>3rd Q:</u> Project completed. R22 393 704 <u>4th Q:</u> R22 393 704	N/A
PMU2	45106446020 MGC37ZZWM	Improving the water supply from Midvaal end point to Jouberton and Alabama by constructing 2 km of 800mm diameter oPVC pipeline for water supply (Phase 1B) (Wards 4, 5, 6) by December 2019 R18 000 000	Due to budget constraints, the scope had to be reduced. Annual, 3 rd & 4 th quarter targets to be amended accordingly.	<i>Constructing 0,673 km of 800mm Ø oPVC pipeline; 1 valve chamber and 2 connection box for water supply from Midvaal end point to Jouberton and Alabama (Phase 1A / B) (Wards 4,5,6) by June 2020</i> <u>3rd Q:</u> Excavation, laying and backfilling of 0,055 km of 800 mm Ø oPVC pipe and Laying of 0,120 km 800mm Ø steel pipe. Construct 1 valve chamber and 1 connection box. Pressure Testing and commissioning. Project completed. <u>4th Q:</u> Final payments. R18 000 000	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU3	45106446020 MGC75ZZWM	Improving the bulk water supply in Alabama / Manzilpark with a water tightness testing of one bulk water 2 Ml pressure tower (Phase 3) (Wards 3, 4, 5 & 8) by December 2019 R8 000 000	Poor performance of the contractor. Annual, 3 rd & 4 th quarter targets to be amended accordingly.	Improving the bulk water supply in Alabama / Manzilpark with a water tightness testing of one bulk water 2 Ml pressure tower (Phase 3) (Wards 3, 4, 5 & 8) by June 2020 <u>3rd Q:</u> Complete pipe work and valve chambers. <u>4th Q:</u> Water tightness testing. Final payments. Project completed R18 000 000	N/A
PMU4	75156449420 MGC33ZZWM	Upgrading 2 pump-stations with replacing 4 existing centrifugal pumps, 2 existing screens and conveyors as well as all pipework and the installation of 2 inline macerators, electrical wiring and control panels by June 2020 R2 318 900	The project was planned for design and now is ready for construction and funds from non-performing projects will be utilized on approval. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	Upgrading 2 pump-stations (Kanana Ext 11 and Circle pump-station) in Kanana (Phase 1)(Ward 27) with replacing 4 existing centrifugal pumps and associated 4 motors, 2 existing screens and conveyors as well as all pipework and the installation of 2 inline macerators, electrical wiring and control panels by June 2020 <u>3rd Q:</u> Procurement of the contractor. Site establishment and procurement of materials. <u>4th Q:</u> Replacing pipework in 2 pump-stations. Replacing 4 existing centrifugal pumps. Replacing of 2 existing screens and conveyors. Installing 2 inline macerators. Electrical wiring and installation of control panels. R2 318 900	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU5	75156449420 MGC35ZZWM	Upgrading the sewage pump-line in Kanana Ext 11 (Ward 27) by constructing 1. 40 km of sewer pump-line consisting of 250 mm diameter uPVC pipe, 1 new isolating valve chamber, 1 new outlet chamber and installing 3 air valves by June 2020 R1 475 057	The project was planned for design and now is ready for construction and funds from non-performing projects will be utilized on approval. Scope to be amended. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	<i>Upgrading the sewage pump line in Kanana Ext 11 (Ward 27) by constructing 0.7 km of sewer pump line consisting of 355 mm Ø uPVC pipe and installing 3 air valves by June 2020</i> <i>3rd Q: Procurement of the contractor. Site establishment and procurement of materials.</i> <i>4th Q: Construct 0.7 km of sewer pump line consisting of 355 mm Ø uPVC pipe. Installation of 3 air valves. R1 475 057</i>	N/A
PMU6	40256472420 MGC23ZZWM	Constructing 2.4km taxi route and storm-water drainage in Tigane (Wards 1 -2)(Phase 9) at Lephoi, Pudi, Kwena, Nku, Kgomo, Malcom X, More, Mahatma Gandhi, Helen Josph, Oupa Matlhoko and Nyakallong Streets by June 2020 R15 837 356	The roads has been designed to carry the storm-water. The wording "Storm-water drainage" to be removed. Annual target to be amended accordingly.	<i>Constructing 3.497 km taxi route in Tigane (Wards 1 -2)(Phase 9) at Lephoi, Pudi, Kwena, Nku, Kgomo, Malcom X, More, Mahatma Gandhi, Helen Josph, Oupa Matlhoko and Nyakallong Solomon Mahlangu Streets by June 2020</i> R15 837 356	N/A
PMU11	40256472420 NDC38ZZ32	Providing internal infrastructure services for the proposed Jouberton / Alabama precinct development (Ward 37) by constructing 3 internal infrastructure services (2,1 km road network. 1.52 km of 160 mm diameter water reticulation, 0.16 km of 160mm diameter sewer pipe by June 2020 R12 874 379	Due to the suspension of works as the result of alleged force majeure events (community unrest) and the poor performance of the contractor the planned target will not be achieved and need to be adjusted. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Improving the internal infrastructure services for the proposed Jouberton / Alabama precinct development (Ward 37) by constructing 1.53 km road network and relocating 0.680km of 500mm Ø existing water pipe by June 2020</i> <i>3rd Q: Relocating 0.680km of 500mm Ø existing water pipe.</i> <i>4th Q: Construction of 1,53 km road network. R12 874 379</i>	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU7	40256472420 MGC21ZZWM 40256472422 0MGC77ZZW M	Laying of 2.93 km paving bricks with kerbs (1.75 km of Lebaleng road and 1.18 km of Mpiseka road) in Jouberton Ext 24 (Phase 8)(Ward 12) by June 2020 R7 000 000 R1 600 000 (RO)	Poor performance of the contractor. The storm-water drainage was not completed during the previous financial year. To be included in the current project. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	<i>Laying of 2,914 km paving bricks with kerbs (1.745 km of Lebaleng road and 1,169 km of Mpisekhaya road); installing 0,229 km of sub surface storm-water drainage (0,401 km on Lebaleng road and 0,828 km on Mpisekhaya road) and installing road furniture and markings in Jouberton Ext 24 (Phase 8) (Ward 12) by June 2020</i> <i>3rd Q: Laying of paving bricks with kerbs (1 km on Lebaleng road and 0,235 km on Mpisekhaya street.) and installation of sub surface storm-water drainage (0,174 km on Lebaleng road and 0,258 km on Mpisekhaya road).</i> <i>4th Q: Laying of paving bricks with kerbs (0,745 km on Lebaleng road and 0,824 km on Mpisekhaya street.) and installation of road furniture and markings.</i> <i>Project completed. R7 000 000</i>	N/A
PMU15	55106433020 MGC79ZZWM	Replacing of 5 obsolete high mast lights by erecting steel structures and installing new mast lights and electrical reticulation in Khuma (Wards 31, 34 & 39) (Phase 1) by December 2019 R1 433 875	Although the project is completed, the final payment is still outstanding. The achieved date of KPI to be moved to March 2020. Annual and 3 rd quarter targets to be amended accordingly.	<i>Replacing 5 obsolete high mast lights in Khuma (Phase 1)(Wards 31, 34 and 39) by March 2020</i> <i>3rd Q: Final payments done. Project completed</i> <i>R1 400 000</i>	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU8	30206473520 MGC19ZZ09	Constructing a sport/athletic track field and internal services at the Khuma Sports Complex in Khuma Extension 9 (Ward 31) (Phase 1) according to the technical scoping report by June 2020 R15 000 000	Late appointment of the Contractor and budget limitations, which resulted in scope and cost negotiations that delayed the implementation. The 3 rd & 4 th quarter targets to be amended accordingly.	<i>Constructing a sport/athletic track field and internal services at the Khuma Sports Complex in Khuma Extension 9 (Ward 31) (Phase 1) according to the technical scoping report by June 2020</i> <u>3rd Q:</u> Installation of 0.305 km of storm-water drainage, 0.880km of water reticulation, 400m of sewer reticulation (internal services), erecting 590m perimeter fence and relocation of 0.220km of 300mm Ø sewer line <u>4th Q:</u> Construction of 1 guard house and the layer works of 1 sports field completed R15 000 000	N/A
PMU20	50052261200 DMRCZZWM	Retrofitting 456 conventional street lights with LED lights in Klerksdorp (Phase 1)(Wards 16, 17 and 19) by June 2020 R3 000 000	Late appointment of the contractor. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	Retrofitting 456 conventional street lights with LED lights in Klerksdorp (Phase 1)(Wards 16, 17 and 19) by June 2020 <u>3rd Q:</u> 456 Conventional street lights replaced with LED lights <u>4th Q:</u> Project completed. R3 000 000	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU9	80056473520 MGC47ZZWM	Extending the existing Fresh Produce Market (Phase 1) according to the technical scoping report by June 2020 R11 609 533	Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Extending the existing Fresh Produce Market by installing 2 cladding and shutter doors, constructing 1 ablutions facility, 1 storage unit, 1 cold room and 1 offloading platform (according to the technical scoping report) by June 2020</i> <u>3rd Q:</u> Install 2 cladding and shutter doors. Roof sheeting replaced. 1 Ablution facility and 1 storage unit built on eastern side. <u>4th Q:</u> 1 Cold room built on western side, Water, sewer and electrical connections done. 1 Off-loading platform completed	N/A
PMU14	40256472420 NDC12ZZ32	Constructing a new taxi rank with facilities in Jouberton Ext 19 (Ward 37) according to the technical scope report by June 2020 R12 874 379	Delays in procurement process of the Contractor. The scope of the project had to be amended. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Constructing 1 new taxi rank with facilities in Jouberton Ext 19 (Ward 37) (constructing up to the 2nd layer of the platform, erecting 1.04 km perimeter fence) by June 2020</i> <u>3rd Q:</u> Appointment of the contractor. Site establishment. <u>4th Q:</u> Replacing unsuitable materials and constructing up to the 2 nd layer of the platform. 1.04 km perimeter fence erected	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU13	45106445020 NDC40ZZWM; 55106432420 NDC13ZZWM; 75156449420 NDC46ZZWM	Providing bulk services at the proposed Jouberton / Alabama precinct development (wards 3, 4, 12 & 37) by the installation of 6 km 11 KV underground electrical cable from the Manzilpark substation to the precinct electrical switching substation in Jouberton, upgrading of Jagspruit pump-station and construction lift shafts 8 - 23 of a 2 ML pressure tower (new bulk service) by June 2020 R36 425 278	Due to the suspension of works as the result of alleged force majeure events (community unrest) and the poor performance of the contractor the planned target will not be achieved and need to be adjusted. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Installing and constructing bulk services for the proposed Jouberton / Alabama precinct development (Wards 3, 4, 12 and 37) by installing 6 km of 11 kV underground electrical cable from the Manzilpark substation to the precinct, upgrading 1 pump-station at Jagspruit and lift shafts 8 - 21 of the 2 Ml pressure tower by June 2020</i> <u>3rd Q:</u> Installation of 3km of 11 kV cables. Construction of the foundation of the switching station housing. De-gritting 1 pump and connecting pipe work refurbished. 1 New pista trap constructed. Casting of lift 11 to 17 of a 2 Ml pressure tower. <u>4th Q:</u> Installation of 3km of 11 kV cables. Construction of switching station housing completed. 2 Channel sluice gates refurbished. 1 Waste bin system installed. Casting of lift 18 to 21 of a 2 Ml pressure tower.	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: PMU					
PMU16	55106433020 MGC44ZZWM	Replacing 5 obsolete high mast lights in Khuma Proper (Wards 31, 34 & 39) (Phase 2) by June 2020 R1 920 000	Second quarter target not achieved due to non- response of bidders resulting in project being re advertised. There was not enough scope for replacement of high mast lights and the refurbishment of the existing high mast lights were included. The KPI need therefore to be amended. The annual, 3 rd & 4 th quarter targets to be amended accordingly.	Replacing 5 obsolete high mast lights and refurbishing 3 existing high mast lights in Khuma (Phase 2)(Wards 31, 34 & 39) by June 2020 <u>3rd Q:</u> Appointment of contractor and site establishment. <u>4th Q:</u> Excavation, foundation works, erection of steel structures and energizing completed for 6 obsolete high mast lights (replacement). 2 Existing high mast lights refurbished. Project completed. R1 920 000	N/A
PMU18	55106433020 MGC43ZZWM	Replacing 8 obsolete high mast lights in Kanana (Wards 23 - 27)(Phase 2) by June 2020 R2 560 000	Second quarter target not achieved due to non- response of bidders resulting in project being re advertised. There was not enough scope for replacement of high mast lights and the refurbishment of the existing high mast lights were included. The KPI need therefore to be amended. The annual, 3 rd & 4 th quarter targets to be amended accordingly.	Replacing 2 obsolete high mast lights and refurbishing 6 existing high mast lights in Kanana (Phase 2)(Wards 23 - 27) by June 2020. <u>3rd Q:</u> Appointment of contractor and site establishment. <u>4th Q:</u> Excavation, foundation works, erection of steel structures and energizing completed for 2 obsolete high mast lights (replacement). 6 Existing high mast lights refurbished. Project completed. R2 560 000	N/A
PMU23	55106456020 CFC60ZZWM	Supplying and installing of 35 anti-tampering pillar boxes by March 2020 R2 000 000	Project to be removed due to unavailability of funds.	<u>Removed</u>	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
DIRECTORATER: COMMUNITY DEVELOPMENT					
SECTION: LIBRARY					
LIB1	30152283610 NXP95ZZWM; 30152320602 NXQ30ZZWM; 30152303300 NXMRCZZWM	Improving library services and maintenance at all 12 libraries according to the operational activities on the approved project business plan by June 2020 R216 000	Business Plan has changed to reduce smaller projects and rather focus on value adding projects. The KPI needed to be amended accordingly. The annual target to be amended accordingly.	<i>Improving library services at all 12 libraries with the training of all personnel and the purchasing of furniture and equipment for Klerksdorp library according to the operational activities on the approved project business plan by June 2020 R216 000</i>	N/A

**OPERATIONAL
OFFICE OF THE MUNICIPAL MANAGER**

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: OFFICE OF THE MUNICIPAL MANAGER					
MM3	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
MM4	N/A	Mitigating at least 50% of the office's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
MM5	N/A	Providing the office's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
MM6	N/A	Providing the office's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
MM9	N/A	Implementing at least 90% of all the office's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: OFFICE OF THE MUNICIPAL MANAGER					
MM10	N/A	Conducting 22 (s32) meetings to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by June 2020	Due to administrative and political interference in administration the backlog occurred within the Office of the MM regarding the planned targets of the KPI will not be met. The KPI need therefore to be amended to 4 meetings. The KPI is the directive of MPAC and should be moved back to MPAC to deal with. MFMA sec 32 (2)(a)(b). Annual target to be amended accordingly.	<i>MPAC5 Conducting 6 (s32) meetings to investigate unauthorised, irregular, fruitless and wasteful expenditure of the municipality's performance and financial situation by June 2020</i>	N/A
MM11	N/A	Conducting 12 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by June 2020	The office couldn't stick to the schedule due to AG audit and community unrest that needed the attention of the office. Number of meetings to be reduced to 4 meetings. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Conducting 4 SDBIP meetings between MM and directors (leading to quarterly performance assessments) by June 2020 <u>3rd Q</u>: 1 Meeting conducted <u>4th Q</u>: 1 Meeting conducted</i>	N/A
SECTION: INTERNAL AUDIT					
IA1	N/A	Holding 4 Audit Committee meetings to ensure an effective discharging of responsibilities by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: MPAC					
MPAC1	N/A	Conducting 30 public participation (s 79) meetings to monitor the performance and financial situation in the City of Matlosana by June 2020	Due to political interference and instability in administration the planned targets of the KPI will not be met. The KPI need therefore to be amended to 23 meetings. Annual target to be amended accordingly.	<i>Conducting 23 public participation (s 79) meetings to monitor the performance and financial situation in the City of Matlosana by June 2020</i>	N/A
MPAC2	N/A	Issuing 10 MPAC reports (including progress reports) to council which assess the efficiency and effectiveness of performance and finances achieved by Council by June 2020	Due to political interference and instability in administration the planned targets of the KPI will not be met. The KPI need therefore to be amended to 7 reports. Annual target to be amended accordingly.	<i>Issuing 7 MPAC reports (including progress reports) to council which assess the efficiency and effectiveness of performance and finances achieved by Council by June 2020</i>	N/A

DIRECTORATE TECHNICAL AND INFRASTRUCTURE

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: ROADS					
ROA1	40252283620 PRP98ZZWM	Grading of 200 km roads in the KOSH as per maintenance programme by June 2020 R10 520 000	During the Special Adjustment Budget CC143/2019 dated 05/12/2019 the funding was reduced with R6 520 000. It will not be possible the achieve the target of 200 Km. The kilometres should therefore be reduced to 145 km. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Grading of 125 km roads in the KOSH as per maintenance programme by June 2020 3rd Q: 20 km Graded 4th Q: 21.64 km Graded</i>	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: ROADS					
ROA3	N/A	Cleaning 300 of storm-water catch pits as per maintenance programme in the CoM municipal area by June 2020	It come to the attention of PMS that some catch pits were recleaned / unblocked. It was confrimed by the section that not all cleanings are new cleanings, some are constant re-cleaning and not according to the maintenance programme. It was requested that the KPI be removed to correct the programme for now and the next financial year.	<i>Removed</i>	N/A
SECTION: WATER					
WAT1 WAT3	N/A	Providing at least 99% of households with access to basic level of water by June 2020 - Urban Settlements Providing at least 85% of households with access to basic level of water by June 2020 - Rural Settlements	WAT1 and WAT 3 to be combined to read WAT1, as in terms of section 43 of the Municipal Systems Act, 2000, only the percentage of households with access to basic level of water, sanitation, electricity and solid waste removal are measured and there is no need to split between urban and rural. Percentage to amended to incorporate urban and rural. Annual and 4 th quarter targets to be amended accordingly.	<i>WAT1 Providing at least 96% of households with access to basic level of water by June 2020 4th Q: 96% Nr Hh with access / Nr Hh below minimum level</i>	N/A

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KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: WATER					
WAT2 WAT4	N/A	Eliminating 0 water backlogs according to maintenance budget by June 2020 - Urban Settlements (Squatters on unpromulgated land) Eliminating 0 water backlogs according to maintenance budget by June 2020 - Rural Settlements	Due to the lack of a maintenance budget for backlogs, no backlogs can be eliminated. The target becomes then irrelevant for measuring purposes and should be removed from the SDBIP	<i>Removed</i>	N/A
SECTION: SANITATION					
SAN1 SAN3	N/A	Providing at least 99% of households with access to basic level of sanitation by June 2020 - Urban Settlements Providing at least 75% households with access to basic level of sanitation by June 2020 - Rural Settlements	SAN 1 and SAN 3 to be combined to read SAN1, as in terms of section 43 of the Municipal Systems Act, 2000, only the percentage of households with access to basic level of sanitation are measured and there is no need to split between urban and rural. Percentage to amended to incorporate urban and rural. Annual and 4 th quarter targets to be amended accordingly.	<i>SAN1 Providing at least 93% of households with access to basic level of sanitation by June 2020 4th Q: 93% Nr Hh with access / Nr Hh below minimum level</i>	N/A
SAN2 SAN4	N/A	Eliminating 214 sanitation backlogs according to maintenance budget by June 2020 (bucket eradication) Completion of incomplete toilets - Urban Settlements Eliminating 0 sanitation backlogs according to capital budget by June 2020 - Rural Settlements	Due to the lack of a maintenance budget for backlogs, no backlogs can be eliminated. The target becomes then irrelevant for measuring purposes and should be removed from the SDBIP	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: SANITATION					
SAN5	75152285410 WWP23ZZW 75102320602 WWP27ZZWM	Cleaning 120 km of main / outfall sewers as per program in the CoM municipal area by June 2020 R3 695 576	During the Special Adjustment Budget CC143/2019 dated 05/12/2019 the vote numbers were reduced with R3 261 858. The routine cleaning and the blockages (complaints) to be split. Annual, 3 rd and 4 th quarter targets to be amended accordingly.	<i>Cleaning 27 km of main / outfall sewers as per program in the CoM municipal area by June 2020</i> <i>3rd Q: 7 km of main / outfall sewers cleaned</i> <i>4th Q: 7.813 km of main / outfall sewers cleaned</i>	N/A
SECTION: ELECTRICAL AND MECHANICAL ENGINEERING					
ELE1 ELE 3	N/A	Providing at least 98% of households with access to basic level of electricity by June 2020 - Urban Settlement Providing at least 55% of households with access to basic level of electricity by June 2020 - Rural Settlement	ELE 1 and ELE 3 to be combined to read ELE1, as in terms of section 43 of the Municipal Systems Act, 2000, only the percentage of households with access to basic level of electricity are measured and there is no need to split between urban and rural. Percentage to be amended to incorporate urban and rural. Annual and 4 th quarter targets to be amended accordingly.	<i>ELE1</i> <i>Providing at least 90% of households with access to basic level of water by June 2020</i> <i>4th Q: 90%</i> <i>Nr Hh with access / Nr Hh below minimum level</i>	N/A
ELE 2 ELE 4	N/A	Eliminating 0 electricity backlogs according to capital budget by June 2020 - Urban Settlement Eliminating 0 electricity backlogs according to Eskom plan by June 2020 - Rural Settlement (Jurisdiction of Eskom)	Due to the lack of a maintenance budget for backlogs, no backlogs can be eliminated. The target becomes then irrelevant for measuring purposes and should be removed from the SDBIP	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DTI2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DTI3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DTI4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DTI5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DTI8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: WATER					
WAT7	N/A	Reducing water losses by installing of 8 pressure control valves in Klerksdorp, metering / verifying of 120 possible un-metered municipal consumption points and replacing 2 400 consumer stuck water meters by June 2020	The indicator does not indicate the reduction of water losses from the existing lost to the preferred lost e.g. reducing water losses from 41% to 37%. The percentage losses to be included in the indicator. Annual and 4 th quarter targets to be amended accordingly.	<i>Reducing water losses from 41% to 37% by installing of 2 pressure control valves in Klerksdorp, metering / verifying of 120 possible un-metered municipal consumption points and replacing 2 400 consumer stuck / blocked / too deep / unreadable water meters by June 2020</i> <i>4th Q: Include the % losses in target</i>	N/A
WAT8	N/A	New indicator	The routine water leaks and burst pipes (complaints) are not included.	<i>Resolving at least 75% of all water leaks and burst pipe complaints in the Matlosana area (telephonic, written and verbal) received by June 2020</i> <i>3rd Q: 75% Nr. received / Nr resolved</i> <i>4th Q: 75% Nr. received / Nr resolved</i>	N/A
SECTION: SANITATION					
SAN7	N/A	New indicator	The routine cleaning and the blockages (complaints) to be split.	<i>Resolving at least 85% of all main / outfall sewers blockage complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2020</i> <i>3rd Q: 85% Nr. received / Nr resolved</i> <i>4th Q: 85% Nr. received / Nr resolved</i>	N/A
SECTION: ELECTRICAL AND MECHANICAL ENGINEERING					
ELE11	N/A	Resolving at least 60% of all electricity meter tampering investigations, as received from finance by June 2020	Over-performed in 1 st and 2 nd quarter due to additional resources. Target should be increased to 80%. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Resolving at least 80% of all electricity meter tampering investigations, as received from finance and whistle blowers by June 2020</i> <i>3rd Q: 80% Nr. received / Nr resolved</i> <i>4th Q: 80% Nr. received / Nr resolved</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: ELECTRICAL AND MECHANICAL ENGINEERING					
ELE5	N/A	Eliminating electrical losses by servicing 120 transformers and RMU's in CoM municipal area and carrying out 600 schedule inspection on suspected tempering and illegal connections municipal supplied areas by June 2020	The indicator does not indicate the reduction of electricity losses from the existing lost to the preferred lost e.g. reducing electricity losses from 26% to 22%. The percentage losses to be included in the indicator. The tender for the services of the transformers and RMU's has expired and need to be re-advertised. The mentioned activities should be removed. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Eliminating electrical losses from 26% to 24% by replacing at least 80 faulty conventional meters and carrying out 600 schedule inspection on suspected tempering and illegal connections municipal supplied areas by June 2020</i> <u>3rd Q:</u> Replacing 40 faulting conventional meters and carry out 150 tampering inspections in the CoM are. <u>4th Q:</u> Replacing 40 faulting conventional meters and carry out 150 tampering inspections in the CoM area. 24% electricity losses	N/A
ELE8	N/A	Resolving at least 85% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2020	Due to the constant break down of maintenance vehicles and unavailability of materials in the stores, as well as the reduction of the budget make it impossible to achieve. Target need to be adjusted to 70%. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Resolving at least 70% of all street lights complaints in the Matlosana licensed area (telephonic, written and verbal) received by June 2020</i> <u>3rd Q:</u> 70% Nr. received / Nr resolved <u>4th Q:</u> 70% Nr. received / Nr resolved	N/A
ELE9	N/A	Resolving at least 70% of all high mast lights complaints in the CoM licensed area (telephonic, written and verbal) received by June 2020	Due to the constant break down of maintenance vehicles and unavailability of materials in the stores, as well as the reduction of the budget make it impossible to achieve. Target need to be adjusted to 60%. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Resolving at least 60% of all high mast lights complaints in the CoM licensed area (telephonic, written and verbal) received by June 2020</i> <u>3rd Q:</u> 60% Nr. received / Nr resolved <u>4th Q:</u> 60% Nr. received / Nr resolved	N/A

DIRECTORATE CORPORATE SUPPORT

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 2: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION					
SECTION: LABOUR RELATIONS					
EAP1	N/A	Conducting 4 life skills training session for council employees by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
EAP2	N/A	Conducting / Participating 4 wellness events for council employees by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
SPE2	N/A	Submitting 4 public satisfaction reports to council to identify and evaluate service delivery within the CoM municipal area by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT					
SECTION: OFFICE OF THE EXECUTIVE MAYOR					
EM2	N/A	Awarding 25 matric excellency awards to students in the CoM municipal area to further their studies by March 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: SKILLS DEVELOPMENT					
		All financial figures	To be amended on approval of the Adjustment Budget in February 2019	<i>To be amended on approval of the Adjustment Budget in February 2019</i>	To be determined
SKIL2	2303300000000000	Rand value spent on Skills Development (Training) expenditure for 2019/20	in terms of section 43 of the Municipal Systems Act, 2000, only the percentage of The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
SKIL3	1385330000000000	Income collected from SETA Training Income/Rec for 2019/20 by June 2020	Council is not collecting income from SETA, it is a re-embursment from SETA. The KPI should be corrected accordingly. Annual target to be amended accordingly.	<i>Receiving R528 000 as a mandatory grant from SETA Training Income/Rec for 2019/20 by June 2020</i>	N/A
SECTION: ADMINISTRATION					
ADM4	60051401090 PRZZZZZHO	Collecting R398 066 R2 195 619 on rental income from council halls by June 2020	R2 195 619 - Incorrect budget from Finance (Typo) - To be corrected during Adjustment Budget	<i>To be updated on approval of the Adjustment Budget</i>	To be determined

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DCS2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCS3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCS4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCS5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCS8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: ADMINISTRATION					
ADM1	N/A	Conducting 60 (sec.80) committees meetings (Portfolio Meetings) by June 2020	Portfolio meetings were postponed / cancelled during July, only 3 materialised during August 2018.. The projected target will not be achieved and should the amount be decreased to 55 portfolio meetings. Annual target to be amended accordingly.	<i>Conducting 55 (sec.80) committees meetings (Portfolio Meetings) by June 2020</i>	N/A
ADM2	N/A	Conducting 11 Mayoral Committee meetings (special meetings included) by June 2020	Special Mayoral Committee meetings are arranged on request of the Ex Mayor as and when a need arises. The projected target is already over-achieved and need to be increased to 15 meetings. Annual target to be amended accordingly.	<i>Conducting 15 Mayoral Committee meetings (special meetings included) by June 2020</i>	N/A
ADM3	N/A	Conducting 11 Council meetings (special meetings included) by June 2020	Special Council meetings are arranged at request of the Speaker as and when a need arises. The projected target is already over-achieved and need to be increased to 15 meetings. Annual target to be amended accordingly.	<i>Conducting 15 Council meetings (special meetings included) by June 2020</i>	N/A
SECTION: ICT					
ICT1	N/A	Resolving 98.5% of all IT queries received within 10 working days by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: POLITICAL OFFICE					
EM2	N/A	Awarding 25 matric excellency awards to students in the CoM municipal area to further their studies by March 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
SPE1	N/A	Submitting 4 Community Based Planning (CBP) activities reports to Council by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
WHI1	N/A	Conducting / facilitating 2 RHR (Reconciliation, Healing and Renewal) workshops and 4 community events (as per programme) in the CoM municipal area by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

DIRECTORATE BUDGET AND TREASURY

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
ALL		All financial figures	If any financial information change during the Adjustment Budget, it should be amended on the SDBIP accordingly	<i>To be amended on approval of the Adjustment Budget in February 2020</i>	To be determined
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: REVENUE MANAGEMENT					
REV8	N/A	Approving at least 8 500 households with free basic alternative energy (indigents) by June 2020	More unemployed indigent without basic services registered. KPI need to be adjusted to 9 600 in accommodate more possible indigents. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Approving at least 9 600 households with free basic alternative energy (indigents) by June 2020</i> <u>3rd Q:</u> 9 300 <u>4th Q:</u> 9 600	N/A
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: BUDGET AND TREASURY					
RM2	N/A	Updating at least 95% of the existing valuation roll with supplementary entries (categories and tariffs) by June 2020	The baseline for the KPI was 100%, as well as the past 2 quarters performance were 100%. The KPI should therefore also be increased to 100%. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Updating at least 100% of the existing valuation roll with supplementary entries (categories and tariffs) by June 2020</i> <u>3rd Q:</u> 100% <i>No received / No updated</i> <u>4th Q:</u> 100% <i>No received / No updated</i>	To be determined

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
CFO2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
CFO3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
CFO 4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
CFO5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
CFO8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

DIRECTORATE COMMUNITY DEVELOPMENT

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 1: SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT					
SECTION: SANITATION					
REF1 REF 3	N/A	<p>Providing at least 97% of households with access to basic level of refuse removal by June 2020 - Urban area</p> <p>Providing 0% of households with access to basic level of refuse removal by June 2020 - Rural area (Unproclaim land)</p>	REF1 and REF3 to be combined to read REF1, as in terms of section 43 of the Municipal Systems Act, 2000, only the percentage of households with access to basic level of refuse removal are measured and there is no need to split between urban and rural. Percentage to amended to incorporate urban and rural. Annual and 4 th quarter targets to be amended accordingly.	<p><i>REF1</i> <i>Providing at least 85% of households with access to basic level of sanitation by June 2020</i> <i>4th Q: 85%</i> <i>Nr Hh with access / Nr Hh below minimum level</i></p>	N/A
REF2 REF4	N/A	<p>Eliminating 0 refuse removal backlogs according to maintenance budget by June 2020- Urban area</p> <p>Eliminating 0 refuse removal backlogs according to maintenance budget by June 2020 - Rural area (Unproclaim land)</p>	Due to the lack of a maintenance budget for backlogs, no backlogs can be eliminated. The target becomes then irrelevant for measuring purposes and should be removed from the SDBIP	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DCD2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCD3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCD4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCD5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DCD8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: SPORT AND RECREATION					
SPO3	30202280610 PRQ47ZZWM & 30202281220 PRQ47ZZWM	Co-ordinating 8 sport events in collaboration with sport clubs, federations and non-governmental organisations to ensure the promotion of sport in the CoM municipal area by June 2020 R439 872	During the Special Adjustment Budget CC143/2019 dated 05/12/2019 the budget was reduced from R439 872 to R164 904. The target will not be achieved with the available money and need to be amended. Annual, 3 rd and 4 th quarter targets need to be amended accordingly.	<i>Co-ordinating 4 sport events in collaboration with sport clubs, federations and non-governmental organisations to ensure the promotion of sport in the CoM municipal area by June 2020</i> <u>3rd Q:</u> 1 Event co-ordinated R123 678 <u>4th Q:</u> 1 Event co-ordinated R164 904	N/A
SECTION: MUSEUM					
MUS2		Presenting / facilitating at least 24 lifelong skills development programs to adults and youth to empower them to develop entrepreneurial and life skills by June 2020	Due to a staff shortage that will occur in the 3 rd quarter the KPI will not be reached and should be reduced to 19 lifelong skills development programs. Annual, 3 rd and 4 th quarter targets need to be amended accordingly.	<i>Presenting / facilitating at least 19 lifelong skills development programs to adults and youth to empower them to develop entrepreneurial and life skills by June 2020</i> <u>3rd Q:</u> 4 Programmes presented / facilitated <u>4th Q:</u> 4 Programmes presented / facilitated	
SECTION: LIBRARY					
LIB3	N/A	Presenting 275 awareness programmes and events at libraries and other venues in the CoM municipal area by June 2020	There was a high need for library awareness programmes across all wards in the CoM municipal area. Projected target is already over-achieved and should be increased to 290 programmes to accommodate this over-achievement. Annual target to be amended accordingly.	<i>Presenting 290 awareness programmes at schools and other venues in the KOSH area by June 2019</i> <u>3rd Q:</u> 90 Programmes / events presented <u>4th Q:</u> 76 Programmes / events presented	N/A

DIRECTORATE LOCAL ECONOMIC DEVELOPMENT

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 3: LOCAL ECONOMIC DEVELOPMENT					
SECTION: LOCAL ECONOMIC DEVELOPMENT					
LED10 LED11	N/A	<p>Creating 800 permanent / sustainable jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2020- Urban Area</p> <p>Creating 30 permanent / sustainable jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2020 - Rural Area</p>	<p>LED10 and LED11 to be combined, as in terms of section 43 of the Municipal Systems Act, 2000, only the number of jobs created through the municipality's local economic development initiatives including capital projects are requested and there is no need to split between urban and rural.</p> <p>It has further come to the attention of PMS that the section is including projects that is not through the municipality's local economic development initiatives.</p> <p>The KPI needed to be amended to correct the incorrect reporting, as well as the urban and rural areas.</p> <p>Annual, 3rd and 4th quarter targets need to be amended accordingly.</p>	<p><i>LED10</i> <i>Creating 250 permanent / sustainable jobs which exceed 3 months through the Municipality's local economic development initiatives including capital projects by June 2020</i> <i>3rd Q: 100 jobs created</i> <i>4th Q: 100 jobs created</i></p>	N/A
LED12	85152281220 PRP22ZZWM	Establishing / resuscitating 4 functional cooperatives and 16 SMME's in the Matlosana area by June 2020	During the Adjustment Budget CC123/2019 dated 11/11/2019 the budget was reduced to R0 and the KPI cannot be achieved and need to be reduced accordingly. <i>Annual and 3rd & 4th quarter targets to be amended accordingly</i>	<p><i>Establishing / resuscitating 2 functional cooperative and 2 SMME's in the Matlosana area by June 2020</i> <i>3rd Q: 1 Cooperative and 1 SMME</i> <i>Establishing / resuscitating</i> <i>4th Q: 1 Cooperative and 1 SMME</i> <i>Establishing / resuscitating</i></p>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: FRESH PRODUCE MARKET					
FPM		All financial figures		<i>To be amended on approval of the Adjustment Budget in February 2019</i>	To be determined
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
LED2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
LED3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
LED4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP.	<i>Removed</i>	N/A
LED5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
LED8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

DIRECTORATE PUBLIC SAFETY

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: LICENSING					
ALL		All financial figures		<i>To be amended on approval of the Adjustment Budget in February 2020</i>	To be determined
LIS1	10151482040L PZZZZZW	Collecting R5 600 000 revenue from driver's licenses (excluding Prodiba fees) by June 2020	The KPI is over-performing due to the under budget of Finance. The amount should be increased to R6 500 000 during the Adjustment Budget. Annual, 3 rd and 4 th quarter targets to be adjusted accordingly.	R <i>3rd Q: To be determined</i> <i>4th Q: To be determined</i>	To be determined
LIS2	10151380620 ORZZZZZW	Collecting R5 000 000 R1 000 000 commission from Vehicle Registration and Licensing / renewals which is 20% on all vehicle income, minus 14% VAT by June 2020	The KPI is over-performing due to the under budget of Finance. The amount should be increased to R12 000 000 during the Adjustment Budget. Annual, 3 rd and 4 th quarter targets to be adjusted accordingly.	R <i>3rd Q: To be determined</i> <i>4th Q: To be determined</i>	To be determined
LIS3	10151400890 RFZZZZZW	Collecting R460 000 from Motor Vehicle Testing by June 2020	The KPI is over-performing due to the under budget of Finance. The amount should be increased to R550 000 during the Adjustment Budget. Annual, 3 rd and 4 th quarter targets to be adjusted accordingly.	R <i>3rd Q: To be determined</i> <i>4th Q: To be determined</i>	To be determined
LIS4	10151060110L PZZZZZW; 10151400880 RFZZZZZW	Collecting R70 000 revenue from businesses, hawkers and stands by June 2020	The KPI is over-performing due to the under budget of Finance. The amount should be increased to R280 000 during the Adjustment Budget. Annual, 3 rd and 4 th quarter targets to be adjusted accordingly.	R <i>3rd Q: To be determined</i> <i>4th Q: To be determined</i>	To be determined

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KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: TRAFFIC					
TRA3	10201040100F NZZZZZWM	Collecting R1 000 000 revenue from traffic fines by June 2020	During the compilation of the budget, the incorrect amount was allocated to TRA3. The amount of TRA4 was allocated to TRA3 and visa versa visa. Finance was requested directly after the approval of the budget to correct, without success. The amounts should be corrected accordingly during the AB	To be corrected on approval of the Adjustment Budget	To be determined
TRA4	10201040080F NZZZZZWM	Collecting R621 755 revenue from warrant of arrests by June 2020			
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DPS2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	Removed	N/A
DPS3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	Removed	N/A
DPS4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	Removed	N/A
DPS5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	Removed	N/A

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
DPS8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

DIRECTORATE PLANNING AND HUMAN SETTLEMENTS

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 4: MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT					
SECTION: TOWN-PLANNING AND BUILDING SURVEY					
ALL		All financial figures		<i>To be amended on approval of the Adjustment Budget in February 2020</i>	To be determined
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DPHS2	N/A	Implementing 87% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2020	The indicator is not service delivery orientated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DPHS3	N/A	Mitigating 50% of the directorate's identified high / maximum / extreme risks by implementing corrective measures by June 2020	Due to the financial position of Council, almost all the identified high / maximum / extreme risks are linked to money and cannot be mitigated. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A

ITEM NR.	IDP & BUDGET LINKAGE / PROJECT ID.	OBJECTIVE / KEY PERFORMANCE INDICATORS (KPI) WITH ANNUAL TARGET	REASON AND SUGGESTIONS FOR ADJUSTMENT	ADJUSTED ANNUAL AND / OR QUARTERLY TARGET	ADJUSTED AMOUNT
KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: DIRECTOR					
DPHS4	N/A	Providing the directorate's 2018/19 Annual Report input before the draft annual report is tabled by October 2019	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DPHS5	N/A	Providing the directorate's IDP inputs before the 2020/21 IDP is tabled by 30 May 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
DPHS8	N/A	Implementing 90% of all directorate's Audit Committee resolutions by June 2020	The indicator is not service delivery orientated and has no budget. The KPI can therefore be removed from the SDBIP and will only be reported in the Annual Report.	<i>Removed</i>	N/A
SECTION: HOUSING					
HOU3	N/A	Resolving 50% of all housing disputes in the Matlosana area by June 2020	Awaiting Council Resolution for implementation of the ruling of the dispute committee. The KPI will not achieve the target and need to be reduced. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Resolving 35% of all housing disputes in the Matlosana area by June 2020</i> <i>3rd Q: 35%</i> <i>Nr received / Nr resolved</i> <i>4th Q: 35%</i> <i>Nr received / Nr resolved</i>	N/A

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KEY PERFORMANCE AREA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION					
SECTION: TOWN-PLANNING AND BUILDING SURVEY					
BS1	N/A	Resolving at least 50% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM municipal area by June 2020	After the issuing of a notice, the home owner has 60 days to comply with the notice. Some inspections will not be resolved in a quarter. The KPI need to be amended accordingly. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Resolving at least 35% of conducted building inspections to monitor and enforce compliance with the building regulations and standards across the CoM municipal area by June 2020</i> <i>3rd Q: 35% Nr received / Nr resolved</i> <i>4th Q: 35% Nr received / Nr resolved</i>	N/A
BS3	N/A	Ensuring that least 80% of all building inspection bookings are attended to by June 2020	The current achievement is 100%. The KPI needed to be amended accordingly. Annual and 3 rd & 4 th quarter targets to be amended accordingly.	<i>Ensuring that least 100% of all building inspection bookings are attended to by June 2020</i> <i>3rd Q: 100%</i> <i>Nr received / Nr resolved</i> <i>4th Q: 100%</i> <i>Nr received / Nr resolved</i>	N/A

GENERAL

That all objectives, KPI's and annual targets which do not comply with the AG's recommendations and/or "smart" principle, be corrected

