ANNUAL BUDGET OF

CITY OF MATLOSANA MUNICIPALITY

2017/2018 TO 2019/2020 MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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- In the Office of the Speaker
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1.1 INTRODUCTION(Mayor)

The Medium Term Budget Framework for 2017/18 is being tabled amid a backdrop of international and local economic downturn, amongst the most affected are the emerging markets countries particularly those commodity –producing countries, South Africa being one of them. The City of Matlosana is one of the regions in the country mostly effected in this regard. Most importantly, this budget reflects on the commitments made thus far - and sets the tone for "turning challenges into opportunities" as needed to achieve the empowering and sobering goals set out in the current IDP. This will see the municipality consolidate actions to ensure basic services are delivered to the highest feasible standards, and accelerate actions which drive and enable social and economic transformation.

The core services that local government provides are clean drinking water, sanitation, electricity, refuse removal and roads - are basic human rights, essential components of the right to dignity enshrined in our Constitution and Bill of Rights. Our vision of developmental local government was that it would be the building block on which the construction and development of our country and society was built, a place in which the citizens of our country could engage in a meaningful and direct way with the institutions of the state. Local government is where most citizens interface with government, and its foundational ethos must be about serving people.

Local government has been a primary site for the delivery of services in South Africa since 1994. We have made tremendous progress in delivering water, electricity, sanitation and refuse removal to the broader community in the KOSH area.

The goal is to enhance and build a strong environment where sustainable performance is achieved and aimed at improving quality service delivery for all people within the City of Matlosana.

Budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with the available resources. The need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms is vital.

During the 2017/2018 financial year we anticipate to raise R 2.954 billion in billed revenue and operational grants, excluding capital grants of R 173.888. R 3.106 will be spent on operational budget to deliver services like water, electricity distribution, sanitation and sanitation and refuse removal. The aim of this budget is to achieve the following objectives:

- 1. To provide sustainable services to the community.
- 2. To promote sustainable environmental management.
- 3. To provide sustainable governance to the local communities.
- 4. To ensure sustainable governance practices within the Municipality.

- BORROWING POLICY
- FUNDING & RESERVE POLICY
- TRANSFER OF FUNDS POLICY
- GRANT POLICY

Submitted for Approval

cards, travel and related costs, advertising, catering and event costs as well as costs for accommodation. Municipalities were strongly urged to take note of the cost containment measures as approved by Cabinet and align their budgeting policies to these guidelines to the maximum extent possible.

There will be no additional budget allocated by national and provincial government for funds unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the Division of Revenue Act.

In view of the aforementioned; the following table is a consolidated overview of the proposed 2017/18 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2017/18 MTREF

decors region(14.500 to an	Adjusted Budget 2016/2017	Budget Year 2017/2018	Budget Year +1 2018/2019	Budget Year+2 2019/2020
	R '000	R '000	R '000	R '000
Total Operating Revenue	-2 550 572	-2 954 936	-3 160 610	-3 353 923
Total Operating Expenditure	2 853 431	3 106 700	3 283 111	3 468 105
Total Capital	122 646	173 888	134 538	139 762
Surplus/(Deficit) for the year	(180 212)	22 124	12 037	25 580
after Capital contribution		1		

Total operating revenue will increase by R 404 million for the 2017/18 financial year when compared to the 2016/17 Adjustment Budget.

Total operating expenditure for the 2017/18 financial year has been appropriated at R 3.1 billion and translates into a surplus budget after capital transfers of R 22.1 million. When compared to the 2017/18 budget; operational expenditure grew by R 253.2 million.

The capital budget of R 213.8 million for 2017/18 is more than the R 173.9 million for 2016/17. The bulk of the capital programs will be funded from Government grants and transfers. It is the municipality's intention to source funding through borrowings to the amount of R 30 million for replacement of the vehicle fleet. Provision was also made for R 10 million Council funded capital in the coming financial year.

1.4 OPERATING REVENUE FRAMEWORK

For the City of Matlosana to continue improving the quality of services to its citizens it needs to generate the required revenue. In these tough economic conditions strong revenue management is fundamental to the financial sustainability of any municipality. The reality is that we are faced with development backlogs, unemployment, poverty and old infrastructure. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The revenue base for the City for other main tariffs excluding electricity and water have increased by 6 per cent.

Table 2 Summary of revenue classified by main revenue source.

NW 403 City Of Matlosana - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

thousand evenue By Source Property rates Service charges - electricity revenue	2	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Property rates	2		1 20 1 1 20 1	
and the second of the second o	2			
Service charges - electricity royonus		352,259	372,338	393,18
ocivide charges - electricity reveiled	2	873,331	923,111	974,80
Service charges - water revenue	2	639,296	675,736	713,57
Service charges - sanitation revenue	2	173,705	183,606	193,88
Service charges - refuse revenue	2	215,000	227,255	239,98
Service charges - other	2-1-4-1	10,000	10,570	11,16
Rental of facilities and equipment		6,587	6,962	7,3
Interest earned - external investments		2,500	2,643	2,79
nterest earned - outstanding debtors	18 S. Charles Sandan Co.	158,800	167,852	177,25
Dividends received		7	_	7
Fines, penalties and forfeits		7,452	7,876	8,31
icences and permits		6,867	7,259	7,66
Agency services	and the American control of the St. College of the		,,	7,00
ransfers and subsidies		364,121	402,119	435,95
Other revenue	2	145,017	173,283	187,98
Gains on disposal of PPE				107,30
al Revenue (excluding capital transfers and ntributions)		2,954,936	3,160,610	3,353,92

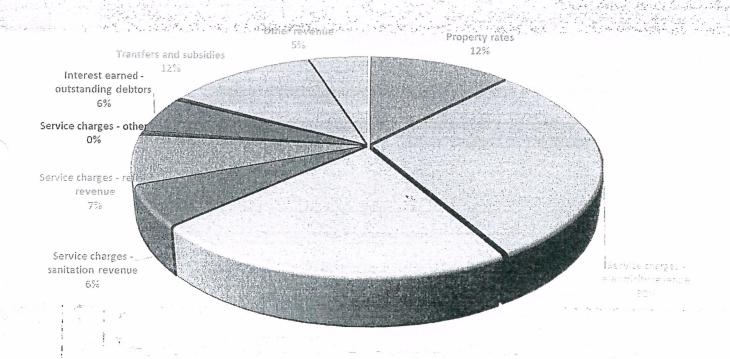


Table 3 Operating Transfers and Grant Receipts.

NW 403 City Of Matlosana - Supporting Table SA18 Transfers and grant receipts

RECEIPTS: Operating Transfers and Grants National Government: Local Government Equitable Share Other transfers/grants [insert description] Provincial Government: Sport and Recreation	1, 2	362,921 354,377 2,145 2,246 4,153 1,200	Budget Year +1 2018/19 400,919 393,806 2,400 - 4,713	Budget Year +2 2019/20 434,757 427,110 2,660 - 4,987
Operating Transfers and Grants National Government: Local Government Equitable Share Other transfers/grants [insert description] Provincial Government:	1, 2	354,377 2,145 2,246 4,153	393,806 2,400 –	427,110 2,660
National Government: Local Government Equitable Share Other transfers/grants [insert description] Provincial Government:		354,377 2,145 2,246 4,153	393,806 2,400 –	427,110 2,660
Local Government Equitable Share Other transfers/grants [insert description] Provincial Government:		354,377 2,145 2,246 4,153	393,806 2,400 –	427,110 2,660
Other transfers/grants [insert description] Provincial Government:		2,145 2,246 4,153	2,400	427,110 2,660
Provincial Government:		2,246 4,153	_	2,660
Provincial Government:		4,153	4,713	
Provincial Government:			4,713	4 987
		1,200		1.007
Sport and Recreation	· . — — — · · · · · · · · · · · · · · ·		1,200	1,200
		1,200	1,200	1,200
Other transfers/grants [insert description]		100000		
District Municipality:		_	_	_
[insert description]				
Other grant providers:		-	_	_
[insert description]	*****			A CONTRACTOR OF THE PROPERTY O
Total Operating Transfers and Grants	5	364,121	402,119	435,957
Capital Transfers and Grants				
National Government:		173,888	134,538	139,762
		84,888	89,538	94,762
		75,000	35,000	35,000
Other capital transfers/grants [insert desc]		14,000	10,000	10,000
Provincial Government: Other capital transfers/grants [insert description]		-	-	-
District Municipality:		***************************************		
[insert description]		_	-	-
Other grant providers:	·			
[insert description]		-	-	_
Total Capital Transfers and Grants	5	173,888	424 522	400 WC
TOTAL RECEIPTS OF TRANSFERS & GRANTS	J	538,009	134,538 536,657	139,762 575,719

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependants without income;
- he applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of Health, also proof of the annual income from a social pension; and
- The property must be categorized as residential.

1.4.2 Sale of Water and Impact on Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth out strips supply. The City of Matlosana is facing the similar dilemma as any municipality in the Country. Consequently, National Treasury urges municipalities to review the level and structure of their water tariffs carefully, with a view to ensure:

- That water tariffs are fully cost-reflective including the cost of maintenance and renewal
 of purification plants and water networks; and the cost associated with reticulation
 expansion;
- That water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor(indigent); and
- That water tariffs are designed to encourage efficient and sustainable consumption (e.g. through increasing block tariffs).

As water distribution losses impacted on the municipalities' ability to provide affordable water to its consumers. One of the main focus areas in the 2017/2018 MTREF will be the curbing of water distribution losses.

Midvaal Water Company will increase its bulk tariffs by 9 percent.

The tariff structure is designed to charge higher levels of consumption at a higher rate.

All registered indigents will again be granted 6 kl water free of charge.

1.4.3 Sale of Electricity and Impact on Tariff Increases

The municipality have budgeted for a proposed electricity tariff increases of between 4 to 8 percent with effect from 1 July 2017. Increases will be implemented on a sliding scale in accordance with the block tariffs for consumption. This is as per the latest available draft tariff increases from the National Electricity regulator of South Africa.

The increase of electricity tariffs is subject to the approval of bulk tariff increases. Section 42 of the MFMA requires that bulk price increases charged to municipalities by an organ of state must be tabled by 15 March if they are to be effected at 1 July of the same year, unless the Minister of Finance grants an extension. The Minister of Finance, at the request of the Minister of Public Enterprises granted an extension until 5 April 2017 for the tabling of the Eskom's bulk tariff.

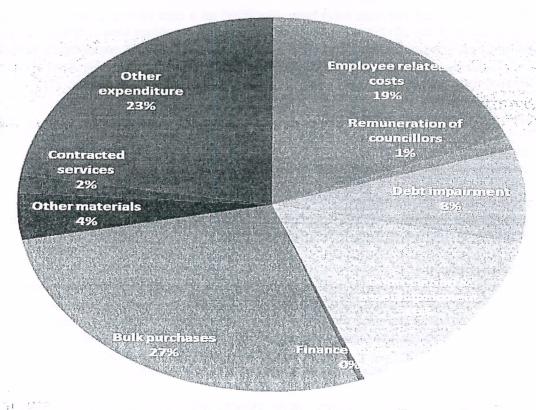
The proposed increase for basic charges on electricity will be 6%, in line with the 6.1% inflation forecast from National Treasury.

The inadequate electricity bulk capacity and the impact of distribution losses remains a challenge for the City.

The following is a summary of the 2017 - 2020 MTREF (Classified by main expenditure source):

Description	Ref	2017/18 Medium Term Revenue & Expenditure Framework									
R thousand	1	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20							
Expenditure By Type											
Employ ee related costs	2	590,219	628,832	669,774							
Remuneration of councillors		33,548	, 35,460	37,233							
Debt impairment	3	248,398	262,557	277,260							
Depreciation & asset impairment	2	492,000	520,044	549,166							
Finance charges		14,160	14,967	15,806							
Bulk purchases	2	852,344	895,287	941,048							
Other materials	8	126,291	133,490	140,965							
Contracted services		48,251	51,001	53,857							
Other ex penditure	4, 5	701,489	741,474	782,996							
Loss on disposal of PPE			-								
otal Expenditure		3,106,700	3,283,111	3,468,105							

Expenditure by Type



The budget allocation for employee related costs (including remuneration of councillors) for the 2017/18 financial year totals R 623.7 million, which is 20 % of the total operating expenditure. Based on NT circular 78 guideline salaries will increase by 7.1% in the 2017/18 year.

 The provision for the expenditure relating to Free Basic Services to the indigents that was previously classified as revenue forgone.

The overall increase for general expenditure will be 49%.

Legal Cost

Will have an 11% increase based on current year projections and inflation. The increase in legal cost is a concern for the management of the municipality.

Bulk purchases

Bulk Purchases increase with more than 6% due to the increases by Eskom to the municipality for electricity and 9% by Midvaal Water for water.

General Expenditure – Contracted Services

Contracted Services have increased with 3.4% due to the increase in security costs.

Repair & Maintenance

Will increase to make provision for the urgent challenges that the water and sewer sections face with maintenance of the infrastructure. Provision is made for the repair and maintenance of the road infrastructure as well.

Contributions

Provision for Bad Debt decrease due to Top Management's decision to enhance debt collection of which the current data cleansing project forms part of. Emphasis will be placed on increasing the debt collection rate.

1.5.1 Priority given to Repairs and Maintenance.

Aligned to the priority given to preserving and maintaining the City's current infrastructure, the 2017/18 budget MTREF provided for a significant increase in the area of asset maintenance. This is as a result of the urgent maintenance needed for some of the sewerage plants and a deteriorating water network that have resulted in the municipality losing it's blue and green drop status. The maintenance of roads infrastructure is one of the focus arrears for 2017/18. According to the Budget and Reporting Regulations; operational repairs and maintenance are not considered a direct expenditure driver but an outcome of certain other expenditures; such as remuneration; purchases of materials and contracted services.

1.5.2 Free Basic Services: Basic Social Services Package.

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive the free services the households are required to register in terms of the City's Indigent Policy.

The cost of the social package of the registered indigent households is financed by national government through the local government equitable share grant received in terms of the annual Division of Revenue Act.

1.6 Capital

For 2017/18, an amount of R 173.8 million is being appropriated for the development of infrastructure. R 10 million will be funded from council funds for critical operational capital needs.

NW403 City Of Matlosana - Table A1 Consolidated Budget Summary

Description	2013/14	2014/15	2015/16		Current Y	ear 2016/17		2017/18 Mediu	m Term Revenu Framework	e & Expenditur
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance		1						2011710	1 2010/13	12 20 13/20
Property rates	_	_	_	_	_	_	_	352,259	372,338	393,189
Service charges	_	_	_	_	_	_	_	1,911,332	2,020,278	
Investment revenue	_	_	_	_	_	_	_	2,500		2,133,414
Transfers recognised - operational	_	_	_	_	_		_		2,643	2,790
Other own revenue	_	_	_	_	_	_	1	364,121	402,119	435,957
Total Revenue (excluding capital transfers and		_	-	-		-		324,723	363,232	388,573
contributions)			1	_	_	_	1 '-	2,954,936	3,160,610	3,353,923
Employee costs	· -									
Remuneration of councillors		-	-	-	-	_	-	590,219	628,832	669,774
Depreciation & asset impairment	-	-	-	-	_	_	-	33,548	35,460	37,233
Finance charges	_	_	_	-	-	-	-	492,000	520,044	549,166
	_		-	-	-	-	-	14,160	14,967	15,806
Materials and bulk purchases	_	-		-	-	-		978,636	1,028,777	1,082,013
Transfers and grants	-	-	-	-	-	-	-	-	_	_
Other expenditure	-	_	-	_	-	-	-	998,138	1,055,031	1,114,113
Total Expenditure	-	-	_	_	-	-	-	3,106,700	3,283,111	3,468,105
Surplus/(Deficit)	-	-	-	-	-	-	-	(151,764)	(122,502)	(114,182
Transfers and subsidies - capital (monetary allocation	-	-	-		-	-	-	173,888	134,538	139,762
Contributions recognised - capital & contributed asset	-	-	-	_	-	_	_	_	_	-
Surplus/(Deficit) after capital transfers &	-	_	_	_	-	_	_	22,124	12,037	25,580
continutions								22,124	12,007	25,560
of surplus/ (deficit) of associate	_	_	_,							
Surplus/(Deficit) for the year				-		-		-	_	
our plass (Benefit) for the year	-	-	-	-	-	-	-	22,124	12,037	25,580
Capital expenditure & funds sources			-							
Capital expenditure										
	-	_	_	-	-	-	-	213,888	134,538	139,762
Transfers recognised - capital	-	-	_	-	7-	-	-	173,888	134,538	139,762
Public contributions & donations	, -	-	-	-	-	-	-	-	-	_
Borrowing			S					30,000	-	
Internally generated funds			14 14 15 15	# # #	- · ·	2014 De = p		10,000		
Total sources of capital funds				********		b + -		213,888	134,538	139,762
inancial position										
Total current assets	· · · · · · · · · · · · · · · · · · ·		1.1.2	1.5%				234,000	385,125	405,125
Total non current assets	Sur Gar	13.53						5,408,613	5,132,613	4,782,613
Total current liabilities			5 - 3	· · · · · · · · · · · · · · · · · · ·				223,888	231,878	238,345
Total non current liabilities		31.5 × 14.5	Broker Car	1 4 m			1.55	407,000	407,000	188,000
Community wealth/Equity	_	_		_		_		5,011,726	4,878,860	
Pach flows								0,011,720	4,070,000	4,761,393
Cash flows										
Net cash from (used) operating	-	-	-	-	-	-	-	597,585	531,546	559,972
Net cash from (used) investing	-	-	-	-	-	-	-	(213,888)	(134,538)	(139,762)
Net cash from (used) financing	-	-	-	-	-	-	-	25,840	(4,397)	(4,635)
Cash/cash equivalents at the year end	-	-	-	-	-	-	-	466,538	859,148	1,274,724
Cash backing/surplus reconciliation										
Cash and investments available	_	_	_	_	_	_	_	99,000	125 000	455,000
ation of cash and investments	_	_	_	_	_		_		135,000	155,000
Ba surplus (shortfall)	_	_	_	_	_	_		74,875	(19,366)	(12,190)
, , , ,				_	_	_	-	24,125	154,366	167,190
Asset management										
Asset register summary (WDV)	-	- 1	-	-	-	_	5,885,853	5,885,853	6,020,391	6,160,153
	-	-	-	-	- 1	_	492,000	492,000	520,044	549,166
Depreciation		-		-	-	-	-	_	_	
Depreciation Renewal of Existing Assets	-	1	_	-	-	-	126,291	126,291	133,490	140,965
·	-	-	- 1					,=	,	
Renewal of Existing Assets Repairs and Maintenance	-	-							1	
Renewal of Existing Assets Repairs and Maintenance ree services							000.00-	0.5.		
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided	-	-	-	_	-	-	293,292	293,292	310,666	328,610
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided Revenue cost of free services provided				-	-	-	293,292 68,106	293,292 68,106	310,666 71,988	328,610 76,019
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided Revenue cost of free services provided Households below minimum service level		-	-		-		68,106	68,106		
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided Revenue cost of free services provided Households below minimum service level Water:		- - -	-		-		68,106	68,106		
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided Revenue cost of free services provided Households below minimum service level Water: Sanitation/sewerage;		-	-	-	-	-	68,106 2 5	68,106	71,988	76,019
Renewal of Existing Assets Repairs and Maintenance ree services Cost of Free Basic Services provided Revenue cost of free services provided Households below minimum service level Water:		- - -	- - -	-	-	-	68,106	68,106	71,988	76,019 2

NW403 City Of Matlosana - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2013/14	2014/15	2015/16	C	Current Year 2016	6/17	2017/18 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote]. 1						-			1
Vote 1 - Corporate Governance & Administration	1	-		_	_		_	891,125	941,919	1,008,675
Vote 2 - Infrastructure		-	-	-	-		-	1,887,377	1,982,940	2,093,984
Vote 3 - Economic Affairs		-	-	-			_	21,549	22,777	24,053
Vote 4 - Community Services & Public Safety		-	-	_	-	-	_	328,772	347,512	366,973
Vote 5 - [NAME OF VOTE 5]		-	-	-	_	_	_	_		-
Vote 6 - [NAME OF VOTE 6]		_	_	_	_	_	_		_	
Vote 7 - [NAME OF VOTE 7]		-	_	-	_	_	_	_	_	
Vote 8 - [NAME OF VOTE 8]		_	_	_	_	_	_	_	_	
Vote 9 - [NAME OF VOTE 9]		-	_	_		_	_	_		
Vote 10 - [NAME OF VOTE 10]		_	_	_	_	_	_	_		_
Vote 11 - [NAME OF VOTE 11]		_	_	-	_	_	_			_
Vote 12 - [NAME OF VOTE 12]		_	_	_	_	_	_		_	_
Vote 13 - [NAME OF VOTE 13]		_	_	_	_	_	_		_	_
Voto 14 - [NAME OF VOTE 14]		_	_	_	_	_	_		_	_
5 - [NAME OF VOTE 15]		_	_	_	_	_		_	_	_
Total revenue by Vote	2	-	-	-	_	-	_	3,128,824	3,295,148	3,493,685
Expenditure by Vote to be appropriated	1									5,100,000
Vote 1 - Corporate Governance & Administration		_		_	_	_		663,861	701,031	744 007
Vote 2 - Infrastructure		_		_	_	_	_	1,858,106		741,387
Vote 3 - Economic Affairs		_	_	_	_		_	38,578	1,964,018	2,074,003
Vote 4 - Community Services & Public Safety		_	_	_	_		-	546,155	40,777	43,101
Vote 5 - [NAME OF VOTE 5]		_	_	_	_	_	_	346,133	577,286	609,614
Vote 6 - [NAME OF VOTE 6]				<u> </u>	- 1 × -			0.00 PK		
Vote 7 - [NAME OF VOTE 7]	1			A - [:	- A 19 - 20 -	. MY 914 7-		T 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
Vote 8 - [NAME OF VOTE 8]		**; -; ,,, * <u>_</u> .	10				1. A. O. N.			
Vote 9 - [NAME OF VOTE 9]					1.1		34,871,575	3 to 1 to 1 to 1		
Vote 10 - [NAME OF VOTE 10]			1048.#JEJ	::::::::			149-1-7	7.		4 1 T
Vote 11 - [NAME OF VOTE 11]					(1. P. S. T.		and the second	3.4 May 7.		
Vote 12 - [NAME OF VOTE 12]										
Vote 13 - [NAME OF VOTE 13]	1				tar english	*	*			. 14, 43 m 3 miles
Vote 14 - [NAME OF VOTE 14]			_	-,		-	-	-		-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	, -	-		-	-
Total Expenditure by Vote	2	-				-		3,106,700	2 202 444	2 400 407
Surplus/(Deficit) for the year	2		_	_	_				3,283,111	3,468,105
an production and John	-				_	-	-	22,124	12,037	25,580

NW403 City Of Matlosana - Table A5 Cons	Rei		2014/15	2015/16			rear 2016/17		2017/18 Mediu	ım Term Revenu Framework	e & Expenditur
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +* 2018/19	Budget Year
Capital expenditure - Vote	Τ.									1 2010/10	2010/20
Multi-year expenditure to be appropriated Vote 1 - Corporate Governance & Administration	2										
Vote 2 - Infrastructure			_	_	_	-	-	-	40,000	-	-
Vote 3 - Economic Affairs		_	_	_	_	_	_	_	162,695	109,538	1
Vote 4 - Community Services & Public Safety		_	_	_	_	_	_	_	11,193	10,000 15,000	
Vote 5 - [NAME OF VOTE 5]		-	-	-	_	-	_	_	11,195	15,000	10,00
Vote 6 - [NAME OF VOTE 6]		-	-		-	·-	-	-	_	_	_
Vote 7 - [NAME OF VOTE 7] Vote 8 - [NAME OF VOTE 8]		-	-		-	-	-			_	
Vote 9 - [NAME OF VOTE 9]		- 1	-		-	2	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		_	-	_	_		_		-	-	
Vote 11 - [NAME OF VOTE 11]		_	_	_	_		_	_	_	-	-
Vote 12 - [NAME OF VOTE 12]		_	-	-	_	_	_	_	_	_	
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	_	_	_
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	_	_
Vote 15 - [NAME OF VOTE 15] Capital multi-year expenditure sub-total	7		-		-				-	_	_
	7	-	-	_		-	-	-	213,888	134,538	139,76
Single-year expenditure to be appropriated	2										
Vote 1 - Corporate Governance & Administration Vote 2 - Infrastructure		-	-	-	-	-	-	-	-	-	-
Vote 3 - Economic Affairs		_	_	-	-	-	-	-	-	-	-
e 4 - Community Services & Public Safety		_	_	_	_	-	_	=	1	-	-
.e 5 - [NAME OF VOTE 5]		_	_	_	_	_	_	_	_	_	-
Vote 6 - [NAME OF VOTE 6]		-	_	-	-	-	_	_	_	_	_
Vote 7 - [NAME OF VOTE 7]		-	-	_	-	-	_	_	_	_	_
Vote 8 - [NAME OF VOTE 8]		-	1-	-	-	-	-	-		_	_
Vote 9 - [NAME OF VOTE 9] Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		_	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		_	_	_		_	_	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		Contract		- 1, - 2	200	kus kep <u>l</u> o	a 2,752	<u> </u>		la de Ti	-
Vote 14 - [NAME OF VOTE 14]	1. "	1	,	-	1000 120						
Vote 15 - [NAME OF VOTE 15]			-	_	-		-				
Capital single-year expenditure sub-total	1	-		-	- 1 · -		-	4 1 1 F	od est sp. - d	Mark TES	-
otal Capital Expenditure - Vote	14 15g.	-	idalari. F	-	·	Jersya (176 - 7	-		213,888	134,538	139,762
Capital Expenditure - Functional		127 745		- Table			J. Friday		13.01		
Governance and administration Executive and council	11				4.1 		\mathbb{Z}_{+}		40,000		
Finance and administration	200					** C	W. 12. C. 1	7 - 29 2557	35,000		
Internal audit									5,000		
Community and public safety			_	_	_	_	_	_	11,193	15,000	10,000
Community and social services				1	i				11,100	13,000	10,000
Sport and recreation									11,193	15,000	10,000
Public safety Housing											
Health											
Economic and environmental services		_	_	_	_	_	_	_	04 474	04.000	70 /
Planning and development							_	_	91,471	64,300 10,000	70,465 10,000
Road transport									91,471	54,300	60,465
Environmental protection									,	5 1,000	30,700
Trading services		-	-	-	-	-	-	-	71,224	55,238	59,297
Energy sources Water management									21,304	13,900	15,000
Waste water management									42,435	35,501	34,297
Waste management									7,484	5,837	10,000
Other											
otal Capital Expenditure - Functional	3	-	_	-	-	-	-	-	213,888	134,538	139,762
unded by:											
National Government									173,888	134,538	139,762
Provincial Government										,	100,102
District Municipality Other transfers and grants											
Other transfers and grants Transfers recognised - capital	4										
Public contributions & donations	5	-	-	-		-	-	-	173,888	134,538	139,762
	- 1			. (
Borrowing	6						1		20,000		
	6	11 1 144							30,000 10,000	-	-

NW403 City Of Matlosana - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2013/14	2014/15	2015/16		Current Y	ear 2016/17		2017/18 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
CASH FLOW FROM OPERATING ACTIVITIES										1 2010113	2013/20
Receipts							-				
Property rates									317,033	335,104	353,200
Service charges									1,625,515	1,718,169	1,810,951
Other revenue				-	-				165,923	175,381	184,851
Government - operating	1				-				364,121	384,876	405,660
Government - capital	1								213,888	134,538	
Interest	-	7 ;					·		161,300		139,762
Dividends								-	101,300	170,494	179,701
Payments !					.0.						-
Suppliers and employees								-	10.040.4051	B Natural com	
Finance charges					-				(2,240,195)	(2,372,857)	(2,500,991)
Transfers and Grants	1								(10,000)	(14,160)	(13,160)
NET CASH FROM/(USED) OPERATING ACTIVITIES	† ·	-	_	_	_		_		-		_
CASH FLOWS FROM INVESTING ACTIVITIES									597,585	531,546	559,972
Receipts											
Proceeds on disposal of PPE											
Decrease (Increase) in non-current debtors									-	-	_
									-	_	_
Decrease (increase) other non-current receivables									-	-	_
Decrease (increase) in non-current investments									-	-	_
Payments											
Capital assets									(213,888)	(134,538)	(139,762)
CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	-	-	-	-	(213,888)	(134,538)	(139,762)
FLOWS FROM FINANCING ACTIVITIES											(***)****/
Receipts											
Short term loans	1 1										
Borrowing long term/refinancing		1		7					-	-	-
Increase (decrease) in consumer deposits	1				1				30,000	-	-
Payments					-		1		-	-	-
Repayment of borrowing			3	-	1						
IET CASH FROM/(USED) FINANCING ACTIVITIES		_	_			_			(4,160)	(4,397)	(4,635)
ET INCREASE/ (DECREASE) IN CASH HELD			211	15 2 107 1					25,840	(4,397)	(4,635)
Cash/cash equivalents at the year begin:	2	411, 34		a	, d	-	· ``, 'y , · · - <u>.</u>	(₁ , ''≤ i, / '; - ' '	409,538	392,610	415,576
		30, 5							57,000	466,538	859,148
Cash/cash equivalents at the year end:	2	I	-		: d : 41 = 1	- 1			466,538	859,148	1,274,724

Description		ef 2013/14	2014/15	2015/16	C	Current Year 2010	6/17	2017/18 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year -
CAPITAL EXPENDITURE Total New Assets	1	_	_							
Roads Infrastructure	'	_	_	_	_	_	_	213,888	134,538	
Storm water Infrastructure		-	_	_	_	_	_	91,471	54,300	60,46
Electrical Infrastructure		_	_	_	_		1 -	21,304	12.000	45.00
Water Supply Infrastructure		_	_	_	_	_		42,435	13,900 35,501	15,00
Sanitation Infrastructure			_	_	_	_	_	7,484	5,837	34,29
Solid Waste Infrastructure		_	_	_	_	_	_	7,404	5,037	10,00
Rail Infrastructure		-	· · · · -	_	_	_	_			
Coastal Infrastructure	40.	1 - 1 -	1 1. Tel 1	-	. 4 C.A.F.	- 11 -	1 4 4 3 4 4 E			
Information and Communication Infrastructure	* 1 :-	×	1 17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	10 7 (3 L)		T : 4,12.				
Infrastructure			_	-	_	-	_	162,695	109,538	119,76
Community Facilities		-	-	-	-	-	_	_	10,000	10,00
Sport and Recreation Facilities		_	-	_	-		_	11,193	15,000	10,00
Community Assets		-	-		-	_	_	11,193	25,000	20,00
Heritage Assets		-	-	-	-	_	_	_		20,00
Revenue Generating		-	-	-	-	_	_	_	_	
Non-revenue Generating		-	-	_	-	_	_	_	_	_
Investment properties		_	_	-	-	-	-	_	_	_
Operational Buildings		-	-	-	-	-	_	_	_	_
Housing		_	_	-	-	_	_	_	_	_
Other Assets		-	-	-	-	-	_	_	_	_
Biological or Cultivated Assets	-	-	-	_	-	_	_	_	_	
Servitudes		_	_	-	_	_	_	_		_
Licences and Rights		-	-	_	-	_	_	_	_	_
Intangible Assets		-	-	-	-	-	_	_	_	_
Computer Equipment	-	_	_	_	_	_	_	5,000	_	
Furniture and Office Equipment		_	_	_	_	_	_	35,000	_	_
Machinery and Equipment		-	-	_	_	_	_	33,000	_	_
Transport Assets		-	_	_	_	_			_	_
Libraries			_	_	_		_	_	-	_
Zoo's, Marine and Non-biological Animals		_	_	_	_		_	-	-	-
			1.11.1941.1		·	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		7,	-	
Total Renewal of Existing Assets	2				·	<u>.</u> 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	1 1 A -	- 1		13 3 5 C F
Roads Infrastructure			44.6	- 1					-	
Storm water Infrastructure		1. A 1. T.		1, A, E,	- 7.			3 July 3		_
Electrical Infrastructure					- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	#	29 x 3 =		=	-
Water Supply Infrastructure			Ai y E		\$ 15 Ye 19	194 955		2 1 1 2 3 5 E		
Sanitation Infrastructure		<u></u>	2.7		1. 1. (0.04=1)					
Solid Waste Infrastructure		- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1		2000年代的	1 137 3-10	1.3 min + 2	11 NOTE:	美军 化原金基	1.14 11 11 11 11 11	- 14 · A:+
Rail Infrastructure		-	-	-	-	-	-	-	_	_
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-			_
Infrastructure		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	,-	-	-	_
Sport and Recreation Facilities		_	-	-	_		_	-	-	_
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets Revenue Generating			-	-	-	-	-	-	-	-
•		-	-	-	-	-	-	-	-	-
Non-revenue Generating				-		-	-	-	-	-
estment properties Operational Buildings		-	-	-	-	-	-	-	-	-
Operational Buildings Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	_			_
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-		-	-		-		-
		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Libraries			-	-	-	-		-	-	_
Zoo's, Marine and Non-biological Animals			-	-	-		-	-	-	_
Total Upgrading of Existing Assets	6	_ !	_	_	_	_	_	_		
Roads Infrastructure		_	_	_	_	_	_	_	-	-
Storm water Infrastructure	1 -	****			_	_	. 1 - 2 - 2 - 1		-	-
Electrical Infrastructure		_	_	_	_	_	_	-	-	_
Water Supply Infrastructure		_	_	_	_	_	_	-	-	-
Sanitation Infrastructure		_	_	_	_	_		-	-	-
Solid Waste Infrastructure		_	_	_	-		-	-	-	-
Rail Infrastructure		_	-	_		-	-	-	-	-
		- 1	-	- 1	- 1	- 1		- 1	- 1	-
Coastal Infrastructure ,		- 1	_		_ !	_	1-1	_	_	_

Furniture and Office Equipment			1		1			44,825	44,825	44,825
Machinery and Equipment								3,951	3,951	
Transport Assets								43,386	43,386	
Libraries				-						
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	-	-	-		-	-	5,885,853	6,020,391	6,160,153
EXPENDITURE OTHER ITEMS										
<u>Depreciation</u>	7	-	-	_	-	_	-	492,000	520,044	549,166
Repairs and Maintenance by Asset Class	3	-	_	-	-	_	_	126,291	133,490	
Roads Infrastructure		-	-	-	-	_	_	19,878	21,011	22,188
Storm water Infrastructure		_	-	-	-	_	_	_		
Electrical Infrastructure		-	-	_	_	_	_	32,845	34,717	36,662
Water Supply Infrastructure		_	-	_	_	_	_	16,193	17,116	
Sanitation Infrastructure			-	_	_	-	_	13,132	13,881	14,658
Solid Wasie Infrastructure Rail Infrastructure Coastel Infrastructure				_	=	-	_	5,573	5,890	
Rail Infrastructure		_	-	_		_	_	,0,0,0	0,000	0,220
Coastal Infrastructure	-	-	_	_	_	_	_	_		-
Information and Communication Infrastructure		_	_	_	_		_			_
Infrastructure		_	-	-	_	_	_	87,621	92,616	97,802
Community Facilities		_	_	_	_	_	_	14,031	14,830	15,661
Sport and Recreation Facilities		_	-	_	_	_	_	3,014	3,186	
Community Assets		-	_	_	-	_	_	17,045	18,017	3,365
Heritage Assets		-	_	_	_	_	_	77,043	10,017	19,025
Revenue Generating		_	_	_	_	_	_	_	_	_
Non-revenue Generating		_	_	_	_		_	_	-	-
Investment properties		_	-	_	-	<u> </u>			_	-
Operational Buildings		_	_	_		_	_		-	-
Housing		_	_	_	_	_	_		_	_
ther Assets		_		_		-		344	363	384
logical or Cultivated Assets		_	_	_	_	_	_	344	363	384
Servitudes		_			_	_	-	-		_
Licences and Rights		_	_	_	_	_	-	-		_
Intangible Assets								20,842	22,030	23,263
Computer Equipment					_	-	-	20,842	22,030	23,263
Furniture and Office Equipment			-	-	-	-	-	_	-	-
Machinery and Equipment		_	-	-	-	-	-	439	464	490
		-	-	-	-	-			-	-
Transport Assets			1,51	- 1			_	_	-	-
Libraries			·-,			** : .			_	2,00
Zoo's, Marine and Non-biological Animals	100	- 1.11 + - -	· · · · · · ·			. 1	100	1 1 1 1 1 1 1 m	-	- A
TOTAL EXPENDITURE OTHER ITEMS		1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	-				4.7.	618,291	653,534	690,132
Renewal and upgrading of Existing Assets as % of total capex	1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Renewal and upgrading of Existing Assets as % of deprecn		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%
R&M as a % of PPE	1.44	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%
Renewal and upgrading and R&M as a % of PPE	1.00	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.4%	2.6%	3.0%
				0.070	0.070	0.070	0.070	2.070	2.0%	2.0%

Y.						1		ı		1		1		1	1	1.	I	ı
	Total Contributions recognised - capital		_	-		-		+	-	-		-						
	Depreciation & asset impairment										_		_	-	_	-	-	1
	Depreciation of Property, Plant & Equipment Lease amortisation														492,000	520,044	549,166	3
	Capital asset impairment																	
	Depreciation resulting from revaluation of PPE Total Depreciation & asset impairment	10		_				\perp										
	Bulk purchases	1	-		-		-		-		-		_	-	492,000	520,044	549,166	5
	Electricity Bulk Purchases														572,344	590,087	608,380	
	Water Bulk Purchases Total bulk purchases	1				_		_							280,000	305,200	332,668	3
-	Transfers and grants	'	-	-	-			-		1	_	-	-	-	852,344	895,287	941,048	
	Cash transfers and grants		_										_		20 00	-	1	
Thy .	Non-cash transfers and grants		-		-1-		_		_		_	-	-		_			
- 1	Total transfers and grants	1	-		-		-		-		-		-	-	-	-	-	1
	Contracted services List services provided by contract																	
															48,251	51,001	53,857	
																- 1,001	00,007	
																S2 - 1		
1																		
																0.7		
														9				
1																		
																	9	
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	[19] 경기 보기 다른 10 - 10 - 10 - 10 - 10 - 10 - 10 - 10			-								2	<i>i</i> .					
4	회사 경우 하는 그들이 하는 것이다.																	
	sub-total :	1				1												
	Allocations to organs of state:							1					_		48,251	.51,001	53,857	-
	Electricity Water											0 2 5				. 1		
	Sanitation												,					
	Other Total contracted services		_					_										
- 1	Other Expenditure By Type		_		-	İ	-		-		-		-	-	48,251	51,001	53,857	
	Collection costs														13,500	14,270	15,069	
	Contributions to 'other' provisions Consultant fees														10,000	14,270		
	Audit fees														560 6,000	592	625	
	General expenses	3				-									681,429	6,342 720,270	6,697 760,605	
	ist Other Expenditure by Type																	
1																		1
	The state of the s																	
1	i i i													İ				
To	otal 'Other' Expenditure	1	- :		-		-		-		-		-	-	701,489	741,474	782,996	
by		8	i										Т		1	1		
	Employee related costs Other materials																	
	Contracted Services														126,291	133,490	140,965	
			,				,		1				1	1	-			

Surplus/(Deficit) after capital transfers & contributions	Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-pott Institutions, Private Enterprises, Public Corporators, Higher Educational Institutions) Transfers and subsidies - capital (in-kind - all)	(National / Provincial and District)	Iransfers and subsidies - capital (monetary allocations)	otal Expenditure	Loss on disposal of PPE	Transfers and subsidies	Contracted services	Bulk purchases	Depreciation & asset impairment Finance charges	Debt impairment	Employee related costs Remuneration of councillors	Expenditure By Type	Total Revenue (excluding capital transfers and contributio	Transfers and subsidies Gains on disposal of PPE	Agency services	Licences and permits	Dividends received Fines, penalties and forfeits	Interest earned - outstanding debtors	Interest earned - external investments	Service charges - other Rental of facilities and equipment	Service charges - refuse revenue	Service charges - sanitation revenue	Service charges - water revenue	Service charges - electricity revenue	Properly rates	R thousand 1	rescriptori	
227,099			227,099	664,027	165,902		14,544 22,776		14,825	248,398	157,157 33,548		891,125	356,522)			157,464	3,765	10,000				32,238	300		ÞΩ	Vote 1 - Corporate
38,549		162,695	(124,146)	1,846,663	329,863		82,077	852,344	400,719		175,114		1,722,517	6,399	}	,,,,,	1.059					173,705	639 296	873 331				Vote 2 -
(17,029)			(17,029)	38,578	10,911	;	3,628 475	1	5,313		17,975		21,549	19,922					71	л л л л							Affairs	Vote 3 -
(226,495)		11,193	(237,688)	557,432	194,813	10,000	26,043	ž	71,143		239,973		319,744	1,200		6,867	6.303		0,000	ລ ລ ກ	215,000	1-					Services & Public Safety	Vote 4 -
ī			1										4											: 				OF VOTE 5
2.1			. 1	-									J.															OF VOTE 61
1	in in the periods of		1	1												****	•			•		. *				-		Vote 7 - [NAME OF VOTE 7]
1	ř			ı									1															Vote 5 - [NAME Vote 6 - [NAME Vote 7 - [NAME Vote 8 - [NAME Vote 9 OF VOTE 8] OF VOTE 8]
1			1	1									1															OF VOTE 91
1			1	-									1														VOTE 10]	
ı	A		1	-									1														VOTE 11]	Vote 11 -
ı													-							ш							VOTE 12]	Vote 12 -
1			1	ı					-				-	£**		:											VOTE 13]	Vote 13 -
ı																											VOTE 14]	Vote 14 -
1						**************************************	100	•																	-		VOTE 15]	Vote 15
22,124	1	173,888	(151,765)	3,106,700	701,489	48,251	126,291	14,160 852,344	492,000	248,398	590,219	1,007,000	2 926 935	145,017 364,121	1 6	6.867		157,464	6,587	10,000	215,000	173 705	873,331	352,259				Total

NW403 City Of Matlosana - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2013/14	2014/15	2015/16	С	urrent Year 2016	117	2017/18 Mediu	m Term Revenue Framework	& Expenditure
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +; 2019/20
Sustainable Services	Water									684,632	719,650	764,620
Sustainable Services	Electricity				-					917,624	965,923	1,024,684
Sustainable Services	Sanitation									183,576	190,034	205,346
Sustainable Services	Refuse Removal									216,241	228,567	241,367
nfrastructure	Roads & Stormwater									99,378	105,043	110,925
nfrastructure	Housing									2,166	2,290	2,418
Corporate Governance	Financial Management							-		883,547	933,909	986,208
Corporate Governance	Executive Management									7,578	8,010	8,459
Economic Development	Local Economic Development									21,549	22,777	24,053
Safety & Security	Public Safety							,	vr.o. e	94,670	100,066	105,669
Social Services Social Services	Community Services Sports & Recreation	-							•	4,436 13,425	4,689 14,190	4,951 14,985
Allocations to other priorities			2						-		-	
Revenue (excluding capita	al transfers and contributions)		1	_	_	_	_	_	_	3,128,824	3,295,148	3,493,685

Authors	Strategic Objective	Goal	Goal	Re	2013/14	2014/15	2015/16	C	Current Year 2016	6/17	2017/18 Mediu	m Term Revenue Framework	& Expenditu
A	thousand				Audited			Original Budget	Adjusted Budget		Budget Year 2017/18	Budget Year	Budget Yea
instalación Services Excitación C C 7,484 5,557 200 Instalación Services Participa Communicación C C 7,484 5,557 200 Instalación Services Participa Covernance Reduse Removal D D 7,494 5,557 200 Instalación Services Participa Covernance Participa Covernance Participa Covernance Covernance Covernance Development D Coul Economic D Coul Economic	Justainable Services	Water	A	T									34,29
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ustainable Services Sentence Sentence C 7,484 5,637 20,0 Infrastructure Reads & Stomwelter E 91,471 54,500 60,4 Infrastructure Housing F Imported Governance Prancial Management H Imported Governance Executive Management H Imported Governance Lecel Economic Development Lecel Economic Development Lecel Economic Development Lecel Economic Development J Imported Governance Syste & Recreditive J Imported Governance Syste & Recreditive L Imported Governance Syste & Recreditive Syste											21,304	13,900	5,00
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idrastructure Roads & Stormwater E	Sustainable Services	Sanitation•	С								7,484	5,837	20,00
idrastructure Roads & Stormwater E	1						-	-540					
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Corporate Governance Financial Management G S S,000 Sorporate Governance Executive Management H S S,000 Sorporate Governance Executive Management H S Sorporate Corporate Corpor													
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ocial Services Community Services K It In 11,193 Is 000 10,00 M N O P													
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otal Capital Expenditure 1 213,888 134,538 139,76											040		139,76

Description of financial indicator	Basis of calculation	2013/14	2014/15	2015/16		Current \	ear 2016/17			Medium Term F enditure Frame	
Description of intancial indicator	Basis of Calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Borrowing Management							1	-			
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%	0.6%	0.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing //Own Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.7%	0.7%	0.7%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	75.0%	0.0%	0.0%
Safety of Capital	and grants and contributions	1		1.05			L ALT				
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
							0.070	0.070	0.070	0.076	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	-	-	-	-	-	-	-	1.0	1.7	1.7
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	-	-	-	-	-	1.0	1.7	1.7
Liquidity Ratio	Monetary Assets/Current Liabilities	_	-	_	_	_	_	_	0.4	0.5	0.5
Revenue Management Annual Debtors Collection Rate (Payment Level	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.00/	0.000				200.00	0.5
%)	Table Newspea Last 12 Mails Brining			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	85.8%	85.8%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	85.8%	85.8%	85.7%
'ing Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.2%	8.7%	8.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management	12.1101010										
Creditors System Efficiency	% of Creditors Paid Within Terms										
Creditors to Cash and Investments	(within`MFMA's 65(e))	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	34.3%	19.7%	13.9%
Other Indicators	and the state of the state of	8 1 5 . 47			1					2 P.A.	
	Total Volume Losses (kW)			3							
	Total Cost of Losses (Rand '000)			5 723.1				4			
Electricity Distribution Losses (2)				Mark State							
	% Volume (units purchased and generated less units sold)/units purchased and							S - 1			
	generated								1. 1. 1.		
	Total Volume Losses (k?)	43,75,20,74		49 % No Min.		Now the Control				A BANK .	1
Water Distribution Losses (2)	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated								_		
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.0%	19.9%	20.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		21.1%	20.9%	20.8%
& Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		4.3%	4.2%	4.2%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	17.1%	16.9%	16.8%
OP regulation financial viability indicators										10.0%	10.070
				1							
	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	-	-	-	-	-	14.8	15.0	15.8
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.8%	11.5%	10.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	-	_	_	_	_		2.6	4.6	6.5

Rental of facilities & equipment interest - external investments Interest - debtors
Revenue from agency services 100.0% 100.0% 80.0% 100.0% 100.0% 100.0% 85.0% 100.0% 100.0% 100.0% 80.0% 100.0%

39

10 9 10 Total number of households Total number of households Total number of households otal number of households No rubbish disposal Other rubbish disposal Using own refuse dump Removed less frequently than once a week Other energy sources Electricity - prepaid (min.service level) Using communal refuse dump Removed at least once a week Electricity - prepaid (< min. service level) Electricity (< min.service level) Electricity (at least min.service level) No toilet provisions Other toilet provisions (< min.service level) Other toilet provisions (> min.service level) Chemical toilet Flush toilet (with septic tank) Flush toilet (connected to sewerage) Other water supply (at least min.service level) Bucket toilet Pit toilet (ventilated) No water supply Other water supply (< min.service level) Using public tap (< min.service level) Minimum Service Level and Above sub-total Minimum Service Level and Above sub-total Minimum Service Level and Above sub-total Minimum Service Level and Above sub-total Below Minimum Service Level sub-total Below Minimum Service Level sub-total Below Minimum Service Level sub-total Below Minimum Service Level sub-total 1 1 1 1 169,281 332,478 169,279 142,819 23,420 169,279 166,239 166,239 135,335 161,808 142,819 130,754 2,090 179,719 2,089 23,420 616 2,779 3,581 4,581 1,000 1,149

169,281 335,803 169,279 169,279 144,247 23,654 135,147 167,901 167,901 183,626 130,802 800 2,111 181,517 2,110 23,654 125,993 218 622 2,807 1,161 169,281 41 339,161 145,689 23,891 3,510 4,110 134,959 169,580 169,580 2,132 183,332 2,131 23,891 125,993 221 628 2,835 1,172 130,850 2,131 185,462

										_	_	
Trend												
Change in consumer debtors (current and non-current)			-	-	-	-	154,102	2 121,125	-	_	_	
Total Operating Revenue	1	Т	Τ -	T -	Τ -	T -	T -	T	T -	2,954,936	3,160,610	1
Total Operating Expenditure		1	_	_	_	_	_	_	_	3,106,700		1
Operating Performance Surplus/(Deficit)			-	_	_	_	_	_		(151,764)	1	
Cash and Cash Equivalents (30 June 2012)	1								_	100	(122,502	9
Revenue		\top				-	1		1	466,538		-
% Increase in Total Operating Revenue ;				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	22.846	
% Increase in Property Rates Revenue		-		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	7.0%	-
% Increase in Electricity Revenue			1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		5.7%	
% Increase in Property Rates & Services Charges			1	0.0%	0.0%	0.0%	1		1	0.0%	5.7%	
Expenditure		+	1	0.070	0.076	0.076	0.0%	0.0%	0.0%	0.0%	5.7%	
% Increase in Total Operating Expenditure				0.0%	0.0%	0.00/	0.004			-		
% Increase in Employee Costs		1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.7%	
% Increase in Electricity Bulk Purchases				0.0%	100000	0.0%	0.0%	0.0%	0.0%	0.0%	6.5%	
Average Cost Per Budgeted Employee Position (Remuneration)		1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.1%	
Average Cost Per Councillor (Remuneration)		1			0	0				243892.0533		
R&M % of PPE		1	0.000		0	0	2000000			435683.3117		
Asset Renewal and R&M as a % of PPE	1		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		2.4%	2.6%	
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		2.0%	2.0%	1
Capital Revenue			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	11.0%	11.0%	1
Internally Funded & Other (R'000)		1				1						
	1	1	-	-	-	-	-	-	-	10,000	-	
Borrowing (R'000)		1	-	-	-	-	-	-	-	30,000	-	
nt Funding and Other (R'000)	1	1	-	-	-	-	-	-	-	173,888	134,538	
nally Generated funds % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	25.0%	0.0%	
Borrowing % of Non Grant Funding		1	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	75.0%	0.0%	
Grant Funding % of Total Funding		_	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	81.3%	100.0%	10
Capital Expenditure												
Total Capital Programme (R'000)			-	-	-	-		-	_	213,888	134,538	
Asset Renewal			-	-		-	-	-	_	_	_	
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Cash												1
Cash Receipts % of Rate Payer & Other	41 4		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	81.5%	80.9%	8
Cash Coverage Ratio			-	******	_		-	_	_	0	0	
Borrowing										-		
Credit Rating (2009/10)		- 1					14 A		100			
Capital Charges to Operating	1.	l. 1	0.0%	0.0%	0.0%	0.0%	0.000		Page 1	0	14	1
Borrowing Receipts % of Capital Expenditure	1,500		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.6%	0.6%	0
Reserves	-		0.076	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	. 75.0%	0.0%	. 0
Surplus/(Deficit)	·	10.7	_	200.72	· · · · · · · · · · · · · · · · · · ·	· * ` ** ` . • · · · · · · · · · · · · · · · · · ·	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	15. : 27. <u>2</u> 5	F.,	24,125	154,366	· · ;**
Free Services										2.1,1.20	101,000	
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		82.8%	78.9%	76
Free Services as a % of Operating Revenue												"
(excl operational transfers)			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		2.6%	2.6%	2
High Level Outcome of Funding Compliance												
Total Operating Revenue			-	_	_	_	_	_	_	2,954,936	3,160,610	3,3
Total Operating Expenditure			_	_	_	_	_	_	_	3,106,700		
Surplus/(Deficit) Budgeted Operating Statement			_	_	_	_	_				3,283,111	3,4
nlus/(Deficit) Considering Reserves and Cash Backing				_	_	_		-	-	(151,764)	(122,502)	
REF Funded (1) / Unfunded (0)		15	1			, -		-	-	24,125	154,366	1
MTREF Funded ✓ / Unfunded ×			1	1	1	1	1	1	1	1	1	
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	403 City Of Matlosana - Supporting Table SA12a Property rates by category (current yea	
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	Total rebates, exemptns, reductns, discs (R'000)	Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm, (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts/Ry000	Rebates, exemptions - indigent (R'000)	Expected cash collection rate (%) Special rating areas (R'000)	Rate revenue expected to collect (R'000)	Average rate	Rating:	Total market value (Rm)	Total land value (Rm)	Total value used for rating (Rm)	Total valuation reductions:	Valuation reductions-other (Rm)	Valuation reductions-public worship (Rm)	Valuation reductions-mineral rights (Rm)	Valuation reductions-nature reserves/park (Rm)	Valuation reductions-public infrastructure (Rm)	Is balance rated by uniform rate/variable rate?	Flat rate used? (Y/N)	Combination of rating types used? (Y/N)	Phasing in properties \$21 (sumbor)	Method of valuation used (select)	Frequency of valuation (select)	Years since last valuation (select)	No. of successful objections > 10%	No. of successful objections	No. of appeals by rate-payers finalised	No. of appeals by rate payers	No. of valuation roll amendments	Supplementary valuations Supplementary valuation (Rm)	No. of unreasonably difficult properties s7(2)	No. of sectional title property values	No. of properties	Valuation:		Description
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	None		12.371	None	205,236	#######################################		Yes					л 14	None	None	_		No 6	None	Land & impr.	Market	4		100	845	None 2/5	1,120		1,100		3,152	909			Farm props.
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. 1														٠,,٠																	38	3		organs.	Public
								4.0							٠,						-										300	3		-	Mining

NW/403 City Of Matlosana - Supporting Table SA13a Service Tariffs by category 2017/18 Medium Term Revenue & Expenditure Provide description of tariff Current Year Description Ref 2013/14 2014/15 structure where appropriate 2016/17 Budget Year Budget Year +1 Budget Year +2 2017/18 2018/19 Property rates (rate in the Rand) Residential properties 0.0265 0.0280 0.0295 Residential properties - vacant land 0.0265 0.0280 0.0295 Formal/informal settlements 0.0265 0.0280 0.0295 Small holdings 0.0265 0.0280 0.0295 Farm properties - used 0.0265 0.0280 0.0295 Farm properties - not used 0.0265 0.0280 0.0295 Industrial properties 0.0265 0.0280 0.0295 Business and commercial properties 0.0265 0.0280 0.0295 Communal land - residential N/a Communal land - small holdings N/a N/a Communal land - farm property N/a N/a N/a Communal land - business and commercial N/a N/a N/a Communal land - other N/a N/a N/a State-owned properties 0.0265 0.0280 0.0295 Municipal properties Nil Nil Nil Public service infrastructure 121.9000 128.8483 135.8061 Privately owned towns serviced by the owner 121.9000 128.8483 135.8061 State trust land N/A N/A N/A Restitution and redistribution properties N/A N/A N/A Protected areas N/A N/A N/A National monuments properties N/A N/A N/A Exemptions, reductions and rebates (Rands) Residential properties R15 000 threshhold rebate 15.000 15.000 15 000 15.000 15.000 15,000 15,000 General residential rebate 50,000 50,000 50,000 Indigent rebate or exemption 50,000 50,000 50,000 Pensioners/social grants rebate or exemption 50,000 50,000 50,000 Temporary relief rebate or exemption Various Various Bona fide farmers rebate or exemption Various Various Various Other rebates or exemptions 2 Various Various Various Water tariffs Domestic Basic charge/fixed fee (Rands/month) 121.9000 128.8483 135.8061 Service point - vacant land (Rands/month) 121,9000 128.8483 135,8061 Water usage - flat rate tariff (c/kl) Water usage - life line tariff Water usage - Block 1 (c/kl) Water usage - Block 2 (c/kl) 20.2354 21:3888 22.5438 Water usage - Block 3 (c/kl) 20,9059 22 0975 23,2907 Water usage - Block 4 (c/kl) 21.6373 22.8706 24.1056 Other Waste water tariffs Domestic Basic charge/fixed fee (Rands/month) 63 67.1510 70.9786 74.8115 Service point - vacant land (Rands/month) 63 67.1510 70.9786 74.8115 Waste water - flat rate tariff (c/kl) N/A Volumetric charge - Block 1 (c/kl) N/A N/A N/A Volumetric charge - Block 2 (c/kl) N/A N/A N/A Volumetric charge - Block 3 (c/kl) N/A N/A N/A Volumetric charge - Block 4 (c/kl) N/A N/A N/A Other 2 Electricity tariffs Domestic Basic charge/fixed fee (Rands/month) 112 118.9320 125.7111 132 4995 Service point - vacant land (Rands/month) 112 118.9320 125.7111 132,4995 FBF N/A N/A N/A Life-line tariff - meter N/A N/A N/A Life-line tariff - prepaid N/A N/A N/A Flat rate tariff - meter (c/kwh) N/A N/A N/A Flat rate tariff - prepaid(c/kwh) N/A N/Δ N/A Meter - IBT Block 1 (c/kwh) Meter - IBT Block 2 (c/kwh) Meter - IBT Block 3 (c/kwh) Meter - IBT Block 4 (c/kwh) Meter - IBT Block 5 (c/kwh) Prepaid - IBT Block 1 (c/kwh) Prepaid - IBT Block 2 (c/kwh) Prepaid - IBT Block 3 (c/kwh) Prepaid - IBT Block 4 (c/kwh) Prepaid - IBT Block 5 (c/kwh) N/A N/A N/A Other 2 Waste management tariffs Domestic Street cleaning charge N/A N/A N/A Basic charge/fixed fee N/A N/A NIA 80l bin - once a week -122,7480 129.7446 136.7508 250l bin - once a week 127:1576 134:4056 141.6635

NW403 City Of Matlosana - Supporting Table SA14 Household bills

Description			2013/14	2014/15	2015/16	C	Current Year 2016/	117	2017/18 Med	lium Term Rever	ue & Expenditur	e Framework
		Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year + 2019/20
Rand/cent									% incr.			
Monthly Account for Household - 'Middle In	come	1										
Range'												
Rates and services charges:												
Property rates										638.63	675.03	711.4
Electricity: Basic levy								. = -		126.20	133.39	140.6
Electricity: Consumption										1,428.95	1,510.40	1,591.9
- Water. Basic levy		-			-	1				132.90	140.48	148.0
Water: Consumption					3					651.40	688.53	725.7
Sanitation	A \$1			-			1 1 1 1 1	1.	,	144.90	153.16	161.4
Refuse removal				5 5	-					130.20	137.62	145.0
Other										130.20	137.02	145.0
	sub-total		-	_	_	_	_			3,253.18	3,438.61	3,624.2
VAT on Services										366.04	386.90	407.79
Total large household bill:			-		_	_	-		_	3,619.21	3,825.51	4,032.08
% increase/-decrease			1	_	_	_	_			5,015.21		
		_								_	5.7%	5.4%
		2										
Monthly Account for Household - 'Affordabl	e Range'		1									
Rates and services charges:			1									
Property rates			. 1				1			589.50	623.10	656.7
tricity: Consumption	1						1			126.20	133.39	140.60
vvater. Basic levy										601.67	635.97	670.3
Water: Consumption	1	1	1				1			132.90	140.48	148.00
Sanitation		1					1			536.40	566.97	597.5
Refuse removal		-								144.90	153.16	161.4
Other				= -		-				130.20	137.62	145.0
	sub-total	-	-	_	_	_	-			2,261.77	2 200 60	2 540 70
VAT on Services								_	_	234.12	2,390.69 247.46	2,519.79 260.83
otal small household bill:					-	-	-		_	2,495.89	2,638.15	2,780.61
% increase/-decrease		- 54					- 120	4 5 5 1 - L			5.7%	5.4%
Monthly Account for Household - 'Indigent'		3		* . * .								
lousehold receiving free basic services					3 5-4				100			
Rates and services charges:												
Property rates	4											
Electricity: Basic levy												
Electricity: Consumption					4. 13. 1		2.63		and the			
Water. Basic levy									#DIV/0!	334.94	354.03	373.15
Water. Consumption										-	-	-
			-						#DIV/0!	312.20	330.00	347.82
Sanitation										-	-	-
Refuse removal										-	-	-
Other									#VALUE!			
	sub-total		-	-	-	-	-	-	-	647.14	684.03	720.96
VAT on Services									#NAME?	90.60	95.76	100.94
otal small household bill:			-	-	_	-	-	-	_	737.74	779.79	821.90
increase/-decrease	1											021.30

I CIAL INVESTMENTS AND INTEREST		Entities		Years	Months	Months	daily		Parent municipality	Name of institution & investment ID 1 Yrs/Months	Investments by Maturity Ref Period of Investment
				Longterm	Policy		_	Call		hs .	stment Type of Investment
				Yes	Yes	Yes	Yes	Yes			Capital Guarantee (Yes/ No)
10.0		tala menganja pa		Fixed	Variable	Variable	Variable :	Variable			Variable or Fixed interest rate
				0.05		0.0665	0.068	0.06			Interest Rate
				*		,2	-3			17	Commission Paid (Rands)
											Commission Recipient
				30 June 2019	01 August 2019						Expiry date of investment
41,452	1	41,452		19,875	7,304	97	5,218	8,958			Opening balance
						6					Interest to be realised
(24,000)	ı	(24,000)						(24 000)			Partial / Premature Withdrawal (4)
60,492	1	60,492						60 352			Investment Top Up Closing Balance
80,444	1	80.444 1 444	1 1	21.147	7,953	103				-	Closing Balance

NVV403 City Of Matiosana - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2013/14	2014/15	2015/16	С	urrent Year 2016	/17	2017/18 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year + 2019/20
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		_	_	_	_	_	_	362,921	400,919	424.757
Local Government Equitable Share							_	354,377	393,806	434,757 427,110
							A 40 T.	2,145	2,400	2,660
	*;							2,246	-	-
Other transfers/grants [insert description]								4,153	4.740	4.00
Provincial Government:									4,713	4,987
Sport and Recreation			-		-	-		1,200 1,200	1,200	1,200
Sport and Recreation				1				1,200	1,200	1,200
Other transfers/greats lineart description										
Other transfers/grants [insert description]	1									
District Municipality:		-	-	-	-	-	_	_	-	_
[insert description]										
	1									
Other grant providers: [insert description]		_		-		-	_	-	-	_
Total Operating Transfers and Grants	5	_	_		_		_	364,121	402,119	435,957
Capital Transfers and Grants								,	102,110	100,507
Triange last a contract										
National Government:	-	- · · · · · · · · · · · · · · · · · · ·			· , · , · , · , · - ;		<u> </u>	173,888	134,538	139,762
				,				84,888 75,000	89,538 35,000	94,762 35,000
								, 0,000	00,000	33,000
Other capital transfers/grants [insert desc]						.61		44,000	40.000	40.000
Provincial Government:	1.7		· 16 38 3				F1 540 3 1	14,000	10,000	10,000
Provincial Government.	-	-		-	-	-	-	-	-	
Other capital transfers/grants [insert description]										
District Municipality:		-	_	_	_	_	_	_	_	_
[insert description]										
	-									
Other grant providers: [insert description]	-	-	-			-	_	-	-	-
Fotal Capital Transfers and Grants	5	-	-	-	-	_	_	173,888	134,538	139,762
TOTAL RECEIPTS OF TRANSFERS & GRANTS	_								.01,000	100,102

W403 City Of Matlosana - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Cı	urrent Year 2016	/17	2017/18 Mediu	ım Term Revenu Framework	e & Expenditur
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year 2019/20
perating transfers and grants:	1,3							2011110	2010/10	2013/20
National Government:										
Balance unspent at beginning of the year								_		
Current year receipts								358,768	396,206	429,77
Conditions met - transferred to revenue		-	_	-	_	-	_	358,768	396,206	429,77
Conditions still to be met - transferred to liabilities							V 11 21 1 2 1			
Provincial Government:			10.00						1 2 2 -	
Balance unspent at beginning of the year				of the		7		**		
Current year receipts								1,200	1,200	1,20
Conditions met - transferred to revenue		-		-	-		-	1,200	1,200	1,20
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year						7 45				
Current year receipts										
Conditions met - transferred to revenue		_	-	_	_	-	_	_	_	
Conditions still to be met - transferred to liabilities					-					
Other grant providers:							2		1 -	
Balance unspent at beginning of the year Current year receipts		8,57								1 100
Cons met - transferred to revenue										
Coons still to be met - transferred to liabilities			-	-	-		-	_	-	
otal operating transfers and grants revenue	-									
otal operating transfers and grants revenue	2	-		-				359,968	397,406	430,97
apital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts								110,541.	120.251	1447.
Conditions met - transferred to revenue		- 1	-		<u> </u>	2		110,541	139,251 139,251	144,74
Conditions still to be met - transferred to liabilities						· · · · · · · · · · · · · · · · · · ·		110,341	139,231	144,74
Provincial Government:			* "	1					references	
Balance unspent at beginning of the year										
Current year receipts	1	5. 40.5-4								- 1 . a.
Conditions met - transferred to revenue								- 3 5 27		
Conditions still to be met - transferred to liabilities		********		1 1 2		The second second			(**	15/4
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts		,								
Conditions met - transferred to revenue		-	-	-	-	-	-	_	_	
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										-
Current year receipts										
ons met - transferred to revenue		-	-	-	-	-	-	-	_	
Considers still to be met - transferred to liabilities										
otal capital transfers and grants revenue		-	-	-	-	-		110,541	139,251	144,7
otal capital transfers and grants - CTBM	2	-	-	-	-	-	_	-	-	
OTAL TRANSFERS AND GRANTS REVENUE OTAL TRANSFERS AND GRANTS - CTBM		-	-	_	-	-	-	470,509	536,657	575,7'
		-	-	-	-	_	_			

3			4		ro.		9	
7 K	9 (99.4)					J. 4		
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Payments in lieu of leave	1		I	1	1	T	,			
Long service awards										
Post-retirement benefit obligations	6		-							
Sub Total - Senior Managers of Entities		_	_	-	 	_	_			
% increase	4		_	_	_		_	_	_	_
Other Staff of Entities										_
Basic Salaries and Wages					-					
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus								V.		
Motor Vehicle Allowance	3							1		
Cellphone Allowance	3									
Housing Allowances	3		-							
Other benefits and allowances	3		5.4	-					1000	
Payments in lieu of leave			-							
Long service awards			1					5.5		
Post-retirement benefit obligations	6								100	
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	_
% increase	4		-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	_	
TOTAL SALARY, ALLOWANCES & BENEFITS		_	_							
% increase	4						_	623,766	659,445	696,517
TOTAL MANAGERS AND STAFF	5,7	_	_			-	-	-	5.7%	5.6%
	1 2/1					_	_	590,219	623,985	659,071

WW403 City Of Matlosana - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2015/16		Cı	urrent Year 2016	6/17	Ві	udget Year 2017	718
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract
Municipal Council and Boards of Municipal Entities									Cimpioyees	cinpioyees
Councillors (Political Office Bearers plus Other Councillors)						1 3 3 5 1		77		7
Board Members of municipal entities	4							_	_	
Municipal employees	5									
Municipal Manager and Senior Managers	3			2 1				8		
Other Managers	7							44	44	
Professionals		-			-	-		53	53	_
Finance					-			7	7	
Spatial/town planning								2	2	-
information jecinology					-			_	_	_
Roads								_	_	_
Electricity						-		_	_	_
Water								_	_	_
Sanitation								_	-	_
Refuse								2	2	
Other								42	42	_
Technicians		-		-	_	_	_	261	261	
Finance		_						22	22	
Spatial/town planning						12		12	12	_
Information Technology							7	1	1	_
Poads								5	5	_
ctricity								20	20	_
Water								8	8	-
Sanitation				1				10	10	-
Refuse								4	4	-
Other								179	179	-
Clerks (Clerical and administrative)				1				380	452	-
Service and sales workers				1				161		-
Skilled agricultural and fishery workers								10	161	_
Craft and related trades			n 414 4				V. Land	142	10	- · · · · · · - ·
Plant and Machine Operators					\$4.F		ra i	171	142	
Elementary Occupations					11	* * * * * * * * * * * * * * * * * * * *		1,190	171	-
OTAL PERSONNEL NUMBERS	9						7 - 34 - 14 - 14 - 14 - 14 - 14 - 14 - 14	2,497	1,190	
% increase		1155 Table	1. 1. 1. 1.					2,497	2,484	85
otal municipal employees headcount	6, 10				in this		4		-	-
Finance personnel headcount	8, 10								7.494	
Human Resources personnel headcount	8, 10		en en sinn	79 77 78 1	1 1 - Care	P. J. a. 11, 194	7 F - 1 1 1 2.	Very tree over		治科学

NW403 City Of Matlosana - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

Surplus/(Deficit) 1	Share of surplus/ (deficit) of associate	Attributable to minorities	Taxation	Surplus/(Deficit) before assoc.	Total Expenditure by Vote	Vote 15 - [NAME OF VOTE 15]	Vote 14 - [NAME OF VOTE 14]	Vote 13 - [NAME OF VOTE 13]	Vote 12 - [NAME OF VOTE 12]	Vote 11 - [NAME OF VOTE 11]	Vote 10 - [NAME OF VOTE 10]	Vote 9 - [NAME OF VOTE 9]	Vote 8 - [NAME OF VOTE 8]	Vote / - [NAME OF VOTE 7]	VOIE 6 - [NAME OF VOIE 6]	Vote 6 NAME OF VOTE SI	Vote 5 - INAME OF VOTE 51	Vote 4 - Community Services & Public Safety	Vote 3 - Economic Affairs	Vote 2 - Infrastructure	Vote 1 - Corporate Covernance 8 Administration		Total Revenue by Vote	Vote 15 - NAME OF VOTE 15]	Vote 14 - [NAME OF VOTE 14]	Vote 13 - NAME OF VOTE 13]	Vote 12 - NAME OF VOTE 12]	Vote 11 - NAME OF VOTE 111	Vote 10 - [NAME OF VOTE 10]	Vote 9 - [NAME OF VOTE 9]	Vote 8 - [NAME OF VOTE 8]	Vote 7 - INAME OF VOTE 7	Vota 6 - [NAME OF VOTE 6]	Vote 4 - Community Services & Public Safety Vote 5 - [NAME OF VOTE 5]	Vote 3 - Economic Ariairs	Vote 2 - Infrastructure	Vote 1 - Corporate Governance & Administration	Revenue by Vote	R thousand		Description
33,499			00,400	33 /00	218,355												35,230	35 326	3 459	133 606		201,004	274 874											25,56	2,113	131,07	93,098		July		Ref
12,595			12,333		218,960														7 255	_		* 201,000															8 71,590		August		
(79,723)			(13,123)	170 7221	305,178												48,222	5,032	188,124	168 124	3	223,433	225 455											14,125	1,584	130,257	79,488		Sept.		
14,397			14,397	11007	218,641										-	.47	36,237	26,527	133,583	46,223		233,038												33,256	2,000	119,746	78,036		October		
231			237	3	231,090												48,000	2,652	142,201	38,236		231,321												36,542	2,563	122,590	69,626		November		
(15,859)	•		(15,859)		275.856								, i			*/_	51,111	2,5/0	170,605	51,570		766'697												22,155	1,548	187,596	48,697		December		Budget Year 2017/18
(4,029)			(4,029)		222.374												52,776	1,570	110,769	57,259		218,345												14,590	1,258	139,908	62,590		January		ear 2017/18
(33.647)			(33,647)		259 489												50,125	1,549	152,690	55,125		225,842												20,570	1,790	133,628	69,855		February		
14.675			14,675	2001	227 730												31,226	2,155	157,012	37,337		242,405												22,215	2,655	158,788	58,746		March		
(38 264)			(38,264)	400,004	750 027												45,155	1,549	195,205	57,126		260,770												26,914	1,897	158,633	73,326		April		
56.810	t		56,810	232,203	222 280												32,013	1,963	149,875	48,439		289,100												26,013	1,366	185,734	75,987		May		
	!	1	61,437	397,704	207 704	1	1	ı	ı	1	1	1			ı	ı	75,818	5,627	190,092	126,167		459,141	1	ī	1	1	1	1	1	1	1	ı	ı	54,443	1,176	293,436	110,087		June		
22 12	1	ı	22,124	3,105,700	3 400 700	ı	ı	1	1	1	ı	1	ı		ı	1	546,155	38,578	1,858,106	663,861		3,128,824	_	1	-	ı	ı	1	1	1	1	1	1	328,772	21,549	1,887,377	891,125	7011110	Budget Year		Medium Ter
45 057	, [12,037	3,283,111		1	ı	L	.5	41	1	1				1	577,286	40,777	1,964,018	701,031		3,295,148		1	1	1		1	1	1	1	1	ı	347,512	22,777	1,982,940	941.919	2010/13	Budget Year +1	Framework	Medium Term Revenue and Expenditure
27 1	1	1	25,580	3,468,105		ı	1	1	ı	1	1	1	1	1		ı	609,614	^ئ ةِ. 6	2,074,(3	741,387		3,493,685	1	1	1	1	1	1	1	1	ı	1	1	366,973	24,053	2,093,984	1.008.675	07/6107	Budget Year +1 Budget Year +2		Expenditure

1. 本本

NW403 City Of Matlosana - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

1 1		2000	20 205	9.625	20 75	31.20	-	.000	11.000	,							
1	1	1	ı	1	1	2	44 000	44 000	24 000	11 150	12 650	28.600	13.300	11,593	2		Total Capital Expenditure
		1						1	1		1	1	1	1	2	diture sub-total	Capital single-year expenditure sub-total
1	,															OTE 15]	Vote 15 - [NAME OF VOTE 15]
1		ı	ı													OIE 14]	Vote 14 - [NAME OF VOTE 14]
	.3	ı	ı										2			OIE 13	VOLE 13- [NAME OF VOLE 13]
ı	1	1	1		Ē											OTE 12	Vote 12 - INCIDIC OF VOTE 121
1	1.	ı	ı													OTE 121	Vote 12 - INAME OF V
1	1	1	ı													OTE 111	Vote 11 - [NAME OF VOTE 11]
1	1	1	1													OTE 10]	Vote 10 - [NAME OF VOTE 10]
1	1	ı	1)TE 9]	Vote 9 - [NAME OF VOTE 9]
1	1	1	1													DTE 8]	Vote 8 - [NAME OF VOTE 8]
1	Ī	1														DTE 7]	Vote 7 - [NAME OF VOTE 7]
1	ı															TE 6]	Vote 6 - [NAME OF VOTE 6]
		I	1						(e)							JIE 5]	Vote 5 - [NAME OF VOTE 5]
ı		1	ı						>							Vote 4 - Community Services & Public Safety	Vote 4 - Community Si
1	ı	1	ı														Vote o - Economic Anana
1		ı	1														Vote 3 Economic Affe
6	1	1	1														Vote 2 - Infractructure
5																Vote 1 - Corporate Governance & Administration	Vote 1 - Corporate Gov
										**						to be appropriated	Single-year expenditure to be appropriated
139.762	134,538	213,888	39,395	9,625	10,725	31,250	11,900	11,800	21,900	11,150	12,650	28,600	13,300	11,593	ν.	diture sub-total	Capital Illuiti-year expenditure sub-total
1	1	ı	1														אסופ וס - נואטואוב טו א
1	1	1	1													OTE 15]	Vote 15 - [NAME OF VOTE 15]
1	1	1	1													OTE 14]	Vote 14 - [NAME OF VOTE 14]
ı	1	ı	1													/OTE 13]	Vote 13 - [NAME OF VOTE 13]
1	1	ı	ı													/OTE 12]	Vote 12 - [NAME OF VOTE 12]
1	1	1	1													/OTE 11]	Vote 11 - [NAME OF VOTE 11]
																/OTE 10]	Vote 10 - [NAME OF VOTE 10]
	1	ı	ı													OTE 9]	Vote 9 - [NAME OF VOTE 9]
	1	ı	ì														VOTE 8 - [NAME OF VOTE 8]
1	1	1	1													OTE /J	Vote / - [NAME OF VOTE /]
ı	1	ı	ı													OIE 0	Vote o - [NAME OF VOTE o]
1	1	ı	1												_	01 5	Vete BIANE OF VOIL OF
10,000	15,000	11,193	275	375	4/5	3,000	000	000	2,000	100	724	1,100	000			OTE AI	Vote 5 - INDME OF VI
000,00	וטיטטי	1	1	2 1	<u>}</u>	3	550	700	3	3	705	2 400	350	443		Vote 4 - Community Services & Public Safety	Vote 4 - Community S
19,762	40,000	102,000	0,110	01				1		l-	1	ı	1	1		airs	Vote 3 - Economic Affairs
110 760	100 530	182 805	8 470	8 725	9 500	27.000	10.500	10.250	19,000	10,000	11,500	25,000	12,250	10,500			Vote 2 - Infrastructure
		40 000	30 650	525	750	1.250	850	1,050	900	750	725	1,200	700	650	_	Vote 1 - Corporate Governance & Administration	Vote 1 - Corporate Go
7010100	10.01.0	2011110													1	to be appropriated	Multi-year expenditure to be appropriated
3udget Year +	Budget Year +1 Budget Year +2	Budget Year	June	May	April	March	Feb.	January	Dec.	Nov.	October	Sept.	August	July			R thousand
xpenditure	Framework	Medium Te						ear 2017/18	Budget Year 2017/18		13				X e	pescipuoi	C
		Moding To													0		

NW403 City Of Matlosana - Supporting Table SA30 Consolidated budgeted monthly cash flow

The same and consolidated budgeted monthly cash flow	OR SASO COL	Solidated b	nagetea nio	ntniy cash i	low										
MCN. HTT CASH TECOWO						Budget Year 2017/18	ear 2017/18						Medium Terr	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Budget Year +1	Budget Year +1 Budget Year +2
Cash Receipts By Source				÷										2018/19	2019/20
Property rates	35,000	25,372	25,372	25,372	25,372	25,372	25,372	25,372	25.372	25 772	25 372	27 915	317 033	225 404	3000
Service charges - electricity revenue	82,778	82,778	62,778	52,778	42,778	42,778	42,778	52.778	52.778	62 778	82 778	81 760	742 314	784 625	838,006
Service charges - water revenue	33,275	33,275	33,275	57,725	62,725	62,725	62,725	62,725	33,275	33,275	33.275	35.130	543 402	574 375	605 392
Service charges - sanitation revenue	12,254	12,254	12,254	12,254	12,254	12,254	12,254	12,254	12,254	12,254	12.254	12.254	147.050	155 432	163 825
Service charges - refuse revenue	15,229	15,229	15,229	15,229	15,229	15,229	15,229	15,229	15,229	15,229	15.229	15.229	182.750	193 167	203 598
Service charges - other	833	833	833	833	833	833	833	833	833	833	833	833	10,000	10.570	11.141
Rental of facilities and equipment	549	549	549	549	549	549	549	549	549	549	549	549	6,587	6,962	7,338
Interest earned - external investments	208	208	208	208	208	208	208	208	208	208	208	208	2,500	2,643	2,785
Interest earned - outstanding debtors	13,233	13,233	13,233	13,233	13,233	13,233	13,233	13,233	13,233	13,233	13,233	13,233	158,800	167,852	176,916
Dividends received.	,	1	1	1		· · · · · · · · · · · · · · · · · · ·	,	ı	ı	1	ı	T		ı	1
Fines, penalties and forfeits	621	621	621	621	621	621	621	621	621	621	621	621	7,452	7,876	8,302
Licences and permits	572	572	572	572	572	572	572	572	572	572	572	572	6,867	7.259	7.651
Agency services	1	1		1				ı	ı	1	1	ı		1	1
Transfer receipts - operational	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	30,343	364,121	384,876	405,660
Other revenue	12,085	12,085	12,085	12,085	12,085	12,085	12,085	12,085	12,085	12,085	12,085	12,085	145,017	153,283	161,561
Cash Receipts by Source	236,981	227,353	207,353	221,803	216,803	216,803	216,803	226,803	197,353	207,753	227,353	230,734	2,633,893	2,784,025	2,934,362
Other Cash Flows by Source Transfer receipts - capital			93,472			43,472			76,944			0	213 888	134 538	130 762
Transfers and subsidies - capital (monetary															
allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private															
Enterprises, Public Corporatons, Higher Educational Institutions) & Transfers and subsidies - capital (in-				, ".											
Proceeds on disposal of PPE.												ı			
Short term loans												r <u>r</u>	-		
Borrowing long term/refinancing				· .	30,000							1	30,000	1	1
Decrease (Increase) in non-current debtors												ı			
Decrease (increase) other non-current receivables Decrease (increase) in non-current investments												ı			
Total Cash Receipts by Source	236,981	227,353	300,825	221,803	246,803	260,275	216,803	226,803	274.297	207 753	227 353	770 774	2 877 781	3 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2074
Cash Payments by Type											1		1,000	1,010,000	0,014,124
Employee related costs	49,185	49,185	49,185	49,185	49,185	49,185	49,185	49,185	49,185	49.185	49 185	49 185	590 219	628 832	565 780
Remuneration of councillors	2,596	2,596	2,596	2,596	2,596	2,596	2,996	2,996	2,996	2,996	2,996	2,996	33.548	35.460	37 375
Finance charges	382	382	1,500	382	382	1,500	382	382	1,500	382	382	2,444	10,000	14,160	13,160
Bulk purchases - Electricity	65,000	60,000	47,000	41,000	30,000	25,000	25,000	30,000	35,000	35,000	41,000	58,000	492,000	520,044	548,126
Other materials	12,500	12,500	20,700	26,700	26,000	31,000	31,000	25,000	23,500	12,500	14,498	12,500	248,398	262,557	276,735
Contracted services	4 021	4 021	4024	10,524	10,524	10,524	10,524	10,524	10,524	10,524	10,524	10,524	126,291	133,490	140,698
Transfers and grants - other municipalities	1 1	1 1 1	1,0,1	1,021	4,021	4,021	4,021	4,021	4,021	4,021	4,021	4,021	48,251	51,001	53,755
Transfers and grants - other	ı	1	ì	ı	1		1 1	1	ı	ı	1	1	ī	1	ı
Other expenditure	58,457	58,457	58,457	58,457	58,457	58,457	58,457	58,457	58.457	58.457	58 457	58 457	701 480	741 474	704 543
Cash Payments by Type	202,665	197,665	193,983	192,865	181,165	182,283	181,565	180,565	185,183	173,065	181,063	198,127	2,250,195	2,387,017	2.514.152
Other Cash Flows/Payments by Type												٧		J	1,141
Capital assets	10,000	10,000	15,000	15,000	15,000	15,000	20,000	20,000	20,000	20,000	20,000	33.888	213.888	134 538	20.769
Repayment of borrowing Other Cash Flows/Payments	190	190	600	190	190	600	190	190	600	190	190	840	4,160	4,397	4,635
Total Cash Payments by Type	212,855	207,855	209,583	208,055	196,355	197,883	201.755	200.755	205.783	193 255	201 253	222 855	2 468 242	3 000	9
NET INCREASE/(DECREASE) IN CASH HELD	24,126	19,498	91,242	13,748	50.448	62.392	15 048	26.048	68 514	14 400	26 400			2,000	1,000,040
								and and	00,014	14,430	20,100	(2,121)	409,538	392,610	415,5/6

NW403 City Of Matlosana - Supporting Table SA31 Aggregated entity budget

Description	Ref	2013/14	2014/15	2015/16	С	urrent Year 2016	6/17	2017/18 Mediu	m Term Revenue Framework	e & Expenditure
R million		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Financial Performance Property rates Service charges Investment revenue Transfers recognised - operational Other own revenue Contributions recognised - capital & contributed ass	sets	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
otal Revenue (excluding capital transfers and con Employee costs , Remuneration of Board Members Depreciation & asset impairment		-	-	<u>-</u>	-		,		-	-
Finance charges Materials and bulk purchases Transfers and grants Other expenditure Fotal Expenditure Surplus/(Deficit)		-		-	-	-	-			-
capital expenditure & funds sources ital expenditure . ransfers recognised - operational Public contributions & donations Borrowing Internally generated funds									:	,
otal sources			_	-	-	_	_	_		_
inancial position Total current assets Total current liabilities Total non current liabilities Total non current liabilities Equity										
ash flows Net cash from (used) operating Net cash from (used) investing Net cash from (used) financing ash/cash equivalents at the year end	**************************************									

NW403 City Of Matlosana - Supporting Table SA33 Contracts having future budgetary implications

lotal Entity Expenditure Implication		Capital Expenditure Obligation By Contract 2		Total Operating Expenditure Implication	Alabama Bulk Water Supply With Same Bulk Water Supply	Expenditure Obligation By Contract	Total Operating Revenue Implication	ligane Paving Paving of Taxi Routes and Stormwater Phase 8 Khuma Paving Paving of Taxi Routes and Stormwater Phase 8	Upgrading of Sewer outfall line in Alabama/Jouberton 19	Entities: Revenue Obligation By Contract 2	Total Parent Expenditure Implication	lotal Capital Expenditure Implication	Alabama Highmast lights phase 2	Tigane Highmast lights phase 4	Jouberton Paving Paving of Taxi Routes and Stormwater Phase 8	Capital Expenditure Obligation By Contract 2	Total Operating Expenditure Implication	New Sports Complex in Khuma	Upgrading of National Fresh produce m arket	Contract 1:	Expenditure Obligation By Contract 2	Total Operating Revenue Implication	Contract 3 etc	Contract 2	Contract 1	Revenue Obligation By Contract	Parent Municipality:	R thousand	Description
1		1	,				ī				1	1			6 8		ī					1						Total	Preceding Years
28,884		1	28,884	16,765	7,794 4,325		14,673	5,932 8,495	247		9,647	6,353	3,950	1,745	657		3,294	3,294				ı						Original Budget	Current Year 2016/17
46,669		ž	46,669	26,409	4,233 16,027		10,422	4,004 3,167	3,251		24,140	12,947	2,050	2,255	8,643		.11,193	11,193				1						Budget Year 2017/18	2017/18 Medi
35,501	-65 -1		35,501	30,197	5,304		'n				25,000	1						15,000	10,000			T.					20.01.0	Budget Year +: 2018/19	2017/18 Medium Term Revenue & Expenditure Framework
21,292	,		21,292	21,292			1		45	, (1) S	20,000	1	.1.		S-	• • • •	20,000	10,000	10,000	7:	3 5	1	e.				101010	Budget Year +1 Budget Year +2 2018/19 2019/20	e & Expenditure
61,730	ı		61,730	61,730							27,187	1					27,187	15,397	11,790			1						Estimate	Forecast 2020/21
1	1		1								1	1					-					1						Estimate	Forecast 2021/22
1	1		1									1																Estimate	Forecast 2022/23
	1		1				1				1	1					1											Estimate	Forecast 2023/24
	1		-				-				ı	1										,						Estimate	Forecast 2024/25
	ı		1								1	1														142		Estimate	Forecast 2025/26
	î.		1			ı	-					1																Estimate	Forecast 2026/27
2	1	1 1 1	194,076	156.392	12,028	20,080	17,007	9,935	3 408	,	105,974	19,300	6.000	4,000	9 300		86 674	54 884	31 790				. 1	1				Estimate	Total Contract Value

Revetments Promenades							7 7 3				
Capital Spares Information and Communication Infrastructure		_	_	-		-	-	-		-	
Data Centres Core Layers Distribution Layers											
Capital Spares											
Community Assets Community Facilities		-	-	-		-	-	-	11,193	25,000 10,000	20,000 10,000
Halls Centres.											
Crèches Clinics/Care Centres Fire/Ambulance Stations	-				-				. 4, ",		
Testing Stations											
Museums Galleries Theatres											
Libraries Cemeteries/Crematoria											
Police Purls											
Public Open Space Nature Reserves Public Ablution Facilities											
Markets Stalls										10,000	10,000
Abattoirs Airports				 -							
Taxi Ranks/Bus Terminals Capital Spares			-								
Sport and Recreation Facilities Indoor Facilities		-	. - - :	-		-	-	-	11,193	15,000	10,000
Outdoor Facilities Capital Spares			2.13 2.13			9.1			11,193	15,000	10,000
Heritage assets Monuments Historic Buildings		-	-	 -		-	-	 -	-	-	
Works of Art Conservation Areas Other Heritage											
Investment properties Revenue Generating		-	-			-	_	-	_	-	_
Improved Property Unimproved Property		-	-	-		-	-	-	_	-	-
Non-revenue Generating Improved Property Unimproved Property		-	-	-		-	-	-	-	-	-
Other assets Operational Buildings		-	 -	 -		-	_	_	_	_	-
Municipal Offices Pay/Enquiry Points Building Plan Offices		-		-		-	-	-	-	-	-
Workshops Yards							-				
Stores Laboratories Training Centres											
Manufacturing Plant Depots Capital Spares											
Housing			i	- 1				- 1			

NW403 City Of Matlosana - Supporting Table SA34b Consolidated capital expenditure on the renewal of existing assets by asset class 2017/18 Medium Term Revenue & Expenditure Description Ref 2013/14 2014/15 2015/16 Current Year 2016/17 Framework Audited Audited Audited Original Budget Adjusted Budget Full Year Budget Year Budget Year +1 Budget Year +2 R thousand Outcome Forecast 2017/18 2018/19 Capital expenditure on renewal of existing assets by Asset Class/Sub-class Infrastructure Roads Infrastructure Roads N/A N/A N/A Road Structures Road Furniture Capital Spares Storm water Infrastructure Drainage Collection Storm water Conveyance Attenuation Electrical Infrastructure Power Plants HV Substations HV Switching Station HV Transmission Conductors MV Substations MV Switching Stations MV Networks LV Networks Capital Spares Water Supply Infrastructure Dams and Weirs Boreholes Reservoirs Pump Stations Water Treatment Works Bulk Mains Distribution Distribution Points PRV Stations Capital Spares Sanitation Infrastructure Pump Station Reticulation Waste Water Treatment Works Outfall Sewers Toilet Facilities Capital Spares Solid Waste Infrastructure Landfill Sites Waste Transfer Stations Waste Processing Facilities Waste Drop-off Points Waste Separation Facilities Electricity Generation Facilities Capital Spares Rail Infrastructure Rail Lines Rail Structures Rail Furniture Drainage Collection Storm water Conveyance Attenuation MV Substations LV Networks Capital Spares Coastal Infrastructure Sand Pumps Revetments Capital Spares Information and Communication Infrastructure Data Centres Core Layers Distribution Layers Capital Spares Community Assets Community Facilities

Zoo's, Marine and Non-biological Animals Zoo's, Marine and Non-biological Animals		_	-		-	-	-	-	_	-
Total Capital Expenditure on renewal of existing assets	1		-	-	_	-	-	-	_	_
Renewal of Existing Assets as % of total capex Renewal of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

1	Capital Spares Information and Com Data Centres Core Layers Distribution Layer Capital Spares		ructure	-	-	-	-	-	-
		9:						on the grand of a	
								77.6	
		1.							

126,291	133,490 2.5% 4.3%	140,965 2.8% 4.3%
126,291	133,490	140,965
-	-	-
-	-	-
-	1	
	-	-
	-	
		*
	100	_
_		_
439	464	49
439	464	490
-	-	-
20,042	22,030	23,263
20.842	22.020	22.00
	20,842	20,842 22,030

Int	Capital Spares formation and Communication Data Centres	Infrastructure		-		-	-		-	_	_	_	_	
	Core Layers Distribution Layers Capital Spares											,		
Comm	nunity Assets			_		_	_		_	_		75.050		
	ommunity Facilities			-	-	-				_	-	75,658 75,658		84,449 84,449
	Halls											26		1
	Centres Crèches				1									
4:	Clinics/Care Centres										1 - 1 -	986	1043	4404
	Fire/Ambulance Stations Testing Stations		-					-				7,426	1,043 7,850	1,101 8,289
	Museums Galleries											289	305	322
	Theatres Libraries											3,158	3,338	2.505
	Cemeteries/Crematoria Police											425	449	3,525 474 19
	Purls Public Open Space													
	Nature Reserves Public Ablution Facilities											82 1,791	86 1,893	91 1,999
	Markets											56,145 5,313	59,346 5,616	62,669
	Stalls					-						0,515	3,016	5,930
.	Abattoirs Airports													
	Taxi Ranks/Bus Terminals Capital Spares													
	rt and Recreation Facilities			_	_		_		_	_				
	Indoor Facilities				. 1949			10000	2.5.			the to	_	
	Outdoor Facilities Capital Spares												0.0	
	e assets							A						
	uments				_		7.	4 1.4.		-	-	-	-	-
Work	oric Buildings ks of Art servation Areas rr Heritage					100.			r		ve ve			
	ent properties enue Generating			-					-	-	_	-	_	_
Ir	mproved Property Inimproved Property			-	-		-		-	-	-	-	-	-
Non-i	revenue Generating mproved Property Inimproved Property			-	-		-		-	-	-	-	-	-
Other as				-			-		-	_	_	14,825	15,670	16,548
M Pa	dunicipal Offices ay/Enquiry Points uilding Plan Offices			-	-		-		-	-	-	14,825 14,825	15,670 15,670	16,548 16,548
Ya	/orkshops ards													
La Tr	tores aboratories raining Centres													
De	anufacturing Plant													
Housin				-	_		-		-	-	-	-	-	_
So	aff Housing cial Housing spital Spares					1.7								
Biologica	l or Cultivated Assets		1	-	-		-		-	-	-	-	-	-

NW403 City Of Matlosana - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2017/18 Mediu	m Term Revenue Framework	e & Expenditure		Fore	casts	
R thousand		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure	1							
Vote 1 - Corporate Governance & Administration		40,000	_	-	N/A	N/A	N/A	N/A
Vote 2 - Infrastructure		162,695	109,538	119,762				
Vote 3 - Economic Affairs		_	10,000	10,000				
Vote 4 - Community Services & Public Safety		11,193	15,000	10,000				er to
Vote 5 - [NAME OF VOTE 5]		-		-				
Vote 6 - [NAME OF VOTE 6]		-	-	_				
Vote 7 - [NAME OF VOTE 7]		-	-	-			4. 4	
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		_	-	-		-		
Vote 12 - [NAME OF VOTE 12]		-	_	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
t entity summary if applicable								
Total Capital Expenditure		213,888	134,538	139,762	-	-	-	_
Future operational costs by vote	2							
Vote 1 - Corporate Governance & Administration								
Vote 2 - Infrastructure								
Vote 3 - Economic Affairs								
Vote 4 - Community Services & Public Safety	1			CAN CALLERY				
Vote 5 - [NAME OF VOTE 5]						r. version		
Vote 6 - [NAME OF VOTE 6]	- 5							
Vote 7 - [NAME OF VOTE 7]					7			
Vote 8 - [NAME OF VOTE 8]	1,46							
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]				V	- 1,	1000		A. 11. 4. 1.
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]		7						
Vote 13 - [NAME OF VOTE 13]						-1 -1		
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
List entity summary if applicable								
otal future operational costs		_	_	_	_	_	_	
e revenue by source	3						_	_
Property rates	3							
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - water revenue Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
List other revenues sources if applicable								
List other revenues sources if applicable List entity summary if applicable								
	-							
otal future revenue		-		-	-	-		
let Financial Implications		213,888	134,538	139,762	-		_	-

NW403 City Of Matlosana - Supporting Table SA36 Consolidated detailed capital budget

Municipal Vote/Capital project Ref		Project Goal	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates		Prior year	Prior year outcomes	2017/18 Medi	ım Term Revenu Framework	2017/18 Medium Term Revenue & Expenditure Framework	Project information	omation
R thousand	4		6	မ	ω	Us.	Total Project Estimate	Audited	Current Year 2016/17 Full Year	Budget Year		Budget Year +1 Budget Year +2	Ward location	New or renewal
Parent municipality: List all capital projects grouped by Municipal Vote	al Vote							41/6107	Forecast					
	Alabama bulk water supply		Yes	Water Supply Infrastructure	Decennin									
	Water supply from Mdvaal end point alabama and Jouberton	Jouberton	Yes	Water Supply Infrastructure	Reservoirs					16 027	5 304	1		
	Upgrading of sewer in Alabama/jouberton		No	Sanitation Infrastructure	Outfall Sewers					26 409	30 197	34 297		
	Upgrading of sewer network in Khuma proper		Yes	Sanitation Infrastructure	Waste Water Treatment Works					3 251	5 837	6 000		
	rigane paving of taxi routes phase 8		Yes	Roads Infrastructure	Storm water Conveyance					1001		4 000		
	Khuma paving of taxi routes phase 8		Yes	Roads Infrastructure	Storm water Conveyance					3 167	5 837	9 300		
	Paving of taxi route & stormwater Jouberton		No	Roads Infrastructure	Storm water Conveyance					0 300	000	9 300		
	Jouberton hot spot area		No	Electrical Infrastructure	Electricity Generation Facilities					3,000	3000	1		
	ligane highmast light Phase 2		Yes	Electrical Infrastructure	Electricity Generation Facilities					2000	2000	-		
	Alabama high mast light phase 2		Yes	Electrical Infrastructure	Electricity Generation Facilities					2050	3 000			
	New sports complex in khuma/Fresh producer market	ket	No	Sport and Recreation Facilities	Public Open Space					44 400	000	} '		
	Electrication		No	Electrical Infrastructure	Electricity Generation Facilities					14 000	14 163	000 67		
	Roads/Cleansing		No	Roads Infrastructure	Roads					75 000	15 000	1000		
	MSCCA		Yes	Computer Equipment	Computer Software and Applications					5000	45 000	41 865		
	rumiture and Equipment		Yes	Furniture and Office Equipment	Municipal Offices					5000		1		new
	*GIICIGO		Yes							3000				II EW
raient capital expenditure									Total of the same of	30,000	-	-		new
Entitles: List all capital projects grouped by Entity										213 888	134 538	139 762		
Entity A Water project A														
Entity B Electricity project B														
Entity Capital expenditure														
Total Capital expenditure								,	,			1		
Keterences 1. Must reconcile with Budgeted Central Expendit	L									213 888	134 538	139 762		
 Must reconcile with Budgeted Capital Expenditure 	ture													

1. Must recordle with Budgeted Capital Expenditure
2. As per Table SA6
3. As per Table SA6
4. Projects that fall above the threshold values applicable to the municipality as identified in regulation 13 of the Municipal Budget and Reporting Regulations must be listed individually. Other projects by programme by Vote
5. Correct to seconds. Provide a logical starting point on networked infrastructure.
6. Distinguish projects approved in terms of MFMA section 19(1)(b) and MRRR Regulation 13



CITY OF MATLOSANA

QUALITY CERTIFICATE

I Theetsi Solomon Roger Nkhumise, Acting Municipal Manager of City of Matlosana Municipality, hereby certify that the Audited /Current year's Budget (2016/2017) and Supporting Documentation have been prepared in relation with the Municipal Finance Management Act Circular number 86.

Theetsi Solomon Roger Nkhumise

Acting Municipal Manager of City of Matlosana - NW403

Signature TM 90

Date 29/3/2017



SALGA DEGWETA



Regards

Olorato Moseki

Municipal Budgets & Reporting
Tel: 018 388 4378

North West Provincial Treasury
omoseki@nwpg.gov.za

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Choose name from list - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2013/14	2014/15	2015/16	0	Current Year 2016	6/17	2017/18 Mediu	ım Term Revenue Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +
Revenue - Standard						5	Torodot	201710	2010/15	2019/20
Governance and administration		613,403	716,491	805,309	522,883	547,125	547,125	1		
Executive and council		14,883	3,357	2,066	3,286	3,286	3,286	_	_	_
Budget and treasury office		598,146	712,307	802,369	515,074	539,256	539,256	_	-	_
Corporate services		374	826	873	4,523	4,583	4,583	_		_
Community and public safety		16,841	17,997	90,118	105,513	1	105,886	_	-	-
Community and social services		1,754	8,336	5,691	6,024	6,792	6,792	-		1. A. 10.
Sport and recreation		229	335	220	5,760	430	430			_
Public safety		13,658	6,832	82,033	91,246	96,180	1 100000	-	1 7	-
Housing		1,199	2,495	2,131	2,166	2,166	96,180			
Health		-,100	2,100	44	318		2,166	_	_	-
Economic and environmental services		152,557	78,658	4,790	53,462	318	318	-	-	_
Planning and development		6	70,030	4,750	53,402	111,812	111,812	-	-	-
Road transport		152,551	78,658	4,789			6	-	-	
Environmental protection		102,001	70,030	4,709	53,457	111,807	111,807	-	-	-
Trading services		999,973	1,064,112	1 246 606	4 004 750	4 000 444		-	-	-
Electricity		587,652	596,422	1,346,696	1,921,756	1,888,414	1,888,414	-	-	-
Water		283,923	310,028	675,098	889,148	908,089	908,089	-	-	-
Waste water management		60,810		438,233	637,712	622,594	622,594	_	-	-
Waste management			68,063	98,206	180,831	143,645	143,645	-	-	-
Oth	4	67,588 910	89,600	135,160	214,066	214,086	214,086	-	-	_
otal Reue - Standard	2	1,783,684	7,203 1,884,461	18,204 2,265,116	45,174	19,981	19,981	-	-	_
xpenditure - Standard	+-	1,103,004	1,004,401	2,203,110	2,648,789	2,673,218	2,673,218	-	-	
Governance and administration		044.404	F4F 007							
Executive and council		611,104	515,937	838,840	713,190	741,047	741,047	-	-	_
Budget and treasury office		155,712	82,689	107,758	130,076	132,540	132,540	-	-	-
Corporate services		390,404	397,979	681,065	529,011	547,514	547,514	-	-	_
		64,989	35,269	50,017	54,104	60,993	60,993	-	-	_
Community and public safety		332,850	186,694	328,632	364,818	385,826	385,826			
Community and social services		73,235	78,724	93,662	99,807	137,052	137,052			
Sport and recreation		38,244	51,392	53,123	60,716	83,579	83,579		1 1 1 1 1	
Public safety		202,173	43,964	167,790	184,213	142,789	142,789	10		
Housing		12,371	8,264	9,269	10,452	11,381	11,381			
Health		6,827	4,351	4,790	9,630	11,024	11,024			
Economic and environmental services		162,359	313,805	244,119	232,519	227,615	227,615			_
Planning and development		9,034	20,899	5,993	7,639	9,872	9,872	10 × 10 ± 5	w	value et 🗓
Road transport		153,325	292,906	238,126	224,880	217,744	217,744	_	_	_
Environmental protection		_	-	-		_	_	_	_	_
Trading services		1,031,074	1,199,547	1,141,869	1,485,728	1,476,247	1,476,247	_	_	_
Electricity		557,937	625,408	567,044	724,563	785,486	785,486	_	_	_
Water		295,034	364,455	385,911	521,380	458,319	458,319	_	_	_
Waste water management		126,557	105,350	101,525	117,875	132,266	132,266	_	_	
Waste management		51,546	104,334	87,389	121,909	100,176	100,176	_	_	_
Other	4	2,450	-	19,939	22,701	22,695	22,695	_	_	_
tal Expenditure - Standard	3	2,139,836	2,215,983	2,573,399	2,818,956	2,853,431	2,853,431	_		
rplı cit) for the year		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	(180,212)	_	_	

References

^{1.} Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes

^{2.} Total Revenue by standard classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)

^{3.} Total Expenditure by Standard Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

^{4.} All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing slse may be placed under 'Other'. Assign associate share to relevant classification

Choose name from list - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2013/14	2014/15	2015/16		Current \	'ear 2016/17		2017/18 Mediu	ım Term Revenu Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +* 2018/19	Budget Year +
Revenue By Source	T									1 2010110	2010/20
Property rates	2	190,357	247,297	272,707	317,223	338,663	338,663	_	_		
Property rates - penalties & collection charges						_	_				
Service charges - electricity revenue	2	576,582	596,422	661,692	801,493	802,927	802,927	_			
Service charges - water revenue	2	283,923	310,028	1				_	_	_	-
Service charges - sanitation revenue	2	60,810	68,063	1				_	-	-	-
Service charges - refuse revenue	2	67,588	89,600	122,543				-	_	-	-
Service charges - other	1	07,500	03,000	122,543			149,582		_	-	_
Rental of facilities and equipment		4.005	5.000	4.570	26,600	29,408	29,408		1		
		4,905	5,233			6,934	6,934		-		
Interest earned - external investments		57,068	91,202	1	-	2,108	2,108				
Interest earned - outstanding debtors		-		131,569	106,208	108,765	108,765				
Dividends received		-	_		-	-	-				
Fines		9,306	5,387	13,573	7,102	7,086	7,086				
Licences and permits		7,013	6,773	6,615	7,708	7,701	7,701				
Agency services		-	-			_	_				
Transfers recognised - operational		434,752	415,405	443,317	351,271	351,271	351,271				
Other revenue	2	87,580	49,051	76,579	139,516	147,369	147,369				
Gains on disposal of PPE			10,001	10,010	100,010	147,505	147,309	_	_	_	_
Total Revenue (excluding capital transfers and	1	1,779,884	1,884,461	2,265,116	2,514,173	2,550,572	2 550 572				
contributions)		1,770,004	1,004,401	2,203,110	2,314,173	2,550,572	2,550,572	-	-		
Expenditure By Type											
oyee related costs	2	458,412	478,415	489,415	527,466	529,331	529,331	_	_		
uneration of councillors		20,850	22,243	23,982	25,138	25,138	25,138	_	_	-	_
Debt impairment	3	199,453	268,834	480,063	367,523	367,523	367,523		l		
Depreciation & asset impairment	2	439,757	436,912	472,944	476,888	476,888	476,888	_	_	_	
Finance charges		34,449	44,366	33,863	14,181	14,169	14,169			_	_
Bulk purchases	2	646,684	660,850	759,345	811,802	811,802	811,802	_	_	_	_
Other materials	8	41,004	56,473	51,966	105,958	111,387	111,387				-
Contracted services		98,655	28,705	32,055	46,448	46,648	46,648	_	_	_	_
Transfers and grants		-	-	-	-	_	-	-	_	_	_
Other expenditure	4, 5	200,572	219,185	229,767	443,553	470,545	470,545	. Yang et		12 A 1-1-12	North
Loss on disposal of PPE			to the second								
Total Expenditure	- 1	2,139,836	2,215,983	2,573,399	2,818,956	2,853,431	2,853,431		·	# . · · · · · · · ·	
Surplus/(Deficit)	1 1	(359,953)	(331,522)	(308,282)	(304,783)	(302,858)	(302,858)			- x 1 1 1	1
Transfers recognised - capital		3,800	44.3		134,616	122,646	122,646			1 1 1 1 1 1 T	
Contributions recognised - capital	6	1 1 -	,	 .	y a service of the s						
Contributed assets	1				100	=	_				
Surplus/(Deficit) after capital transfers & contributions		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	(180,212)	-	-	-	-
Taxation			11/4								
Surplus/(Deficit) after taxation		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	(180,212)	-	-		
Attributable to minorities											_
Surplus/(Deficit) attributable to municipality		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	(180,212)	-	_		
Share of surplus/ (deficit) of associate	7						, , , , ,				_
Surplus/(Deficit) for the year		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	(180,212)		-	_	

References

fications are revenue sources and expenditure type

^{..} to be provided in Table SA1

^{3.} Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

^{4.} Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs

^{5.} Repairs & maintenance detailed in Table A9 and Table SA34c

^{6.} Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

^{7.} Equity method

Description	Ref	ef 2013/14	2014/15	2015/16		Current Ye	ear 2016/17		2017/18 Mediu	um Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
ASSETS	1				,						-
Current assets		1	1	1		1	1				
Cash		25,749	30,500	100	40,000	38,899	38,899		-	- 1-10-10-10-10-10-10-10-10-10-10-10-10-10	
Call investment deposits	1	,	32,432			40,000	40,000	-	-	_	_
Consumer debtors	1	10,100	86,013			171,608	171,608	_	-	_	_
Other debtors		43,701	3,028	10000		25,000	25,000				
Current portion of long-term receivables		4,600	49,757	39,993	28	28	28				
Inventory +	2		73,604	35,280		40,000	40,000		150		
Total current assets	1	252,939	275,333	262,475	202,028	315,535	315,535	-	-	· · · · · · · · · · · · · · · · · · ·	
Non current assets	1.	v. 3						Section 1			
Long-term receivables		187	163	(-	102	102	102	\$2. Y		1. 7.7	
Investments		-	,	2,702	19,000	44,000	44,000	1		*	
Investment property		52,206	59,057	100,586	55,000	55,000	55,000	1 '		-	
Investment in Associate		-	, ,,,,,	100,000	55,000	33,000	55,000				
Property, plant and equipment	3	6,358,940	5,940,063	5,566,796	5,331,261	5,212,554	5,212,554				
Agricultural		.,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,000,.00	0,001,201	5,212,554	3,212,004	- ,	1	-	_
Biological			, J	1	1	_	[]	, , ,	1		
Intangible	1	763	763	4,579	750	4,500	4 500		1		
Other non-current assets	1	26,044	25,797	42,692	2,500	25,000	4,500 25,000		1		
Total non current assets	+-	6,438,139	6,025,843	5,717,355	5,408,613	5,341,156	5,341,156		1		
TOTAL ASSETS	+	6,691,078	6,301,177	5,979,830	5,610,641	5,656,691	5,341,156	-	-	-	-
	+	-	0,00.,	0,0.0,00	0,010,071	3,000,001	3,030,031	-		-	-
LIABILITIES ent liabilities	'								('		
Jank overdraft	1,			()					1		
	1 1	54,000	12.440			-	-		('		
Borrowing Consumer deposits	4	54,806	13,110	13,110	17,000	17,000	17,000	-	- '	-	-
Consumer deposits	1	16,678	22,947	29,309	25,000	35,000	35,000		1		
Trade and other payables	4	559,019	548,319	555,490	184,341	414,986	414,986	-	-	-	_
Provisions Total current liabilities	\perp	13,534	12,446	12,547		-	-		()		
Total current liabilities		644,037	596,822	610,455	226,341	466,986	466,986	-	-	-	_
Non current liabilities											
Borrowing		128,939	115,830	102,720	102,000	85,000	85,000		(_)		
Provisions	1.	243,476	267,492	253,637	305,000	275,000	275,000	O. O. O. D.	ur yjr⊈.		
Total non current liabilities		372,416	383,322	356,357	407,000	360,000	360,000				
TOTAL LIABILITIES		1,016,453	980,143	966,812	633,341	826,986	826,986			-	
NET ASSETS	5	5,674,625	5,321,034	5,013,018	4,977,300	4,829,705	4,829,705				
COMMUNITY WEALTH/EQUITY	7.4	1. 1. 1. 1. 1.	Part of the second			3 - 3 - 3 - 5	5.7. 1 3 3 °		18.8	14, 40	- W. C. C. &
Accumulated Surplus/(Deficit)		5,674,625	5,321,034	5.013.018	4 077 200	1 000 705	1 000 705				
Reserves	. 4	0,014,020	5,321,034	5,013,018	4,977,300	4,829,705	4,829,705		Here to the		Version 7
									-	.**.	
TOTAL COMMUNITY WEALTH/EQUITY	5	5,674,625	5,321,034	5,013,018	4,977,300	4,829,705	4,829,705				

Choose name from list - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2013/14	2014/15	2015/16		Current Ye	ear 2016/17		2017/18 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available										2010110	2013/20
Cash/cash equivalents at the year end	1	49,658	30,500	112,662	80,000	78,899	78,899	_	_		
Other current investments > 90 days		-	32,432	(87,094)	(0)		70,000		_		_
Non current assets - Investments	1	_	_	2,702	19,000	44,000	44,000	_	_	F	-
Cash and investments available:		49,658	62,932	28,271	99,000	122,899	122,899			-	-
Application of cash and investments							,				
Unspent conditional transfers		95,622	14,067	10,633	24,141	10,000	10,000	_	_		
Unspent borrowing		_		_	ارغر دد						-
Statutory requirements	2				*		100 mm				
Other working capital requirements Other provisions	3 -	365,103	467,272	442,979	55,945	239,810	239,810	_		-	_
Long term investments committed	4		_	_							
Reserves to be backed by cash/investments	5					_	-	-	-	-	-
Total Application of cash and investments:		460,725	481,339	453,612	80,086	249,810	249,810				
Surplus(shortfall)		(411,067)	(418,407)	(425,341)	18,914	(126,911)				-	-

Cifoose name from list - Table A10 Basic service delivery measurement										
Description	Ref	2013/14	2014/15	2015/16	C	urrent Year 2016	5/17	2017/18 Mediu	m Term Revenue Framework	e & Expenditure
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +	Budget Year 2019/20
Household service targets Water:	1									
Piped water inside dwelling		138,304	144,877	144,877	144,949	144,949	144.040			
Piped water inside yard (but not in dwelling)		29,189	30,576			30,591	144,949 30,591	_	_	
Using public tap (at least min.service level)	2	1,994	2,089	2,089	2,090	2,090	1	_		
Other water supply (at least min.service level)	4	1,994	2,089	2,089	2,090	2,090	2,090	_	_	
Minimum Service Level and Above sub-total Using public tap (< min.service level)	3	171,480	179,630	179,630	179,719	179,719		-	-	
Other water supply (< min.service level)	4	1,994	2,089	2,089	2,089	2,089	2,089			
No water supply					1 1	A				
Below Minimum Service Level sub-total		1,994	2,089	2,089		. 2,089	-2,089			
Total number of households	5	173,474	181,719	181,718	181,808	181,808	181,808		-	
Sanitation/sewerage:										
Flush toilet (connected to sewerage) Flush toilet (with septic tank)		125,742	125,742	156,240	125,993	125,993	125,993	-	-	
Chemical toilet		212 604	212 604	2,120	216	216	216	-	-	-
Pit toilet (ventilated)		2,724	2,724	2,575	616 2,779	616 2,779	616	-	-	-
Other toilet provisions (> min.service level)		1,127	1,127	2,010	1,149	1,149	2,779 1,149	-		-
Minimum Service Level and Above sub-total		130,409	130,409	160,935	130,754	130,754	130,754	_	_	<u> </u>
Bucket toilet Other toilet provisions (< min.service level)		1,096	1,127	1,127	1,000	1,000	1,000	-	_	
No toilet provisions		2740	- 2.054	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		3,746 4,841	3,851 4,978	3,851 4,978	3,581 4,581	3,581	3,581		-	-
Total number of households	5	135,251	135,387	165,913	135,335	4,581 135,335	4,581 135,335		-	
Energy				,	700,000	100,000	133,333	-	-	
Electricity (at least min.service level)		138,627	142,534	142,534	142,819	142,819	142,819			
Electricity - prepaid (min.service level)		22,733	23,373	23,373	23,420	23,420	23,420		_	
Minimum Service Level and Above sub-total		161,359	165,907	165,907	166,239	166,239	166,239	-	_	
Electricity (< min.service level) Electricity - prepaid (< min. service level)		138,627	142,534	142,534	142,819	142,819	142,819	-	-	
Other energy sources		22,733	23,373	23,373	23,420	23,420	23,420	-	-	-
Below Minimum Service Level sub-total		161,359	165,907	165,907	166,239	166,239	166,239		-	-
Total number of households	5	322,719	331,814	331,814	332,478	332,478	332,478			-
Refuse:	. 3	1.0		1. M. 1. 1.	1. T. J.					
Removed at least once a week		164,311	168,941	168,941	169,279	169,279	. 169,279			
Minimum Service Level and Above sub-total		164,311	168,941	168,941	169,279	169,279	169,279		1 m (2 m	175 -27
Removed less frequently than once a week	1		. (1, 9 1, 4		-	9 <u>2</u> -	1 1000	10 m	
Using communal refuse dump Using own refuse dump		-		1.00			2 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	i el il inte fil	S . N. 17	
Other rubbish disposal	1		2		2	2	2		7	
^ No rubbish disposal		- : , (1.4)	(4.5° (+.2°)	200				1.15.7		
Below Minimum Service Level sub-total	1 [2	2	-	2	2	2			
Total number of households	5	164,313	168,943	168,941	169,281	169,281	169,281	-	-	-
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	_	_	_	_	
Sanitation (free minimum level service)		-	-	-	-	-	-	_	-	
Electricity/other energy (50kwh per household per month) Refuse (removed at least once a week)		-	-	-		-	-	-	-	-
	\vdash	-	-	-	-	-	-	_	-	
Cost of Free Basic Services provided - Formal Settlements (R'000) Water (6 kilolitres per indigent household per month)	8			1						
Sar 'free sanitation service to indigent households)		-	-	-	53,098	53,098	53,098	-	-	-
Ele. other energy (50kwh per indigent household per month)		_		_	32,665 38,264	32,665 38,264	32,665 38,264	-	-	-
Refuse (removed once a week for indigent households)		-	-	-	29,457	29,457	29,457	_	-	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000) Total cost of FBS provided		-	-	-	-	-		_	_	
	-	-	-	-	153,484	153,484	153,484		-	
Highest level of free service provided per household Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)							1	1		
Sanitation (Rand per household per month)							1			
Electricity (kwh per household per month)							}			
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9				-					
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)										
Property rates exemptions, reductions and rebates and impermissable values in excess of										
section 17 of MPRA)			7		04.400	04:00				120
Water (in excess of 6 kilolitres per indigent household per month)			-	-	64,190	64,190	64,190	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	_	-	-	_	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)	-	-	-	-	- 1	-	_	_	-	-
Refuse (in excess of one removal a week for indigent households)		-	-		-	-	-	-	_	-
Municipal Housing - rental rebates Housing - top structure subsidies	6								1	
Other	0									
Total revenue cost of subsidised services provided	-			-	64,190	64,190	64,190	_		
					-11100	04,100	04,100	-	- 1	-

kess: Employees costs capitalised to PPE	ı	I	1	I	ı	ı	1		,	1 .	ì
Total Employee related costs	1	458,412	478,415	489,415	527,466	529,331	529,331	-	-	_	
Contributions recognised - capital List contributions by contract											
Total Contributions recognised - capital		-	_	_	_	_		-	_	_	
Depreciation & asset impairment Depreciation of Property, Plant & Equipment Lease amortisation :		439,757	436,912	472,944	476,888	476,888					
Capital asset impairment Depreciation resulting from revaluation of PPE	10					7					
Total Depreciation & asset impairment	1	439,757	436,912	472,944	476,888	476,888	476,888	_	-		
<u>3ulk purchases</u> Electricity Bulk Purchases		435,735	449,624	524,019	555,674	555,674	555,674				-
Water Bulk Purchases Total bulk purchases	1	210,949 646,684	211,226 660,850	235,325 759,345	256,128	256,128 811,802	256,128 811,802		-		
Transfers and grants		010,004	000,000	755,545	011,002	011,002	611,602	-	-	_	
Cash transfers and grants Non-cash transfers and grants		-	-	-	-	-	-	-	-	_	
Total transfers and grants	1	-	-	-	-	-	-	-	-		<u> </u>
Contracted services List services provided by contract		98,655	28,705	32,055	14,500	14,500	14,500				
		-			20,448 11,500	20,648 11,500	20,648 11,500				
W. V. J. P. B. J. J. B.											
sub-to Allocations to organs of state: f 'ty V, Sanitation	tal 1	98,655	28,705	32,055	46,448	46,648	46,648	_	-	-	
Other otal contracted services		98,655	28,705	32,055	46,448	46,648	46,648				
)ther Expenditure By Type			23,100	52,000	40,440	40,040	40,048	- ,	-	-	
Collection costs Contributions to 'other' provisions Consultant fees Audit fees			210,244		8,480 4,500 560 6,000	13,588 4,500 560 6,000	13,588 4,500 560 6,000				
General expenses Indigent	3	200,572	8,941	229,767	136,918 19,596	167,450 19,596	167,450 19,596				
FMG Alternative Energy		200,072		223,707	1,810	1,810	1,810				
Chemicals				•	12,589 1,198	22,326 1,248	22,326 1,248	regional a			****
Inter Departmental Charges Clean Audit Project					25,112 9,500	25,116 561	25,116 561				
EPWP Grant Free Basic Services	· 5				1,658 115,303	2,658 97,086	2,658 97,086			, e	
Hire Office Equipment Landfill site					7,000	-	-				
Membership Fees Meter Readings Matlosana Bursary		9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9			5,330 8,000	7,000 5,330 9,000	7,000 5,330 9,000				
Masterplan Stormwater Drainage					1,500 2,280	1,500 1,480	1,500 1,480				

Description	Ref	2013/14	2014/15	2015/16		Current Yo	ear 2016/17		2017/18 Mediu	ım Term Revenu Framework	e & Expenditu
Bookington	Itter	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year 2019/20
R thousand		2									2010120
ASSETS Call investment deposits											
Call deposits < 90 days		23,908	32,432	11,227	40,000	40,000	40,000				
Other current investments > 90 days			,	,	10,000	40,000	40,000				
Total Call investment deposits	2	23,908	32,432	11,227	40,000	40,000	40,000	-	-	-	
Consumer debtors				L. Wite	1 1				- a - 1 - × -		14 23
Consumer debtors		75,799	86,013	161,608	2,709,897	2,780,296	2,780,296			7 3	25.
Less: Provision for debt impairment Total Consumer debtors	2	75,799	86,013	161,608	(2,599,897)	2,608,688	(2,608,688)				
	-	10,133	00,013	101,000	110,000	5,388,985	171,608	-	-	_	
Debt impairment provision Balance at the beginning of the year					2,232,374	2 121 000	0.404.000				
Contributions to the provision					367,523	2,131,800 476,888	2,131,800 476,888		12		
Bad debts written off					00.,020	-	- 470,000				
Balance at end of year		-	-	-	2,599,897	2,608,688	2,608,688	_	_	-	
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		6,358,940	5,940,063	5,566,796	12,294,591	12,108,726	12,108,726		-		
Leases recognised as PPE Less: Accumulated depreciation	3				6,963,330	- 000 470	- 0.000.470				
Total rty, plant and equipment (PPE)	2	6,358,940	5,940,063	5,566,796	5,331,261	6,896,172 5,212,554	6,896,172 5,212,554		_		
LIADU ITICO					-,,	0,2.12,001				-	
LIABILITIES Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		54,806	13,110	13,110							
Current portion of long-term liabilities			100.00	,	17,000	17,000	17,000				
Total Current liabilities - Borrowing		54,806	13,110	13,110	17,000	17,000	17,000	-		-	-
Trade and other payables							-				
Trade and other creditors		463,397	534,252	544,857	160,200	404,986	404,986			1.000	
Unspent conditional transfers VAT	1	95,622	14,067	10,633	24,141	10,000	10,000	·	jesk j		
Total Trade and other payables	2	559,019	548,319	555,490	184,341	414,986	414,986	- 100.2			-
Non current liabilities - Borrowing					15.74			er for for for the state of the			-
Borrowing	4	128,939	115,830	102,720	102,000	85,000	85,000				
Finance leases (including PPP asset element)	1.,	,	100								TATA.
Total Non current liabilities - Borrowing		128,939	115,830	102,720	102,000	85,000	85,000	-	-	-	-
Provisions - non-current											
Retirement benefits List other major provision items					230,000	210,000	210,000				
Refuse landfill site rehabilitation					20,000	55,000 10,000	55,000 10,000				
Other		243,476	267,492	253,637	55,000	-	-				
otal Provisions - non-current		243,476	267,492	253,637	305,000	275,000	275,000	-	-	-	-
CHANGES IN NET ASSETS											
d Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance GRAP adjustments		6,030,791	5,674,639		5,268,158	5,013,018	5,013,018				
Restated balance		6,030,791	5,674,639	_	5,268,158	5,013,018	5.012.010				
Surplus/(Deficit)		(356,152)	(331,522)	(308,282)	(170,167)	(180,212)	5,013,018 (180,212)	_	_	-	-
Appropriations to Reserves					, , , , ,	(113,212)	(100,212)		-	-	_
Transfers from Reserves Depreciation offsets											
Other adjustments						(182,212)	(400.040)				
ccumulated Surplus/(Deficit)	1	5,674,639	5,343,117	(308,282)	5,097,991	4,650,593	(182,212) 4,650,593				
eserves						, ,	,,,		_	-	-
Housing Development Fund Capital replacement											
Self-insurance										8-1	
Other reserves											
Revaluation											
otal Reserves	2	F C74 C20	5040447	(000 000)	-	I	-		-	·	
OTAL COMMUNITY WEALTH/EQUITY	2	5,674,639	5,343,117	(308,282)	5,097,991	4,650,593	4,650,593		-	-	-
otal capital expenditure includes expendit	ure or	nationally si	gnificant pri	orities:							
rovision of basic services											
						1	1			1	

Thouse name from list - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Available Available Available Available Available Available Registry Reg	Strategic Objective	Goal Goal	Goal Code	Ref	2013/14	2014/15	2015/16		urrent Year 2016	6/17	2017/18 Mediu	m Term Revenue Framework	& Expenditure
283,922 54,522 380,011 571,620 488,519 490,019 112,005 112,0	thousand				Audited							Budget Year +1 2018/19	
Intitios/de Geneticas Samilaridia 413,878 27,288 101,835 113,075 132,285 132,085	ustainable Services	Water			283,923							2010/10	2010/20
1,199	ustainable Services	Electricity			587,652	28,986	567,044	724,563	785,487	785,487			
Institutable Services Feducia Removal 67,888 14,724 87,369 121,000 100,176 100,176 Institutation Roads & Shammalar 155,636 100,003 220,126 222,510 217,744 217,744 Institutation Roads & Shammalar 155,636 100,003 220,126 222,510 217,744 217,744 Institutation Roads & Shammalar 1,100 8,284 9,260 10,452 11,361 11,381 Institutation Roads & Shammalar 1,100 8,284 9,260 10,452 11,361 11,381 Institutation 1,100 8,284 9,260 10,452 11,361 11,381 Institutation 1,100 1,100 1,100 1,100 1,100 1,100 Institutation 1,100 1,100 1,100 1,100 1,100 Institutation 1,100		Sanitation	-		413,878	37,288	101,525	117,875	132,265	132,265			
Instructure Reads & Stemmarker 155,835 108,003 238,176 232,549 217,744 217,744 217,744 11,381 11,385	1	P			1. 1. 1.								
1,199	ustainable Services	Refuse Removal			67,588	14,734	87,389	121,909	100,176	100,176	-		
Security Public Safety Public Safety Sportes Services Sportes Recreation Sportes Services Sportes Recreation Sportes Recreation Sportes Sportes Recreation Sportes Sportes Recreation Sportes Sportes Recreation Sportes Sportes Recreation Sportes Sportes Sportes Recreation Sportes Sport	frastructure	Roads & Stormwater			155,635	108,003	238,126	232,519	217,744	217,744			
proporate Covernance	frastructure	Housing			1,199	8,264	9,269	10,452	11,381	11,381			
onomic Development Local Economic Development 916 1,165,546 25,932 22,701 32,567 32,567 lefy & Security Public Safety 13,558 148,231 167,289 184,888 193,211 193,211 cial Services Community Services 1,754 83,077 62,434 100,814 74,167 74,167 cial Services Sports & Recreation 229 51,392 89,641 60,716 107,066 107,066 secutions to other priorities	prporation	Financial Management			598,146	397,979	681,065	529,011	547,514	547,514			
Infely & Security Public Safety 13,658 148,231 167,289 104,888 193,211 193,21	orporate Governance	Executive Management			15,258	117,958	157,775	192,328	193,533	193,533			
148,231 167,289 184,888 193,211 193,	onomic Development	Local Economic Development		ų.	916	i. r.i.	25,932		1	32,567			
1,754 83,077 62,434 100,814 74,167 7	lety & Security	Public Safety			13,658	148,231	167,289	184,888	193,211				
ocations to other priorities	icial Services	Community Services		. Vi	1,754	83,077	62,434	100,814	74,167	74,167			
ocations to other priorities	icial Services	Sports & Recreation			229	51,392	89,641	60,716	107,066	107,066			
ocations to other priorities					2								
ocations to other priorities													
ocations to other priorities		,											
ocations to other priorities				-									
										,			
al Expenditure 1 2,139,836 2,215,983 2,573,399 2,818,956 2,853,431 2,853,431	ocations to other priorities			1	2,139,836	2,215,983	2,573,399	2,818,956	2,853,431				

Description of financial Indicator	Basis of calculation	2013/14	2014/15	2015/16		Current Y	ear 2016/17	-		Medium Term F enditure Frame	
2000 page 10 manda majaasi	Dasis of Calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Yea +2 2019/20
Borrowing Management											
Credit Rating		7 5-1						8 2 3 7			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.4%	2.7%	1.8%	1.1%	1.1%	1.1%	0.0%	0.0%	0.0%	0.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	3.8%	4.0%	2.6%	1.4%	1.4%	1.4%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	-1213.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital								-			
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	0.4	0.5	0.4	0.9	0.7	0.7				
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.4	0.5	0.4	0.9	0.7	0.7 0.7		_	-	-
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.1	0.0	0.4	0.2	0.0				
Revenue Management Annual Debtors Collection Rate (Payment Level	Last 12 Mths Receipts/Last 12 Mths Billing	0.1				0.2	0.2	_	_	-	_
%) Current Debtors Collection Rate (Cash receipts	Last 12 Mulis Novelpts/Last 12 Mulis Dilling	70.007	78.5%	74.2%	66.5%	91.5%	90.3%	90.3%	0.0%	0.0%	0.0%
% of Ratepayer & Other revenue)	7.110.11 11 12 12 12 12 12	79.2%	74.3%	67.9%	91.5%	90.3%	90.3%	0.0%	0.0%	0.0%	0.0%
	Total Outstanding Debtors to Annual Revenue	7.0%	7.4%	8.9%	4.9%	7.7%	7.7%	0.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old				,						
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		933.2%	1751.6%	483.6%	200.2%	513.3%	513.3%	0.0%	0.0%	0.0%	0.0%
Other Indicators		and the state of	554.67	5 × 1.5 × 3	107.00		4 20 0, 39	1.00	and the	Tree of	90 K 10
	Total Volume Losses (kW)										
Electricity Distribution Losses (2)	Total Cost of Losses (Rand '000)										
Electricity Electrication Electric (2)	% Volume (units purchased and generated										
	less units sold)/units purchased and generated	Service Sal	4				1.77. 4.				
	Total Volume Losses (kt)					X. jv. ()		9 3 3 1 1	A ME JANA		,
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital	25.8%	25.4%	21.6%	21.0%	20.8%	20.8%	0.0%	0.0%	0.0%	0.0%
Remuneration	revenue) Total remuneration/(Total Revenue - capital	56.6%	26.5%	0.0%	22.0%	21.7%	21.7%		0.0%	0.0%	0.0%
4 Maintenance	revenue) R&M/(Total Revenue excluding capital	2.3%	3.0%	2.3%	4.2%	4.4%	4.4%	-	0.0%	0.0%	0.0%
	revenue) FC&D/(Total Revenue - capital revenue)	26.6%	25.5%	22.4%	19.5%	19.3%	19.3%	0.0%	0.0%	0.0%	0.0%
P regulation financial viability indicators								5.570	0.070	0.070	0.0%
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	12.7	9.7	100.6	119.4	119.4	119.4	-	-		-
	Total outstanding service debtors/annual revenue received for services	10.5%	10.5%	12.7%	6.4%	10.2%	10.2%	0.0%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed	0.4	0.2	0.7	0.5	0.5	0.5	_	_		

		(1 2 				Rental of facilities & equipment Interest - external investments Interest - debtors Revenue from agency services
		:				
						4 11
N. H.			in and a single	to programme and the	reforming a relative	e of Nation Code to
# 1						
	. Sala mengan					
						95.0% 100.0% 89.0% 100.0%
						95.0% 95.0% 100.0% 100.0% 89.0% 89.0% 100.0% 100.0%
						95.0% 100.0% 89.0% 100.0%
						95.0% 95.0% 100.0% 100.0% 89.0% 89.0% 100.0% 100.0%
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						95.0% 95.0% 95.0% 95.0% 100.0% 100.0% 89.0% 89.0% 89.0% 100.0% 100.0%
						95.0% 95.0% 95.0% 95.0% 100.0% 100.0% 89.0% 89.0% 89.0% 100.0% 100.0%

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l oral number of nousenoids	Delow withingth Service Level Sub-total	Below Winimum Society Lovel but total	No rubbish disposal	Other rubbish disposal	Using own refuse dump	Using communal refuse dump	Removed less frequently than once a week	Minimum Service Level and Above sub-total	Removed at least once a week	Refuse:	Total number of households	Below Minimum Service Level sub-total	Other energy sources	Electricity - prepaid (< min. service level)	Electricity (< min.service level)	Minimum Service Level and Above sub-total	Electricity - prepaid (min.service level)	Electricity (at least Hill. Service level)	Electricity (at least min south)	Total number of nousenoids	below Minimum Service Level Sub-total	No tollet provisions	Other tollet provisions (< min.service level)		Minimum Service Level and Above sub-total	Other toilet provisions (> min.service level)	Pit toilet (ventilated)	Chemical toilet	Flush toilet (with septic tank)	Flush toilet (connected to sewerage)	Sanitation/sewerage:	lotal number of nouseholds	Below Minimum Service Level sub-total	No water supply		Using pu	Minimum Service Level and Above sub-total	10 Other water supply (at least min.service level)
									\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \																													
164,313	2	, '		1	2	1	1	164,311	164,311		322,719	161,359	1	22,733	138,627	161,359	22,733	138,627		135,251	4,841	3,746	1	1,096	130,409	1,127	2,724	604	212	125,742		173,474	1,994			1,994	171,480	1,994
168,943	2	, -		1	2	1	1	168,941	168,941		331,814	165,907	ı	23,373	142,534	165,907	23,373	142,534		135,387	4,978	3,851	1	1,127	130,409	1,127	2,724	604	212	125,742		181,719	2,089			2,089	179,630	2,089
168,941	1	1		'	1	1	1	168,941	168,941		331,814	165,907	ı	23,373	142,534	165,907	23,373	142,534		165,913	4,978	3,851	1	1,127	160,935	1	2,575	1	2,120	156,240		181,718	2,089			2,089	179,630	2,089
169,281	2				2			169,279	-169,279		332,478	166,239	1	23,420	142,819	166,239	23,420	142,819		135,335	4,581	3,581	1	1,000	130,754	1,149	2,779	616	216	125,993		181,808	2,089		1	2,089	179,719	2,090
169,281	2				2	,	,	169,279	169,279		332,478	166,239	1	23,420	142,819	166,239	23,420	142,819		135,335	4,581	3,581	1	1,000	130,754	1,149	2,779	616	216	125,993		181,808	2,089	-	1,000	2.089	179,719	2,090
169,281	2			1	S			169,279	169,279		332.478	166,239	1	23,420	142,819	166,239	23,420	142,819		135,335	4,581	3,581	1	1,000	130,754	1,149	2,779	616	216	125,993		181,808	2,089		1	2.089	179 719	2.090
1	1					-		1				1				1				1	1				1							1	1					
								1			1					-																					-	

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Audited Audited Audited Cottoms Cott	Description	Rei	2013/14	201	4/15	2015/16		Current Year 201	6/17	2017/18 Wedit	um Term Revenu Framework	e & Expenditure
Desire of visualization under Company Co	,	INC	Audited				-					
Financial year valuation used Mancipal year valuation used Vest	Valuation:	1										
Municipal pulsars of in plazes (7(N)) Ves			7/2009	7/2	2009					1		
Municipal particular values regroted (7 (VI) No	Financial year valuation used		2009/10	200	9/10	2014/15						
Municipal partition (1) Sile	Municipal by-laws s6 in place? (Y/N)	2	Yes	Y	es	Yes	Yes	Yes	Yes			
No. of sistaint whose (FTE)			No	1	10	Yes	Yes	Yes	Yes			
No. of late confecting (FIFE) 3 3 NA NA NA NA NA NA NA NA NA NA NA NA NA				1	10	No	Yes					
No. of informal values (FTE) 3 3 NA NA NA NA NA NA NA NA NA NA NA NA NA						N/A		No	No			
No. of setformis dysens (FTE) = 7 Valuation appeal board established PT (PM) Implementation from of new valuation roll (mths) No. of setformish of new valuation roll (mths) No. of setformish of new valuation roll (mths) No. of setformish of new valuation roll (mths) No. of setformish of new valuation roll (mths) No. of setformish of new valuation roll (mths) No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll amendments No. of setformish valuation roll roll roll roll roll roll roll ro						Ņ/A	N/A	N/A .	N/A		1	
No. of additional values (FTE) \$			The second secon					N/A	N/A			
Valuation appeal board established? (VNI) Fee Ves Ve								N/A,	N/A			
Implementation fine of new valuation of (mthu) No. of properties No. of sectional filts values No. of properties S		4	1	1		N/A	N/A	N/A	N/A			
No. of properties 5					es	Yes	N/A	N/A	N/A			
No. of carbonal file values of the values of					12	12	12	12	12			
No. of uncertainty valuations No. of supplementary valuations				1		97,367	97,367					
No. of supplementary valuations No. of valuation real mannerments No. of valuation real mannerments No. of spicetions by rate payers No. of spicetions payers No. of sp		5		1	3,236	3,291	3,291	3,291	3,291			
No. of valuation rod amendments No. of appeals by rate payers No. of successful objections > 10% 8 8 18 8 8 11 8 11 845 275 275 275 275 275 275 275 275 275 27			1	1			3	3	3			
No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions by rafe papers No. of spicetions papers No. of s			1,472		1,472	1,100						
No. of papeals by rate payers No. of successful objections > 10% Successful objection objectio							1,100	1,100	1,100			
No. of successful objections > 18			18		18	1,120						
Successful objections > 10% 8			100000000000000000000000000000000000000	None		275	1,120	1,120	1,120			
Municipality owned property value (Rm)					11	845	275	275	275			
Public service infrastructure value (Rm)		8	8		8		845	845	845			
Municipalty owned property value (Rm) Against on reductions:												
Valuation reductions: Valuation reductions: Valuation reductions-public infrastructure (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-articure reserves/park (Rm) Valuation reductions-articure (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-cuber (Rm)		5	7		7	93						
Valuation reductions-public infrastructure (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-nature reserves/park (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions-public worship (Rm) Valuation reductions public worship						428	93	93	93			
Valuation reductions-mineral rights (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-mineral rights (Rm) Valuation reductions-with (Rm) Valuation reductions-with (Rm) Valuation reductions-with (Rm) Valuation reductions other (Rm) Valuation reductions other (Rm) Valuation reductions other (Rm) Valuation reductions other (Rm) Valuation reductions other (Rm) Total value used for rating (Rm) Total and value (Rm) Total value di improvements (Rm) Total value (Improvements (Rm) Total val												
Valuation reductions-metal rights (Rm)						7	7	7	7			
Valuation reductions-septic worship (Rm)						N/A	N/A	N/A	N/A	V		
Valuation reductions-public worship (Rm) Valuation reductions-cher (Rm) Valuation reductions-cher (Rm) Valuation reductions-cher (Rm) Valuation reductions: 2t	Valuation reductions-mineral rights (Rm)					N/A	N/A	N/A	N/A			
Valuation reductions other (Rm) Fotal valuation reductions: 2t							-	-	_			=
Total value used for rating (Rm) 5 20,175	Valuation reductions-public worship (Rm)	7.		1		13	13	13	13		The Second	1.16
Total value used for rating (Rm) 5	Valuation reductions-other (Rm)	1				1	_	-	7 1 2 4			
Total land value (Rm) 5 5	otal valuation reductions:		-			21	21	21	21	7 11112	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Total land value (Rm) 5 5	Total value used for rating (Rm)	5		1		20 175	20.175	20.175	20.175			
Total value of improvements (Rm) 5					4.00							
Total market value (Rm) 5 20,175 20,175 20,175 20,175 20,175 20,175 32								The second of th				
Residential rate used to determine rate for other categories? (Y/N) Differential rates used? (Y/N) Differential rates used? (Y/N) Special rating area used? (Y/N) Phasing-in properties \$21 (number) Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Nui-residential prescribed ratio \$19? (%) Rate revenue: Rate revenue budget (R'000) Rate revenue budget (R'000) 6 230.478 317,223 317,223 317,223 317,223 253,778 253,778 Expected cash collection rate (%) Special rating areas (R'000) 7 Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - bona fide farm. (R'000) Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800						20 175	2.74					4. 7. 1.
Residential rate used to determine rate for other categories? (Y/N) Differential rates used? (Y/N) Limit on annual rate increase (s20)? (Y/N) Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Non-residential prescribed ratio s19? (%) tate revenue: Rate revenue budget (R'000) 6 230,478 317,223 317,223 317,223 Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 Expected cash collection rate (%) Special rating areas (R'000) 7							20,170	20,175	20,173			
categories? (Y/N) Differential rates used? (Y/N) Special rating area used? (Y/N) Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Non-residential prescribed ratio s19? (%) tate revenue: Rate revenue budget (R'000) Rate revenue expected to collect (R'000) Special rating areas (R'000) Phasing-in ratio (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800	-											
Differential rates used? (Y/N) 5 5							1					
Limit on annual rate increase (s20)? (Y/N) Special rating area used? (Y/N) Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Nou-residential prescribed ratio s19? (%) ate revenue: Rate revenue budget (R'000) 6 230,478 317,223 317,223 317,223 Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 253,778 Expected cash collection rate (%) Special rating areas (R'000) 7	categories? (Y/N)											=
Special rating area used? (Y/N) Phasing-in properties s21 (number) Ratos policy accompanying budget? (Y/N) mount minimum value (R'000) Nou-residential prescribed ratio s19? (%) ate revenue Rate revenue budget (R'000) 6 230,478 317,223	Differential rates used? (Y/N)	5										
Phasing-in properties s21 (number) Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Non-residential prescribed ratio s19? (%) tate revenue: Rate revenue budget (R'000) 6 230,478 317,223 317,223 317,223 Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 Expected cash collection rate (%) Special rating areas (R'000) 7	Limit on annual rate increase (s20)? (Y/N)											
Rates policy accompanying budget? (Y/N) mount minimum value (R'000) Nour-residential prescribed ratio s19? (%) ate revenue: Rate revenue budget (R'000) 6 230,478 317,223 317,223 317,223 Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 Expected cash collection rate (%) Special rating areas (R'000) 7	Special rating area used? (Y/N)											
mount minimum value (R'000) Nour-residential prescribed ratio s19? (%)	Phasing-in properties s21 (number)				-	-						
Non-residential prescribed ratio s19? (%) ate revenue: Rate revenue budget (R'000) 6 230,478 317,223 3	Rates policy accompanying budget? (Y/N)											
Rate revenue: Rate revenue budget (R'000) 6 230,478 317,223 317,223 317,223 Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 Expected cash collection rate (%) 83.0% 80.0% Special rating areas (R'000) 7	mount minimum value (R'000)											
Rate revenue budget (R '000) 6 230,478 317,223 317,223 317,223 253,778	Non-residential prescribed ratio s19? (%)											
Rate revenue budget (R '000) 6 230,478 317,223 317,223 317,223 253,778	ata mayanyar											
Rate revenue expected to collect (R'000) 6 198,211 253,778 253,778 253,778 253,778 Expected cash collection rate (%) 83.0% 80.0%												
Special rating areas (R'000) 7 83.0% 80.0%		1					and the second of the second					
Special rating areas (R'000) 7 — — — — — — Rebates, exemptions - indigent (R'000) 13,676 14,442		Ь			- 1			253,778	253,778			
Rebates, exemptions - indigent (R'000) 13,676 14,442 14,442 14,442 Rebates, exemptions - pensioners (R'000) 556 587 587 587 Rebates, exemptions - bona fide farm. (R'000) 433 457 457 457 Rebates, exemptions - other (R'000) - - - - - Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800		7				100000000000000000000000000000000000000	80.0%	1				
Rebates, exemptions - pensioners (R'000) 556 587 587 Rebates, exemptions - bona fide farm. (R'000) 433 457 457 Rebates, exemptions - other (R'000) - - - - Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800	Special rating areas (K 000)	1				-						
Rebates, exemptions - pensioners (R'000) 556 587 587 Rebates, exemptions - bona fide farm. (R'000) 433 457 457 Rebates, exemptions - other (R'000) - - - - Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800	Rebates, exemptions - indigent (R'000)				l	13,676	14.442	14.442	14.442			
Rebates, exemptions - bona fide farm. (R'000) 433 457 457 Rebates, exemptions - other (R'000) - - - - Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800	Rebates, exemptions - pensioners (R'000)											
Rebates, exemptions - other (R'000) - - - - Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800						500000		1				
Phase-in reductions/discounts (R'000) 1,705 1,800 1,800 1,800							-	_				
1,000					-	1.705	1.800	1.800				
tal rebates, exemptns, reductns, discs (R'000) 16,370 17,287 17,287	otal rebates, exemptns, reductns, discs (R'000)	-	# 256 + <u>2</u> 3		_	16,37.0						

hoose name from list - Supporting Table SA12a Property rates by category (current yea

rotal repates, exemptins, reducins, discs (K-000)	Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000) Phase-in reductions/discounts (R'000)	Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)	Rating: Average rate Rate revenue budget (R '000)	Total value of improvements (Rm) Total market value (Rm)	Total value used for rating (Rm) Total land value (Rm)	Valuation reductions-other (Rm) Total valuation reductions:	Valuation reductions-R15,000 threshold (Rm) Valuation reductions-public worship (Rm)	Valuation reductions-nature reserves/park (Rm) Valuation reductions-mineral rights (Rm)	Valuation reductions: Valuation reductions:	Flat rate used? (Y/N) Is balance rated by uniform rate/variable rate?	Phasing-in properties s21 (number) Combination of rating types used? (Y/N)	Base of valuation (select)	Frequency of valuation (select) Method of valuation (select)	Estimated no. of properties not valued Years since last valuation (select)	No. of successful objections No. of successful objections > 10%	No. of appeals by rate-payers finalised	No. of objections by rate-payers No. of appeals by rate-payers	No. of valuation roll amendments	No. of supplementary valuations	No. of sectional title property values No. of unreasonably difficult properties s7(2)	No. of properties	Valuation:	Cirrent Year 2016/17	Description Post Resi. Indust. Bus. & Farm prop
_		4	ω	0 0	თთ	2									OI OI	1							2	0
_														,							48,598			Resi.
																					477			Indust.
																					2,119			Bus. &
	12,371 395 360 202 None	73.0% None	281,145	Yes		·		None		No	None	Market Land & impr.	4.	-	845	None	1,120		1,100	3,152	909			Farm props.
- 1																					363			Farm props. State-owned Muni props.
- (2.74									17 Th					A.X					246	2,864			Muni props.
																							CHIICA COMI	Private
																							Settle.	Formal &
																								Comm. Land
																							and	St
				-																			0(z)(n) (note 1)	Section
•	-																						Areas	Protect.
4																							Monum/ts	National
						- 244												***			&	77	organs.	Public
	. 27															-2-2			-		366		Props.	Mining

Description	Ref	Provide description of tariff	201	13/14	20-	14/15	2015/16	Current Ye		edium Term Reven Framework	ue & Expenditure
		structure where appropriate	20	13/14	20	14/15	2013/16	2016/17	Budget Ye 2017/18	ar Budget Year	+1 Budget Year + 2019/20
Property rates (rate in the Rand)	1						İ	1			
Residential properties				0.0890		0.0099	0.010	0.01	05		
Residential properties - vacant land				0.0211		0.0236	0.025	0.02	50		
Formal/informal settlements				0.0890		0.0099	0.010	0.01	05		
Small holdings				0.0022		0.0023	0.0026	0.00	26		
Farm properties - used				0.0022		0.0023	0.0026	0.00	26		
Farm properties - not used				0.0022		0.0023	0.0026	0.00	26	-	
Industrial properties				0.0211		0.0236	0.0250				
Business and commercial properties				0.0211		0.0236	0.0250		1		
Communal land - residential			N/a		N/a		N/a	N/a			
Communal land - small holdings			N/a		N/a		N/a	N/a			
Communal land - farm property			N/a		N/a		N/a	N/a		121 7	
i Communal land - business and commercial	-		N/a		N/a		N/a	N/a			
Communal land - other			N/a		N/a		N/a	N/a			
State-owned properties				0.0211	100	0.0236	0.0250		50		
Municipal properties			Nil	0.0211	Nil	0.0200	Nil 0.0230	Nil 0.02	30		
Public service infrastructure			IVII	0.0890	INII	0.0099	0.0105		05		
Privately owned towns serviced by the owner			N/A	0.0090	N/A	0.0099	N/A		05		
State trust land			N/A		10000000			N/A			-
Restitution and redistribution properties					N/A		N/A	N/A			
Protected areas			N/A		N/A		N/A	N/A		-	
			N/A		N/A		N/A	N/A			
National monuments properties			N/A		N/A		N/A	N/A			
Exemptions, reductions and rebates (Rands)										-	
Residential properties											
R15 000 threshhold rebate				15,000		15,000	15,000	15,0	20		
General residential rebate			į .	50,000	1	50,000	50,000				
Indigent rebate or exemption				50,000		50,000	50,000				
Pensioners/social grants rebate or exemption				50,000		50,000	50,000		1		
Temporary relief rebate or exemption			Various		Various		Various	Various	~		
Bona fide farmers rebate or exemption			Various		Various		Various	Various			
Other rebates or exemptions	2		Various		Various		Various	Various			
• • • • • • • • • • • • • • • • • • • •	-		Valious		vanous 		various	various			
Water tariffs											
Domestic											
Basic charge/fixed fee (Rands/month)	11	Carrier Land Carrier	3,34.	87	S. C. Cal	100.00	. 100	1. 1. 1.	5	galagia, mare.	
Service point - vacant land (Rands/month)				87.	×1.	100:00	100	11	5		
, Water usage - flat rate tariff (c/kl)			1	13.576		15.97	16			- 10	A 1884
Water usage - life line tariff		(describe structure)		0.000		0.00	5.3	100	Ca. 11		
Water usage - Block 1 (c/kl)		(fill in thresholds)		0.000		0.00					1
Water usage - Block 2 (c/kl)		(fill in thresholds)		0.000	e	16,60	17		9		
Water usage - Block 3 (c/kl)		(fill in thresholds)		13.576		17.15	17		0		1 7 6 3
Water usage - Block 4 (c/kl)		(fill in thresholds)		14.060		.17.75	18		1. 1.		
Other	2	of Mary The Law Y	S. 1. 1					2.4			1 11 11
Waste water tariffs											
Domestic											
Basic charge/fixed fee (Rands/month)				54		60	63		3		
Service point - vacant land (Rands/month)				54		60	63		1		
Waste water - flat rate tariff (c/kl)			N/A	01	N/A	00	N/A	N/A	"		
Volumetric charge - Block 1 (c/kl)		(fill in structure)	N/A		N/A		N/A				
Volumetric charge - Block 2 (c/kl)		(fill in structure)	N/A					N/A			
Volumetric charge - Block 3 (c/kl)	1		N/A		N/A N/A		N/A N/A	N/A			
- clamouro oridigo Dioux o (urxi)		(fill in structure)	IWA					N/A		1	1

Description	Ref	Provide description of tariff	2013/14	2014/15	2015/16	Current Year	2017/18 Mediu	m Term Revenue Framework	& Expenditure
		structure where appropriate	2010/14	2014/10	2013/10	2016/17	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +: 2019/20
Exemptions, reductions and rebates (Rands)									
[Insert lines as applicable]			50,000	50,000	50,000	50,000			
			50,000	50,000	50,000	50,000			
			50,000	50,000	50,000	50,000			
			Various	Various	Various	Various			
			Various	Various	Various	Various			
			Various	Various	Various	Various			
Water tariffs									
[Insert blocks as applicable]		(Ell in the or bolds)							
Imsert blocks as applicable)		(fill in thresholds)			115	115			
	1	(fill in thresholds)	87	87	115	115			
		(fill in thresholds)	14	14	16	16			
		(fill in thresholds)	-		-	-			
		(fill in thresholds)	-	-	-	-			
		(fill in thresholds)	14	14	17	17			
		(fill in thresholds)	14	14	19	19			
		(fill in thresholds)	15	15	20	20			
		(fill in thresholds)		199					
		(fill in thresholds)							
Waste water tariffs									
[Insert blocks as applicable]		(fill in structure)	54	54	63	63			
,,		(fill in structure)	54	54	63	63			
		(fill in structure)	N/A	N/A	N/A	N/A			
		(fill in structure)	N/A	N/A	N/A	N/A			
`		(fill in structure)	N/A	N/A	N/A				
		(fill in structure)	N/A	N/A	N/A	N/A			
		(fill in structure)	N/A	N/A	N/A N/A	N/A			
			IN/A	N/A	N/A	N/A			
		(fill in structure)							
		(fill in structure)							
Electricity tariffs			-						
Insert blocks as applicable]		(fill in thresholds)	38	38	112	112			
		(fill in thresholds)	38	38	112	112			
	1	(fill in thresholds)	N/A	N/A	N/A	N/A	· · · · · · · · · · · · · · · · · · ·		4 7472
	1.3	(fill in thresholds)	N/A	N/A	N/A	N/A		11.0	Section 1
A-1		(fill in thresholds)	N/A	N/A	N/A	N/A			
	100	(fill in thresholds)	N/A	N/A	N/A	N/A			
		(fill in thresholds)	N/A	N/A	N/A	N/A	Service .		
		(fill in thresholds)		7 12 20	Carlo Marie C		100		
and the second of the first	30.	(fill in thresholds)			1,00				
		(fill in thresholds)		444 1 23		Tarabata	S		100 Tes.
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							

Choose name from list - Supporting Table SA15 Investment particulars by type

Investment type		2013/14	2014/15	2015/16	Сι	ırrent Year 2016/	17	2017/18 Mediu	m Term Revenu Framework	e & Expenditure
	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand										
Parent municipality										
Securities - National Government Listed Corporate Bonds		67,009	50,925	70,762	72,491	72,491	72,491			
Deposits - Bank										
Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits				-3. 4						
Bankers Acceptance Certificates		7,173	7 204	7.575	7.050		1 - 2			
Negotiable Certificates of Deposit - Banks		1,113	7,304	7,575	7,953	7,953	7,953			
Guaranteed Endowment Policies (sinking)			Br.							
Repurchase Agreements - Banks		1	1							
Municipal Bonds										
Municipality sub-total	1	74,182	58,229	78,336	80,444	80,444	80,444	_	_	_
Entities				1	1					
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners		220								
Deposits - Corporation for Public Deposits				ı						
Bar cceptance Certificates										
Negoje Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	_				_
Consolidated total:	+	74,182	58,229	78,336	80,444	80,444	80,444			

Investments by Maturity	Ref Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate 3.	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Opening balance Interest to be realised	Partial / Premature Withdrawal (4)	investment Top Up	Ciosing Balance
Name of institution & investment ID	1 Yrs/Months			-									
Parent municipality													
ABSA	Fixed	500.00%				30 795			9				
ABSA	Fixed	550.00%				10,000			39,783	. 432		7,046	
INVESTEC		400.00%				10,000			000,01	,	(10,000)	5,000	
FNB	Variable			- 2	30 lime 2010	17131							
SANI AM	Vacable				00 00110 2010	1,101			17,131	1,266			
NEDCOR	v all acid			. , .	U1 August 2019				7,173	402			
SANLAM						•							
Municipality sub-total				,					74.182		(10 000)	12 048	78 226
				74.0		•••					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
				2		7° %							
	•••											70000000	
						7							
Entitles sub-total				7					,	-	1	-	
TOTAL INVESTMENTS AND INTEREST	1					. *			74,182		(10.000)	12.046	78 336

Choose name from list - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2013/14	2014/15	2015/16	C	urrent Year 2016	/17	2017/18 Mediu	m Term Revenu Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +: 2019/20
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		340,890	269,902	- 57 _	350,491	349,921	349,921			
Local Government Equitable Share		337,085	262,255		342,855	342,855	342,855	-	-	_
		890	934		_	-	-			
		1,550	1,600		1,810	1,810	1,810		* * * * * * * * * * * * * * * * * * * *	
	-	1,000	1,913		1,658.	1,658	: 1,658	1.3.		
						-	-			1 1
12						-		2.5		
Other transfers/grants [insert description]		365	3,200		4,168	3,598	3,598			
Provincial Government:		400	500	_	1,350	1,350	1,350	-	_	_
Sport and Recreation		400	500		1,100	1,100	1,100			
Sport and Recreation					250	250	250	e.	2	
Other transfers/grants [insert description]										
District Municipality:		_	_	_	_	_				
† description]							-		-	-
				1						
Other grant providers:		_	_	_						
[insert description]					-	-			-	-
Total Operating Transfers and Grants	5	341,290	270,402	-	351,841	351,271	351,271	-	_	-
Capital Transfers and Grants										
National Government:		75,870	102,231		122,046	122,046	122,046			
		75,870	82,131	4.0	79,194	79,194	79,194			
	- 72		19,000		26,052	26,052	26,052			
				70 gr 4						
	1			A Section 1		10 - 100 I Ta	1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1			
Other capital transfers/grants [insert desc]			1,100	3.5 st.	16,800	16,800	16,800		A 15 1	
Provincial Government:		-	_	_	12,000	_	_	_		
, , , , , , , , , , , , , , , , , , , ,					12,000				-	-
Other capital transfers/grants [insert description]					12,000	_	-			
District Municipality:		15,588	_	_	_		_			
[insert description]	-	15,588			_	-		-	-	
		,.								
Othnt providers:		_	_	_	_	600	600	_		
i.						600	600		-	_
otal Capital Transfers and Grants	5	91,458	102,231	-	134,046	122,646	122,646	-	-	_
OTAL RECEIPTS OF TRANSFERS & GRANTS		432,747	372,633	_	485,887	473,917	473,917	_	_	-

hoose name from list - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2013/14	2014/15	2015/16	Cı	urrent Year 2016/	17	2017/18 Media	um Term Revenue Framework	e & Expenditu
thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year 2019/20
perating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		4,848	48,054		4,345	4,345	4,345			
Current year receipts		340,525	89,365		342,172	342,172	342,172	1	-	
Conditions met - transferred to revenue		340,548	112,196	-	342,172	342,172	342,172	_	_	
Conditions still to be met - transferred to liabilities		4,825	25,222		4,345	4,345	4,345			
Provincial Government:		1		1						
Balance unspent at beginning of the year		1,031			-					
Current year receipts	-	600			1,000	1,000	1,000			V 4 - 46
Conditions met - transferred to revenue		365	(1,266)	-	1,000	1,000	1,000	_	_	
Conditions still to be met - transferred to liabilities		1,266	1,266							
District Municipality:										
Balance unspent at beginning of the year		213	3,565							100
Current year receipts			1,217							
Conditions met - transferred to revenue		0	(213)	_	_	_	_	_	_	
Conditions still to be met - transferred to liabilities		213	4,994							
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
C ons met - transferred to revenue		_	-	_	_	_	_	_	_	
Ccons still to be met - transferred to liabilities									_	
otal operating transfers and grants revenue		340,913	110,717	_	343,172	343,172	343,172	_		
otal operating transfers and grants - CTBM	2	6,305	31,483	-	4,345	4,345	4,345	_	-	
apital transfers and grants:	1,3						,			
National Government:	1,0									
Balance unspent at beginning of the year		96,046	3,690		10.050	40.050	40.050		-	
Current year receipts		75,870	1,913		18,659	18,659	18,659			11
Conditions met - transferred to revenue		122,716	830		127,528	127,528	127,528	- 1	4	- 120
Conditions still to be met - transferred to liabilities		49,200	4,773		134,616	134,616	134,616			
Provincial Government:		49,200	4,773		11,571	11,571	11,571			
Balance unspent at beginning of the year		53								
Current year receipts		15 500							1. A 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	1
Conditions met - transferred to revenue		15,588				X 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	7		Mark Commence	
Conditions still to be met - transferred to liabilities	2.	12,276					-	-	1 1 1 1 1 1 1 2 1	
District Municipality:		3,365					4.74	and the second of the second		
			040							
Balance unspent at beginning of the year			213			1				
Current year receipts Conditions met - transferred to revenue										
		-	213		_	-	-		-	
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
ons met - transferred to revenue		-	-	-	-	-	-	_	-	
Couons still to be met - transferred to liabilities										
otal capital transfers and grants revenue		134,992	1,043		134,616	134,616	134,616	_	-	
otal capital transfers and grants - CTBM	2	52,565	4,773	-	11,571	11,571	11,571	-	-	
OTAL TRANSFERS AND GRANTS REVENUE		475,905	111,760	_	477,788	477,788	477,788	_	_	
OTAL TRANSFERS AND GRANTS - CTBM		58,869	36,256	_	15,916	15,916	15,916		-	

TOTAL MANAGERS AND STAFF	5,7	468,618	478,441	-	527,466	528,808	528,808	(100.0%)	-	
TOTAL SALARY, ALLOWANCES & BENEFITS % increase	4	1,007,973	498,899 (50.5%)	_ (100.0%)	552,604	553,946 0.2%	553,946	- (100.0%)	-	
Total Municipal Entities		518,505	-	-	-	-	-	-	-	-
% ir. e	4		-	_	_	-	-	-	-	-
Long service awards Post-retirement benefit obligations Sub Tot Other Staff of Entities	6	-		_	-	_		_		
Other benefits and allowances Payments in lieu of leave	3									
Housing Allowances	3									
Performance Bonus Motor Vehicle Allowance Cellphone Allowance	3 3							2-12-		
Medical Aid Contributions .! Overtime										
Other Staff of Entities Basic Salaries and Wages Pension and UIF Contributions		en Talenda								
Oub Total - Senior Managers of Entities % increase	4	_	-	-	_	-		-	-	
Long service awards Post-retirement benefit obligations	6	-		1						
Other benefits and allowances Payments in lieu of leave	3									
Cellphone Allowance Housing Allowances	3 3				-					
Overtime Performance Bonus Motor Vehicle Allowance	3									

Choose name from list - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2015/16		Cı	urrent Year 2016	6/17	Вι	dget Year 2017	/18
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract
Municipal Council and Boards of Municipal Entities						1				
Councillors (Political Office Bearers plus Other Councillors)		70		70	77		77			
Board Members of municipal entitles	4	-	-	_	-	_	_			
Municipal employees	5				1					
Municipal Manager and Senior Managers	3	8		8	8		8			
Other Managers	7	44	44		44	44				
Professionals		53	53	9	53	53	_	. 4.		
Finance :		7	7	7	7	7				
Spatial/town planning		2	2	2	2	. 2				a version"
Information Technology			-	_		_	_			
Roads		_	_	_	_	_	-			
Electricity		_	_	_	_	_				
Water		` _	_	_	_		_			
Sanitation		_	_	_	_		_			
Refuse		2	2	_	2	2	_			
Other		42	42	_	42	42	_			
Technicians		185	185		181	181	-			
Finance		22	22		22	22	-	-	-	-
Spatial/town planning		16	16	_			-			
Information Technology		10	10	_	12 1	12	-			
nads		5	5			1	-			
ctricity		20	20	-	5	5	-		1	
Water		8	8	-	20	20	-		1	
Sanitation				-	8	8	-			
Refuse		10	10	-	10	10	-			
Other		4	4	-	4	4	-			
		99	99	-	99	99	-			
Clerks (Clerical and administrative)		363	363	-	380	452	-			
Service and sales workers		161	161	-	161	161	-			
Skilled agricultural and fishery workers		10	10	-	10	10	-			
Craft and related trades	1.5	142	142		142	142				100
Plant and Machine Operators		171	171		171	171	-		12	
Elementary Occupations	4.4	1,173	1,173	· · · · · -	1,190	1,190				Street, St.
TOTAL PERSONNEL NUMBERS	9	2,380	2,302	87	2,417	2,404	85			
% increase					1.6%	4.4%	(2.3%)	(100.0%)	(100.0%)	(100.0
otal municipal employees headcount	6, 10	2,380	2,302		2,482	2,114		1.4.11.11		
Finance personnel headcount	8, 10	. 236	236			167				1.9.
Human Resources personnel headcount	8, 10	32	32		31	26	1. 454 1174	1		A. 1 :

Choose name from list - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description .	Ref	2013/14	2014/15	2015/16	С	urrent Year 2016/	117	2017/18 Mediu	m Term Revenue Framework	& Expenditu
thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year 2019/20
apital expenditure on renewal of existing assets by A	Asset (
nfrastructure		44,710	13,070	32,642	11,170	11,170	11,170	-	-	
Infrastructure - Road transport	İ	22,183	11,731	-	-	-	-	-	-	
Roads, Pavements & Bridges		22,183	11,731							
Storm water		-				- A				
Infrastructure - Electricity		9,248	135	1,324				-	-	-
Generation		9,248	135	1,324						
Transmission & Reticulation			£							
Street Lighting										
Infrastructure - Water		8,124	361	8,086	11,170	11,170	11,170	-	-	
Dams & Reservoirs		8,124	361							X
Water purification				8,086	11,170	11,170	11,170			-
Reticulation										
Infrastructure - Sanitation		5,155	843	23,232	-	-	-	_	_	
Reticulation		5,155	843	23,232						
Sewerage purification										
Infrastructure - Other		-	-	-	-	-	-	_	_	
Waste Management										
Transportation	2									
Gas										
Other	3									
									*	
ommunity		4,217	1,279	-	-	-	-	_	_	
Parks & gardens Sportsfields & stadia		-	-							
Swirming pools										
Community halls		25.124.2	S. 130 a.					44.5		
Libraries				100						
Recreational facilities	1						the transfer		7.	
Fire, safety & emergency	2.	Available of								4.5
Security and policing Buses	7		311.43							
Clinics	7.		3				211365.4			
Museums & Art Galleries							40 1 17			
Cemeteries	: .	7 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4		· - · · · · · · · · · · · · · · · · · ·				1.4 . 1		
Social rental housing	8									
Other		4,217	1,279	-						
ritage assets		_								
Buildings				-	-	-	-			
Other	9					=				
restment properties		-	-	-	-		-	-	-	
Housing development										
Other	-									
ner assets		_	690	_	_	_	_	_	_	
General vehicles									-	
Specialised vehicles	10	-	-	-	-	-	-	_	_	
Plant & equipment										
Computers - hardware/equipment Furniture and other office equipment										
Abattoirs				1						
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory) Other			000							
Ouici	-		690							
ricultural assets		-	-	-	-	-	-	_	_	_
List sub-class										
- 1										
logical assets		-	-	-	-	-	-	_	_	_
List sub-class		1			- i					

i i

Intangibles Computers - software & programming Other (list sub-class)		-	-	-	8,052 8,052	30 30	30 30	-	-	-
Total Repairs and Maintenance Expenditure	1	41,004	56,473	51,966	105,958	111,387	111,387	-	-	-
Specialised vehicles		-1	- 1	- 1	-1	- 1	-	- 1	- 1	
Refuse										
Fire										
Conservancy										
Ambulances i										
R&M as a % of PPE	TT	0.6%	1.0%	0.9%	2.0%	2.1%	2.1%	0.0%	0.0%	0.0%
R&M as % Operating Expenditure		1.9%	2.5%	2.0%	3.8%	3.9%	3.9%	0.0%	0.0%	0.0%

Computers - software & programming Other (list sub-class)					-31414	74.72()				
Total Depreciation	1	439,757	436,912	472,944	476,888	476,888	476,888	-	_	_

- Compilation of departmental business plans including key performance indicators and targets;
- · Financial planning and budgeting process;
- Public participation process;
- Compilation of the draft SDBIP; and
- The review of the performance management and monitoring processes.

2.1.3 Financial Modelling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2017/18 MTREF:

- Growth of the City.
- · National and Provincial priorities;
- · Policy priorities and strategic objectives.
- Asset maintenance.
- Economic climate and trends.
- · Performance trends.
- Cash Flow Management Strategy.
- Debtor Payment Levels and collection.
- Loan and Investment possibilities.
- The need for tariff increases versus the ability of the community to pay for services.
- Improved and sustainable service delivery.

Furthermore, the strategic guidance given in National Treasury's MFMA Circular 85 & 86 have been taken into consideration in the planning and prioritisation process.

2.1.4 Community Consultation.

Council will have an extensive public participation process immediately after the tabling of 2017/18 – 2019/20 MTREF by Council on 30 March 2017.

2.2 Overview of Alignment of Annual Budget with IDP

The Constitution mandates local government with the responsibility to exercise local development and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated development planning process.

The IDP provides a five-year strategic programme of action aimed at setting short; medium and long term strategic priorities to create a development platform; which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which Council use to provide vision. Leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables the municipality to make the best use of scarce resources and speed up service delivery.

IDP is an approach to planning aimed at involving the municipality and the community to find the best solutions towards sustainable development.

The IDP developed by Council must correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the

The policy will be reviewed.

2.4.8 Indigent Relief Policy
The policy will be reviewed.

2.4.9 Rates Policy

The policy will be reviewed.

All the above policies are available on the City's website, <u>www.matlosana.gov.za</u>, as well as the following approved budget related policies.

- Budget Policy
- Asset Management Policy
- Borrowing Management Policy
- Transfer of Funds Policy
- Grants and Funding Policy
- Funding and Reserve Policy

2.5 Overview of Budget Assumptions.

2.5.1 External Factors.

Owing to the economic slowdown impact by the closure of mines in the region due to the low gold price, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the City's finances.

2.5.2 General Inflation Outlook and its impact on the municipal activities.

Four key factors have been taken into consideration in the compilation of the 2017 /18 - 2019/20 MTREF.

- · National Government macro-economic targets.
- · The general inflationary outlook and the impact on City's residents and businesses.
- The impact of municipal cost drivers.
- · The increase in prices for bulk electricity and water.

2.5.3 Interest Rates for Borrowing and Investment of Funds.

MFMA specifies that borrowing can only be utilized to fund capital or refinancing borrowing in certain conditions. For simplicity, the 2017/18 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments.

waste removal, property rates, operating and capital grants from organs of state and other minor charges like building plan fees, licenses and permits etc.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development.
- Revenue Management and Enhancement.
- Achievement of a higher annual collection rate for consumer revenue.
- National Treasury guidelines;
- Electricity tariff increases within the NERSA approval.
- Achievement of full cost recovery of specific user charges.
- Determining tariff escalation rate by establishing/calculating revenue requirements.
- The Property Rates Policy in terms of the MPRA.
- Ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers, aligned to the economic forecasts.

2.6.1 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The municipality's cash flow is strictly monitored on a daily basis.

2.6.2 Annual Budgets and SDBIPs - Internal Departments

Water Service Department

The department is primarily responsible for the distribution of potable water within the municipal boundary, which include maintenance of the reticulation network and implementation of the departmental capital programs.

Electricity Service Department

The department is primarily responsible for the distribution for electricity within the municipal boundary; which include maintenance of the distribution network and implementation of the departmental capital programs.

2.7 Legislation Compliance Status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

2.7.1 In Year Reporting

Reporting to National Treasury in electronic format was complied with on a monthly basis. Section 71 reporting to the Executive Mayor, NT & PT has been complied with, aswell as the section 72 & 52 reporting.

2.7.2 Internship Programme

The City of Matlosana is participating in the Municipal Financial Management Internship programmé, and has currently employed three interns that still undergoes training in various divisions of the Finance Directorate.

2.14 Municipal Manager's Quality Certificate 145

