

SCHEDULE A

ANNUAL BUDGET AND SUPPORTING DOCUMENTATION

OF

CITY OF MATLOSANA MUNICIPALITY (NW403)

2021/22 – 2023/24 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK

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Abbreviations and Acronyms

AMR	Automated Meter Reading
ASGISA	Accelerated and Shared Growth Initiative
BPC	Budget Planning Committee
CBD	Central Business District
CFO	Chief Financial Officer
MM	Municipal Manager
CPI	Consumer Price Index
CRRF	Capital Replacement Reserve Fund
DBSA	Development Bank of South Africa
DoRA	Division of Revenue Act
DWA	Department of Water Affairs
EE	Employment Equity
EEDSM	Energy Efficiency Demand Side Management
EM	Executive Mayor
FBS	Free basic services
GAMAP	Generally Accepted Municipal Accounting Practice
GDP	Gross domestic product
GFS	Government Financial Statistics
GRAP	General Recognised Accounting Practice
HR	Human Resources
IDP	Integrated Development Strategy
IT	Information Technology
km	kilometre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt
ℓ	litre
LED	Local Economic Development
MFMA	Municipal Financial Management Act
MIG	Municipal Infrastructure Grant
MMC	Member of Mayoral Committee
MPRA	Municipal Properties Rates Act
MSA	Municipal Systems Act
MTEF	Medium-term Expenditure Framework
MTREF	Medium-term Revenue and Expenditure Framework
NERSA	National Electricity Regulator South Africa
NGO	Non-Governmental organisations
NKPIs	National Key Performance Indicators
OHS	Occupational Health and Safety
OP	Operational Plan
PBO	Public Benefit Organisations
PHC	Provincial Health Care
PMS	Performance Management System
PPE	Property Plant and Equipment
PPP	Public Private Partnership
RG	Restructuring Grant
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget Implementation Plan
SMME	Small Micro and Medium Enterprises

PART 1 – ANNUAL BUDGET

1.1 MAYOR'S REPORT

**STATE OF THE CITY ADDRESS DELIVERED BY EXECUTIVE MAYOR, COUNCILLOR
MAETU KGAILE,**

1.2 COUNCIL RESOLUTION

- a) That the MTREF Budget as set-out in the document for the financial year 2021/22 and indicative allocations for the two outer years 2022/2023 and 2023/24 be **approved** in accordance with section 24 of the Municipal Finance Management Act 56 of 2003:

National Treasury tables, schedule A indicating operating revenue by source and operating expenditure by vote and capital funding by source document for the 2021/22 and two outer years 2022/23 and 2023/24.

- b) The Council in terms of Section 75A of the Local Government Systems Act (Act 32 of 2000, as amended) approves for public participation the following tariffs:

- The tariffs for electricity
- The tariffs for the supply of water
- The tariffs for sanitation services
- The tariffs for property rates
- The tariffs for solid waste removal

The increase in electricity tariffs is subject NERSA approval.

- c) The Council in terms of Section 75A of the Local Government Systems Act (Act 32 of 2000, as amended) approves the tariffs for other services, as set out in the document:

- d) That Council approves the following revised and new budget related policies for 2021/22.

- CUSTOMER CARE, CREDIT CONTROL & DEBT COLLECTION POLICY
- PROVISION FOR DEBT IMPAIRMENT POLICY
- INDIGENT RELIEF POLICY
- RESELLER POLICY
- SSEG POLICY

- e) That the following budget related policies be noted as were approved during previous financial years and remain in force for the 2020/2021 financial year.

- GRANT POLICY
- BUDGET POLICY
- INVENTORY POLICY
- UNAUTHORISED, IRREGULAR, FRUITLESS AND WASTEFUL EXPENDITURE POLICY
- COST CONTAINMENT POLICY
- BORROWINGS POLICY RATES POLICY
- IRRECOVERABLE BAD DEBT POLICY
- PROPERTY RATES POLICY

- TARIFF POLICY
- SUPPLY CHAIN MANAGEMENT POLICY
- ASSET MANAGEMENT POLICY
- VIREMENT POLICY
- FUNDING & RESERVE POLICY
- EXPENDITURE MANAGEMENT POLICY

- f) That Council approved the Financial Recovery plan to address the unfunded budgeted position.
- g) That Council adopt MFMA Circular No 108 on which the 2021/2022 – 2023/2024 Medium Term Revenue and Expenditure Framework was compiled.
- h) That the Accounting Officer of the municipality submit the approved annual budget to the National and relevant Provincial Treasuries in terms of section, 24(3) of the MFMA.

3 EXECUTIVE SUMMARY

In March 2020, the deathly Corona virus (COVID-19) spread rapidly across the globe. This had and still have the severe social and economic impact on the country. The state of the economy in South Africa as a whole has recorded a decline in the economic output due to COVID-19 restrictions that has negatively affected the economy. There is signs of slow recovery in the economy, however it will take time to recover back to what we can call normal.

The state of the economy continues to have an adverse effect on the consumers of the City of Matlosana in the 2021/22 financial year. As a result, the municipal revenue and cash flow remain under pressure. Therefore, the application of sound financial management principles for the compilation of the City of Matlosana's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The City will continue with efforts to enhance revenue. However, more needs to be done to ensure the sustainability of the municipality as the Auditor General has expressed itself over the going concern matter of the municipality.

In South Africa, economic growth has continued to stagnate and weaknesses in the world economy are likely to amplify our own challenges. The outlook remains highly uncertain, and the economic effects of the pandemic are far-reaching. Rising unemployment and income losses has affected the debt collection of the City of Matlosana. The GDP is expected to recover in late 2023.

In addition to low growth, South Africa's biggest economic risk is Eskom. Ongoing problems with the utility's operations continue to disrupt the supply of electricity to households and businesses. Government has allocated significant resources to assist Eskom.

South Africa's public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. For 10 years, the country has run large budget deficits. This has put the country deeply in debt, to the point where interest payments have begun.

National Treasury's MFMA circulars 107 and 108 were used to guide with the compilation of the 2021/22 – 2023/24 MTREF.

The main challenges experienced during the compilation of the 2021/22 – 2023/24 MTREF can be summarized as follows:

- The declining economic growth, which is impacted further by COVID-19.
- High unemployment rate and the impact on household ability to pay for municipal services.
- The 2021 MTEF includes large reduction in planned transfers to municipalities.
- The real economic growth is projected to be 3.3% in 2021. Although the growth rates are likely to improve as restrictions are removed, the output is expected to return to pre-pandemic levels in 2024. The recovery in South Africa will be slower than many of its developing-country peers.
- CPI inflation estimates over 2021/22 medium term are 3,9%; 4,2% and 4.4% respectively.
- The economic challenges will continue to exert pressure on municipal revenue generation and collection levels.
- Securing the health of the asset base (especially the revenue generating assets) by increasing spending on repairs and maintenance and renewal of assets;

- The increased cost of bulk water and electricity (due to tariff increases from Midvaal and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable – as there will be a point where services will no longer be affordable;
- A growing debtor's book as well as the remaining outstanding creditors, especially for bulk services;
- Wage increases for municipal staff that continues to exceed consumer inflation, as well as the need to fill critical vacancies with limited resources;
- The declining liquidity ratio due to budgeted deficit of financial performance
- The impact of the current COVID 19 epidemic on the consumer base of the municipality and the sustainability of the municipality.

The following budget principles and guidelines directly informed the compilation of the 2021/22 MTREF:

- Price increases in the inputs of services that are beyond the control of the municipality are for instance the cost of bulk water and electricity. Furthermore, tariffs need to remain or move towards being cost reflective; and should take into account the need to address infrastructure backlogs.
- The cost containment measures that was implemented to eliminate wasteful expenditure, reprioritise spending and ensure savings on six focus areas namely;
 - Consultancy fees;
 - No credit cards;
 - Travel and related costs;
 - Advertising;
 - Catering and event;
 - As well as the costs for accommodation.

The Municipalities did take note of the cost containment measures as per Municipal Cost Containment Regulation – Circular 97. The municipality also developed a Cost Containment policy that was approved on 21 October 2019.

In view of the aforementioned, the following table is a consolidated overview of the proposed 2021/22 Medium-term Revenue and Expenditure Framework:

Table 1 Consolidated Overview of the 2021/22 MTREF

	Budget Year 2020/2021	Budget Year 2021/2022	Budget Year +1 2022/2023	Budget Year+2 2023/2024
	R '000	R '000	R '000	R '000
Total Operating Revenue	(3 399 142)	(3 531 358)	(3 795 584)	(4 047 797)
Total Operating Expenditure	3 382 374	3 692 555	3 900 130	4 150 830
Total Capital	(162 800)	(167 630)	(175 431)	(194 403)
Surplus/(Deficit) for the year after Capital contribution	179 568	6 433	70 884	91 370

The two outer years, operational revenue will increase by 4.2% and 4.4% respectively.

Total operating expenditure for the 2021/22 financial year has been appropriated at R 3.5 billion.

The bulk of the capital programs will be funded from Government grants and transfers. No provision is made for Council funded capital in the coming financial year. Council funded capital must be cash backed.

1.4 OPERATING REVENUE FRAMEWORK

For the City of Matlosana to continue improving the quality of services to its citizens, it needs to generate the required revenue. In these tough economic conditions, strong revenue management is fundamental to the financial sustainability of any municipality. The reality is that we are faced with development backlogs, unemployment, and poverty and ageing infrastructure. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the City and continued economic development;
- Efficient revenue management which aims to ensure maximum annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act; 2004 (Act 6 of 2004) (MPRA) as amended;
- Increased ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services;
- Enforcement of the Credit Control and Debt Collection Policy.

To achieve the above the municipality, need to investigate the implementation of Smart metering technology that will assist with accurate billing, water and electricity theft and reduces the cost of meter readings and overtime to process it. The municipality is in the process of implementing Smart Metering.

Table 2 Summary of revenue classified by main revenue source.

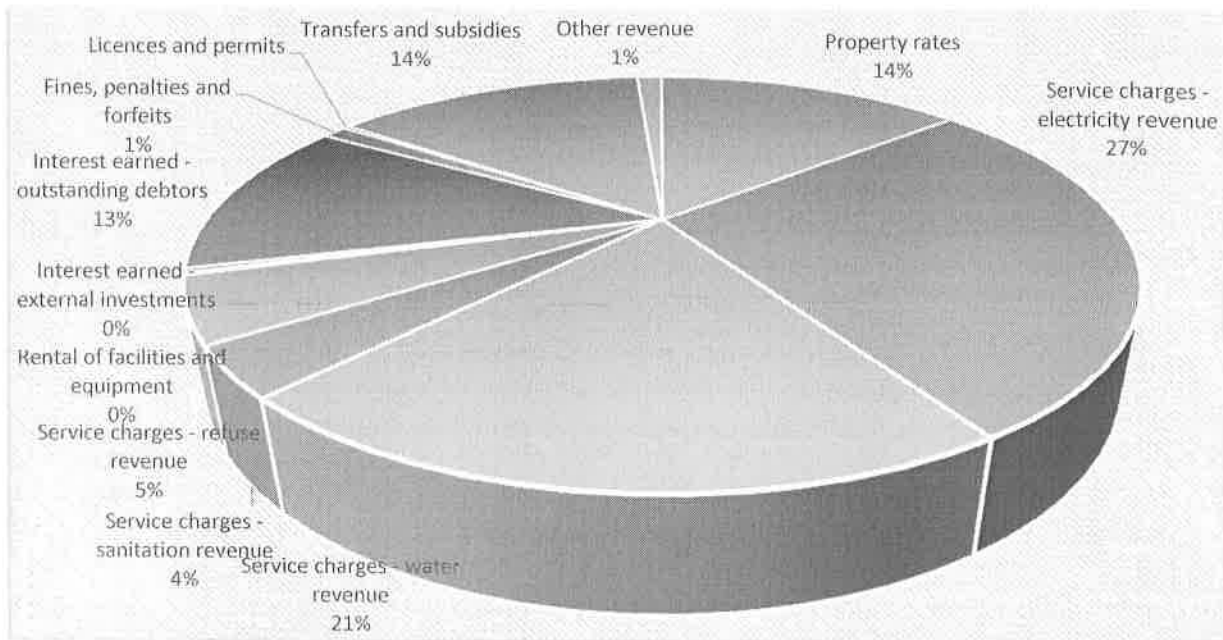


Table 3 Percentage growth in revenue by main revenue source

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source											
Property rates	2	294 055	325 128	334 343	480 060	485 342	485 342	363 977	490 297	510 888	533 367
Service charges - electricity revenue	2	678 390	751 771	773 206	994 684	1 052 751	1 052 751	731 664	962 746	1 048 429	1 141 838
Service charges - water revenue	2	510 685	572 665	603 420	674 306	670 306	670 306	601 342	729 313	787 658	850 671
Service charges - sanitation revenue	2	98 497	112 025	112 769	123 230	151 230	151 230	116 315	130 918	138 773	147 099
Service charges - refuse revenue	2	120 243	141 313	137 033	149 367	149 367	149 367	149 508	176 491	211 789	254 155
Rental of facilities and equipment		5 097	5 216	6 356	5 593	7 661	7 661	5 085	7 158	7 459	7 787
Interest earned - external investments		10 588	21 171	16 545	10 536	10 536	10 536	5 391	10 950	11 238	11 732
Interest earned - outstanding debtors		220 170	284 309	352 476	372 714	388 567	388 567	341 601	441 687	460 411	480 669
Dividends received											
Fines, penalties and forfeits		11 247	9 470	9 104	28 684	27 734	27 734	1 497	38 684	40 308	42 082
Licences and permits		12 654	7 675	6 146	7 720	8 210	8 210	8 277	8 721	8 512	8 886
Agency services		10 744	12 460	-	0	0	0	-	-	0	-
Transfers and subsidies		359 817	396 885	435 815	480 796	552 360	552 360	186 337	494 844	529 137	526 726
Other revenue	2	55 396	153 056	54 639	71 453	73 701	73 701	29 593	39 548	40 981	42 785
Gains		-	-	-	-	-	-	30	-	-	-
Total Revenue (excluding capital transfers and contributions)		2 387 581	2 793 143	2 841 852	3 399 142	3 577 765	3 577 765	2 540 617	3 531 358	3 795 584	4 047 797

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and service charges forms a significant percentage of the revenue basket for the Municipality. Rates and service charges revenue comprise 70.5% of the total revenue mix in 2021/22. The above table includes revenue foregone arising from discounts and rebates associated with the tariff policies of the Municipality.

The third largest source (besides other service charges) is transfer recognised-operational Grants and transfers totaled R 494.6 million in the 2021/22 financial year.

Property rates is the fourth largest revenue source totaling 14 % and will increase to R 490 million.

Find below explanations for increases in excess of 6%:

- Electricity is currently increased by 6% of basic charges and 14.59% of consumption. These percentages may increase further based on NERSA final increases.
- Water revenue will increase with 8% because of the bulk increase from Midvaal of 8%.
- Services charges on Refuse and Sanitation will be increased with 6%.
- Interest of outstanding debtors will increase in line with the 2019/20 audited outcome.
- Fines and penalties will increase as the municipality increase its debt collection and fines for illegal connections.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 4 Supporting Table SA18 Operating Transfers and Grant Receipts.

NW403 City Of Matlosana - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
RECEIPTS:										
Operating Transfers and Grants										
National Government:		358 630	396 003	433 850	479 973	547 344	551 344	493 610	527 903	525 722
Local Government Equitable Share										
Equitable Share		354 377	392 856	429 953	466 536	537 907	537 907	484 096	515 794	517 385
Expanded Public Works Programme Integrated Grant		2 108	932	1 386	2 092	2 092	2 092	1 786	0	-
Local Government Financial Management Grant		2 145	2 215	2 511	3 000	3 000	3 000	3 100	3 100	3 100
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		-	4 419	-	4 345	4 345	4 345	4 628	5 009	5 237
EEDSM					4 000		4 000		4 000	
Provincial Government:		1 310	883	1 965	823	1 016	823	1 234	0	-
Disaster and Emergency Services		-	52	1 013	-	-	-	-	-	-
Sport and Recreation		1 310	883	952	823	1 016	823	1 234	0	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	359 940	396 885	435 815	480 796	548 360	552 167	494 844	527 903	525 722
Capital Transfers and Grants										
National Government:		172 460	165 719	131 339	162 800	161 734	162 800	167 630	175 431	194 403
Integrated National Electrification Programme Grant		20 364	12 205	3 869	24 251	24 251	24 251	26 707	22 000	25 000
Municipal Infrastructure Grant		103 356	83 962	86 429	82 549	71 483	82 549	87 923	95 178	99 509
Neighbourhood Development Partnership Grant		48 740	52 457	38 147	56 000	66 000	56 000	43 000	38 253	44 219
Water Services Infrastructure Grant		-	17 000	-	-	-	-	10 000	20 000	25 675
EEDSM			95	2 894						
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	14 000	14 000	-	-	-
Developers Contribution		-	-	-	-	14 000	14 000	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	172 460	170 191	131 339	162 800	175 734	176 800	167 630	175 431	194 403
TOTAL RECEIPTS OF TRANSFERS & GRANTS		532 400	567 076	567 154	643 596	724 094	728 967	662 474	703 334	720 125

Tariff setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, salary and wage increases, other input costs of services provided by the municipality and the affordability of services were taken into account to ensure the financial sustainability of the Municipality.

The percentage increase of Midvaal Water's bulk tariff is far beyond the mentioned inflation target and will be 8% for 2021/22. Bulk electricity tariff increases are determined by external agencies such as the National Electricity Regulator of South Africa. The impact it has on the municipality's electricity tariffs is largely beyond the control of the Municipality. Discounting the impact of these price increases in lower consumer tariffs will erode the Municipality's future financial position and viability.

The consumer price index is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items like food, petrol and medical services, whereas items such as the cost of remuneration, bulk purchases of electricity and water, and fuel inform the cost drivers of

municipalities. The current challenge facing the Municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational gains or service level reductions.

1.4.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process. Property rates will increase with 6%. The municipality implemented the new valuation roll during the 2020/21 financial year.

The following stipulations in the Property Rates Policy are highlighted:

- Residential - The first R 15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll is statutorily exempted from the levying of rates as per the provisions of section 17 (1) (h) of the MPRA
Retired or disabled persons on residential property only who earn less than or equals two government pensions can qualify for (100%) discount, the property must be categorized as residential.

Table 5 Comparison of rates to levied for the 2021/22 financial year

Category	Current Tariff (1 July 2020)	Final Tariff (from 1 July 2021)
	R	R
Residential properties	0.01359	0.01441
State owned properties	0.03242	0.03437
Business & Commercial	0.03242	0.03437
Agricultural	0.00339	0.01441
Vacant land	0.03242	0.03437
Industrial	0.03242	0.03437
Public benefit organization properties	0.01359	0.01441

1.4.2 Sale of Water and Impact on Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth out strips supply. The City of Matlosana is facing the similar dilemma as any municipality in the Country. Consequently, National Treasury urges municipalities to review the level and structure of their water tariffs carefully, with a view to ensure:

- That water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants and water networks; and the cost associated with reticulation expansion;
- That water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor(indigent); and
- That water tariffs are designed to encourage efficient and sustainable consumption (e.g. through increasing block tariffs).

One of the focus areas in the 2021/22 MTREF need to be the curbing of water distribution losses. In this regard, the municipality has developed a plan for water distribution losses.

Midvaal Water Company will increase its bulk tariffs by 8 percent.

The tariff structure is designed to charge higher levels of consumption at a higher rate.

The basic charge for water will increase with 6% and consumption on a sliding scale up to 8%.

All registered indigents will again be granted 6 kl water free of charge see Table 6 Water Tariffs.

Table SA14 will show the impact of the increases in water tariffs on the water charges for a single dwelling house:

Table 6

CATEGORY	CURRENT TARIFFS 2020/21	FINAL TARIFFS 2021/22
	Rand per kℓ	Rand per kℓ
RESIDENTIAL		
For the first 6kl, per kl: 1-6	R 22,93	R24,76
For the following 14 kl, per kl: 7 - 20	R28,09	R 30,34
For the following 30 kl, per kl: 21 - 50	R 28,98	R 31,30
For the following 50 kl, per kl: 51 - 100	R29,98	R 32,38
For the following 100 kl, per kl: 101 - 200	R 31,62	R 34,15
For the following 100 kl, per kl: 201 - 300	R 33,51	R 36,19
For the following 100 kl, per kl: 301 -	R 42,20	R 45,58

1.4.3 Sale of Electricity and Impact on Tariff Increases

The municipality have budgeted for a electricity tariff increase of 14.5 percent on electricity consumption that will be subject to the Eskom increases approved by Nersa and can be much higher. Basic charges with effect from 1 July 2021 will increase with 6%. Increases on consumption will be implemented on a sliding scale in accordance with the block tariffs for consumption. The municipality still awaits the latest available draft tariff increases from the National Electricity regulator of South Africa.

The inadequate electricity bulk capacity and the impact of distribution losses remains a challenge for the municipality.

All registered indigents consumers will be granted 50 Kwh of electricity per month free of charge.

The following table shows the impact of the increases in electricity tariffs on the electricity charges for domestic customers:

Table 7 Comparison between current electricity charges and increases (Domestic)

Table SA14 will show the impact of the increases in electricity tariffs on the electricity charges for a single dwelling house:

Monthly consumption kWh	Current amount Payable 2020/21 R	Amount Payable 2021/22 R
1-50	1.1046	1.2658
51-350	1.4120	1.6180
351-600	1.8988	2.1758
601-1500	2.1811	2.4993
>1500	2.2964	2.6314

1.4.4 Sanitation and Impact on Tariff Increases

The increase in sanitation tariffs are capped at 6% for 2021/22 financial year as per guideline from National Treasury. The impact of higher electricity cost impacts on the operation cost of sewer plants profitability on sewer services.

Table 9 MBRR Table SA14 – Household bills will show the impact of the increases in sanitation tariffs on the sanitation charges

1.4.5 Waste Removal and Impact on Tariff Increase

A 20 percent increase in the waste removal tariffs are proposed from 1 July 2021 to keep the service sustainable. The municipality is busy with an exercise to make the trading services cost reflective that might have an impact on the tariff increases. Any increase higher than 6 per cent may result in affordability challenges for individual rates payers raising the risk associated with bad debt.

The following table compares current and proposed amounts payable from 1 July 2021:

Table 8 Solid Waste Removal Tariffs

CATEGORY	CURRENT TARIFFS 2020/21	FINAL TARIFFS 2021/22
	Rand per ℓ	Rand per ℓ
RESIDENTIAL		
Per 85 and 240L container once a week	R 150.72	R 173.32
Per 85 and 240L container twice a week	R 195.17	R 234.20

Table SA14 will show the impact of the proposed increases in waste removal tariffs.

1.4.6 Overall impact of tariff increases on households.

The table SA14 in Schedule A shows the overall expected impact of the tariff increases on a large and small household, as well as indigent household receiving free basic services.

Table 9 MBRR Table SA14 – Household bills

NW403 City Of Matlosana - Supporting Table SA14 Household bills											
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		0.06	672.21	672.21	849.35	849.35	849.35	6.0%	900.31	938.12	979.40
Electricity: Basic levy		0.06	145.25	145.25	140.07	140.07	140.07	6.0%	148.47	154.71	161.52
Electricity: Consumption		0.02	1 100.62	1 100.62	1 825.99	1 825.99	1 825.99	14.6%	2 092.58	2 278.82	2 481.64
Water: Basic levy		0.09	155.12	155.12	149.59	149.59	149.59	8.0%	161.56	168.34	175.75
Water: Consumption		0.09	801.96	801.96	797.81	797.81	797.81	8.0%	759.50	820.26	885.68
Sanitation		0.06	85.47	85.47	82.42	82.42	82.42	6.0%	87.37	91.03	95.04
Refuse removal		0.06	156.29	156.29	150.72	150.72	150.72	20.0%	180.86	217.04	2 213.78
Other		0.06	87.75	87.75	84.61	84.61	84.61	6.0%	89.69	93.45	97.57
sub-total		0.50	3 204.67	3 204.67	4 080.56	4 080.56	4 080.56	8.3%	4 420.34	4 761.79	7 090.57
VAT on Services					484.68	484.68	484.68		528.00	573.55	916.68
Total large household bill:		0.50	3 204.67	3 204.67	4 565.24	4 565.24	4 565.24	8.4%	4 948.35	5 335.34	8 007.25
% increase/-decrease			642 375.9%	-	42.5%	-	-	8.4%	7.8%	50.1%	
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		0.06	465.38	465.38	622.85	622.85	622.85	6.0%	660.22	687.95	718.22
Electricity: Basic levy		0.06	145.25	145.25	140.07	140.07	140.07	6.0%	148.47	154.71	161.52
Electricity: Consumption		0.02	718.90	718.90	763.47	763.47	763.47	14.6%	874.94	952.81	1 037.61
Water: Basic levy		0.09	155.12	155.12	149.59	149.59	149.59	8.0%	161.56	168.34	175.75
Water: Consumption		0.09	660.38	660.38	656.95	656.95	656.95	8.0%	709.51	766.27	827.57
Sanitation		0.06	85.47	85.47	82.42	82.42	82.42	6.0%	87.37	91.03	95.04
Refuse removal		0.06	156.29	156.29	150.72	150.72	150.72	20.0%	180.86	217.04	2 213.78
Other		-	87.75	87.75	84.61	84.61	84.61	6.0%	89.69	93.45	97.57
sub-total		0.44	2 474.54	2 474.54	2 650.68	2 650.68	2 650.68	9.9%	2 912.61	3 131.60	5 327.04
VAT on Services					304.17	304.17	304.17		337.86	366.55	691.32
Total small household bill:		0.44	2 474.54	2 474.54	2 954.85	2 954.85	2 954.85	10.0%	3 250.47	3 498.15	6 018.36
% increase/-decrease			563 833.5%	-	19.4%	-	-	10.0%	7.6%	72.0%	
- 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		206.88	-	-	-	-	-	6.0%	-	-	-
Electricity: Basic levy		-	-	-	-	-	-	6.0%	-	-	-
Electricity: Consumption		298.80	336.00	357.66	398.79	398.79	398.79	14.6%	430.69	469.02	510.77
Water: Basic levy		-	-	-	-	-	-	8.0%	-	-	-
Water: Consumption		242.30	421.40	337.13	364.14	364.14	364.14	8.0%	393.27	424.73	458.71
Sanitation		-	-	-	-	-	-	6.0%	-	-	-
Refuse removal		-	-	-	-	-	-	20.0%	-	-	-
Other		-	-	-	-	-	-	6.0%	-	-	-
sub-total		747.98	757.40	694.79	762.93	762.93	762.93	8.0%	823.96	893.76	969.48
VAT on Services					114.44	114.44	114.44		123.59	134.06	145.42
Total small household bill:		747.98	757.40	694.79	877.37	877.37	877.37	8.0%	947.56	1 027.82	1 114.90
% increase/-decrease			1.3%	(8.3%)	26.3%	-	-	8.0%	8.5%	8.5%	

1.5 Operating Expenditure Framework

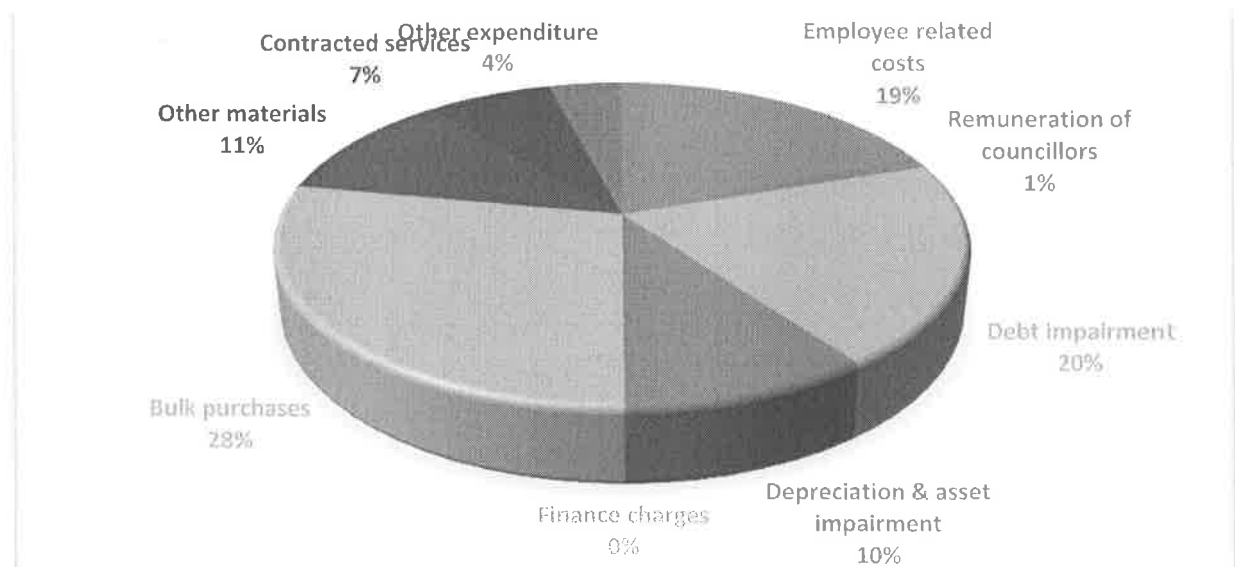
The Municipality's expenditure framework for the proposed 2021/22 budget MTREF, is informed by the following factors:

- The repairs and maintenance backlogs.
- Funding of the budget over the medium-term as informed by section 18 and 19 of MFMA.
- Strict adherence to the principle of no project plans no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2021/22 budget and MTREF (classified per main type of operating expenditure):

Table 10 Summary of operating expenditure by standard classification item

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Expenditure By Type											
Employee related costs	2	579 462	635 361	643 219	649 483	650 058	650 058	567 511	692 304	730 342	770 783
Remuneration of councillors		33 182	34 473	34 588	38 988	38 988	38 988	30 745	37 223	39 456	41 823
Debt impairment	3	617 012	722 372	835 012	968 659	886 009	886 009	635 225	746 930	728 335	731 783
Depreciation & asset impairment	2	435 408	402 457	411 946	420 711	420 711	420 711	324 127	366 774	421 053	439 580
Finance charges		45 826	72 736	79 009	3 537	3 537	3 537	1 918	2 300	2 396	2 502
Bulk purchases - electricity	2	467 670	673 365	691 073	600 626	925 563	925 563	925 563	1 032 353	1 160 120	1 312 923
Inventory consumed	8	373 512	413 443	474 781	-	135 922	135 922	18 200	405 145	422 163	440 738
Contracted services		39 175	46 005	49 470	136 194	229 577	229 577	196 998	260 292	271 224	283 158
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Other expenditure	4,5	274 024	268 110	283 612	564 176	149 528	149 528	75 644	149 235	125 040	127 541
Losses		-	11 692	11 573	-	-	-	-	-	-	-
Total Expenditure		2 865 272	3 280 015	3 514 282	3 382 374	3 449 884	3 449 884	2 776 120	3 692 555	3 900 130	4 150 830



The budget allocation for employee related costs (including remuneration of councillors) for the 2021/22 financial year totals R 729.52 million, which is 21 % of the total operating expenditure. Employee Salaries and Allowances will increase in line with the 3.9% CPI. There will be no increase on remuneration of Councilors.

The cost associated with the remuneration of councilors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the Municipality's budget.

The provision of debt impairment was determined based on an expected collection rate of **70%** and the writing off interest on outstanding debtors. Adherence to the debt collection policy is monitored continuously through the year. The collection of outstanding debt and increasing the payment rate of consumers will again be one of the main priorities for the 2021/22 budget year. While this expenditure is considered a non-cash flow item, it informed the total cost associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate of asset consumption. Budget appropriations in this regard total R 366.7 million for the 2021/22 financial year and equates to 11% of the total operating expenditure. The Municipality has fully implemented GRAP 17. Note that the implementation of GRAP 17 accounting standard has meant bringing a range of assets previously not included in the assets register onto the register. This has resulted in a significant increase in depreciation relative to previous years.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges amounts to R2.2 million and decreases as loans is settled.

Bulk purchases are directly informed by the purchases of electricity from Eskom and water from Midvaal. The cost incurred to provide those services have been factored into the budget appropriations and directly inform the revenue provisions.

Contracted Services have increased with R 30 million from the very low base set after the 2020/21 adjustment budget. As part of the compilation of the 2021/22 MTREF, management critically evaluated this group of expenditure. The municipality had tabled a Cost Containment Policy to enforce operational efficiencies.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. Departments were requested to submit zero based budgets with the necessary proof of evidence. Increases that were not supported by the necessary proof of evidence were also limited.

Find below explanations for increases in excess of 6%.

Water Bulk Purchases increases with 8% as per Midvaal Guidelines.

Provision for the urgent challenges that the water and sewer sections faced with maintenance of infrastructure. Provision is also made for the repair and maintenance of the road infrastructure as well.

Intangible Assets		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Servitudes										
Licences and Rights		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		4 470	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Load Settlement Software Applications										
Unspecified		(0)								
Computer Equipment		—	(4 205)	6 309	2 483	2 983	2 983	2 812	2 485	—
Computer Equipment		—	(4 205)	6 309	2 483	2 983	2 983	2 812	2 485	—
Furniture and Office Equipment		1 056	382	456	918	1 018	1 018	627	921	—
Furniture and Office Equipment		1 056	382	456	918	1 018	1 018	627	921	—
Machinery and Equipment		13 919	6 655	7 944	10 443	10 210	10 210	21 416	10 462	—
Machinery and Equipment		13 919	6 655	7 944	10 443	10 210	10 210	21 416	10 462	—
Transport Assets		30 763	33 465	50 112	23 742	45 571	45 571	76 366	25 976	—
Transport Assets		30 763	33 465	50 112	23 742	45 571	45 571	76 366	25 976	—
Total Repairs and Maintenance Expenditure	1	86 920	92 597	135 693	120 024	154 257	154 257	195 181	378 259	394 902

1.5.2 Free Basic Services: Basic Social Services Package.

The social package assists households that are poor or face other circumstances that limit their ability to pay for services. To receive the free services, the households are required to register in terms of the City's Indigent Policy. Detail relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement is contained in MBRR A10 (Basic Service Delivery Measurement)

The cost of the social package of the registered indigent households, is financed by national government through the local government equitable share grant received in terms of the annual Division of Revenue Act.

1.6 Capital Expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 12 2020/21 Medium-term capital budget per vote

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		-	1 800	-	25 734	9 434	10 000	714	13 367	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		-	9 783	-	12 648	53 902	42 279	12 259	55 012	21 790	22 392
Vote 08 - Water Section		-	66 923	-	11 792	31 416	18 099	4 318	29 198	29 351	-
Vote 09 - City Electrical Engineering		-	4 452	-	26 811	73 276	51 779	11 693	26 707	-	-
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		-	8 822	-	4 467	22 716	24 467	9 983	4 000	7 112	25 675
Vote 14 - Market		-	-	-	19 296	7 545	7 745	4 556	12 730	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	91 779	-	100 748	198 290	154 369	43 522	141 014	58 253	48 067
Single-year expenditure to be appropriated	2										
Vote 01 - Public Safety		108	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		1 995	3 794	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		3 180	-	9 812	-	-	-	-	-	-	21 827
Vote 06 - Council General		1 739	10 777	841	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		64 892	74 197	18 494	28 000	6 200	6 016	1 369	-	95 178	99 509
Vote 08 - Water Section		67 924	8 118	38 251	-	5 350	3 759	1 454	-	-	-
Vote 09 - City Electrical Engineering		22 021	19 612	29 664	13 088	5 780	8 458	1 456	12 000	22 000	25 000
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		2 733	630	3 532	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	2 284	-	-	-	-	-	-
Vote 13 - Sewerage		9 190	15 676	5 563	18 680	18 811	38 911	2 636	14 616	-	-
Vote 14 - Market		-	-	2 888	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		173 783	132 804	109 046	62 052	36 141	57 144	6 915	26 616	117 178	146 335
Total Capital Expenditure - Vote		173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	175 431	194 403
Capital Expenditure - Functional											
Governance and administration		4 472	11 407	4 372	-	-	-	-	-	-	-
Executive and council		1 739	10 777	841	-	-	-	-	-	-	-
Finance and administration		2 733	630	3 532	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		5 283	5 594	9 812	25 734	9 434	10 000	714	13 367	-	21 827
Community and social services		1 995	3 794	-	-	-	-	-	-	-	-
Sport and recreation		3 180	1 800	9 812	25 734	9 434	10 000	714	13 367	-	21 827
Public safety		108	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		64 892	83 980	18 494	40 648	60 102	48 296	13 628	55 012	-	22 392
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		64 892	83 980	18 494	40 648	60 102	48 296	13 628	55 012	-	22 392
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		99 136	123 603	73 479	77 122	157 350	145 472	31 540	86 521	22 000	25 000
Energy sources		22 021	24 064	29 664	39 899	79 056	60 237	13 149	38 707	22 000	25 000
Water management		67 924	75 041	38 251	11 792	36 767	21 858	5 772	29 198	-	-
Waste water management		9 190	24 498	5 563	23 147	41 527	63 378	12 618	18 616	-	-
Waste management		-	-	-	2 284	-	-	-	-	-	-
Other		-	-	2 888	19 296	7 545	7 745	4 556	12 730	-	-
Total Capital Expenditure - Functional	3	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	22 000	69 219
Funded by:											
National Government		171 936	213 117	104 240	162 800	220 431	197 513	50 437	167 630	175 431	194 401
Provincial Government		108	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	172 044	213 117	104 240	162 800	220 431	197 513	50 437	167 630	175 431	194 401
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		1 739	11 467	4 806	-	14 000	14 000	-	-	-	-
Total Capital Funding	7	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	175 431	194 401

For 2021/22, an amount of R 167.63 million is being appropriated for the development of infrastructure. For the 2021/22 year there will be no provision for Council funded capital.

Total new assets represent 100 per cent or R 167.63 million of the total capital budget while no provision were made for asset renewal. In addition to the MBRR Table A9, MBRR Tables SA34a, b, c provides a detailed breakdown of the capital program relating to new asset construction, as well as operational repairs and maintenance by asset class

1.7 Annual Budget Tables.

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2021/22 MTREF budget for approval by the Council. Explanatory notes accompany each table on the facing page.

Table 13 MBRR Table A1 - Budget Summary

Description	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousands										
Financial Performance										
Property rates	294 055	325 128	334 343	480 060	485 342	485 342	363 977	490 297	510 888	533 367
Service charges	1 407 815	1 577 773	1 626 428	1 941 587	2 023 654	2 023 654	1 598 830	1 999 469	2 186 649	2 393 764
Investment revenue	10 588	21 171	16 545	10 536	10 536	10 536	5 391	10 950	11 238	11 732
Transfers recognised - operational	359 817	396 885	435 815	480 796	552 360	552 360	186 337	494 844	529 137	526 726
Other own revenue	315 307	472 186	428 722	486 163	505 873	505 873	386 082	535 798	557 671	582 208
Total Revenue (excluding capital transfers and contributions)	2 387 581	2 793 143	2 841 852	3 399 142	3 577 765	3 577 765	2 540 617	3 531 358	3 795 584	4 047 797
Employee costs	579 462	635 361	643 219	649 483	650 058	650 058	567 511	692 304	730 342	770 783
Remuneration of councillors	33 182	34 473	34 588	38 988	38 988	38 988	30 745	37 223	39 456	41 823
Depreciation & asset impairment	435 408	402 457	411 946	420 711	420 711	420 711	324 127	366 774	421 053	439 580
Finance charges	45 826	72 736	79 009	3 537	3 537	3 537	1 918	2 300	2 396	2 502
Inventory consumed and bulk purchases	841 183	1 086 808	1 165 854	600 626	1 061 476	1 061 476	943 753	1 437 497	1 582 283	1 753 661
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	930 211	1 048 179	1 179 666	1 669 029	1 275 114	1 275 114	908 066	1 156 457	1 124 599	1 142 482
Total Expenditure	2 865 272	3 280 015	3 514 282	3 382 374	3 449 884	3 449 884	2 776 120	3 692 555	3 900 130	4 150 930
Surplus/(Deficit)	(477 691)	(486 871)	(672 430)	16 768	127 881	127 881	(235 503)	(161 197)	(104 547)	(103 033)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	178 023	170 191	131 339	162 800	161 734	161 734	86 242	167 630	175 431	194 403
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	14 000	14 000	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(299 667)	(316 680)	-	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(299 667)	(316 680)	-	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Capital expenditure & funds sources										
Capital expenditure	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	22 000	69 219
Transfers recognised - capital	172 044	213 117	104 240	162 800	220 431	197 513	50 437	167 630	175 431	194 401
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	1 739	11 467	4 806	-	14 000	14 000	-	-	-	-
Total sources of capital funds	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	175 431	194 401
Financial position										
Total current assets	264 009	545 118	636 110	2 156 168	268 030	268 030	1 414 316	1 011 851	2 384 371	3 942 311
Total non current assets	5 378 716	5 299 248	5 005 652	4 572 759	4 729 981	4 714 391	4 850 115	4 944 834	3 963 312	4 545 734
Total current liabilities	994 477	1 465 614	1 909 081	1 581 540	1 160 907	1 160 907	1 945 410	2 331 787	2 510 051	2 785 698
Total non current liabilities	498 923	544 915	499 659	641 050	33 000	33 000	81 102	15 000	15 750	-
Community wealth/Equity	4 149 327	3 833 837	3 233 022	4 506 337	3 804 104	3 788 514	4 237 918	3 609 898	3 821 883	5 702 347
Cash flows										
Net cash from (used) operating	214 038	360 656	110 108	182 150	276 400	276 400	276 400	(304 447)	164 497	49
Net cash from (used) investing	(158 427)	(229 109)	(83 299)	(158 800)	(225 833)	(225 833)	(225 833)	(162 630)	49 569	30 597
Net cash from (used) financing	(9 988)	21 369	(15 252)	(3 000)	(3 000)	(3 000)	(3 000)	3 847	3 647	3 311
Cash/cash equivalents at the year end	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(193 230)	24 483	58 441
Cash backing/surplus reconciliation										
Cash and investments available	159 206	323 696	310 859	56 063	120 000	120 000	(406 984)	(193 230)	24 483	58 441
Application of cash and investments	736 609	1 064 948	1 402 420	(704)	409 310	409 310	(94 504)	852 155	631 593	294 365
Balance - surplus (shortfall)	(577 403)	(741 252)	(1 091 561)	56 767	(289 310)	(289 310)	(312 479)	(1 045 385)	(607 110)	(235 925)
Asset management										
Asset register summary (WDV)	5 323 903	5 293 244	4 961 062	4 658 350	4 714 391	4 714 391	4 714 391	5 129 129	5 318 064	5 524 220
Depreciation	435 408	394 435	388 913	420 711	420 711	420 711	420 711	366 774	421 053	439 580
Renewal and Upgrading of Existing Assets	-	91 779	-	59 547	25 262	25 371	25 371	22 730	25 874	-
Repairs and Maintenance	86 920	92 597	135 693	120 024	154 257	154 257	154 257	195 181	378 259	394 902
Free services										
Cost of Free Basic Services provided	-	72 974	221 452	271 967	206 813	206 813	172 294	172 294	174 686	-
Revenue cost of free services provided	-	90 478	-	78 339	78 339	78 339	81 394	81 394	83 753	-
Households below minimum service level										
Water:	-	-	-	2	-	-	-	-	-	-
Sanitation/sewerage:	5	5	5	5	5	5	5	5	5	6
Energy:	166	168	168	180	180	180	180	180	193	207
Refuse:	-	-	-	8	-	-	8	8	8	8

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the Municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is negative due to non-cash item – (provision for bad debts and depreciation).
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognized is reflected on the Financial Performance Budget;
 - ii. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget
 - iii. Internally generated funds are financed from our investments. The amount is incorporated in the Net cash from investing on the Cash Flow Budget.
4. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor. The section of Free Services shows that the amount spent on Free Basic Services provide by the municipality continues to increase, even though the revenue cost of free services provided by the municipality continues to decrease.

Table 14 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

NW403 City Of Matlosana - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Revenue - Functional										
<i>Governance and administration</i>		893 867	937 758	888 340	1 130 128	1 209 041	1 209 041	1 149 954	1 465 718	1 565 472
Executive and council		2 793	107 152	2 215	26 541	28 187	28 187	1 829	1 653	1 709
Finance and administration		891 074	830 606	886 126	1 103 588	1 180 855	1 180 855	1 148 125	1 464 065	1 563 763
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		100 405	37 109	49 089	32 792	32 499	32 499	42 364	34 436	41 170
Community and social services		3 972	3 484	10 393	3 052	3 075	3 075	4 153	3 042	3 523
Sport and recreation		2 321	2 887	11 904	1 136	1 136	1 136	85	351	19
Public safety		92 604	30 737	26 793	28 604	28 288	28 288	38 125	31 043	32 409
Housing		1 502	—	—	—	—	—	—	—	5 219
Health		6	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		85 906	28 676	31 775	133 882	134 249	134 249	143 452	11 529	6 935
Planning and development		4 907	8 013	8 789	8 797	9 765	9 765	10 491	11 118	839
Road transport		80 763	20 477	22 806	124 641	124 040	124 040	132 709	—	6 096
Environmental protection		236	186	180	444	444	444	252	411	—
<i>Trading services</i>		1 465 252	1 939 520	1 979 517	2 244 958	2 356 878	2 356 878	2 347 076	2 456 872	2 626 056
Energy sources		726 178	836 855	852 666	1 069 442	1 149 445	1 149 445	1 057 785	1 071 345	1 134 908
Water management		615 033	764 521	789 206	816 265	815 136	815 136	889 466	905 274	968 489
Waste water management		2 353	132 790	122 421	141 874	169 874	169 874	144 720	184 799	216 405
Waste management		121 688	205 354	215 225	217 378	222 422	222 422	255 105	295 454	306 254
Other	4	20 174	20 272	24 470	20 182	20 832	20 832	16 142	2 459	2 567
Total Revenue - Functional	2	2 565 605	2 963 334	2 973 191	3 561 942	3 753 499	3 753 499	3 698 988	3 971 014	4 242 200
Expenditure - Functional										
<i>Governance and administration</i>		884 248	605 561	845 636	587 383	642 691	642 691	607 475	617 890	646 527
Executive and council		128 076	237 161	265 204	258 876	303 338	303 338	323 590	192 443	158 428
Finance and administration		751 940	363 650	575 703	323 476	334 322	334 322	278 271	419 647	488 099
Internal audit		4 232	4 750	4 729	5 032	5 032	5 032	5 614	5 801	—
<i>Community and public safety</i>		314 553	276 374	258 644	257 498	282 095	282 095	276 023	456 471	516 431
Community and social services		34 478	43 042	64 745	77 439	87 202	87 202	78 883	72 021	162 225
Sport and recreation		123 730	138 071	75 923	66 763	68 809	68 809	68 604	116 198	68 433
Public safety		133 763	94 601	117 194	112 367	114 865	114 865	126 916	237 500	253 058
Housing		10 053	524	642	705	705	705	1 448	17 478	18 550
Health		12 529	135	140	224	10 513	10 513	173	13 274	14 165
<i>Economic and environmental services</i>		258 853	219 378	220 128	238 954	245 397	245 397	232 770	302 146	336 764
Planning and development		78 163	46 949	50 079	56 410	57 267	57 267	59 335	91 626	110 200
Road transport		177 248	171 294	168 843	180 732	186 318	186 318	171 987	193 419	208 564
Environmental protection		1 442	1 134	1 206	1 812	1 812	1 812	1 449	17 101	18 000
<i>Trading services</i>		1 383 779	2 141 886	2 147 500	2 277 471	2 258 075	2 258 075	2 554 546	2 500 799	2 615 517
Energy sources		616 456	1 137 677	941 786	1 182 974	1 168 603	1 168 603	1 486 433	1 541 525	1 551 405
Water management		490 859	679 892	820 269	756 451	740 830	740 830	685 794	615 593	644 293
Waste water management		114 970	147 563	168 489	170 257	171 951	171 951	198 524	175 996	184 207
Waste management		161 494	176 753	216 955	167 789	176 690	176 690	183 795	167 685	235 612
Other	4	25 839	36 817	42 375	21 068	21 626	21 626	21 740	22 824	35 591
Total Expenditure - Functional	3	2 865 272	3 280 015	3 514 282	3 382 374	3 449 884	3 449 884	3 692 555	3 900 130	4 150 830
Surplus/(Deficit) for the year		(299 667)	(316 680)	(541 091)	179 568	303 615	303 615	6 433	70 884	91 370

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification.
- Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital).

Table 15 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

NW403 City Of Matlosana - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote	1								
Vote 01 - Public Safety		30 737	27 806	28 604	28 288	28 288	38 125	31 043	32 409
Vote 02 - Health Services		-	-	-	-	-	-	-	-
Vote 03 - Community Services		5 102	1 879	2 294	2 294	2 294	3 149	3 042	3 523
Vote 04 - Housing		4 859	4 129	4 452	5 420	5 420	5 862	-	5 219
Vote 05 - Sport Arts And Culture		5 055	19 584	2 338	2 361	2 361	1 341	351	19
Vote 06 - Council General		885	2 053	25 613	25 613	25 613	2	1 653	1 709
Vote 07 - Civil Engineering		23 631	27 466	128 986	128 385	128 385	137 337	9 877	6 096
Vote 08 - Water Section		764 723	789 513	816 517	815 388	815 388	889 861	905 274	968 489
Vote 09 - City Electrical Engineering		836 855	852 666	1 069 442	1 149 445	1 149 445	1 057 785	1 071 345	1 134 908
Vote 10 - Corporate Governane		102 668	162	928	2 574	2 574	1 827	1 651	839
Vote 11 - Budget And Treasury Office		830 606	886 126	1 103 588	1 180 855	1 180 855	1 148 125	1 464 065	1 563 763
Vote 12 - Cleansing		205 152	214 917	217 126	222 170	222 170	254 710	295 454	306 254
Vote 13 - Sewerage		132 790	122 421	141 874	169 874	169 874	144 720	184 799	216 405
Vote 14 - Market		20 272	24 470	20 182	20 832	20 832	16 142	2 459	2 567
Vote 15 - Other		1	1	-	-	-	1	1	1
Total Revenue by Vote	2	2 963 334	2 973 191	3 561 942	3 753 499	3 753 499	3 698 988	3 971 014	4 242 200
Expenditure by Vote to be appropriated	1								
Vote 01 - Public Safety		141 012	170 006	165 928	183 493	183 493	186 596	237 500	253 058
Vote 02 - Health Services		9 206	9 088	10 242	21 343	21 343	9 597	13 274	14 165
Vote 03 - Community Services		78 822	100 080	94 793	94 929	94 929	95 959	72 021	90 538
Vote 04 - Housing		13 302	15 399	17 583	17 633	17 633	21 961	17 478	18 550
Vote 05 - Sport Arts And Culture		118 149	76 839	77 641	79 096	79 096	80 867	116 198	68 433
Vote 06 - Council General		136 021	136 779	134 551	172 229	172 229	189 658	135 565	158 428
Vote 07 - Civil Engineering		197 787	191 408	204 910	210 845	210 845	198 301	302 146	336 764
Vote 08 - Water Section		697 872	836 042	763 648	754 267	754 267	701 979	615 593	644 293
Vote 09 - City Electrical Engineering		1 140 465	941 786	1 182 974	1 168 603	1 168 603	1 486 433	1 541 525	1 551 405
Vote 10 - Corporate Governane		47 369	53 461	54 810	55 114	55 114	57 031	56 878	60 402
Vote 11 - Budget And Treasury Office		356 160	562 740	312 738	324 861	324 861	265 894	419 647	488 099
Vote 12 - Cleansing		164 425	201 183	160 616	163 277	163 277	167 635	167 685	235 612
Vote 13 - Sewerage		150 275	168 489	170 233	171 927	171 927	198 499	175 936	184 207
Vote 14 - Market		20 092	42 375	21 068	21 626	21 626	21 740	22 894	35 591
Vote 15 - Other		9 060	8 608	10 641	10 641	10 641	10 404	5 731	11 285
Total Expenditure by Vote	2	3 280 015	3 514 282	3 382 374	3 449 884	3 449 884	3 692 555	3 900 130	4 150 830
Surplus/(Deficit) for the year	2	(316 680)	(541 091)	179 568	303 615	303 615	6 433	70 884	91 370

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organizational structure of the Municipality.

Table 16 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

NW403 City Of Matlosana - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue By Source											
Property rates	2	294 055	325 128	334 343	480 060	485 342	485 342	363 977	490 297	510 888	533 367
Service charges - electricity revenue	2	678 390	751 771	773 206	994 694	1 052 751	1 052 751	731 664	962 746	1 048 429	1 141 838
Service charges - water revenue	2	510 685	572 665	603 420	674 306	670 306	670 306	601 342	729 313	787 658	850 671
Service charges - sanitation revenue	2	98 497	112 025	112 769	123 230	151 230	151 230	116 315	130 918	138 773	147 099
Service charges - refuse revenue	2	120 243	141 313	137 033	149 367	149 367	149 367	149 508	176 491	211 789	254 155
Rental of facilities and equipment		5 097	5 216	6 356	5 593	7 661	7 661	5 085	7 158	7 459	7 787
Interest earned - external investments		10 588	21 171	16 545	10 536	10 536	10 536	5 391	10 950	11 238	11 732
Interest earned - outstanding debtors		220 170	284 309	352 476	372 714	388 567	388 567	341 601	441 687	460 411	480 669
Dividends received											
Fines, penalties and forfeits		11 247	9 470	9 104	28 684	27 734	27 734	1 497	38 684	40 308	42 082
Licences and permits		12 654	7 675	6 146	7 720	8 210	8 210	8 277	8 721	8 512	8 886
Agency services		10 744	12 460	—	0	0	0	—	—	0	—
Transfers and subsidies		359 817	396 885	435 815	480 796	552 360	552 360	186 337	494 844	529 137	526 726
Other revenue	2	55 396	153 056	54 639	71 453	73 701	73 701	29 593	39 548	40 981	42 785
Gains		—	—	—	—	—	—	30	—	—	—
Total Revenue (excluding capital transfers and contributions)		2 387 581	2 793 143	2 841 852	3 399 142	3 577 765	3 577 765	2 540 617	3 531 358	3 795 584	4 047 797
Expenditure By Type											
Employee related costs	2	579 462	635 361	643 219	649 483	650 058	650 058	567 511	692 304	730 342	770 783
Remuneration of councillors		33 182	34 473	34 588	38 988	38 988	38 988	30 745	37 223	39 456	41 823
Debt impairment	3	617 012	722 372	835 012	968 659	896 009	896 009	635 225	746 930	728 335	731 783
Depreciation & asset impairment	2	435 408	402 457	411 946	420 711	420 711	420 711	324 127	366 774	421 053	439 580
Finance charges		45 826	72 736	79 009	3 537	3 537	3 537	1 918	2 300	2 396	2 502
Bulk purchases - electricity	2	467 670	673 365	691 073	600 626	925 553	925 553	925 553	1 032 353	1 160 120	1 312 923
Inventory consumed	8	—	—	—	—	135 922	135 922	18 200	405 145	422 163	440 738
Contracted services		39 175	46 005	49 470	136 194	229 577	229 577	196 998	260 292	271 224	283 158
Transfers and subsidies		—	—	—	—	—	—	—	—	—	—
Other expenditure	4,5	274 024	268 110	283 612	564 176	149 528	149 528	75 844	149 235	125 040	127 541
Losses		—	11 692	11 573	—	—	—	—	—	—	—
Total Expenditure		2 491 758	2 866 572	3 039 501	3 382 374	3 449 884	3 449 884	2 776 120	3 692 555	3 900 130	4 150 830
Surplus/(Deficit)		(104 178)	(73 428)	(197 649)	16 768	127 881	127 881	(235 503)	(161 197)	(104 547)	(103 033)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		178 023	170 191	131 339	162 800	161 734	161 734	86 242	167 630	175 431	194 403
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	—	—	—	—	14 000	14 000	—	—	—	—
Transfers and subsidies - capital (in-kind - all)		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions		73 845	96 763	(66 309)	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Taxation		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after taxation		73 845	96 763	(66 309)	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Attributable to minorities		—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) attributable to municipality		73 845	96 763	(66 309)	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Share of surplus/ (deficit) of associate	7	—	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) for the year		73 845	96 763	(66 309)	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R 3.53 billion in 2021/22 and escalates to R 4 billion by 2023/24
2. Revenue to be generated from property rates is R 490 million in the 2021/22 financial year and increases to R 533.36 million by 2023/24.
3. Services charges relating to electricity, water, sanitation and refuse removal constitutes the biggest component of the revenue basket of the Municipality totaling R 1.8 billion for the 2021/22 financial year and increasing to R 2.9 billion by 2023/24.

Narrations

Description	2021/22 Medium Term Revenue & Expenditure	Narration
R thousand	Budget Year 2021/22	
Revenue By Source		
Property rates	490 297	The calculation have been double check and is correct. An additional 1200 new properties will be added before end June 2021. 3800 additional property will be added in 2021/22 in ext Alabama.
Service charges - electricity revenue	962 746	Additional properties to be billed and Eskom increase of 14.59%.
Service charges - water revenue	729 313	Additional properties to be billed.
Service charges - sanitation revenue	130 918	Additional properties to be billed.
Service charges - refuse revenue	176 491	Additional properties to be billed and increase of 20% to make the services cost reflexif.
Rental of facilities and equipment	7 158	N/A
Interest earned - external investments	10 950	Additional interest from the housing project
Interest earned - outstanding debtors	441 687	Increased to bring it inline with the 2019/20 AFS.
Fines, penalties and forfeits	38 684	N/A
Licences and permits	8 721	N/A
Transfers and subsidies	494 844	As per the DORA
Other revenue	39 548	Expexted increase in Traffic fines as the back office is operational after appointment of service Provider.
Total Revenue (excluding capital transfers and contributions)	3 531 358	

Expenditure by major type

4. Bulk purchases have significantly increased over the 2013/14 to 2020/21 period escalating from R 647 million to R1.03 billion These increases can be attributed to the substantial increase in the cost of bulk electricity from Eskom and water from Midvaal Water.
5. Employee related costs and bulk purchases are the main cost drivers within the municipality and alternative operational gains.
6. Other expenditure is broken down on Table SA 1 for financial transparency.

Narrations A4

Description	2021/22 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2021/22	
Expenditure By Type		
Employee related costs	692 304	Reduce allocation for overtime, part of financial recovery plan
Remuneration of councillors	37 223	N/A
Debt impairment	746 930	Increased in line with the additional revenue expected from new accounts. Calculated at 70% collection rate.
Depreciation & asset impairment	366 774	Reduced as per the outcome of the 2019/20 AFS
Finance charges	2 300	N/A
Bulk purchases - electricity	1 032 353	As per bulk increases.
Inventory consumed	405 145	Inclusion of water inventory
Contracted services	260 292	Increased to bring it inline with the 2019/20 AFS.
Transfers and subsidies	-	N/A
Other expenditure	149 235	Reduction of expenditure
Total Expenditure	3 692 555	

Table 17 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		-	1 800	-	25 734	9 434	10 000	714	13 367	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		-	9 783	-	12 648	53 902	42 279	12 259	55 012	21 790	22 392
Vote 08 - Water Section		-	66 923	-	11 792	31 416	18 099	4 318	29 198	29 351	-
Vote 09 - City Electrical Engineering		-	4 452	-	26 811	73 276	51 779	11 693	26 707	-	-
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		-	8 822	-	4 467	22 716	24 467	9 963	4 000	7 112	25 675
Vote 14 - Market		-	-	-	19 296	7 545	7 745	4 556	12 730	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	91 779	-	100 748	198 290	154 369	43 522	141 014	58 253	48 067
Single-year expenditure to be appropriated	2										
Vote 01 - Public Safety		108	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		1 995	3 794	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		3 180	-	9 812	-	-	-	-	-	-	21 827
Vote 06 - Council General		1 739	10 777	841	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		64 892	74 197	18 494	28 000	6 200	6 016	1 369	-	95 178	99 509
Vote 08 - Water Section		67 924	8 118	38 251	-	5 350	3 759	1 454	-	-	-
Vote 09 - City Electrical Engineering		22 021	19 612	29 664	13 088	5 780	8 458	1 456	12 000	22 000	25 000
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		2 733	630	3 532	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	2 284	-	-	-	-	-	-
Vote 13 - Sewerage		9 190	15 676	5 563	18 680	18 811	38 911	2 636	14 616	-	-
Vote 14 - Market		-	-	2 668	-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		173 783	132 804	109 046	62 052	36 141	57 144	6 915	26 616	117 178	146 335
Total Capital Expenditure - Vote		173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	175 431	194 403
Capital Expenditure - Functional											
Governance and administration		4 472	11 407	4 372	-	-	-	-	-	-	-
Executive and council		1 739	10 777	841	-	-	-	-	-	-	-
Finance and administration		2 733	630	3 532	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		5 283	5 594	9 812	25 734	9 434	10 000	714	13 367	-	21 827
Community and social services		1 995	3 794	-	-	-	-	-	-	-	-
Sport and recreation		3 180	1 800	9 812	25 734	9 434	10 000	714	13 367	-	21 827
Public safety		108	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		64 892	83 980	18 494	40 648	60 102	48 296	13 628	55 012	-	22 392
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		64 892	83 980	18 494	40 648	60 102	48 296	13 628	55 012	-	22 392
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		99 136	123 603	73 479	77 122	157 350	145 472	31 540	86 521	22 000	25 000
Energy sources		22 021	24 064	29 664	39 699	79 056	60 237	13 149	38 707	22 000	25 000
Water management		67 924	75 041	38 251	11 792	36 767	21 858	5 772	29 198	-	-
Waste water management		9 190	24 498	5 563	23 147	41 527	63 378	12 618	18 616	-	-
Waste management		-	-	-	2 284	-	-	-	-	-	-
Other		-	-	2 888	19 296	7 545	7 745	4 556	12 730	-	-
Total Capital Expenditure - Functional	3	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	22 000	68 219
Funded by:											
National Government		171 936	213 117	104 240	162 800	220 431	197 513	50 437	167 630	175 431	194 401
Provincial Government		108	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	172 044	213 117	104 240	162 800	220 431	197 513	50 437	167 630	175 431	194 401
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		1 739	11 467	4 806	-	14 000	14 000	-	-	-	-
Total Capital Funding	7	173 783	224 584	109 046	162 800	234 431	211 513	50 437	167 630	175 431	194 401

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national departments.
2. Single-year capital expenditure has been appropriated at R 167.6 million for the 2021/22 financial year and remains relatively constant over the MTREF at levels of R180.4million and R194.3 million respectively for the two outer years.

Table 18 MBRR Table A6 - Budgeted Financial Position

NW403 City Of Matlosana - Table A6 Budgeted Financial Position

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
ASSETS											
Current assets											
Cash		30 260	1 618	9 586	16 063	20 000	20 000	160 135	(193 230)	4 483	8 441
Call investment deposits		105 845	287 403	290 992	40 000	100 000	100 000	(567 119)	—	20 000	50 000
Consumer debtors	1	358 590	465 448	564 054	1 884 726	575 657	575 657	1 558 262	1 501 897	2 025 160	2 594 311
Other debtors		142 825	128 206	199 851	165 979	1 390	1 390	687 191	132 201	123 888	390 677
Current portion of long-term receivables		—	25 606	644	—	—	—	44	—	—	—
Inventory	2	—	50 279	45 765	49 400	45 765	45 765	50 583	45 765	685 621	1 373 665
Total current assets		637 521	958 561	1 110 891	2 156 168	742 811	742 811	1 889 097	1 486 632	2 859 152	4 417 093
Non current assets											
Long-term receivables		—	—	—	—	—	—	—	—	—	—
Investments		23 100	34 675	10 281	—	—	—	—	—	—	—
Investment property		156 054	256 453	257 100	105 000	105 000	105 000	257 100	108 000	113 400	117 823
Investment in Associates		—	—	—	—	—	—	—	—	—	—
Property, plant and equipment	3	5 171 305	5 002 513	4 688 572	4 466 759	4 623 981	4 608 391	4 591 717	4 835 834	3 848 862	4 426 820
Biological		—	—	—	—	—	—	—	—	—	—
Intangible		649	658	1 297	1 000	1 000	1 000	1 297	1 000	1 050	1 091
Other non-current assets		27 611	4 949	48 402	—	—	—	—	—	—	—
Total non current assets		5 378 718	5 299 248	5 005 652	4 572 759	4 729 981	4 714 391	4 850 115	4 944 834	3 963 312	4 545 734
TOTAL ASSETS		6 016 240	6 257 809	6 116 543	6 728 928	5 472 792	5 457 202	6 739 211	6 431 466	6 822 465	8 962 826
LIABILITIES											
Current liabilities											
Bank overdraft	1	—	—	—	—	—	—	—	—	—	—
Borrowing	4	14 432	—	2 839	92 839	17 000	17 000	1 614	18 000	18 900	18 900
Consumer deposits		29 941	33 345	36 534	4 000	38 000	38 000	61 365	43 000	45 150	46 911
Trade and other payables	4	930 750	1 411 397	1 849 662	1 084 702	705 907	705 907	2 223 525	2 407 787	3 012 351	2 759 325
Provisions		19 354	20 872	19 947	400 000	400 000	400 000	495 537	413 000	433 650	450 562
Total current liabilities		984 477	1 465 614	1 909 081	1 581 540	1 160 907	1 160 907	2 782 040	2 881 787	3 510 051	3 275 698
Non current liabilities											
Borrowing		71 031	103 428	84 888	83 790	33 000	33 000	81 102	15 000	15 750	—
Provisions		427 892	441 487	414 771	557 261	—	—	—	—	—	—
Total non current liabilities		498 923	544 915	499 659	641 050	33 000	33 000	81 102	15 000	15 750	—
TOTAL LIABILITIES		1 493 400	2 010 529	2 408 741	2 222 591	1 193 907	1 193 907	2 863 142	2 896 787	3 525 801	3 275 698
NET ASSETS	5	4 522 840	4 247 280	3 707 803	4 506 337	4 278 885	4 263 295	3 876 069	3 534 679	3 296 664	5 687 128
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		—	—	—	—	—	—	—	—	—	—
Reserves	4	4 573 210	4 251 732	3 710 641	4 506 337	3 931 663	4 263 295	3 876 069	3 754 517	3 296 664	5 687 128
TOTAL COMMUNITY WEALTH/EQUITY	5	4 573 210	4 251 732	3 710 641	4 506 337	3 931 663	4 263 295	3 876 069	3 754 517	3 296 664	5 687 128

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understand ability for councillors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 53 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Narrations A6

Description	2021/22 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2021/22	
ASSETS		
Current assets		
Cash	(193 230)	Showing deficit of R193 million due to more expenditure consist of the payment plan amount.
Call investment deposits	-	Reduction in investments
Consumer debtors	1 501 897	It shows hat our debtors book increases every year due to the collection and aged debts needed to be written off.
Other debtors	132 201	Expected to decrease from the 2019/20 audited outcome
Current portion of long-term receivables	-	Expected to decrease zero from the current low base
Inventory	(429 017)	Inline with the 2019/20 audited outcome and the current year forecast
Total current assets	1 011 851	
Non current assets		
Long-term receivables	-	N/A
Investments	-	N/A
Investment property	108 000	Reduce as it depreciated and inline with expected 2020/21 audit outcome.
Investment in Associate	-	
Property, plant and equipment	4 835 834	
Biological	-	
Intangible	1 000	No changes
Other non-current assets	-	
Total non current assets	4 944 834	
TOTAL ASSETS	5 956 685	
LIABILITIES		
Current liabilities		
Bank overdraft	-	
Borrowing	18 000	As per DBSA loan agreement
Consumer deposits	43 000	Increased with expected 3000 new properties that will be registered in 2021. It shows our commitment is more than what we've received, but there is approved financial recovery plan that should assist the municipality to reduced their expenditure and enhanced the revenue
Trade and other payables	1 857 787	
Provisions	413 000	
Total current liabilities	2 331 787	
Non current liabilities		
Borrowing	15 000	As per DBSA loan agreement
Provisions	-	
Total non current liabilities	15 000	
TOTAL LIABILITIES	2 346 787	
NET ASSETS	3 609 898	
COMMUNITY WEALTH/EQUITY		
Accumulated Surplus/(Deficit)	3 609 898	
Reserves	-	
TOTAL COMMUNITY WEALTH/EQUITY	3 609 898	

Table 19 MBRR Table A7 - Budgeted Cash Flow Statement

NW403 City Of Matlosana - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Properly rates		294 055	325 128	334 343	288 036	291 205	291 205	291 205	343 208	372 948	400 025
Service charges		717 535	983 946	1 004 600	1 164 952	1 214 192	1 214 192	1 214 192	1 399 628	1 596 254	1 795 323
Other revenue		55 190	76 999	60 031	86 069	44 221	44 221	44 221	119 110	122 260	126 540
Transfers and Subsidies - Operational	1	379 000	468 632	379 966	480 796	552 360	552 360	552 360	494 810	529 137	526 726
Transfers and Subsidies - Capital	1	178 023	170 191	131 339	162 800	171 734	171 734	171 734	167 630	175 431	194 403
Interest		231 828	78 078	57 231	229 950	233 140	233 140	233 140	99 288	103 320	107 866
Dividends											
Payments											
Suppliers and employees		(1 540 108)	(1 669 582)	(1 778 393)	(2 226 917)	(2 226 917)	(2 226 917)	(2 226 917)	(2 925 822)	(2 732 458)	(3 148 332)
Finance charges		(101 486)	(72 736)	(79 009)	(3 537)	(3 537)	(3 537)	(3 537)	(2 300)	(2 396)	(2 502)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		214 038	350 656	110 108	182 150	276 400	276 400	276 400	(304 447)	164 497	49
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		2 297		88							
Decrease (increase) in non-current receivables			(2 509)	23 755	4 000	(24 634)	(24 634)	(24 634)		220 000	220 000
Decrease (increase) in non-current investments		(2 107)	(2 572)	(19 504)					5 000	5 000	5 000
Payments											
Capital assets		(158 617)	(224 028)	(87 638)	(162 800)	(201 199)	(201 199)	(201 198)	(167 630)	(175 431)	(194 403)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(158 427)	(229 109)	(83 299)	(158 800)	(225 833)	(225 633)	(225 833)	(162 630)	49 569	30 597
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/ refinancing									5 000	5 000	5 000
Increase (decrease) in consumer deposits		5 817	3 404	3 288					2 000	2 150	2 200
Payments											
Repayment of borrowing		(15 805)	17 965	(18 540)	(3 000)	(3 000)	(3 000)	(3 000)	(3 153)	(3 503)	(3 889)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(9 988)	21 369	(15 252)	(3 000)	(3 000)	(3 000)	(3 000)	3 847	3 647	3 311
NET INCREASE/ (DECREASE) IN CASH HELD											
Cash/cash equivalents at the year begin:	2	90 484	136 106	289 021	35 714	35 714	35 714	35 714	270 000	(193 230)	24 483
Cash/cash equivalents at the year end:	2	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(193 230)	24 483	58 441

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Narrations A7

Description	2021/22 Medium Term Revenue & Expenditure Framework	Narration
R thousand	Budget Year 2021/22	
CASH FLOW FROM OPERATING ACTIVITIES		
Receipts		
Property rates	343 208	Based on 70% collection rate.
Service charges	1 399 628	Based on 70% collection rate. Based on 100% collection rate. No billing applicable. Revenue is recognised once the actual money is received. Other revenue increased compare to other years due to amendment of Debt collection policy of 80/20
Other revenue	119 110	
Transfers and Subsidies - Operational	494 810	As per the DORA
Transfers and Subsidies - Capital	167 630	As per the DORA
Interest	99 288	Showing lesser amount due to the collection rate of 20% of outstanding debtors
Dividends	-	
Payments		
Suppliers and employees	(2 925 822)	Showing huge amount due to payment plan amount.
Finance charges	(2 300)	Interest on the one outstanding DBSA loan
Transfers and Grants	-	
NET CASH FROM/(USED) OPERATING ACTIVITIES	(304 447)	
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts		
Proceeds on disposal of PPE	-	
Decrease (increase) in non-current receivables	-	
Decrease (increase) in non-current investments	5 000	
Payments		
Capital assets	(167 630)	As per the budgeted IDP and capital grants received.
NET CASH FROM/(USED) INVESTING ACTIVITIES	(162 630)	
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts		
Short term loans	-	
Borrowing long term/refinancing	5 000	
Increase (decrease) in consumer deposits	2 000	
Payments		
Repayment of borrowing	(3 153)	As per the loan agreement
NET CASH FROM/(USED) FINANCING ACTIVITIES	3 847	
NET INCREASE/ (DECREASE) IN CASH HELD		
Cash/cash equivalents at the year begin:	270 000	
Cash/cash equivalents at the year end:	(193 230)	

Table 20 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

NW403 City Of Matlosana - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
Cash and Investments available											
Cash/cash equivalents at the year end	1	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(193 230)	24 483	58 441
Other current investments > 90 days		(0)	-	-	(0)	36 720	36 720	(490 264)	0	(0)	(0)
Non current assets - Investments	1	23 100	34 675	10 281	-	-	-	-	-	-	-
Cash and Investments available:		159 206	323 696	310 859	56 063	120 000	120 000	(406 984)	(193 230)	24 483	58 441
Application of cash and investments											
Unspent conditional transfers		27 770	99 517	43 668	15 000	15 000	15 000	324 499	-	-	-
Unspent borrowing		71 031	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	637 807	965 431	1 358 752	(15 704)	394 310	394 310	(114 504)	1 402 155	1 631 593	784 365
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and Investments:		736 609	1 064 948	1 402 420	(704)	409 310	409 310	209 995	1 402 155	1 631 593	784 365
Surplus(shortfall)		(577 403)	(741 252)	(1 091 561)	56 767	(289 310)	(289 310)	(616 979)	(1 595 385)	(1 607 110)	(725 925)

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. As part of the budgeting and planning guidelines that informed the compilation of the 2021/22
6. MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

Table 21 MBRR Table A9 - Asset Management

NW403 City Of Matlosana - Table A9 Asset Management

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CAPITAL EXPENDITURE										
Total New Assets	1	173 783	132 804	109 046	103 254	209 169	186 142	144 901	149 557	194 403
Roads Infrastructure		64 892	74 197	18 494	40 648	60 102	48 296	55 012	60 351	68 513
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		22 021	19 612	29 664	15 648	79 056	60 237	38 707	21 945	40 649
Water Supply Infrastructure		67 924	8 118	38 251	11 792	36 767	21 858	29 198	32 961	40 942
Sanitation Infrastructure		9 190	15 676	5 563	7 147	23 244	45 752	8 616	22 300	25 462
Solid Waste Infrastructure		-	-	-	2 284	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		164 027	117 603	91 973	77 520	199 169	176 142	131 533	137 557	175 566
Community Facilities		1 995	3 794	2 888	-	-	-	-	-	-
Sport and Recreation Facilities		3 180	-	9 812	25 734	10 000	10 000	13 367	12 000	18 836
Community Assets		5 175	3 794	12 700	25 734	10 000	10 000	13 367	12 000	18 836
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	841	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	841	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	3 532	-	-	-	-	-	-
Intangible Assets		-	-	3 532	-	-	-	-	-	-
Computer Equipment		1 252	630	-	-	-	-	-	-	-
Furniture and Office Equipment		556	-	-	-	-	-	-	-	-
Machinery and Equipment		108	-	-	-	-	-	-	-	-
Transport Assets		1 183	10 777	-	-	-	-	-	-	-
Land		1 461	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	91 779	-	24 251	15 027	16 000	4 000	-	-
Roads Infrastructure		-	9 783	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	4 452	-	24 251	91	-	-	-	-
Water Supply Infrastructure		-	66 923	-	-	-	-	-	-	-
Sanitation Infrastructure		-	8 822	-	-	14 937	16 000	4 000	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	89 979	-	24 251	15 027	16 000	4 000	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	1 800	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	6	-	-	-	35 296	10 234	9 371	18 730	25 874	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	16 000	2 689	1 626	6 000	15 000	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	16 000	2 689	1 626	6 000	15 000	-
Community Facilities		-	-	-	19 296	7 545	7 745	12 730	10 874	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	19 296	7 545	7 745	12 730	10 874	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	173 783	224 584	109 046	162 800	234 431	211 513	167 630	175 431	194 403
Roads Infrastructure		64 892	83 980	18 494	40 648	60 102	48 296	55 012	60 351	68 513
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		22 021	24 064	29 664	39 899	79 146	60 237	38 707	21 945	40 649
Water Supply Infrastructure		67 924	75 041	38 251	11 792	36 767	21 858	29 198	32 961	40 942
Sanitation Infrastructure		9 190	24 498	5 563	23 147	40 870	63 378	18 616	37 300	25 462
Solid Waste Infrastructure		-	-	-	2 284	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		164 027	207 563	91 973	117 771	216 886	193 768	141 533	152 557	175 566
Community Facilities		1 995	3 794	2 888	19 296	7 545	7 745	12 730	10 874	-
Sport and Recreation Facilities		3 180	1 800	9 812	25 734	10 000	10 000	13 367	12 000	18 836
Community Assets		5 175	5 594	12 700	45 030	17 545	17 745	26 097	22 874	18 836
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	841	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	841	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	3 532	-	-	-	-	-	-

Intangible Assets		-	-	3 532	-	-	-	-	-	-
Computer Equipment		1 252	630	-	-	-	-	-	-	-
Furniture and Office Equipment		556	-	-	-	-	-	-	-	-
Machinery and Equipment		108	-	-	-	-	-	-	-	-
Transport Assets		1 183	10 777	-	-	-	-	-	-	-
Land		1 481	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		173 783	224 584	109 046	162 800	234 431	211 513	167 630	175 431	194 403
ASSET REGISTER SUMMARY - PPE (WDV)	5	5 323 903	5 293 244	4 961 062	4 658 350	4 714 391	4 714 391	5 129 129	5 318 064	5 524 220
<i>Roads Infrastructure</i>		1 538 371	4 214 132	4 099 878	644 008	648 024	648 024	1 374 078	1 434 429	1 497 943
<i>Storm water Infrastructure</i>		-	-	-	80 000	80 000	80 000	146 923	146 923	146 923
<i>Electrical Infrastructure</i>		961 504	(28 717)	(56 499)	1 529 899	1 545 370	1 545 370	909 429	941 916	977 565
<i>Water Supply Infrastructure</i>		887 877	(26 523)	(156 753)	861 792	875 858	875 858	813 682	846 643	882 765
<i>Sanitation Infrastructure</i>		826 379	(38 919)	(32 738)	781 413	817 735	817 735	718 354	740 654	766 116
<i>Solid Waste Infrastructure</i>		-	-	-	8 284	6 000	6 000	29 485	29 485	29 485
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	3 000	3 000	3 000	3 000	3 150	-
Infrastructure		4 214 131	4 119 973	3 853 887	3 908 397	3 975 988	3 975 988	3 994 952	4 143 201	4 300 798
Community Assets		510 600	494 327	459 243	564 612	553 061	553 061	808 827	836 159	869 615
Heritage Assets		12 699	10 652	9 941	-	-	-	-	-	-
Investment properties		156 054	256 453	257 100	105 000	105 000	105 000	267 127	278 347	290 594
Other Assets		271 716	247 708	222 220	30 000	30 000	30 000	690	719	750
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		649	658	1 297	1 000	1 000	1 000	1 348	1 094	1 142
Computer Equipment		5 459	3 977	5 894	10 000	10 000	10 000	6 124	6 382	6 662
Furniture and Office Equipment		7 536	7 868	6 870	10 000	10 000	10 000	7 138	7 437	7 765
Machinery and Equipment		188	3 216	2 682	27 842	27 842	27 842	2 787	2 904	3 032
Transport Assets		37 603	42 784	39 293	-	-	-	40 136	41 822	43 662
Land		107 268	105 628	102 633	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	1 500	1 500	1 500	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	5 323 903	5 293 244	4 961 062	4 658 350	4 714 391	4 714 391	5 129 129	5 318 064	5 524 220
EXPENDITURE OTHER ITEMS		522 328	487 032	524 606	540 736	574 968	574 968	561 955	799 312	834 482
Depreciation	7	435 408	394 435	388 913	420 711	420 711	420 711	366 774	421 053	439 580
Repairs and Maintenance by Asset Class	3	86 920	92 597	135 693	120 024	154 257	154 257	195 181	378 259	394 902
<i>Roads Infrastructure</i>		12 867	19 695	26 595	23 798	24 198	24 198	16 585	64 787	132 077
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		8 427	9 755	13 545	26 703	35 435	35 435	25 888	7 280	7 536
<i>Water Supply Infrastructure</i>		10 046	8 900	5 488	9 396	11 016	11 016	13 530	110 904	16 666
<i>Sanitation Infrastructure</i>		-	3 261	5 141	2 824	2 824	2 824	23 009	4 075	4 271
<i>Solid Waste Infrastructure</i>		-	4 630	5 698	-	-	-	-	27 254	48 657
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		31 340	46 241	56 467	62 721	73 472	73 472	79 012	214 300	209 207
Community Facilities		-	1 833	2 692	5 391	5 389	5 389	4 568	11 133	12 019
Sport and Recreation Facilities		5 002	1 521	4 237	3 609	4 440	4 440	4 547	46 050	48 076
Community Assets		5 002	3 354	7 129	8 999	9 829	9 829	9 114	57 183	60 095
Heritage Assets		147	-	-	176	173	173	164	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		224	6 603	7 018	2 158	2 209	2 209	2 458	64 752	123 326
Housing		-	-	-	-	-	-	-	29	30
Other Assets		224	6 603	7 018	2 158	2 209	2 209	2 458	64 781	123 356
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Intangible Assets		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Computer Equipment		-	(4 205)	6 309	2 483	2 983	2 983	2 812	2 485	-
Furniture and Office Equipment		1 056	382	456	918	1 018	1 018	627	921	-
Machinery and Equipment		13 919	6 655	7 944	10 443	10 210	10 210	21 416	10 462	-
Transport Assets		30 763	33 465	50 112	23 742	45 571	45 571	76 366	25 976	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		522 328	487 032	524 606	540 736	574 968	574 968	561 955	799 312	834 482
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		0.0%	40.9%	0.0%	36.6%	10.8%	12.0%	13.6%	14.7%	0.0%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		0.0%	23.3%	0.0%	14.2%	6.0%	6.0%	6.2%	6.1%	0.0%
<i>R&M as a % of PPE</i>		1.7%	1.9%	2.9%	2.7%	3.3%	3.3%	4.0%	9.8%	8.9%
<i>Renewal and upgrading and R&M as a % of PPE</i>		2.0%	3.0%	3.0%	4.0%	4.0%	4.0%	4.0%	8.0%	7.0%

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. **National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE.**

Table 22 MBRR Table A10 - Basic Service Delivery Measurement

NW403 City Of Matlosana - Table A10 Basic service delivery measurement

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Household service targets										
Water:										
Piped water inside dwelling	1	144 949	146 398	146 398	156 939	156 939	156 939	15 000	15 000	15 000
Piped water inside yard (but not in dwelling)		30 591	30 897	30 897	33 122	33 122	33 122	6	6	6
Using public tap (at least min. service level)	2	2 090	2 111	2 111	2 263	2 263	2 263	1	1	1
Other water supply (at least min. service level)	4	2 090	2 111	2 111	2 263	2 263	2 263	-	-	-
Minimum Service Level and Above sub-total		179 719	181 517	181 517	194 586	194 586	194 586	15 007	15 007	15 007
Using public tap (< min. service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min. service level)	4	-	-	-	2 261	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	2 261	-	-	-	-	-
Total number of households	5	179 719	181 517	181 517	196 847	194 586	194 586	15 007	15 007	15 007
Sanitation/sewage:										
Flush toilet (connected to sewerage)		125 993	127 253	127 253	136 416	136 416	136 416	146 238	156 767	156 767
Flush toilet (with septic tank)		216	218	218	234	234	234	251	269	289
Chemical toilet		616	622	622	667	667	667	715	767	767
Pit toilet (ventilated)		2 779	2 807	2 807	3 009	3 009	3 009	3 225	3 458	3 458
Other toilet provisions (> min. service level)		1 149	1 161	1 161	1 244	1 244	1 244	1 334	1 430	1 430
Minimum Service Level and Above sub-total		130 754	132 061	132 061	141 570	141 570	141 570	151 763	162 690	162 690
Bucket toilet		1 000	1 010	1 010	1 083	1 083	1 083	1 083	1 161	1 244
Other toilet provisions (< min. service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		3 581	3 617	3 617	3 877	3 877	3 877	3 877	4 156	4 456
Below Minimum Service Level sub-total		4 581	4 627	4 627	4 960	4 960	4 960	4 960	5 317	5 700
Total number of households	5	135 335	136 688	136 688	146 530	146 530	146 530	156 723	166 007	166 390
Energy:										
Electricity (at least min. service level)		142 819	144 247	144 247	154 633	-	-	-	-	-
Electricity - prepaid (min. service level)		23 420	23 654	23 654	25 357	-	-	-	-	-
Minimum Service Level and Above sub-total		166 239	167 901	167 901	179 990	-	-	-	-	-
Electricity (< min. service level)		142 819	144 247	144 247	154 633	154 633	154 633	154 633	165 766	177 702
Electricity - prepaid (< min. service level)		23 420	23 654	23 654	25 357	25 357	25 357	25 357	27 183	29 140
Other energy sources		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		166 239	167 901	167 901	179 990	179 990	179 990	179 990	192 949	206 842
Total number of households	5	332 478	335 803	335 803	359 980	179 990	179 990	179 990	192 949	206 842
Refuse:										
Removed at least once a week		-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	5 716	-	-	5 716	5 716	5 716
Using own refuse dump		-	-	-	2 430	-	-	2 430	2 430	2 430
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	8 146	-	-	8 146	8 146	8 146
Total number of households	5	-	-	-	8 146	-	-	8 146	8 146	8 146
Households receiving Free Basic Service										
Water (6 kilolitres per household per month)	7	-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)	8	-	28 446	89 291	85 719	85 719	85 719	64 070	69 196	-
Sanitation (free sanitation service to indigent households)		-	11 116	18 987	50 646	22 646	22 646	21 897	23 213	-
Electricity/other energy (50kwh per indigent household per month)		-	13 800	60 212	89 902	52 748	52 748	41 377	41 191	-
Refuse (removed once a week for indigent households)		-	19 612	52 961	45 700	45 700	45 700	44 950	41 086	-
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		-	72 974	221 452	271 967	206 613	206 613	172 294	174 686	-
Highest level of free service provided per household										
Property rates (R value threshold)		-	-	-	15 000	-	-	-	-	-
Water (kilolitres per household per month)		-	-	-	6	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	-	-	1	-	-	-	-	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	-	-	50	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-
Revenue cost of subsidised services provided (R'000)										
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	9	-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		-	90 478	-	78 339	78 339	78 339	81 394	83 753	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - bp structure subsidies		-	-	-	-	-	-	-	-	-
Other	6	-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		-	90 478	-	78 339	78 339	78 339	81 394	83 753	-

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of the Annual Budget Process

Section 53 of the MFMA requires the Executive Mayor to provide general political guidance in the budget process and setting of priorities that must guide the preparation of the budget. In addition, Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee of the City of Matlosana consists of the Executive Mayor, MMC's, Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the Executive Mayor.

The primary aim of the Budget Steering Committee is to ensure:

- That the process followed to compile the budget complies with legislation and good budget practices.
- That there is proper alignment between the policy and service delivery priorities set out in the City's IDP and the budget; taking into account the need to protect the financial sustainability of the municipality.
- That the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available.
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Review

In terms of section, 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year, August 2020, a time schedule that sets out the process to revise the IDP and prepare the budget.

The required IDP and budget time schedule was tabled on 31 August 2020.

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The Municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework rolled out into objectives, key performance indicators and targets for implementation, which directly inform the Service Delivery and Budget Implementation Plan.

The process plan included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public participation process;
- Compilation of the draft SDBIP; and
- The review of the performance management and monitoring processes.

2.1.3 Financial Modelling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2021/22 MTREF:

- Growth of the City.
- National and Provincial priorities;
- Policy priorities and strategic objectives.
- Asset maintenance.
- Economic climate and trends.
- Performance trends.
- Cash Flow Management Strategy.
- Debtor Payment Levels and collection.
- Loan and Investment possibilities.
- The need for tariff increases versus the ability of the community to pay for services.
- Improved and sustainable service delivery.

2.1.4 Community Consultation.

The Mayor did engage with the public during the public participation process after the tabling of 2021/22 – 2023/24 MTREF in Council. Due to the COVID19 regulations meetings was limited and the process was advise via electronic media and communication. That includes the interviews of the Executive Mayor on the local radio; publication of the 2021/22 – 2023/24 MTREF budget on the municipal website as well as placement of budget flyers at municipal buildings. Two public meetings, a meeting with business were held. A virtual meeting was also conducted with Provincial & National Treasuries on 29 April 2021.

All documents in the appropriate format (electronic and printed) was submitted to National and Provincial Treasury, and other national and provincial departments in accordance with section 23 of the MFMA. The 2020/21 MTREF budget was also be placed on the municipal website www.matlosana.gov.za

2.1.5 Engagements with NT, PT & other stakeholders

The engagements and the assessments of the tabled 2021/22 MTREF was done virtually on 29 April 2021. National and Provincial treasuries did evaluate the municipalities budgets for completeness and for being fully funded.

2.2 Overview of Alignment of Annual Budget with IDP

The Constitution mandates local government with the responsibility to exercise local development and cooperative governance. The eradication of imbalances in South African society can only be realised through a credible integrated development planning process.

The IDP provides a five-year strategic programme of action aimed at setting short; medium and long term strategic priorities to create a development platform; which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which Council use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables the municipality to make the best use of scarce resources and speed up service delivery.

IDP is an approach to planning aimed at involving the municipality and the community to find the best solutions towards sustainable development.

The IDP developed by Council must correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in the area. Applied to the City, issues of national and provincial importance should be reflected in the IDP of the Municipality. A clear understanding of such intent is therefore imperative to ensure that the Municipality strategically complies with the key national and provincial priorities.

The national and provincial priorities; policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009.
- Government Programme of Action.
- Development Facilitation Act of 1995.
- Provincial Growth and Development Strategy (GGDS).
- National and Provincial spatial development perspectives.
- Relevant sector plans such as transportation; legislation and policy.
- National Key Performance Indicators (NKPIs)
- The National and Provincial Priority Outcome.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. In order to ensure integrated and focused service delivery between all spheres of government it was important for the Municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

2.3 Measurable Performance Objectives and Indicators

Performance Management is a system intended to manage and monitor service delivery progress against identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by National Framework for Managing Programme Performance Information, the City has developed and implemented a performance management system, which is constantly refined as the integrated planning process unfolds. The municipality targets, monitors, assesses and reviews organisational performance, which is currently not directly linked to individual employees' performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

The 2021/22 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 23 MBRR Table SA4 – Reconciliation between the IDP strategic objectives and budgeted revenue

NW403 City Of Matlosana - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
				–	–	–	–	252	252	395		
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				7 143	2 172	2 215	26 541	255 113	250 362	297 326	281 543	293 931
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				889 095	1 000 797	886 126	1 103 588	1 209 041	1 202 699	1 149 954	1 500 635	1 656 034
LOCAL ECONOMIC DEVELOPMENT				3 924	34 832	177 933	20 182	20 832	20 832	16 143	2 459	2 567
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				1 341 211	20 273	21 149	2 411 632	2 268 261	2 279 355	2 235 171	2 186 377	2 289 668
Allocations to other priorities				324 232	1 905 260	1 885 769						
Total Revenue (excluding capital transfers and contributions)				2 585 605	2 963 334	2 973 191	3 561 942	3 753 499	3 753 499	3 698 988	3 971 014	4 242 200

Table 24 MBRR Table SA5 – Reconciliation between the IDP strategic objectives and budgeted operating expenditure

NW403 City Of Matlosana - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand												
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				220 333	183 380	265 204	–	13 437	7 197	18 185	1 473	1 559
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				744 879	356 160	575 703	189 360	542 138	514 329	538 654	714 461	701 198
LOCAL ECONOMIC DEVELOPMENT				138 011	29 151	42 375	312 738	552 204	503 360	512 583	36 410	38 621
MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION				145 945	347 189	478 771	31 709	32 267	31 708	32 144	440 447	466 437
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				1 616 104	2 364 124	2 152 229	2 848 567	2 309 839	2 393 289	2 590 989	2 707 339	2 943 016
Allocations to other priorities												
Total Expenditure				2 865 272	3 280 015	3 514 282	3 382 374	3 449 884	3 449 884	3 692 555	3 900 130	4 150 830

Table 25 MBRR Table SA6 – Reconciliation between the IDP strategic objectives and budgeted operating expenditure

NW403 City Of Matlosana - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
GOOD GOVERNANCE AND PUBLIC PARTICIPATION				3 842	863	841	-	9 434	25 734	13 367	15 674	18 836
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				2 733	524	3 532	-	-	-	-	-	-
LOCAL ECONOMIC DEVELOPMENT				-	-	2 888	19 296	7 545	7 745	12 730	11 657	14 819
SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT				93 125	223 197	101 785	143 505	217 452	178 034	141 533	148 099	174 115
Allocations to other priorities			3	74 082								
Total Capital Expenditure			1	173 783	224 584	109 046	162 800	234 431	211 513	167 630	175 431	207 770

2.3 Measurable performance objective and indicators

Performance Management is an intended to manage and monitor service delivery against the identified strategic objective and priorities. In accordance, the legislative requirements and good business practices as informed by the National Framework for managing programme performance information.

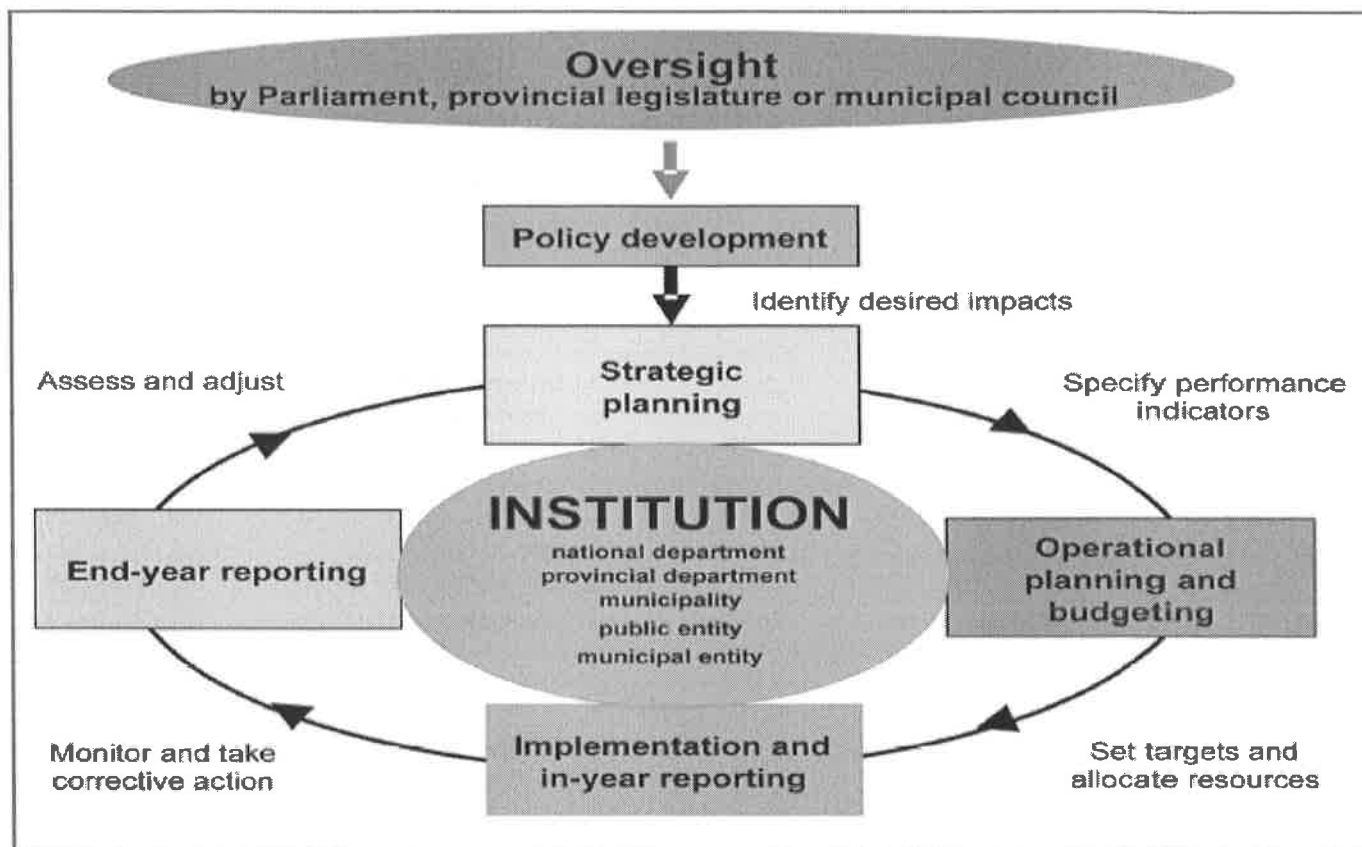


Figure 1 Planning, budgeting and reporting cycle

The performance of the Municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The Municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 26 MBRR Table SA7 - Measurable performance objectives

Compliance with GRAP to ensure effective capital asset management (PPE, Intangible, Investment Property, Biological and Heritage Assets)	Zero (0) findings in the External Report on non-compliance with GRAP	0	0	0	0	0	0	0	0	0
Maintaining an acceptable Long Term Debt as a percentage of revenue as set out in the Long Term Financial Plan	Long Term Debt as percentage of revenue: Calculated as Long Term Liabilities/Revenue x 100	20%	20%	20%	35%	35%	35%	35%	35%	35%
Sound financial management by maintaining an acceptable Acid Test Ratio	Acid Test Ratio: Calculated as Current Assets - Inventory/Current Liabilities	250%	2.5	2.5	1.5	1.2	1.1	0.9	0.7	0.5
Maintain a financially unqualified audit opinion	Financial statements considered free from material misstatements as per Auditor General Report	1	1	1	1	1	1	1	1	1
TECHNICAL SERVICES										
Electricity capital spending measured by the % of budget spent	Percentage (%) spent of approved electricity capital projects	90%	100%	50%	90%	90%	90%	90%	90%	90%
Effective management of electricity provisioning systems evaluated (to electricity losses)	Percentage (%) of electricity losses calculated on a twelve month rolling period as kWh sold/kwh purchased	24%	16%	20%	15%	12%	10%	7%	5%	2%
Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) calculated on a twelve month rolling period as KL billed / KL used	15%	16%	16%	17%	17%	17%	17%	17%	17%
Excellent water quality measured by the quality of water as per SANS 241 criteria	Percentage (%) water quality level as per blue drop project as measured annually	95%	95%	95%	95%	95%	95%	95%	95%	95%
Water capital spending measured by the percentage of budget spent	Percentage (%) of spent approved water capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%	90%	90%
Waste water capital spending measured by the % of budget spent	Percentage (%) spent of approved budget of sanitation capital projects as per approved budget	90%	90%	90%	90%	90%	90%	90%	90%	90%
Provision of free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network	No. of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network	10 000	10 000	10 300	10 300	10 300	10 300	10 300	10 300	10 300
Provision of electricity to formal residential properties connected to the municipal electrical infrastructure network for both credit and prepaid electrical metering	No. of formal residential properties connected to the municipal electrical infrastructure network	29 000	31 000	31 000	31 000	31 000	31 000	31 000	31 000	31 000
Provision of electricity to informal residential properties in the designated informal areas which are connected to the municipal electrical infrastructure network for prepaid electrical metering	Number of residential prepaid meters registered on the Promun Financial System in the designated informal areas that meet agreed service standards	550	550	1 500	1 500	1 500	1 500	1 500	1 500	1 500
Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewage) network & billed for sewer service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable Share requirements	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000
Provision of sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential properties which are billed for sewerage in accordance to the Promun financial system	26 000	27 000	27 000	27 000	27 000	27 000	27 000	27 000	27 000
Provision of clean piped water to indigent account holders which are connected to the municipal water infrastructure network	Number of indigent account holders receiving free basic water	11 000	11 000	10 300	10 300	10 300	10 300	10 300	10 300	10 300
Provision of clean piped water to registered indigent account holders which are connected to the municipal water infrastructure network	Number of formal residential properties that meet agreed service standards by piped water	31 500	33 000	33 000	33 000	33 000	33 000	33 000	33 000	33 000
Provision of clean piped water to all informal areas by means of water stand pipes in informal areas which have a water meter attached, and are registered on the Promun financial system	Number of water meters, measuring water in informal areas including stand pipes	74	74	74	70	70	70	70	70	70

COMMUNITY SERVICES										
Sports fields are maintained measured by the percentage (%) of the maintenance budget spent	Percentage (%) of Sport maintenance budget spent	90%	90%	90%	90%	90%	90%	90%	90%	90%
Effective maintenance of refuse removal assets iLo approved budget	Percentage (%) of waste management maintenance budget spent	90%	90%	90%	90%	90%	90%	90%	90%	90%
Annual Review of the Disaster Management Plan by and November	Plan completed and submitted to Council	1	1	1	1	1	1	1	1	1
Effective Management of Community Safety Department measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Community Safety department	95.00%	95.00%	95.00%	95%	95%	95%	95%	95%	95%
Effective Management of Fire Service measured by percentage (%) of Capital Budget spent	Percentage (%) of approved capital budget spent for Fire Services department	95.00%	95.00%	95.00%	95%	95%	95%	95%	95%	95%
Provision of free basic refuse removal and solid waste disposal to registered indigent account holders in the Mossel Bay area	Number of indigent account holders receiving free basic refuse removal monthly	5 800	11 000	10 300	10 300	10 300	10 300	10 300	10 300	10 300
Provision of refuse removal and solid waste disposal to all residential account holders in the Mossel Bay area	Number of formal residential properties for which refuse is removed at least once a week	31 000	32 000	33 000	33 000	33 000	33 000	33 000	33 000	33 000
PLANNING AND INTEGRATED SERVICES										
Revision of the Municipal Spatial Development Framework	Draft reviewed SDF submitted to Council	New	New	1	1	1	1	1	1	1
Update Human Settlement Pipeline	Reviewed Human Settlement Pipeline submitted to Council				1	1	1	1	1	1
Municipal roads and stormwater capital spending measured by the percentage (%) of budget spent	Percentage (%) spent of approved roads and stormwater capital projects as approved budget	90%	90%	90%	90%	90%	90%	90%	90%	90%
The maintenance of the municipal Buildings measured by the percentage (%) of budget spent of the approved budget for Municipal Buildings and Land	Percentage (%) spent of maintenance budget as per approved budget as per approved budget for Municipal Buildings and Land	90%	90%	90%	90%	90%	90%	90%	90%	90%

The following table sets out the municipalities main performance objectives and benchmarks for the 2021/22 MTREF.

Table 27 MBRR Table SA8 - Performance indicators and benchmarks

NW403 City Of Matlosana - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Borrowing Management											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid / Operating Expenditure	2.2%	1.7%	2.8%	0.2%	0.2%	0.2%	0.2%	0.1%	0.2%	0.2%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing / Own Revenue	3.0%	2.3%	4.1%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	#####	#####	274423.7%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	0.3	0.4	0.3	1.4	0.2	0.2	0.7	0.4	0.3	1.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.3	0.4	0.3	1.4	0.2	0.2	0.7	0.4	0.3	1.4
Liquidity Ratio	Monetary Assets/Current Liabilities	0.1	0.2	0.2	0.0	0.1	0.1	(0.2)	(0.1)	0.0	0.0
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		59.4%	68.7%	69.5%	60.2%	59.0%	59.0%	75.4%	70.0%	81.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		59.4%	68.8%	68.3%	60.0%	60.0%	60.0%	76.7%	70.0%	73.0%	75.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	21.0%	22.2%	26.9%	60.3%	16.1%	16.1%	88.4%	46.3%	56.6%	73.7%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		663.4%	453.9%	600.8%	1908.0%	829.6%	829.6%	1641.3%	-945.9%	8219.3%	3863.1%
Other Indicators											
	Total Volume Losses (kWh)										
	Total Cost of Losses (Rand '000)										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (kH)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	24.3%	22.7%	22.6%	19.1%	18.2%	18.2%	22.3%	19.6%	19.2%	19.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	26.0%	24.2%	23.6%	20.3%	19.3%	19.2%		20.7%	20.7%	20.6%
Repairs & Maintenance	RAM/(Total Revenue excluding capital revenue)	3.6%	3.3%	4.8%	3.5%	4.3%	4.3%		5.5%	10.0%	9.8%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	20.2%	17.0%	17.3%	12.5%	11.9%	11.9%	12.8%	10.5%	11.2%	10.9%
IDP regulation financial viability indicators											
i Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	33.7	31.6	10.3	12.4	12.4	12.4	23.0	28.4	29.2	31.5
ii OS Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	29.4%	32.5%	38.9%	84.5%	22.9%	22.9%	114.1%	65.4%	79.4%	101.7%
iii Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	0.8	1.4	1.4	0.3	0.4	0.4	0.4	(0.8)	0.1	0.2

Performance indicators and benchmarks

Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The following financial performance indicators have formed part of the compilation of the 2021/22 MTREF:

- Capital charges to operating expenditure measures what portion of total operating expenditure is used to service the existing loans. The municipality do not have a large dependency on loans and therefore this ratio is acceptable. This also indicate the possible under usage of loans to deliver on projects or to renew its asset base.
- Capital charges to operating revenue is due to the nature of the municipalities business in line with the previous ratio.
- *Borrowing funding of own capital expenditure* measures the degree to which own capital expenditure (excluding grants and contributions) has been funded by way of borrowing.

The municipality has identified the need to utilize loans as to ensure that it can fulfill its service delivery commitments in the future and will do so prudently.

Analysing the municipalities debt profile thus clearly shows the underutilization of financing infrastructure. Notwithstanding this fact the municipality will diligently evaluate the feasibility of financing to ensure that while service delivery is ensured the municipality will also be able to service the future financing cost as well as repayment. In summary, various financial risks could have a negative impact on the future borrowing capacity of the municipality. In particular, the continued ability of the Municipality to meet its revenue targets and ensure its forecasted cash flow targets are achieved will be critical in meeting the repayments of the debt service costs.

- *Current ratio* is a measure of the current assets divided by the current liabilities. The goal of the municipality is to achieve a ratio of more than 1:1 as would be the norm. The generation of net cash inflows is of high importance and plans already put in place as well of further focus on expenditure control, revenue enhancement and loss control should have the desired affect to improve the current ratio.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. As indicated in the previous paragraph the municipality believe that it is on track to achieve this ratio with the current plans in place.
- Due to cash flow constraints the municipality have to manage the payment of its creditors. Special arrangements were made with ESKOM and MIDVAAL. All other creditors are serviced in an equitable manner in order to create a stable environment for the municipality to acquire services and goods. The municipality will strive to pay all creditors within 30 days but do acknowledge that this will only be achieved over a period.

Other Indicators

- The electricity distribution losses remain a challenge as it is higher than the norm. The municipality need to urgently address the matter in the 2021/22 budget as it impacts on the municipality's ability to have a funded sustainable budget
- The water distribution losses for the 2019/20 year at over 40% is too high. Continued focus on leaks and illegal connections and other proposed actions should bear fruit and this should have a positive impact on the future cash flows of the municipality.
- Employee costs as a percentage of revenue is constant over the MTREF. This can be attributed to mainly to inflation linked drivers on both sides of the equation.
- Similar to that of employee costs, repairs and maintenance as percentage of operating revenue is also stable.

2.4 Overview of Budget related-policies.

The Municipality's budgeting process is guided and governed by relevant legislation; frameworks; strategies and related policies.

2.4.1 Review of Customer Care; Credit Control and Debt Collection Policies.

This policy was reviewed; among others; in order to achieve a higher collection rate.

2.4.2 Review of Indigent Relief Policy.

The indigent relief policy was reviewed and amendments were made to the indigent qualifying threshold.

2.4.3 Review of Rates Policy

The policy was not reviewed.

2.4.4 Supply Chain Management Policy

The policy was not reviewed.

2.4.5 Expenditure Management Policy

This policy will remain in place.

2.4.5 Irrecoverable Bad Debt Policy

This policy will remain in place.

2.4.6 Tariff Policy

This policy will remain in place.

2.4.7 Investment & Cash Management Policy

The policy will remain intact.

2.4.8 Budget Policy

The policy will remain in place.

2.4.9 Asset Management Policy

The policy will remain in place.

2.4.10 Borrowing Management Policy

The policy will remain in place.

2.4.11 Funding & Reserve Policy

The policy will remain in place.

2.4.12 Cost Containment Policy

Had been reviewed in October 2019 in line with the latest guidelines.

2.4.13 Unauthorised, Irregular, Fruitless & Wasteful Expenditure Policy

This policy will remain in place.

2.4.14 Inventory Policy

To better manage and control inventory will stay in place.

2.4.15 Virement Policy

The policy will remain in place.

2.4.16 Grants & Reserves Policy

This policy will remain in place.

2.4.17 Resellers Policy

This is a policy to address renewable energy.

2.4.18 ESSG Policy

This is a policy to address renewable energy.

All the above policies will be available on the City's website, www.matlosana.gov.za, well as the following approved budget related policies.

2.5 Overview of Budget Assumptions.

2.5.1 External Factors.

Owing to the economic slowdown impact by the closure of mines in the region due to the low gold price, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the Municipality's finances.

2.5.2 General Inflation Outlook and its impact on the municipal activities.

Four key factors have been taken into consideration in the compilation of the 2021/22 – 2023/24 MTREF.

- National Government macro-economic targets.
- The general inflationary outlook and the impact on City's residents and businesses.
- The impact of municipal cost drivers.
- The increase in prices for bulk electricity and water.
- The unfunded cash budget position.

2.5.3 Interest Rates for Borrowing and Investment of Funds.

MFMA specifies that borrowing can only be utilized to fund capital or refinancing borrowing in certain conditions. For simplicity, the 2021/22 MTREF is based on the assumption that all borrowings are undertaken using fixed interest rates for amortisation-style loans requiring both regular principal and interest payments.

2.5.4 Collection Rate for Revenue Services.

The base assumption is that tariff and rates increases will increase at a rate slightly higher than CPI over long term. It is assumed that current economic conditions and relatively controlled inflationary conditions will continue for the forecasted term. For the medium term, inflation is not expected to bridge the 6% band set by the Reserve Bank. On. The COVID 19 state of emergency will has a negative impact on revenue collection of the municipality.

2.5.5 Growth or Decline in Tax Base of the Municipality.

Debtors revenue is assumed to increase at a rate that is influenced by the consumer debtor's collection rate, tariff/rate pricing, real growth of the City, household formation growth rate and the poor household change rate. The municipality expected that the current COVID 19 epidemic would have a negative impact on the current tax based of the municipality. It is expected that the number of indigent consumers will increased.

2.5.6 Salary Increases

The collective agreement has expired. The municipality made a provision for a 3.9% increase.

2.5.7 Impact of National, Provincial and Local Policies.

Integration of service delivery between national; provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs; provincial and national strategies around priority spatial interventions.

In this regard, the following national priorities form the basis of all integration initiatives:

- Creating Jobs.
- Enhancing Education and Skills Development.
- Improving Health Services.
- Rural Development and Agriculture.
- Fighting Crime and Corruption.
- Infrastructure development.

The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

2.5.8 Ability of the Municipality to Spend and Deliver on Programmes

Due to cash flow constrains it is estimated that the spending rate will be lower on operational expenditure. All grant-funded capital must be spent by the end of the financial year to avoid any fund being withheld by the National Treasury.

2.6 Overview of Budget Funding

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The Municipality derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges like building plan fees, licenses and permits etc.

The revenue strategy is a function of key components such as:

- Growth in the City and economic development.
- Revenue Management and Enhancement.
- Achievement of a higher annual collection rate for consumer revenue.
- National Treasury guidelines;
- Electricity tariff increases within the NERSA approval.
- Achievement of full cost recovery of specific user charges.
- Determining tariff escalation rate by establishing/calculating revenue requirements.
- The Property Rates Policy in terms of the MPRA.
- Ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers, aligned to the economic forecasts.

Investment revenue contributes marginally to the revenue base of the Municipality with a budget allocation of R 10.7 million for the financial years of the 2021/22 MTREF.

The tables below provide detail investment information and investment particulars by maturity.

Table 28 MBRR SA15 – Detail Investment Information

NW403 City Of Matlosana - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		30 260	287 403	290 992	40 000	100 000	100 000	110 000	115 500	-
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits			34 675	10 281	-	-	-	-	-	-
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total		30 260	322 078	301 273	40 000	100 000	100 000	110 000	115 500	-
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		30 260	322 078	301 273	40 000	100 000	100 000	110 000	115 500	-

Table 29 MBRR SA16 – Investment particulars by maturity

NW403 City Of Matlosana - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed Interest rate	Interest Rate*	Commission Paid (Rand)	Commissionary Receipt	Expiry date of Investment	Opening balance	Interest to be realized	Partial / Premature Withdrawal (€)	Investment Top Up	Closing Balance
Name of Institution & Investment ID		Yr/Months												
Parent municipality														
Municipality sub-total										450 067		(1 780 236)	1 740 367	280 061
MBSA		daily	coll	Y	variable	3.25				225 033		(880 115)	874 198	100 000
MBSA		daily	coll	Y	variable	4.2				10	1	(8 605)	6 755	185
MBSA		daily	coll	Y	variable	6.25				47 879	1 436	(80 000)	16 900	3 878
MBSA		daily	coll	Y	variable	4.2				24 323	978	(80 000)	96 500	1 634
MBSA		daily	coll	Y	variable	1.05				1 428	162	(158 000)	346 906	7 571
MBSA		daily	coll	Y	variable	6.15				9 163	532	(5 132)	3 000	7 000
MBSA		daily	coll	Y	variable	6.28				1 343	95	(4 000)	54 600	1 604
INVESTEC		daily	coll	Y	variable	6.3				37 721	688	(58 000)	30 000	2 828
MEDBANK		daily	coll	Y	variable	7.85				5 962	1 961		274	6 176
FNB		daily	coll	Y	variable					87 000	2 664	(280 000)	258 000	37 000
SANLAM		months	fixed	Y					01 August 2024		980	(50 000)	71 971	21 971
SANLAM		months	fixed	Y					01 December 2023	644	85		95	738
FNB		months	fixed	Y					30 June 2021	9 637	600		600	9 637
FNB		months	fixed	Y					30 July 2021	14	1		3	14
										48	3		3	51
Entities														
NA														
Entities sub-total														
TOTAL INVESTMENTS AND INTEREST										450 067		(1 780 236)	1 740 367	280 061

2.6.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2021/22 medium-term capital programme:

Table 30 Sources of capital revenue over the MTREF

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Transfers and Grants										
National Government:		172 460	165 719	131 339	162 800	161 734	162 800	167 630	175 431	194 403
Integrated National Electrification Programme Grant		20 364	12 205	3 869	24 251	24 251	24 251	26 707	22 000	25 000
Municipal Infrastructure Grant		103 356	83 962	86 429	82 549	71 483	82 549	87 923	95 178	99 509
Neighbourhood Development Partnership Grant		48 740	52 457	38 147	56 000	66 000	56 000	43 000	38 253	44 219
Water Services Infrastructure Grant		-	17 000	-	-	-	-	10 000	20 000	25 675
EEDSM			95	2 894						
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	14 000	14 000	-	-	-
Developers Contribution		-	-	-	-	14 000	14 000	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5	172 460	170 191	131 339	162 800	175 734	176 800	167 630	175 431	194 403

Capital grants and receipts equates to R 167.6 million for the 2021/22 financial year and increase to R 170.1 million and R194,4 million in 2022/23 and 2023/24 respectively.

Table 32 MBRR Table SA 18 - Capital transfers and grant receipts

NW403 City Of Matlosana - Table A6 Budgeted Financial Position

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
ASSETS											
Current assets											
Cash		30 260	1 618	9 586	16 063	20 000	20 000	160 135	(193 230)	4 483	8 441
Call investment deposits	1	105 845	287 403	290 992	40 000	100 000	100 000	(567 119)	—	20 000	50 000
Consumer debtors	1	358 590	465 448	564 054	1 884 726	575 657	575 657	1 558 262	1 501 897	2 025 160	2 594 311
Other debtors		142 825	128 206	199 851	165 979	1 390	1 390	687 191	132 201	123 888	390 677
Current portion of long-term receivables		—	25 606	644	—	—	—	44	—	—	—
Inventory	2	(373 512)	(363 164)	(429 017)	49 400	(429 017)	(429 017)	(424 198)	(429 017)	210 839	898 883
Total current assets		264 009	545 118	636 110	2 156 168	268 030	268 030	1 414 316	1 011 851	2 384 371	3 942 311
Non current assets											
Long-term receivables		—	—	—	—	—	—	—	—	—	—
Investments		23 100	34 675	10 281	—	—	—	—	—	—	—
Investment property		156 054	256 453	257 100	105 000	105 000	105 000	257 100	108 000	113 400	117 823
Investment in Associate		—	—	—	—	—	—	—	—	—	—
Property, plant and equipment	3	5 171 305	5 002 513	4 688 572	4 466 759	4 623 981	4 608 391	4 591 717	4 835 834	3 848 862	4 426 820
Biological		—	—	—	—	—	—	—	—	—	—
Intangible		649	658	1 297	1 000	1 000	1 000	1 297	1 000	1 050	1 091
Other non-current assets		27 611	4 949	48 402	—	—	—	—	—	—	—
Total non current assets		5 378 718	5 299 248	5 005 652	4 572 759	4 729 981	4 714 391	4 850 115	4 944 834	3 963 312	4 545 734
TOTAL ASSETS		5 642 727	5 844 366	5 641 762	6 728 928	4 998 011	4 982 421	6 264 430	5 956 685	6 347 683	8 488 045
LIABILITIES											
Current liabilities											
Bank overdraft	1	—	—	—	—	—	—	—	—	—	—
Borrowing	4	14 432	—	2 839	92 839	17 000	17 000	1 614	18 000	18 900	18 900
Consumer deposits		29 941	33 345	36 634	4 000	38 000	38 000	61 365	43 000	45 150	46 911
Trade and other payables	4	930 750	1 411 397	1 849 662	1 084 702	705 907	705 907	1 386 895	1 857 787	2 012 351	2 269 325
Provisions		19 354	20 872	19 947	400 000	400 000	400 000	495 537	413 000	433 650	450 562
Total current liabilities		994 477	1 465 614	1 909 081	1 581 540	1 160 907	1 160 907	1 945 410	2 331 787	2 510 051	2 785 698
Non current liabilities											
Borrowing		71 031	103 428	84 888	83 790	33 000	33 000	81 102	15 000	15 750	—
Provisions		427 892	441 487	414 771	557 261	—	—	—	—	—	—
Total non current liabilities		498 923	544 915	499 659	641 050	33 000	33 000	81 102	15 000	15 750	—
TOTAL LIABILITIES		1 493 400	2 010 529	2 408 741	2 222 591	1 193 907	1 193 907	2 026 512	2 346 787	2 525 801	2 785 698
NET ASSETS	5	4 149 327	3 833 837	3 233 022	4 506 337	3 804 104	3 788 514	4 237 918	3 609 898	3 821 883	5 702 347
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		4 149 327	3 833 837	3 233 022	4 506 337	3 804 104	3 788 514	4 237 918	3 609 898	3 821 883	5 702 347
Reserves	4	—	—	—	—	—	—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	5	4 149 327	3 833 837	3 233 022	4 506 337	3 804 104	3 788 514	4 237 918	3 609 898	3 821 883	5 702 347

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words, the *actual collection rate* of billed revenue., and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 33 MBRR Table A7 - Budget cash flow statement

NW403 City Of Matlosana - Table A7 Budgeted Cash Flows

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Properly rates		294 055	325 128	334 343	288 036	291 205	291 205	291 205	343 208	372 948	400 025
Service charges		717 535	983 946	1 004 600	1 164 952	1 214 192	1 214 192	1 214 192	1 399 628	1 596 254	1 795 323
Other revenue		55 190	76 999	60 031	86 069	44 221	44 221	44 221	119 110	122 260	126 540
Transfers and Subsidies - Operational	1	379 000	468 632	379 966	480 796	552 360	552 360	552 360	494 810	529 137	526 726
Transfers and Subsidies - Capital	1	178 023	170 191	131 339	162 800	171 734	171 734	171 734	167 630	175 431	194 403
Interest		231 828	78 078	57 231	229 950	233 140	233 140	233 140	99 288	103 320	107 866
Dividends											
Payments											
Suppliers and employees		(1 540 108)	(1 669 582)	(1 778 393)	(2 226 917)	(2 226 917)	(2 226 917)	(2 226 917)	(2 925 822)	(2 732 458)	(3 148 332)
Finance charges		(101 486)	(72 736)	(79 009)	(3 537)	(3 537)	(3 537)	(3 537)	(2 300)	(2 396)	(2 502)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		214 038	360 656	110 108	182 150	276 400	276 400	276 400	(304 447)	164 497	49
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		2 297		88	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables			(2 509)	23 755	4 000	(24 634)	(24 634)	(24 634)		220 000	220 000
Decrease (increase) in non-current investments		(2 107)	(2 572)	(19 504)	-	-	-	-	5 000	5 000	5 000
Payments											
Capital assets		(158 617)	(224 028)	(87 638)	(162 800)	(201 199)	(201 199)	(201 199)	(167 630)	(175 431)	(194 403)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(158 427)	(229 109)	(83 299)	(158 800)	(225 833)	(225 833)	(225 833)	(162 630)	49 569	30 597
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans											
Borrowing long term/re-financing									5 000	5 000	5 000
Increase (decrease) in consumer deposits		5 817	3 404	3 288	-	-	-	-	2 000	2 150	2 200
Payments											
Repayment of borrowing		(15 805)	17 965	(18 540)	(3 000)	(3 000)	(3 000)	(3 000)	(3 153)	(3 503)	(3 889)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(9 988)	21 369	(15 252)	(3 000)	(3 000)	(3 000)	(3 000)	3 847	3 647	3 311
NET INCREASE/ (DECREASE) IN CASH HELD		45 622	152 915	11 557	20 350	47 567	47 567	47 567	(463 230)	217 714	33 957
Cash/cash equivalents at the year begin:	2	90 484	136 106	289 021	35 714	35 714	35 714	35 714	270 000	(193 230)	24 483
Cash/cash equivalents at the year end:	2	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(183 230)	24 483	58 441

Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyse trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 34 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

NW403 City Of Matlosana - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
Cash and investments available											
Cash/cash equivalents at the year end	1	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(193 230)	24 483	58 441
Other current investments > 90 days		(0)	-	-	(0)	36 720	36 720	(490 264)	0	(0)	(0)
Non current assets - Investments	1	23 100	34 675	10 281	-	-	-	-	-	-	-
Cash and Investments available:		159 206	323 696	310 859	56 063	120 000	120 000	(406 984)	(193 230)	24 483	58 441
Application of cash and investments											
Unspent conditional transfers		27 770	99 517	43 668	15 000	15 000	15 000	20 000	30 000	-	-
Unspent borrowing		71 031	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	637 807	965 431	1 358 752	(15 704)	394 310	394 310	(114 504)	822 155	631 593	294 365
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
Total Application of cash and Investments:		736 609	1 064 948	1 402 420	(704)	409 310	409 310	(94 504)	852 155	631 593	294 365
Surplus(shortfall)		(577 403)	(741 252)	(1 091 561)	56 767	(289 310)	(289 310)	(312 479)	(1 045 385)	(607 110)	(235 925)

Cash and cash equivalents / Cash backed reserves and accumulated funds

Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 35 MBRR SA10 – Funding compliance measurement

NW403 City Of Matlosana Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	136 106	289 021	300 578	56 063	83 280	83 280	83 280	(193 230)	24 483	58 441
Cash + investments at the yr end less applications - R'000	18(1)b	2	(577 403)	(741 252)	(1 091 561)	56 767	(289 310)	(289 310)	(312 479)	(1 045 385)	(607 110)	(235 925)
Cash year end/monthly employee/supplier payments	18(1)b	3	0.8	1.4	1.4	0.3	0.4	0.4	0.4	(0.8)	0.1	0.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(299 667)	(316 680)	(541 091)	179 568	303 615	303 615	(149 262)	6 433	70 884	91 370
Service charge rev % change - macro CPI-X target exclusive	18(1)a(2)	5	N.A.	5.8%	(3.0%)	17.5%	(2.4%)	(5.6%)	(27.8%)	(6.6%)	2.3%	2.5%
Cash receipts % of Ratepayer & Other revenue	18(1)a(2)	6	52.9%	58.4%	58.5%	52.9%	51.4%	51.4%	66.0%	61.5%	64.2%	66.2%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	36.3%	38.0%	42.6%	40.0%	35.7%	35.7%	32.4%	30.0%	27.0%	25.0%
Capital payments % of capital expenditure	18(1)c(19)	8	91.3%	99.8%	80.4%	100.0%	85.8%	95.1%	396.9%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	#####	#####	274423.7%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - inc/(decr)	18(1)a	11	N.A.	23.5%	23.5%	168.2%	(71.9%)	0.0%	289.1%	183.2%	31.5%	38.9%
Long term receivables % change - inc/(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v)	13	1.7%	1.9%	2.9%	2.7%	3.3%	3.3%	4.3%	4.0%	9.8%	8.9%
Asset renewal % of capital budget	20(1)(v)	14	0.0%	40.9%	0.0%	14.9%	6.4%	7.6%	0.0%	2.4%	0.0%	0.0%

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year.

Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the Municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts.

Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget

Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues.

Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing of 2021/22 is 0 per cent of own funded capital.

Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The Municipality has budgeted for all transfers.

Table 36 MBRR SA19 - Expenditure on transfers and grant programs

NW403 City Of Matlosana - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		364 070	396 003	433 050	479 973	547 344	551 344	493 610	527 903	525 722
Local Government Equitable Share										
Equitable Share		354 377	392 856	429 953	466 536	537 907	537 907	484 096	515 794	517 385
Expanded Public Works Programme Integrated Grant		2 108	932	1 386	2 092	2 092	2 092	1 786	0	-
Local Government Financial Management Grant		2 145	2 215	2 511	3 000	3 000	3 000	3 100	3 100	3 100
Municipal Disaster Relief Grant		5 440	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant		-	4 419	-	4 345	4 345	4 345	4 628	5 009	5 237
EEDSM		-	-	-	4 000	-	4 000	-	4 000	-
Provincial Government:		1 310	883	1 965	823	1 016	823	1 234	0	-
Libraries, Archives and Museums		1 187	883	1 013	-	-	-	-	-	-
Specify (Add grant description)		123	52	952	823	1 016	823	1 234	0	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		365 380	396 885	435 015	480 796	548 360	552 167	494 844	527 903	525 722
Capital expenditure of Transfers and Grants										
National Government:		172 460	165 624	131 339	162 800	161 734	162 800	167 630	175 431	194 403
Integrated National Electrification Programme Grant		20 364	12 205	3 869	24 251	24 251	24 251	26 707	22 000	25 000
Municipal Disaster Relief Grant		103 356	-	86 429	82 549	71 483	82 549	87 923	95 178	99 509
Municipal Infrastructure Grant		48 740	83 962	-	56 000	66 000	56 000	43 000	38 253	44 219
Neighbourhood Development Partnership Grant		-	52 457	38 147	-	-	-	10 000	20 000	25 675
Water Services Infrastructure Grant		-	17 000	-	-	-	-	-	-	-
EEDSM		-	95	2 894	-	-	-	-	-	-
Provincial Government:		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	14 000	14 000	-	-	-
Developers Contribution		-	-	-	-	14 000	14 000	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		172 460	170 191	131 339	162 800	175 734	176 800	167 630	175 431	194 403
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		537 840	567 076	567 154	643 596	724 094	728 967	662 474	703 334	720 125

Table 37 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

NW403 City Of Matlosana - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		-	(1 836)	(5 346)	-	-	-	-	-	-
Current year receipts		8	141	-	-	-	-	-	-	-
Conditions met - transferred to revenue		4 391	403 742	396 003	479 973	547 344	551 344	493 610	527 903	525 722
Conditions still to be met - transferred to liabilities		-	395 872	396 003	479 973	547 344	551 344	493 610	527 903	525 722
Provincial Government:										
Balance unspent at beginning of the year		-	132	-	-	-	-	-	-	-
Current year receipts		-	478	883	823	1 016	823	1 234	0	-
Conditions met - transferred to revenue		-	2 122	883	823	1 016	823	1 234	0	-
Conditions still to be met - transferred to liabilities		1 934	1 513	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		4 994	4 994	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		4 994	(4 994)	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total operating transfers and grants revenue		-	397 995	396 885	480 796	548 360	552 167	494 844	527 903	525 722
Total operating transfers and grants - CTBM	2	7 069	4 528	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		1 540	20 701	33 646	37 450	15 000	15 000	15 000	30 000	-
Current year receipts		198 296	233 689	165 719	162 800	161 734	162 800	167 630	175 431	194 403
Conditions met - transferred to revenue		-	168 201	161 916	185 250	161 734	162 800	152 630	205 431	194 403
Conditions still to be met - transferred to liabilities		-	86 189	37 450	15 000	15 000	15 000	30 000	-	-
Provincial Government:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
District Municipality:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	-	-	-	-	-
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts		-	-	-	-	14 000	14 000	-	-	-
Conditions met - transferred to revenue		-	-	-	-	14 000	14 000	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Total capital transfers and grants revenue		-	168 201	161 916	185 250	175 734	176 800	152 630	205 431	194 403
Total capital transfers and grants - CTBM	2	-	86 189	37 450	15 000	15 000	15 000	30 000	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		-	566 195	558 801	666 046	724 094	728 967	647 474	733 334	720 125
TOTAL TRANSFERS AND GRANTS - CTBM		7 069	90 717	37 450	15 000	15 000	15 000	30 000	-	-

2.7 Councilor and employee benefits

Table 38 MBRR SA22 - Summary of councilor and staff benefits

NW403 City Of Matlosana - Supporting Table SA22 Summary councilor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		33 182	20 925	20 925	22 979	22 979	22 979	23 167	23 673	24 263
Pension and UIF Contributions		-	1 812	1 812	2 656	2 656	2 656	2 119	2 257	2 404
Medical Aid Contributions		-	327	344	123	123	123	17	18	20
Mobv Vehicle Allowance		-	7 711	7 711	-	-	-	8 462	8 537	9 092
Cellphone Allowance		-	3 408	3 408	3 841	3 841	3 841	2 697	2 672	2 846
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	273	9 389	9 389	9 389	760	2 298	3 200
Sub Total - Councillors		33 182	34 183	34 473	38 988	38 988	38 988	37 223	39 456	41 823
% increase	4		3.0%	0.8%	13.1%	-	-	(4.5%)	6.0%	6.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		8 085	6 738	7 835	9 975	9 975	9 975	10 192	10 701	11 397
Pension and UIF Contributions		-	9	678	17	17	17	15	16	17
Medical Aid Contributions		-	38	-	35	35	35	47	50	53
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Mobv Vehicle Allowance	3	-	560	1 538	1 036	1 036	1 036	1 287	1 351	1 439
Cellphone Allowance	3	-	24	-	111	111	111	199	121	129
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	65	7	7	7	7	8	8
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		8 085	7 368	10 116	11 181	11 181	11 181	11 747	12 246	13 042
% increase	4		(8.9%)	37.3%	10.5%	-	-	5.1%	4.2%	6.5%
Other Municipal Staff										
Basic Salaries and Wages		352 403	375 527	365 411	423 258	423 258	423 258	444 606	448 780	470 919
Pension and UIF Contributions		72 550	78 969	78 969	83 474	83 474	83 474	90 097	94 419	100 557
Medical Aid Contributions		44 750	46 588	46 588	41 899	41 899	41 899	41 323	43 256	46 068
Overtime		39 481	47 872	47 872	19 946	20 571	19 946	25 000	52 957	56 399
Performance Bonus		-	-	29 132	30 915	30 915	30 915	35 720	-	-
Mobv Vehicle Allowance	3	10 034	11 600	11 600	-	-	-	-	14 446	15 385
Cellphone Allowance	3	639	986	986	1 152	1 152	1 152	1 172	1 214	1 293
Housing Allowances	3	2 254	6 524	6 524	6 832	6 832	6 832	7 415	7 755	8 259
Other benefits and allowances	3	42 812	54 450	28 982	21 786	21 736	21 786	24 072	43 559	46 391
Payments in lieu of leave		8 429	-	17 937	9 040	9 040	9 040	11 152	-	-
Long service awards		6 110	(8 757)	(8 757)	-	-	-	-	11 710	12 471
Post-retirement benefit obligations	6	-	21 601	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		579 462	635 361	625 244	638 302	638 877	638 302	680 557	718 098	757 741
% increase	4		9.6%	(1.6%)	2.1%	0.1%	(0.1%)	6.6%	5.5%	5.5%
Total Parent Municipality		620 729	676 912	669 834	688 471	689 046	688 471	729 527	769 798	812 606
% increase			9.1%	(1.0%)	2.8%	0.1%	(0.1%)	6.0%	5.5%	5.6%
TOTAL SALARY, ALLOWANCES & BENEFITS		620 729	676 912	669 834	688 471	689 046	688 471	729 527	769 798	812 606
% increase	4		9.1%	(1.0%)	2.8%	0.1%	(0.1%)	6.0%	5.5%	5.6%
TOTAL MANAGERS AND STAFF	5,7	587 547	642 729	635 361	649 483	650 058	649 483	692 304	730 342	770 783

2.8 Monthly targets for revenue, expenditure and cash flow

Table 41 MBRR SA25 - Budgeted monthly revenue and expenditure

NW403 City Of Matlosana - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
Revenue By Source																	
Property rates		51 176	30 088	43 864	105 118	29 704	39 203	33 619	33 865	33 634	23 703	23 770	42 363	490 297	510 888	533 367	
Service charges - electricity revenue		99 160	86 057	71 102	88 226	68 139	81 825	64 165	64 083	70 760	85 936	91 587	91 706	962 746	1 048 429	1 141 838	
Service charges - water revenue		68 114	59 629	40 919	53 691	64 638	78 572	50 808	70 150	47 667	44 570	60 000	90 536	729 313	787 658	850 671	
Service charges - sanitation revenue		10 212	10 059	9 183	9 288	9 975	10 253	9 153	9 747	9 133	15 061	12 000	16 803	130 918	139 773	147 099	
Service charges - refuse revenue		18 918	19 918	12 917	13 979	13 912	13 993	13 916	13 911	11 318	13 146	19 878	10 681	176 491	211 789	254 155	
Rental of facilities and equipment		452	530	408	641	841	741	741	527	550	637	590	478	7 158	7 459	7 787	
Interest earned - external investments		900	870	927	970	1 170	870	1 097	987	557	980	957	655	10 950	11 238	11 732	
Interest earned - outstanding debtors		51 828	25 273	25 389	24 939	22 312	33 900	44 153	24 917	34 962	53 031	41 031	59 943	441 687	460 411	480 669	
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfaits		1 217	387	299	426	794	624	5 159	6 187	8 146	7 492	3 175	4 777	38 684	40 308	42 082	
Licences and permits		697	997	996	296	696	997	697	695	496	456	987	709	8 721	8 512	8 886	
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	0	-	
Transfers and subsidies		190 956	3 244	-	780	916	130 586	-	611	115 655	-	-	52 065	494 844	529 137	526 726	
Other revenue		2 921	2 921	3 921	2 921	2 921	4 201	2 921	3 691	3 651	2 191	6 021	1 264	39 548	40 981	42 785	
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		496 552	240 033	209 925	301 276	216 019	395 782	226 649	223 374	336 559	247 212	269 997	371 980	3 531 358	3 795 584	4 047 797	
Expenditure By Type																	
Employee related costs		50 985	50 912	57 897	51 235	55 987	62 367	58 947	51 037	50 124	57 891	75 897	69 225	692 304	730 342	770 783	
Remuneration of councillors		2 763	2 763	2 763	2 763	2 763	2 763	2 763	3 475	2 862	6 100	2 862	2 586	37 223	39 456	41 823	
Debt impairment		-	-	6 681	3 274	13 998	21 005	-	12 035	23 816	-	-	666 120	746 930	728 335	731 783	
Depreciation & asset impairment		-	-	-	-	-	207 707	-	34 618	69 236	-	-	55 214	366 774	421 053	439 580	
Finance charges		103	106	126	208	199	49	203	182	559	244	191	130	2 300	2 396	2 502	
Bulk purchases - electricity		-	30 005	-	135 402	139 249	190 634	157 417	53 030	64 579	71 025	129 129	61 884	1 032 353	1 160 120	1 312 923	
Inventory consumed		31 952	12 616	29 782	19 782	26 166	15 647	20 647	78 647	11 647	58 513	53 513	46 272	405 145	422 163	440 738	
Contracted services		1 260	7 067	12 014	16 869	21 944	25 263	25 263	14 276	28 843	41 692	41 692	24 109	260 292	271 224	283 158	
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other expenditure		13 955	10 547	16 985	10 548	11 656	19 548	12 256	13 656	10 899	9 566	9 406	10 414	149 235	125 040	127 541	
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure		101 018	114 016	126 227	240 060	271 964	544 983	277 494	260 956	262 364	245 030	312 490	935 954	3 692 555	3 900 130	4 150 830	
Surplus/(Deficit)		395 534	126 017	83 698	61 216	(56 944)	(149 201)	(50 846)	(31 582)	74 195	2 182	(52 493)	(563 973)	(161 197)	(104 547)	(103 033)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		2 300	7 500	-	3 500	25 000	20 000	15 000	10 000	10 000	15 000	15 000	44 330	167 630	175 431	194 403	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions		397 834	133 517	83 698	64 716	(30 944)	(129 201)	(35 846)	(21 582)	84 195	17 182	(37 493)	(519 643)	6 433	70 884	91 370	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1	397 834	133 517	83 698	64 716	(30 944)	(129 201)	(35 846)	(21 582)	84 195	17 182	(37 493)	(519 643)	6 433	70 884	91 370	

Table 42 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

NW403 City Of Matlosana - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Revenue by Vote																
Vote 01 - Public Safety		3 737	124	479	1 459	326	1 254	4 570	2 546	4 570	4 124	7 460	7 479	38 125	31 043	32 409
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		837	96	124	212	316	327	259	-	125	124	124	607	3 149	3 042	3 523
Vote 04 - Housing		224	124	125	124	145	413	146	746	216	488	255	2 859	5 862	-	5 219
Vote 05 - Sport Arts And Culture		124	126	124	150	116	134	-	126	-	125	126	191	1 341	351	19
Vote 06 - Council General		12 366	1 254	2 366	4 570	3 660	1 237	2 366	1 256	2 537	2 370	666	(34 645)	2	1 653	1 709
Vote 07 - Civil Engineering		37 363	6 327	9 363	10 327	14 524	12 599	5 370	8 256	9 985	12 537	11 255	(588)	137 337	9 877	6 096
Vote 08 - Water Section		42 366	15 370	12 327	25 363	124 124	41 254	58 795	362 066	98 327	15 362	25 624	68 884	889 861	905 274	968 489
Vote 09 - City Electrical Engineering		110 987	35 599	65 987	73 699	56 327	136 986	175 786	95 790	36 260	98 363	102 660	68 342	1 057 785	1 071 345	1 134 908
Vote 10 - Corporate Governane		212	33	26	26	46	126	33	215	257	125	42	688	1 827	1 651	839
Vote 11 - Budget And Treasury Office		195 633	154 565	79 327	115 424	7 459	98 327	78 197	32 660	25 875	63 260	102 366	195 036	1 148 125	1 464 065	1 563 763
Vote 12 - Cleansing		42 144	11 570	10 237	25 370	21 548	17 259	8 633	8 124	3 266	5 479	36 126	64 956	254 710	235 454	306 254
Vote 13 - Sewerage		48 830	12 590	25 370	25 148	11 237	15 362	8 370	5 412	25 699	11 556	3 266	(48 118)	144 720	184 799	216 405
Vote 14 - Market		1 731	1 259	3 257	2 366	1 459	1 258	257	1 265	3 599	1 152	1 256	(2 717)	16 142	2 459	2 567
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	1	1	1	1
Total Revenue by Vote		496 852	240 033	209 110	294 235	241 285	326 533	342 790	518 463	210 715	215 065	281 224	322 994	3 698 988	3 971 014	4 242 200
Expenditure by Vote to be appropriated																
Vote 01 - Public Safety		14 476	15 699	14 785	23 660	21 327	14 590	10 257	15 699	15 987	15 327	270	24 520	186 596	237 500	253 058
Vote 02 - Health Services		590	459	125	459	143	256	5 699	866	148	825	855	(838)	9 597	13 274	14 165
Vote 03 - Community Services		15 363	8 257	9 257	2 590	8 288	8 635	11 730	11 548	2 590	5 897	12 366	(681)	95 959	72 021	90 538
Vote 04 - Housing		1 564	3 653	2 569	1 257	2 366	1 257	1 366	870	1 897	257	1 590	3 316	21 961	17 478	18 550
Vote 05 - Sport Arts And Culture		9 366	5 898	3 860	6 812	14 790	5 987	7 587	5 237	1 479	10 370	5 848	3 634	80 867	116 198	88 433
Vote 06 - Council General		11 733	18 785	17 590	16 596	8 965	4 857	15 897	14 786	11 590	8 659	6 588	53 611	189 658	135 565	158 428
Vote 07 - Civil Engineering		15 698	18 365	15 699	15 327	17 332	21 490	12 537	10 327	14 570	21 255	22 000	13 702	198 301	382 145	336 764
Vote 08 - Water Section		51 236	26 987	53 087	25 370	69 524	78 695	59 654	54 693	41 254	64 126	53 087	124 267	701 979	615 593	644 293
Vote 09 - City Electrical Engineering		101 237	215 470	98 363	87 257	98 054	88 127	48 125	84 660	62 536	88 127	109 522	404 957	1 488 433	1 541 525	1 551 405
Vote 10 - Corporate Governane		3 626	1 237	2 366	5 698	4 830	5 633	6 985	4 820	5 236	4 125	5 214	7 261	57 031	56 878	60 402
Vote 11 - Budget And Treasury Office		25 649	41 254	21 590	52 369	12 855	25 000	52 366	12 588	11 555	19 321	13 001	(21 654)	265 894	419 647	488 099
Vote 12 - Cleansing		10 260	12 303	15 237	14 590	13 324	15 327	5 222	14 555	2 583	25 361	11 223	27 670	167 635	167 685	236 612
Vote 13 - Sewerage		14 547	12 333	11 257	17 547	20 316	30 127	15 333	10 257	5 012	12 366	14 880	34 523	198 499	175 996	184 207
Vote 14 - Market		1 639	1 254	4 590	1 524	2 365	3 266	988	1 363	1 256	214	2 366	717	21 740	22 894	35 591
Vote 15 - Other		938	770	326	746	789	366	124	759	1 254	1 237	1 000	2 086	10 404	5 731	11 285
Total Expenditure by Vote		278 122	382 723	270 899	271 801	295 267	303 673	253 930	243 026	178 927	277 467	259 817	677 102	3 692 555	3 900 130	4 150 830
Surplus/(Deficit) before assoc.		218 430	(142 690)	(61 590)	12 434	(53 983)	22 861	88 850	275 437	31 788	(62 403)	31 407	(354 107)	6 433	70 884	91 370
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	218 430	(142 690)	(61 590)	12 434	(53 983)	22 861	88 850	275 437	31 788	(62 403)	31 407	(354 107)	6 433	70 884	91 370

Table 43 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

NW403 City Of Matlosana - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
		R thousand														
Revenue - Functional																
Governance and administration	48 011	206 656	67 718	120 019	11 165	99 689	80 595	34 131	28 669	65 755	103 074	284 473	1 149 954	1 465 718	1 565 472	
Executive and council	2 366	1 254	2 366	4 570	3 660	1 237	2 366	1 256	2 537	2 370	666	(22 818)	1 829	1 653	1 709	
Finance and administration	46 633	206 370	65 327	115 424	7 459	98 327	78 197	32 660	26 875	63 260	102 366	308 231	1 148 125	1 464 055	1 563 763	
Internal audit	12	33	26	26	46	126	33	215	257	125	42	(939)	-	-	-	
Community and public safety	2 220	489	652	1 944	903	2 126	4 975	3 419	4 911	4 860	7 964	7 722	42 364	34 436	41 170	
Community and social services	237	96	124	212	316	327	269	-	125	124	124	2 211	4 153	3 042	3 523	
Sport and recreation	124	126	124	150	116	134	-	126	-	126	126	(1 064)	85	351	19	
Public safety	1 737	124	479	1 459	305	1 254	4 570	2 546	4 570	4 124	7 460	9 479	38 125	31 043	32 409	
Housing	124	124	125	124	145	413	146	746	216	488	255	(2 904)	-	-	5 219	
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services	16 622	7 585	12 620	12 693	15 982	13 857	5 627	9 522	13 584	13 689	12 511	9 160	143 452	11 529	6 935	
Planning and development	1 259	1 259	3 257	2 366	1 459	1 258	257	1 265	3 559	1 152	1 256	(7 697)	10 491	11 118	839	
Road transport	15 363	6 327	9 363	10 327	14 524	12 599	5 370	8 256	9 965	12 537	11 255	16 805	132 709	-	6 096	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	252	252	411	-	
Trading services	127 252	116 128	113 920	149 579	213 235	210 861	251 584	471 392	163 551	130 760	167 676	231 138	2 347 076	2 456 872	2 626 056	
Energy sources	65 987	36 599	65 987	73 659	56 327	136 986	175 786	95 790	36 260	96 363	102 660	93 342	1 057 785	1 071 345	1 134 908	
Water management	12 366	15 370	12 327	25 363	124 124	41 254	58 795	362 066	96 327	15 362	25 624	96 489	889 466	905 274	968 489	
Waste water management	16 533	42 590	25 370	25 148	11 237	15 362	8 370	5 412	25 699	11 556	3 266	(45 822)	144 720	184 799	216 405	
Waste management	12 366	21 570	10 237	25 370	21 548	17 259	8 633	8 124	3 266	5 479	36 126	85 129	255 105	295 454	306 254	
Other	12 366	21 570	10 237	25 370	21 548	17 259	8 633	8 124	3 266	5 479	36 126	(153 834)	16 142	2 459	2 567	
Total Revenue - Functional	206 471	352 408	205 346	309 605	262 632	343 792	351 413	526 587	213 961	220 544	327 350	378 660	3 698 988	3 971 014	4 242 200	
Expenditure - Functional																
Governance and administration	41 008	61 276	41 545	74 664	26 650	35 490	75 249	32 194	28 381	32 106	24 802	134 110	607 475	617 890	646 527	
Executive and council	11 733	18 785	17 590	16 596	8 965	4 657	15 897	14 786	11 590	8 659	6 588	187 543	323 590	192 443	158 428	
Finance and administration	25 649	41 254	21 590	52 369	12 855	25 000	52 366	12 588	11 555	19 321	13 001	(9 277)	278 271	419 647	488 099	
Internal audit	3 626	1 237	2 366	5 698	4 690	5 633	6 986	4 820	5 236	4 126	5 214	(44 156)	5 614	5 801	-	
Community and public safety	41 359	33 985	30 597	34 777	46 913	30 786	36 698	34 219	22 100	32 677	20 939	(89 007)	276 023	456 471	516 491	
Community and social services	15 363	8 257	9 257	2 590	8 288	8 695	11 790	11 548	2 590	5 897	12 366	(17 758)	78 883	72 021	162 225	
Sport and recreation	9 366	5 898	3 860	6 812	14 790	5 987	7 587	5 237	1 479	10 370	5 848	(8 629)	68 604	116 198	68 433	
Public safety	14 476	15 699	14 785	23 660	21 327	14 590	10 257	15 699	15 987	15 327	270	(35 161)	126 916	237 500	253 068	
Housing	1 564	3 653	2 569	1 257	2 366	1 257	1 366	870	1 897	257	1 590	(17 196)	1 446	17 478	18 550	
Health	590	459	125	459	143	256	5 699	866	148	825	665	(10 282)	173	13 274	14 165	
Economic and environmental services	17 537	19 619	20 288	16 851	19 698	24 756	13 524	11 690	15 826	21 468	24 366	27 147	232 770	302 146	336 764	
Planning and development	1 839	1 254	4 590	1 524	2 365	3 266	988	1 363	1 256	214	2 366	38 311	59 335	91 626	110 200	
Road transport	15 698	18 365	15 699	15 327	17 332	21 490	12 537	10 327	14 570	21 255	22 000	(12 613)	171 967	193 419	208 564	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	1 449	1 449	17 101	18 000	
Trading services	177 280	267 094	177 943	144 763	201 217	212 275	128 335	164 165	111 366	189 990	168 710	591 418	2 554 546	2 500 799	2 615 517	
Energy sources	101 237	215 470	96 363	87 257	98 054	88 127	48 125	84 660	62 536	88 127	109 522	404 957	1 486 433	1 541 525	1 551 405	
Water management	51 236	26 987	53 087	25 370	69 524	78 695	59 654	54 693	41 254	64 126	53 087	108 082	685 794	615 593	644 293	
Waste water management	14 547	12 333	11 257	17 547	20 316	30 127	15 333	10 257	5 012	12 366	14 680	34 549	198 524	175 996	184 207	
Waste management	10 260	12 303	15 237	14 590	13 324	15 327	5 222	14 555	2 563	25 361	11 223	43 830	183 795	167 685	235 612	
Other	938	770	326	746	789	386	1 224	799	1 254	1 237	1 000	13 433	21 740	22 824	35 591	
Total Expenditure - Functional	278 122	382 723	270 689	271 801	295 267	303 673	253 950	243 026	178 927	277 467	259 817	677 102	3 692 555	3 900 130	4 150 850	
Surplus/(Deficit) before assoc.		(71 651)	(30 315)	(65 353)	37 804	(32 435)	40 120	97 483	283 560	35 054	(56 924)	67 532	(298 442)	6 433	70 884	91 370
Share of surplus/(deficit) of associate																
Surplus/(Deficit)	1	(71 651)	(30 315)	(65 353)	37 804	(32 435)	40 120	97 483	283 560	35 054	(56 924)	67 532	(298 442)	6 433	70 884	91 370

Table 44 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

NW403 City Of Matosana - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Multi-year expenditure to be appropriated																
Vote 01 - Public Safety	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		-	-	-	-	-	-	-	-	-	-	13 367	13 367	-	-	-
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		1 237	2 366	896	215	1 237	1 254	1 256	897	1 024	1 453	587	42 592	55 012	21 790	22 382
Vote 08 - Water Section		512	512	479	1 236	125	457	2 570	1 024	1 258	512	712	19 799	29 198	29 351	-
Vote 09 - City Electrical Engineering		3 210	2 145	4 125	1 256	2 565	1 024	2 365	3 265	1 256	800	2 660	2 035	26 707	-	-
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		200	1 500	411	512	2 651	1 254	1 254	1 024	124	125	287	(5 291)	4 000	7 112	26 675
Vote 14 - Market		-	-	-	-	-	-	-	-	-	-	-	12 730	12 730	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	5 159	6 524	5 912	3 220	6 578	3 988	7 445	6 209	3 662	2 890	4 196	85 232	141 014	58 253	48 067
Single-year expenditure to be appropriated																
Vote 01 - Public Safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		1 025	365	202	1 256	2 032	-	1 254	3 012	2 536	-	1 254	(12 937)	-	-	21 827
Vote 06 - Council General		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 07 - Civil Engineering		6 002	3 613	2 003	1 024	4 563	4 237	2 032	3 215	5 524	3 052	2 032	(37 297)	-	95 178	99 509
Vote 08 - Water Section		2 032	-	4 237	2 145	1 024	1 237	2 032	-	2 556	500	2 653	(18 415)	-	-	-
Vote 09 - City Electrical Engineering		500	415	365	-	125	1 237	-	200	-	700	-	8 457	12 000	22 000	25 000
Vote 10 - Corporate Governance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Sewerage		222	121	522	411	1 237	2 366	1 254	1 459	-	2 635	-	4 389	14 616	-	-
Vote 14 - Market		102	-	2 365	512	-	633	2 599	425	-	1 256	-	(7 894)	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	9 884	4 514	9 694	5 349	8 981	9 708	9 170	8 311	10 616	8 144	5 939	(63 696)	26 616	117 178	146 335
Total Capital Expenditure	2	15 044	11 038	15 606	8 569	15 559	13 697	16 615	14 520	14 278	11 034	10 135	21 536	167 630	175 431	194 403

Table 45 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

NW403 City Of Matlosana - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital Expenditure - Functional	1															
<i>Governance and administration</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	3 000	-	-	4 125	5 125	-	2 000	-	-	-	(883)	13 367	-	21 827
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	3 000	-	-	4 125	5 125	-	2 000	-	-	-	(883)	13 367	-	21 827
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		2 104	6 512	-	16 524	12 536	-	10 570	-	-	5 124	-	1 643	55 012	-	22 392
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		2 104	6 512	-	16 524	12 536	-	10 570	-	-	5 124	-	1 643	55 012	-	22 392
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		4 839	9 715	13 968	4 733	9 935	9 100	9 083	4 716	5 682	3 710	3 003	8 036	66 521	22 000	25 000
Energy sources		2 366	4 327	9 327	231	1 266	2 317	5 214	1 326	2 032	1 237	514	8 552	38 707	22 000	25 000
Water management		1 237	3 285	1 425	3 265	5 452	5 547	1 236	2 153	2 414	1 237	2 365	(400)	29 198	-	-
Waste water management		1 237	2 124	3 217	1 237	3 217	1 237	2 633	1 237	1 237	1 237	124	(116)	18 616	-	-
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-	-	12 730	12 730	-
Total Capital Expenditure - Functional	2	6 943	19 228	13 968	21 257	26 596	14 225	19 652	6 716	5 682	8 833	3 003	21 526	167 630	22 000	69 219
Funded by:																
National Government		6 943	19 228	13 968	21 257	26 596	14 225	19 652	6 716	5 682	8 833	3 003	21 526	167 630	175 431	194 401
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital		6 943	19 228	13 968	21 257	26 596	14 225	19 652	6 716	5 682	8 833	3 003	21 526	167 630	175 431	194 401
Borrowing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Funding		6 943	19 228	13 968	21 257	26 596	14 225	19 652	6 716	5 682	8 833	3 003	21 526	167 630	175 431	194 401

Table 46 MBRR SA30 - Budgeted monthly cash flow

NW403 City Of Matlosana - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS R thousand	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Cash Receipts By Source													1		
Property rates	29 096	29 096	29 096	29 096	29 096	29 096	29 096	29 096	29 096	29 096	29 096	23 156	343 208	372 948	400 025
Service charges - electricity revenue	50 806	50 806	50 806	50 806	50 806	50 806	50 806	50 806	50 806	50 806	50 806	115 065	673 923	765 353	856 378
Service charges - water revenue	41 960	41 960	41 960	41 960	41 960	41 960	41 960	41 960	41 960	41 960	41 960	48 960	510 519	574 990	638 003
Service charges - sanitation revenue	7 345	7 345	7 345	7 345	7 345	7 345	7 345	7 345	7 345	7 345	7 345	10 645	91 643	101 304	110 325
Service charges - refuse revenue	8 775	8 775	8 775	8 775	8 775	8 775	8 775	8 775	8 775	8 775	8 775	27 017	123 544	154 806	190 617
Rental of facilities and equipment	518	516	516	516	516	516	516	516	516	516	516	1 487	7 158	7 459	7 787
Interest earned - external investments	699	699	699	699	699	699	699	699	699	699	699	1 064	10 950	11 238	11 732
Interest earned - outstanding debtors	32 410	32 410	32 410	32 410	32 410	32 410	32 410	32 410	32 410	32 410	32 410	(268 171)	88 337	92 082	96 134
Dividends received												-	-	-	-
Fines, penalties and forfeits	2 390	2 390	2 390	2 390	2 390	2 390	2 390	2 390	2 390	2 390	2 390	12 390	38 694	40 308	42 082
Licences and permits	779	779	779	779	779	779	779	779	779	779	779	147	8 721	8 512	8 886
Agency services	0	0	0	0	0	0	0	0	0	0	0	(0)	-	0	-
Transfers and Subsidies - Operational	209 941	148 247	-	-	1 014	-	5 342	-	130 082	-	-	-	494 610	529 137	526 729
Other revenue	1 588	1 588	1 588	1 588	1 588	1 588	1 588	1 588	1 588	1 588	1 588	47 081	64 549	65 981	67 785
Cash Receipts by Source	386 505	324 811	176 564	176 564	177 578	176 564	181 906	176 564	306 646	176 564	176 564	19 032	2 455 044	2 723 920	2 956 480
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	40 652		8 778	14 431	16 000	27 202			20 285	40 072			167 630	175 431	194 403
Transfers and subsidies - capital (monetary allocations) (National / Provincial / Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)															
Proceeds on Disposal of Fixed and Intangible Assets															
Short term loans															
Borrowing long term/refinancing												5 000	5 000	5 000	5 000
Increase (decrease) in consumer deposits	417	417	417	417	417	417	417	417	417	417	417	(2 583)	2 000	2 150	2 200
0	29 167	29 167	29 167	29 167	29 167	29 167	29 167	29 167	29 167	29 167	29 167	(320 833)		220 000	220 000
Decrease (increase) in non-current investments												5 000	5 000	5 000	5 000
Total Cash Receipts by Source	459 940	354 394	214 925	220 578	223 161	233 349	211 489	226 442	376 301	206 147	206 147	(294 365)	2 635 675	3 131 501	3 383 083
Cash Payments by Type															
Employee related costs	59 334	59 334	59 334	59 334	59 334	59 334	59 334	59 334	59 334	59 334	59 334	30 630	602 304	730 342	770 783
Remuneration of councillors	3 102	3 102	3 102	3 102	3 102	3 102	3 102	3 102	3 102	3 102	3 102	3 102	37 223	39 456	41 823
Finance charges	191	191	191	191	191	191	191	191	191	191	191	198	2 300	2 396	2 502
Bulk purchases - electricity	65 855	65 855	65 855	65 855	65 855	65 855	65 855	65 855	65 855	65 855	65 855	307 952	1 032 353	1 124 232	1 224 289
Acquisitions - water & other inventory	39 991	39 991	39 991	39 991	39 991	39 991	39 991	39 991	39 991	39 991	39 991	(34 755)	405 145	422 163	440 738
Contracted services	26 529	26 529	26 529	26 529	26 529	26 529	26 529	26 529	26 529	26 529	26 529	(31 528)	290 292	271 224	283 158
Transfers and grants - other municipalities															
Transfers and grants - other															
Other expenditure	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	10 000	39 201	149 201	125 040	127 541
Cash Payments by Type	205 002	205 002	205 002	205 002	205 002	205 002	205 002	205 002	205 002	205 002	205 002	323 800	2 578 817	2 714 854	2 899 834
Other Cash Flows/Payments by Type															
Capital assets	13 969	13 969	13 969	13 969	13 969	13 969	13 969	13 969	13 969	13 969	13 969	13 969	167 630	175 431	194 403
Repayment of borrowing													3 153	3 153	3 503
Other Cash Flows/Payments	33 333	33 333	33 333	33 333	33 333	33 333	33 333	33 333	33 333	33 333	33 333	(17 362)	349 304	20 000	260 000
Total Cash Payments by Type	252 304	252 304	252 304	252 304	252 304	252 304	252 304	252 304	252 304	252 304	252 304	252 304	3 099 905	2 913 787	3 349 125
NET INCREASE/(DECREASE) IN CASH HELD	204 636	102 090	(37 379)	(31 726)	(29 143)	(18 955)	(40 815)	(25 862)	123 997	(46 157)	(46 157)	(617 949)	(463 230)	217 714	33 957
Cash/cash equivalents at the monthly year begin	270 000	474 636	576 726	539 347	507 622	478 479	459 524	418 709	392 847	516 844	470 687	424 530	270 000	(193 230)	24 463
Cash/cash equivalents at the monthly year end	474 636	576 726	539 347	507 622	478 479	459 524	418 709	392 847	516 844	470 667	424 530	(193 414)	(193 230)	24 463	58 441

2.9 Capital expenditure details

The following two tables present details of the Municipal's capital expenditure programs, firstly on new assets, and the repair and maintenance of assets.

Community Assets	5 175	3 794	12 700	25 734	10 000	10 000	13 367	12 000	18 636	
Community Facilities	1 995	3 794	2 888	-	-	-	-	-	-	
Halls	-	-	-	-	-	-	-	-	-	
Centres	-	-	-	-	-	-	-	-	-	
Crèches	-	-	-	-	-	-	-	-	-	
Clinics/Care Centres	-	-	-	-	-	-	-	-	-	
Fire/Ambulance Stations	-	-	-	-	-	-	-	-	-	
Testing Stations	-	-	-	-	-	-	-	-	-	
Museums	-	-	-	-	-	-	-	-	-	
Galleries	-	-	-	-	-	-	-	-	-	
Theatres	-	-	-	-	-	-	-	-	-	
Libraries	-	-	-	-	-	-	-	-	-	
Cemeteries/Crematoria	-	-	-	-	-	-	-	-	-	
Police	-	-	-	-	-	-	-	-	-	
Parks	1 995	172	-	-	-	-	-	-	-	
Public Open Space	-	-	-	-	-	-	-	-	-	
Nature Reserves	-	3 622	-	-	-	-	-	-	-	
Public Ablution Facilities	-	-	-	-	-	-	-	-	-	
Markets	-	-	2 888	-	-	-	-	-	-	
Stalls	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	
Airports	-	-	-	-	-	-	-	-	-	
Taxi Ranks/Bus Terminals	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Other assets	-	-	841	-	-	-	-	-	-	
Operational Buildings	-	-	841	-	-	-	-	-	-	
Municipal Offices	-	-	841	-	-	-	-	-	-	
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-	
Building Plan Offices	-	-	-	-	-	-	-	-	-	
Workshops	-	-	-	-	-	-	-	-	-	
Yards	-	-	-	-	-	-	-	-	-	
Stores	-	-	-	-	-	-	-	-	-	
Laboratories	-	-	-	-	-	-	-	-	-	
Training Centres	-	-	-	-	-	-	-	-	-	
Manufacturing Plant	-	-	-	-	-	-	-	-	-	
Depots	-	-	-	-	-	-	-	-	-	
Capital Spares	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Intangible Assets	-	-	3 532	-	-	-	-	-	-	
Servitudes	-	-	-	-	-	-	-	-	-	
Licences and Rights	-	-	3 532	-	-	-	-	-	-	
Water Rights	-	-	-	-	-	-	-	-	-	
Effluent Licenses	-	-	-	-	-	-	-	-	-	
Solid Waste Licenses	-	-	-	-	-	-	-	-	-	
Computer Software and Applications	-	-	3 532	-	-	-	-	-	-	
Load Settlement Software Applications	-	-	-	-	-	-	-	-	-	
Unspecified	-	-	-	-	-	-	-	-	-	
Computer Equipment	1 252	630	-	-	-	-	-	-	-	
Computer Equipment	1 252	630	-	-	-	-	-	-	-	
Furniture and Office Equipment	556	-	-	-	-	-	-	-	-	
Furniture and Office Equipment	556	-	-	-	-	-	-	-	-	
Machinery and Equipment	108	-	-	-	-	-	-	-	-	
Machinery and Equipment	108	-	-	-	-	-	-	-	-	
Transport Assets	1 183	10 777	-	-	-	-	-	-	-	
Transport Assets	1 183	10 777	-	-	-	-	-	-	-	
Land	1 481	-	-	-	-	-	-	-	-	
Land	1 481	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Total Capital Expenditure on new assets	1	173 783	132 804	109 046	103 254	209 169	186 142	144 901	149 557	194 403

Table 48BRR SA34b - Repairs and maintenance expenditure by asset class

NW403 City Of Matlosana - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
		R thousand								
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		-	89 979	-	24 251	15 027	16 000	4 000	-	-
Roads Infrastructure		-	9 783	-	-	-	-	-	-	-
Roads		-	9 783	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	4 452	-	24 251	91	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	4 452	-	24 251	91	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	66 923	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	66 923	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	8 822	-	-	14 937	16 000	4 000	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	8 822	-	-	14 937	16 000	4 000	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	-	91 779	-	24 251	15 027	16 000	4 000	-	-
Renewal of Existing Assets as % of total capex		0.0%	40.9%	0.0%	14.9%	6.4%	7.6%	2.4%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"		0.0%	23.3%	0.0%	5.8%	3.6%	3.8%	1.1%	0.0%	0.0%

Other assets		224	6 603	7 018	2 158	2 209	2 209	2 458	64 781	123 356
Operational Buildings		224	6 603	7 018	2 158	2 209	2 209	2 458	64 752	123 326
Municipal Offices		224	4 516	5 264	2 060	2 104	2 104	2 353	64 752	123 326
Pay/Enquiry Points										
Building Plan Offices										
Workshops		-	1 683	1 237	47	53	53	48		
Yards										
Stores		-	404	517	52	52	52	57		
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing		-	-	-	-	-	-	-	29	30
Staff Housing									29	30
Social Housing										
Capital Spares										
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets										
Intangible Assets		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Servitudes										
Licences and Rights		4 469	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications		4 470	101	258	8 385	8 793	8 793	3 211	2 150	2 244
Load Settlement Software Applications										
Unspecified		(0)								
Computer Equipment		-	(4 205)	6 309	2 483	2 983	2 983	2 812	2 485	-
Computer Equipment		-	(4 205)	6 309	2 483	2 983	2 983	2 812	2 485	-
Furniture and Office Equipment		1 056	382	456	918	1 018	1 018	627	921	-
Furniture and Office Equipment		1 056	382	456	918	1 018	1 018	627	921	-
Machinery and Equipment		13 919	6 655	7 944	10 443	10 210	10 210	21 416	10 462	-
Machinery and Equipment		13 919	6 655	7 944	10 443	10 210	10 210	21 416	10 462	-
Transport Assets		30 763	33 465	50 112	23 742	45 571	45 571	76 366	25 976	-
Transport Assets		30 763	33 465	50 112	23 742	45 571	45 571	76 366	25 976	-
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	86 920	92 597	135 693	120 024	154 257	154 257	195 181	378 259	394 902
R&M as a % of PPE		1.7%	1.9%	2.9%	2.7%	3.3%	3.3%	4.3%	7.8%	10.3%
R&M as % Operating Expenditure		3.5%	3.2%	4.5%	3.5%	4.5%	4.5%	7.0%	10.2%	10.1%

Sport and Recreation Facilities	21 292	4 239	2 239	-	-	-	-	-	-	
<i>Indoor Facilities</i>	1 871									
<i>Outdoor Facilities</i>	19 420	4 239	2 239	-	-	-	-	-	-	
<i>Capital Spares</i>										
Heritage assets	-	-	-	-	-	-	-	-	-	
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties	-	-	-	-	-	-	-	-	-	
Revenue Generating										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Non-revenue Generating										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Other assets	4 944	3 217	2 317	81 691	81 691	81 691	9 505	9 904	10 340	
Operational Buildings	4 944	621	721	81 691	81 691	81 691	5 801	6 045	6 311	
<i>Municipal Offices</i>	4 944	621	721	81 691	81 691	81 691	5 801	6 045	6 311	
<i>Pay/Enquiry Points</i>										
<i>Building Plan Offices</i>										
<i>Workshops</i>										
<i>Yards</i>										
<i>Stores</i>										
<i>Laboratories</i>										
<i>Training Centres</i>										
<i>Manufacturing Plant</i>										
<i>Depots</i>										
<i>Capital Spares</i>										
Housing		2 596	1 596				3 704	3 859	4 029	
<i>Staff Housing</i>										
<i>Social Housing</i>		2 596	1 596				3 704	3 859	4 029	
<i>Capital Spares</i>										
Biological or Cultivated Assets	-	-	-	-	-	-	-	-	-	
Biological or Cultivated Assets										
Intangible Assets	-	-	-	-	-	-	-	-	-	
Servitudes										
Licences and Rights										
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>										
<i>Local Settlement Software Applications</i>										
<i>Unspecified</i>										
Computer Equipment	-	2 076	1 876	2 569	2 569	2 569	-	-	-	
Computer Equipment		2 076	1 876	2 569	2 569	2 569				
Furniture and Office Equipment	2 632	1 961	1 761	3 409	3 409	3 409	-	-	-	
Furniture and Office Equipment	2 632	1 961	1 761	3 409	3 409	3 409				
Machinery and Equipment	1 124	-	-	-	-	-	-	-	-	
Machinery and Equipment	1 124									
Transport Assets	3 523	723	1 123	3 616	3 616	3 616	-	-	-	
Transport Assets	3 523	723	1 123	3 616	3 616	3 616				
Land	24 833	-	-	-	-	-	-	-	-	
Land	24 833									
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-	
Zoo's, Marine and Non-biological Animals										
Total Depreciation	1	435 408	384 435	388 913	420 711	420 711	420 711	366 774	421 053	439 580

Table 48BRR SA34e Capital expenditure on the upgrading of existing assets by - asset class

NW403 City Of Matlosana - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	16 000	2 689	1 626	6 000	15 000	-
Sanitation Infrastructure		-	-	-	16 000	2 689	1 626	6 000	15 000	-
Pump Station										
Reticulation										
Waste Water Treatment Works		-	-	-	16 000	2 689	1 626	6 000	15 000	-
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Community Assets		-	-	-	19 296	7 545	7 745	12 730	10 874	-
Community Facilities		-	-	-	19 296	7 545	7 745	12 730	10 874	-
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets		-	-	-	19 296	7 545	7 745	12 730	10 874	-
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	35 296	10 234	9 371	18 730	25 874	-
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.0%	21.7%	4.4%	4.4%	11.2%	14.7%	0.0%
Upgrading of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	8.4%	2.4%	2.2%	5.1%	6.1%	0.0%

Table 49 MBRR SA35 - Future financial implications of the capital budget

NW403 City Of Matlosana - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2021/22 Medium Term Revenue & Expenditure Framework			Forecasts			Present value
		Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	
R thousand								
Capital expenditure	1							
Vote 01 - Public Safety		-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		13 367	-	21 827	-	-	-	-
Vote 06 - Council General		-	-	-	-	-	-	-
Vote 07 - Civil Engineering		55 012	116 967	121 901	-	-	-	-
Vote 08 - Water Section		29 198	29 351	-	-	-	-	-
Vote 09 - City Electrical Engineering		38 707	22 000	25 000	-	-	-	-
Vote 10 - Corporate Governane		-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-
Vote 13 - Sewerage		18 616	7 112	25 675	-	-	-	-
Vote 14 - Market		12 730	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-
<i>List entity summary if applicable</i>								
Total Capital Expenditure		167 630	175 431	194 403	-	-	-	-
Future operational costs by vote	2							
Vote 01 - Public Safety		-	-	-	-	-	-	-
Vote 02 - Health Services		-	-	-	-	-	-	-
Vote 03 - Community Services		-	-	-	-	-	-	-
Vote 04 - Housing		-	-	-	-	-	-	-
Vote 05 - Sport Arts And Culture		-	-	-	-	-	-	-
Vote 06 - Council General		-	-	-	-	-	-	-
Vote 07 - Civil Engineering		-	-	-	-	-	-	-
Vote 08 - Water Section		-	-	-	-	-	-	-
Vote 09 - City Electrical Engineering		-	-	-	-	-	-	-
Vote 10 - Corporate Governane		-	-	-	-	-	-	-
Vote 11 - Budget And Treasury Office		-	-	-	-	-	-	-
Vote 12 - Cleansing		-	-	-	-	-	-	-
Vote 13 - Sewerage		-	-	-	-	-	-	-
Vote 14 - Market		-	-	-	-	-	-	-
Vote 15 - Other		-	-	-	-	-	-	-
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	-	-	-	-
Future revenue by source	3							
Property rates		490 297	522 476	-	-	-	-	-
Service charges - electricity revenue		962 746	1 092 211	-	-	-	-	-
Service charges - water revenue		729 313	747 378	-	-	-	-	-
Service charges - sanitation revenue		130 918	135 752	-	-	-	-	-
Service charges - refuse revenue		176 491	145 072	-	-	-	-	-
Rental of facilities and equipment		7 158	5 831	-	-	-	-	-
<i>List other revenues sources if applicable</i>		10 950	11 528	-	-	-	-	-
<i>List entity summary if applicable</i>								
Total future revenue		2 507 875	2 660 249	-	-	-	-	-
Net Financial Implications		(2 340 244)	(2 484 818)	194 403	-	-	-	-

Table 50 MBRR SA36 - Detailed capital budget per municipal vote

MMWS City of Malesara - Supporting Table SA36 Detailed capital budget

Forward	Function	Project Description	Project Number	Type	WFS Service Outcome	MRF	Dev Strategic Objective	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2022 Medium Term Revenue & Expenditure Framework					
													Actual Outcome 2018/19	Current Year 2020/21 Full Year Forecast	Budget Year 2020/21	Budget Year +1 (2022/23)	Budget Year +2 (2023/24)	
Parent municipality:																		
<i>US of capital projects passed by council</i>																		
	Electricity and Control	Work on infrastructure New Machinery and Equip	-	NEW	net effective and sustainable financial	Growth		Machinery and Equipment	Machinery and Equipment	RANGE OF MUNICIPALITY	0	0	611	-	-	-	-	
	Finance and Administration	Capital Work Infrastructure New Computer Equip	-	NEW	net effective and sustainable financial	Growth		Computer Equipment	Computer Equipment	RANGE OF MUNICIPALITY	0	0	352	-	-	-	-	
	Sports and Recreation	Capital Work Infrastructure New Community Rec Sport Equip	RPL 330, 330M, 2p	NEW	A long and healthy life for all South Africans	Growth		Sport and Recreational Facilities	Outdoor Facilities	WRC 10	0	0	982	2570	1454	1554	1856	
	Road Transport	Capital Work Infrastructure New Road Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Road Infrastructure	Trucks	RANGE OF MUNICIPALITY	0	0	1044	3274	5051	4599	7725	
	Road Transport	Capital Work Infrastructure New Road Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Road Infrastructure	Trucks	WRC 12	0	0	422	1264	-	-	-	
	Energy Sources	Capital Work Infrastructure New Electrical Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Electrical Infrastructure	Hi Substation	RANGE OF MUNICIPALITY	0	0	-	2200	-	-	-	
	Energy Sources	Capital Work Infrastructure New Electrical Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Electrical Infrastructure	Low Voltage	RANGE OF MUNICIPALITY	0	0	626	2139	-	-	-	
	Energy Sources	Capital Work Infrastructure New Electrical Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Electrical Infrastructure	Low Voltage	RANGE OF MUNICIPALITY	0	0	626	1300	3187	3245	3594	
	Energy Sources	Capital Work Infrastructure New Electrical Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Machinery and Equipment	Machinery and Equipment	RANGE OF MUNICIPALITY	0	0	29	-	-	-	-	
	Energy Sources	Capital Work Infrastructure New Electrical Infrastructure	-	REPAIR	prosperity and responsible economic infrastructure	Industry and Access		Electrical Infrastructure	Hi Substation	RANGE OF MUNICIPALITY	0	0	1715	-	-	-	-	
	Water Management	Capital Work Infrastructure New Water Supply Infrastructure	RPL 330, 330M, 2p	NEW	prosperity and responsible economic infrastructure	Growth		Water Supply Infrastructure	3rd Lines	RANGE OF MUNICIPALITY	0	0	422	1071	-	-	-	
	Water Management	Capital Work Infrastructure New Water Supply Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Water Supply Infrastructure	Distribution	RANGE OF MUNICIPALITY	0	0	3594	1594	3161	4104	3503	
	Water Management	Capital Work Infrastructure New Sewerage Infrastructure	-	REPAIR	prosperity and responsible economic infrastructure	Industry and Access		Sanitation Infrastructure	Waste Water Treatment Works	RANGE OF MUNICIPALITY	0	0	-	1600	-	-	-	
	Water Management	Capital Work Infrastructure New Sewerage Infrastructure	-	REPAIR/CMO	prosperity and responsible economic infrastructure	Industry and Access		Sanitation Infrastructure	Waste Water Treatment Works	RANGE OF MUNICIPALITY	0	0	-	1725	-	-	-	
	Water Management	Capital Work Infrastructure New Sanitation Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Sanitation Infrastructure	Pump Station	RANGE OF MUNICIPALITY	0	0	45	500	-	-	-	
	Water Management	Capital Work Infrastructure New Sanitation Infrastructure	-	NEW	prosperity and responsible economic infrastructure	Growth		Sanitation Infrastructure	Pretreatment	RANGE OF MUNICIPALITY	0	0	510	2343	2100	2230	3132	
	Other	Capital Work Infrastructure Funding Support	-	REPAIR/CMO	net effective and sustainable financial	Industry and Access		Community Facilities	Misc	RANGE OF MUNICIPALITY	0	0	289	776	1337	1163	1495	
	Parent Capital expenditure												180 946	280 841	667 630	175 428	184 482	
	Entity:																	
	<i>US of capital projects passed by City</i>																	
	Entity A																	
	Water project A																	
	Entity B																	
	Energy project B																	
	Entity Capital expenditure												-	-	-	-	-	
	Total Capital expenditure												180 946	280 841	667 630	175 428	184 482	

2.10 Legislation Compliance Status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

2.10.1 In Year Reporting

Reporting to National Treasury in electronic format was complied with on a monthly basis. Section 71 reporting to the Executive Mayor, NT & PT has been complied with, as well as the section 72 & 52 reporting.

2.10.2 Internship Programme

The City of Matlosana is participating in the Municipal Financial Management Internship programme, and has currently employed five interns that still undergoes training in various divisions of Finance and Internal Audit.

13 of the previous interns engaged since the inception of the programme have been permanently employed by the City of Matlosana.

2.10.3 Budget and Treasury Office

The Budget and Treasury Office have been established in accordance with the MFMA.

2.10.4 Audit Committee

An Audit Committee have been established and is fully functional.

2.10.5 Municipal Public Accounts Committee

The Municipal Public Accounts Committee have been established and is fully functional.

2.10.6 Service Delivery and Implementation Plan

The detailed SDBIP document is at a draft stage and will be finalised and approved.

2.10.7 Annual Report

The Annual Report have been compiled in terms of the MFMA and National Treasury requirements.

2.11 Other supporting documents

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance

NW403 City Of Matlosana - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	294 055	415 605	334 343	558 399	563 681	563 681	480 503	571 692	594 641	533 367
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	90 478	-	78 339	78 339	78 339	116 527	81 394	83 753	-
Net Property Rates		294 055	325 128	334 343	480 060	485 342	485 342	363 977	490 297	510 888	533 367
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	678 390	765 571	833 418	1 084 586	1 105 500	1 105 500	731 664	1 004 123	1 089 620	1 141 838
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)		-	13 800	60 212	89 902	52 748	52 748	-	41 377	41 191	-
Less Cost of Free Basis Services (50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue		678 390	751 771	773 206	994 684	1 052 751	1 052 751	731 664	962 746	1 048 429	1 141 838
Service charges - water revenue											
Total Service charges - water revenue	6	510 685	601 111	692 711	760 024	756 024	756 024	601 342	793 383	856 854	850 671
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)		-	28 446	89 291	85 719	85 719	85 719	-	64 070	69 196	-
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		510 685	572 665	603 420	674 306	670 306	670 306	601 342	729 313	787 658	850 671
Service charges - sanitation revenue											
Total Service charges - sanitation revenue		98 497	123 141	131 756	173 876	173 876	173 876	116 315	152 815	161 986	147 099
Less Revenue Foregone (in excess of free sanitation service to indigent households)		-	11 116	18 987	50 646	22 646	22 646	-	21 897	23 213	-
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		98 497	112 025	112 769	123 230	151 230	151 230	116 315	130 918	138 773	147 099
Service charges - refuse revenue											
Total refuse removal revenue	6	120 243	160 924	189 994	195 067	195 067	195 067	149 508	221 441	252 875	254 155
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
Less Revenue Foregone (in excess of one removal a week to indigent households)		-	19 612	52 961	45 700	45 700	45 700	-	44 950	41 086	-
Less Cost of Free Basis Services (removed once a week to indigent households)		-	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		120 243	141 313	137 033	149 367	149 367	149 367	149 508	176 491	211 789	254 155
Other Revenue by source:											
Fuel Levy		55 396	153 056	54 639	71 453	73 701	73 701	29 593	39 548	40 981	42 785
Other Revenue		-	-	-	-	-	-	-	-	-	-
Total 'Other' Revenue	1	55 396	153 056	54 639	71 453	73 701	73 701	29 593	39 548	40 981	42 785

Table 51 MBRR Table SA1 - Supporting detail to budgeted financial performance (Continued)

EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	579 462	379 876	403 609	433 233	433 233	433 233	360 144	454 798	493 046	545 044
Pension and UIF Contributions		-	78 969	84 003	83 491	83 491	83 491	72 761	90 112	86 219	100 573
Medical Aid Contributions		-	34 740	50 295	41 934	41 934	41 934	32 629	41 371	46 272	45 995
Overtime		-	47 872	53 207	19 941	20 571	20 571	46 010	25 000	19 949	34 718
Performance Bonus		-	29 132	31 478	30 915	30 915	30 915	28 581	35 720	35 726	-
Motor Vehicle Allowance		-	628	560	1 036	1 036	1 036	479	1 287	1 197	16 466
Cellphone Allowance		-	986	1 027	1 263	1 263	1 263	844	1 371	1 460	1 422
Housing Allowances		-	6 524	6 697	6 832	6 832	6 832	5 729	7 415	7 438	8 259
Other benefits and allowances		-	14 005	5 678	21 798	21 743	21 743	12 245	24 080	28 590	18 307
Payments in lieu of leave		-	17 937	22 659	9 040	9 040	9 040	8 088	11 152	10 447	-
Long service awards		-	(8 757)	(566)	-	-	-	-	-	-	-
Post-retirement benefit obligations		-	33 449	(15 428)	-	-	-	-	-	-	-
sub-total	4	579 462	635 361	643 219	649 483	650 058	650 058	567 511	692 304	730 342	770 783
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	579 462	635 361	643 219	649 483	650 058	650 058	567 511	692 304	730 342	770 783
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		435 408	394 535	388 913	420 711	420 711	420 711	324 127	366 774	421 053	439 580
Lease amortisation		-	-	-	-	-	-	-	-	-	-
Capital asset impairment		-	7 923	23 033	-	-	-	-	-	-	-
Total Depreciation & asset impairment	1	435 408	402 457	411 946	420 711	420 711	420 711	324 127	366 774	421 053	439 580
Bulk purchases - electricity											
Electricity bulk purchases		467 670	673 365	691 073	600 626	925 553	925 553	925 553	1 032 353	1 160 120	1 312 923
Water Bulk Purchases		-	-	-	-	-	-	-	-	-	-
Total bulk purchases	1	467 670	673 365	691 073	600 626	925 553	925 553	925 553	1 032 353	1 160 120	1 312 923
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	-
Contracted services											
Outsourced Services		39 175	28 275	33 943	67 568	110 539	110 539	64 827	143 942	86 428	90 231
Consultants and Professional Services		-	-	1 527	52 404	70 628	70 628	66 905	82 945	34 808	36 339
Contractors		-	17 729	14 000	16 222	48 410	48 410	45 265	33 405	149 988	156 588
Total contracted services		39 175	46 005	49 470	136 194	229 577	229 577	196 998	260 292	271 224	283 158
Other Expenditure By Type											
Collection costs		-	-	-	-	-	-	-	-	-	-
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	-	-
Audit fees		-	-	-	-	-	-	-	-	-	-
Other Expenditure		274 024	268 110	283 612	564 176	149 528	149 528	75 844	149 235	125 040	127 541
Total 'Other' Expenditure	1	274 024	268 110	283 612	564 176	149 528	149 528	75 844	149 235	125 040	127 541
by Expenditure Item											
Employee related costs	8	-	-	-	-	-	-	-	-	-	-
Inventory Consumed (Project Maintenance)		86 920	92 597	135 693	65 532	75 467	75 467	58 259	65 735	378 259	394 902
Contracted Services		-	-	-	54 493	78 791	78 791	64 049	106 946	-	-
Other Expenditure		-	-	-	-	-	-	-	2 500	-	-
Total Repairs and Maintenance Expenditure	9	86 920	92 597	135 693	120 024	154 257	154 257	122 308	195 181	378 259	394 902
Inventory Consumed											
Inventory Consumed - Water		-	-	-	-	-	-	-	296 229	308 671	322 252
Inventory Consumed - Other		-	-	-	-	-	-	18 200	108 916	113 492	118 486
Total Inventory Consumed & Other Material		-	-	-	-	-	-	18 200	405 145	422 163	440 738

Table 52 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

NW403 City Of Matlosana - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Public Safety	Vote 02 - Health Services	Vote 03 - Community Services	Vote 04 - Housing	Vote 05 - Sport Arts And Culture	Vote 06 - Council General	Vote 07 - Civil Engineering	Vote 08 - Water Section	Vote 09 - City Electrical Engineering	Vote 10 - Corporate Governance	Vote 11 - Budget And Treasury Office	Vote 12 - Cleansing	Vote 13 - Sewerage	Vote 14 - Market	Vote 15 - Other	Total
R thousand	1																
Revenue By Source																	
Property rates		-	-	-	-	-	-	-	-	-	490 297	-	-	-	-	-	490 297
Service charges - electricity revenue		-	-	-	-	-	-	-	962 746	-	-	-	-	-	-	-	962 746
Service charges - water revenue		-	-	-	-	-	-	729 313	-	-	-	-	-	-	-	-	729 313
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	130 918	-	-	-	130 918
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	176 491	-	-	-	-	176 491
Rental of fixtures and equipment		1 217	-	68	4 798	9	-	-	-	-	987	-	-	-	79	-	7 158
Interest earned - external investments		-	-	-	-	-	-	-	-	-	10 950	-	-	-	-	-	10 950
Interest earned - outstanding debtors		-	-	-	75	-	-	-	144 153	33 397	-	189 347	71 824	2 802	88	-	441 687
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		13 628	-	-	-	1	-	-	-	15 000	-	10 635	-	-	-	-	39 664
Licences and permit		8 721	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8 721
Agency services		0	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0
Other revenue		16 594	-	3 081	990	96	2	385	-	-	1 569	15 541	-	-	2 280	-	39 548
Transfers and subsidies		-	-	-	-	5 862	-	1 786	-	0	-	487 136	-	-	-	-	494 844
Gains		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		39 159	-	3 149	5 862	5 968	2	2 181	873 466	1 011 144	2 556	1 203 387	248 315	133 720	2 448	-	3 531 358
Expenditure By Type																	
Employee related costs		120 833	4 504	120 192	13 729	45 836	45 639	67 891	49 524	50 951	46 324	79 242	4 211	28 125	21 303	-	682 304
Remuneration of councillors		-	-	-	-	-	37 223	-	-	-	-	-	-	-	-	-	37 223
Debt impairment		-	-	-	-	-	-	-	215 794	261 289	-	186 942	45 129	37 775	-	-	746 930
Depreciation & amortisation		5 299	841	32 238	1 658	24 240	749	101 801	65 370	58 865	1	5 051	-	65 808	4 653	-	366 774
Finance charges		114	21	58	12	-	855	555	178	112	152	86	-	110	16	-	2 300
Bulk purchases - electricity		-	-	-	-	-	-	-	-	1 032 353	-	-	-	-	-	-	1 032 353
Inventory consumed		1 941	4 734	1 001	283	3 132	3 170	6 809	301 603	78 298	387	1 946	231	1 056	544	-	405 145
Contracted services		98 125	614	6 755	28	4 928	75 193	29 046	14 957	11 621	2 758	11 119	-	2 641	2 494	-	280 292
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		2 815	2 693	2 566	948	3 338	33 445	2 543	993	37 586	4 547	19 062	162	36 042	2 506	-	148 235
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		229 127	13 397	162 812	16 658	81 473	196 274	288 676	842 428	1 531 074	54 180	383 448	49 733	171 558	31 716	-	3 692 555
Surplus/Deficit																	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(189 968)	(13 397)	(159 862)	(10 796)	(75 505)	(196 272)	(206 495)	231 038	(519 931)	(51 624)	899 939	198 582	(37 838)	(28 289)	-	(161 197)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies; Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	0	-	130 923	0	26 707	-	-	0	10 000	-	-	167 630
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/Deficit after capital transfers & contributions		(189 968)	(13 397)	(159 862)	(10 796)	(75 505)	(196 272)	(75 572)	231 038	(493 224)	(51 624)	899 939	198 582	(27 838)	(28 289)	-	6 433

Closing balance - Agricultural	-	-	-	-	-	-	-	-	-	-
Consumables										
Standard Rated										
Opening Balance	-	-	(89 929)	(89 929)	(89 929)	(89 929)	(89 929)	(89 929)	(89 929)	(89 929)
Acquisitions	50 279	45 765	-	-	-	23 018	-	-	-	-
Issues	(86 920)	(92 597)	(135 693)	-	-	(18 200)	-	-	-	-
Adjustments	-	-	-	-	-	(0)	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Standard Rated	(86 920)	(42 318)	(89 929)	(89 929)	(89 929)	(85 111)	(89 929)	(89 929)	(89 929)	(89 929)
Zero Rated										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Issues	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Consumables Zero Rated	-	-	-	-	-	-	-	-	-	-
Finished Goods										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Issues	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Finished Goods	-	-	-	-	-	-	-	-	-	-
Materials and Supplies										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Issues	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Write-offs	-	-	-	-	-	-	-	-	-	-
Closing balance - Materials and Supplies	-	-	-	-	-	-	-	-	-	-
Work-in-progress										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Materials	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Closing balance - Work-in-progress	-	-	-	-	-	-	-	-	-	-
Housing Stock										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-	-
Sales	-	-	-	-	-	-	-	-	-	-
Closing Balance - Housing Stock	-	-	-	-	-	-	-	-	-	-
Land										
Opening Balance	-	-	-	-	-	-	-	-	-	-
Acquisitions	-	-	-	-	-	-	-	-	-	-
Sales	-	-	-	-	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-	-	-	-	-
Correction of Prior period errors	-	-	-	-	-	-	-	-	-	-
Closing Balance - Land	-	-	-	-	-	-	-	-	-	-
Closing Balance - Inventory & Consumables	(373 512)	(363 164)	(429 017)	(429 017)	(429 017)	(429 017)	(424 198)	(429 017)	210 839	898 883
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)	12 207 249	5 424 721	5 135 517	12 741 952	12 966 873	12 951 283	12 426 302	4 469 060	4 269 916	4 866 400
Leases recognised as PPE	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation	7 035 945	422 207	446 945	8 275 193	8 342 892	8 342 892	7 834 585	(366 774)	421 053	439 580
Total Property, plant and equipment (PPE)	5 171 305	5 002 515	4 688 572	4 466 759	4 623 981	4 608 391	4 591 717	4 835 834	3 848 862	4 426 820

LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities	14 432	-	2 839	92 839	17 000	17 000	1 614	18 000	18 900	18 900	
Total Current liabilities - Borrowing	14 432	-	2 839	92 839	17 000	17 000	1 614	18 000	18 900	18 900	
Trade and other payables											
Trade Payables	5	902 979	1 311 880	1 805 994	1 069 702	690 907	690 907	1 366 895	1 827 787	2 012 351	2 269 325
Other creditors											
Unsettled conditional transfers		27 770	99 517	43 668	15 000	15 000	15 000	20 000	30 000	-	-
VAT											
Total Trade and other payables	2	930 750	1 411 397	1 849 662	1 084 702	705 907	705 907	1 386 895	1 857 787	2 012 351	2 269 325
Non current liabilities - Borrowing											
Borrowing	4	71 031	103 428	84 888	83 790	33 000	33 000	81 102	15 000	15 750	-
Finance leases (including PPP asset/element)											
Total Non current liabilities - Borrowing		71 031	103 428	84 888	83 790	33 000	33 000	81 102	15 000	15 750	-
Provisions - non-current											
Retirement benefits		54 680	-	-	76 578	-	-	-	-	-	-
Retiree liability rate revaluation		110 458	-	-	146 479	-	-	-	-	-	-
Other		262 713	-41 487	414 771	334 203	-	-	-	-	-	-
Total Provisions - non-current		427 852	441 487	414 771	357 261	-	-	-	-	-	-
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		4 851 331	4 573 210	4 266 728	3 931 683	3 931 663	3 931 663	3 710 507	3 677 325	3 572 779	3 469 746
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Revised balance		4 851 331	4 573 210	4 266 728	3 931 683	3 931 663	3 931 663	3 710 507	3 677 325	3 572 779	3 469 746
Surplus/(Deficit)		(299 667)	(316 680)	(541 091)	179 566	303 615	303 615	(149 262)	6 433	70 884	61 370
Transfers to/from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation effects		-	-	-	-	-	-	-	-	-	-
Other adjustments		21 548	(4 797)	(14 986)	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	1	4 573 210	4 251 732	3 710 641	4 111 231	4 235 279	4 235 279	3 561 245	3 683 759	3 643 663	3 561 116
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	4 573 210	4 251 732	3 710 641	4 111 231	4 235 279	4 235 279	3 561 245	3 683 759	3 643 663	3 561 116

List type of FBS service	Formal settlements - @ kilolitre per indigent household per month (Rands) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Water for informal settlements	--	28 446 292	89 290 801	85 718 771	85 718 771	85 718 771	64 070 300	93 786 278	93 786 278
Sanitation	Ref	Location of households for each type of FBS								
List type of FBS service	Formal settlements - (free sanitation service to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Sanitation for informal settlements	--	11 115 924	18 987 071	50 646 096	22 646 096	22 646 096	21 897 291	55 651 697	55 651 697
Refuse Removal	Ref	Location of households for each type of FBS								
List type of FBS service	Formal settlements - (removed once a week to indigent households) Number of HH receiving this type of FBS Informal settlements (Rands) Number of HH receiving this type of FBS Informal settlements targeted for upgrading (Rands) Number of HH receiving this type of FBS Living in informal backyard rental agreement (Rands) Number of HH receiving this type of FBS Other (Rands) Number of HH receiving this type of FBS Total cost of FBS - Refuse Removal for informal settlements	--	19 811 778	52 961 440	45 699 990	45 699 990	45 699 990	44 949 645	50 001 090	--

Table 55 MBRR SA32 – List of external mechanisms

NW403 City Of Matlosana - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand
N/A					

Table 56 MBRR SA11 PROPERTY RATES SUMMARY

NW403 City Of Matlosana - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Valuation:	1									
Date of valuation:		2014-01-07	2000-01-01	2000-01-01	2019-01-09			2020-01-07	2020-01-07	2020-01-07
Financial year valuation used					2020/2021			2021/22	2022/23	2023/24
Municipal by-laws s6 in place? (Y/N)	2	Yes			Yes			Yes	Yes	Yes
Municipal/assistant valuer appointed? (Y/N)		Yes			Yes			Yes	Yes	Yes
Municipal partnership s38 used? (Y/N)								No	No	No
No. of assistant valuers (FTE)	3	NO			1			NO	NO	NO
No. of data collectors (FTE)	3	N/A						N/A	N/A	N/A
No. of internal valuers (FTE)	3	N/A						N/A	N/A	N/A
No. of external valuers (FTE)	3	N/A						N/A	N/A	N/A
No. of additional valuers (FTE)	4	N/A						N/A	N/A	N/A
Valuation appeal board established? (Y/N)		N/A			Yes			Yes	Yes	Yes
Implementation time of new valuation roll (mths)		12			12			12	12	12
No. of properties	5				102 646			103 500	103 500	104 000
No. of sectional title values	5	3 281			3 315			3 268	3 268	3 368
No. of unreasonably difficult properties s7(2)		3			3			3	3	3
No. of supplementary valuations					-			1 000	1 000	1 000
No. of valuation roll amendments		100						1 000	1 000	1 000
No. of objections by rate payers								-	-	-
No. of appeals by rate payers		1 120						-	-	-
No. of successful objections	8	275						-	-	-
No. of successful objections > 10%	8	845						-	-	-
Supplementary valuation								-	-	-
Public service infrastructure value (Rm)	5				1 108			59	59	59
Municipality owned property value (Rm)		93			92R			950	950	950
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		7			N/A			7	7	7
Valuation reductions-nature reserves/park (Rm)		N/A			N/A			N/A	N/A	N/A
Valuation reductions-mineral rights (Rm)		N/A			-			N/A	N/A	N/A
Valuation reductions-R15 000 threshold (Rm)		-			-			-	-	-
Valuation reductions-public worship (Rm)		13			-			13	13	13
Valuation reductions-other (Rm)		-			-			-	-	-
Total valuation reductions:		21			-			20	20	20
Total value used for rating (Rm)	5	20 175			24 606			32 003	32 003	32 003
Total land value (Rm)	5	N/A			N/A			N/A	N/A	N/A
Total value of improvements (Rm)	5	N/A			N/A			N/A	N/A	N/A
Total market value (Rm)	5	20 175			24 606			32 003	32 003	32 003
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes			Yes			Yes	Yes	Yes
Differential rates used? (Y/N)	5	Yes			Yes			Yes	Yes	Yes
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)		No			No			No	No	No
Phasing-in properties s21 (number)		0			3			0	0	0
Rates policy accompanying budget? (Y/N)		Yes			Yes			Yes	Yes	Yes
Fixed amount minimum value (R'000)		-			0			-	-	-
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R'000)	6	352 259			400 836			459 314	479 451	499 588
Rate revenue expected to collect (R'000)	6	334 646			316 661					
Expected cash collection rate (%)					374.5%					
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)		12 803			78 339					
Rebates, exemptions - pensioners (R'000)		622			974			328	330	332
Rebates, exemptions - bona fide farm (R'000)		485			709			579	580	581
Rebates, exemptions - other (R'000)		-			-			-	-	-
Phase-in reductions/discounts (R'000)		1 909			1 902			-	-	-
Total rebates, exemptns, reductns, discs (R'000)		15 819			81 925			907	910	913

Waste water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		63	71	75	79	82	86	90	
Service point - vacant land (Rands/month)		63	71	75	79	82	86	90	
Waste water - flat rate tariff (c/k)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Volumetric charge - Block 1 (c/k)	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Volumetric charge - Block 2 (c/k)	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Volumetric charge - Block 3 (c/k)	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Volumetric charge - Block 4 (c/k)	(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Other		2							
Electricity tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		112	121	127	134	163	170	177	
Service point - vacant land (Rands/month)		112	121	127	134	163	170	177	
FBE	(how is this targeted?)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Life-line tariff - meter	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Life-line tariff - prepaid	(describe structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Flat rate tariff - meter (c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Flat rate tariff - prepaid (c/kwh)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Meter - IBT Block 1 (c/kwh)	(fill in thresholds)	80	87	91	1	1	1	2	
Meter - IBT Block 2 (c/kwh)	(fill in thresholds)	101	111	118	1	2	2	2	
Meter - IBT Block 3 (c/kwh)	(fill in thresholds)	158	148	158	2	2	2	3	
Meter - IBT Block 4 (c/kwh)	(fill in thresholds)	154	170	182	2	2	3	3	
Meter - IBT Block 5 (c/kwh)	(fill in thresholds)	163	179	191	2	3	3	3	
Prepaid - IBT Block 1 (c/kwh)	(fill in thresholds)	80	87	91	103	N/A	N/A	N/A	
Prepaid - IBT Block 2 (c/kwh)	(fill in thresholds)	101	87	118	133	1	1	2	
Prepaid - IBT Block 3 (c/kwh)	(fill in thresholds)	135	112	158	179	2	2	2	
Prepaid - IBT Block 4 (c/kwh)	(fill in thresholds)	154	148	182	205	2	2	3	
Prepaid - IBT Block 5 (c/kwh)	(fill in thresholds)	N/A	N/A	191	216	2	3	3	
Other		2							
Waste management tariffs									
Domestic									
Street cleaning charge		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Basic charge/ fixed fee		N/A	N/A	N/A	N/A	N/A	N/A	N/A	
80l bin - once a week		116	130	137	144	173	208	249	
250l bin - once a week		120	130	137	144	173	177	212	

Table 60 MBRR SA13b SERVICE TATIFFS BY CATEGORY - EPLANATORY

NW403 City Of Matlosana - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
Exemptions, reductions and rebates (Rands)									
			50 000	50 000	-	50 000	50 000	50 000	50 000
<i>[insert lines as applicable]</i>									
				50 000		50 000	50 000	50 000	50 000
				50 000		50 000	50 000	50 000	50 000
Water tariffs									
	0		115	129	136	143	159	165	173
<i>[insert blocks as applicable]</i>									
		1-6 kilolitre							
		7-20 kilolitre	115	129	136	143	159	165	173
		21-50 kilolitre	115	129	136	143	159	165	173
		51-100 kilolitre		18					
		101-200 kilolitre	-						
		201-300 kilolitre	-		20	21	25	27	29
		301-	19	22	24	26	30	33	35
		(fill in thresholds)	20	23	25	27	31	34	37
		(fill in thresholds)	20	25	26	28	32	35	38
		(fill in thresholds)							
Waste water tariffs									
	0								
<i>[insert blocks as applicable]</i>									
		Houses	63	71	75	79	82	86	90
		Houses	63	71	75	79	82	86	90
		Houses	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		Houses	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		Houses	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		Hostels	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in structure)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in structure)							
Electricity tariffs									
	0		112	121	127	134	163	170	177
<i>[insert blocks as applicable]</i>									
		1-50 kWh	112	121	127	134	163	170	177
		51-350 kWh	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		351-600 kWh	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		601-1500 kWh	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		>1501 kWh	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	N/A	N/A	N/A	N/A	N/A	N/A	N/A
		(fill in thresholds)	80	87	91	1	1	1	2
		(fill in thresholds)	101	111	118	1	2	2	2
		(fill in thresholds)	158	148	158	2	2	2	3
		(fill in thresholds)	154	170	182	2	2	3	3
		(fill in thresholds)	163	179	191	2	3	3	3
		(fill in thresholds)							
		(fill in thresholds)							

Table 61 MBRR SA 37

Function	Project name	Project number	Type	MSE Service Outcome	RDF	Open Strategic Objectives	Asset Class	Asset Sub Class	Wind Location	GPS Longitude	GPS Latitude	Previous report year to complete	Current Year 2018/19		2019/20 Medium Term Revenue & Expenditure Forecasts		
													Original Budget	Full Year Forecast	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
Power Generation List all capital projects grouped by function N/A List all capital projects grouped by Entity Entity Name Project name																	

Table 62 MBRR SA 38 CONSOLIDATED PROJECTS

2.12 Municipal Manager's Quality Certificate