

PERFORMANCE AGREEMENT

IN TERMS OF THE:

**LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT,
2000 (32 OF 2000), AS AMENDED**

AND

**LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATION FOR
MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO
MUNICIPAL MANAGERS, 2006**

AND

**LOCAL GOVERNMENT: REGULATIONS ON APPOINTMENT AND CONDITIONS
OF EMPLOYMENT OF SENIOR MANAGERS, 2014**

Entered into by and between

The **CITY OF MATLOSANA** herein represented by

LESEGO SEAMETSO

in her capacity as

Municipal Manager
(hereinafter referred to as the **Employer**)

and

JOHANNES JOHANNA PILUSA

as the

Acting Director: Technical and Infrastructure
(hereinafter referred to as the **Employee**)

For the Period

1 August 2023 to 31 October 2023

PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

The **CITY OF MATLOSANA** herein represented by **LESEGO SEAMETSO** (ID NR. 870301 0275 080) in her capacity as the **MUNICIPAL MANAGER** (hereinafter referred to as the **Employer**) and **JOHANNES JOHANNA PILUSA** (ID NR. 720210 5840 081) in his capacity as the **ACTING DIRECTOR: TECHNICAL AND INFRASTRUCTURE** of the Municipality (hereinafter referred to as the **Employee**).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000, as amended ("the Systems Act"). The **Employer** and the **Employee** are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, as amended read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4a), 57(4b) and 57(5) of the Systems Act and Section 57(4c) of the Systems Amendment Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b), (4a), (4b) and (5) of the Systems Act, Section 57(4c) of the Systems Amendment Act, as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an Annexure to the Performance Agreement;
- 2.4 monitor and measure performance against set targeted outputs and outcomes;
- 2.5 use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; with Section 11 of this agreement and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

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3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **1 AUGUST 2023** and will remain in force until **31 OCTOBER 2023** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 This Agreement will terminate on the termination of the **Employee's** contract of employment.
- 3.3 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.4 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out:
 - 4.1.1 The performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 The time frames within which those performance objectives and targets must be met.
 - 4.1.3 The Competencies (Annexure B) – definitions in terms of regulation 21 of 17 January 2014 are required, to operate effectively as senior manager in the Local Government environment.
- 4.2 The performance objectives and targets reflected in the Performance Plan (Annexure A) are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include:
 - 4.2.1 Key objectives that describe the main tasks that needs to be done.
 - 4.2.2 Key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 Target dates that describe the timeframe in which the work must be achieved.
 - 4.2.4 Weightings that show the relative importance of the key objectives to each other.
- 4.3 The Personnel Development Plan (Annexure C) sets out the employee's personnel development requirements in line with the objectives and targets of the employer.
- 4.4 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

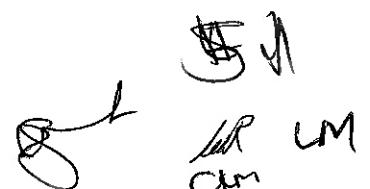
- 5.1 The **Employee** agrees to participate in the performance management system that the **Employer** adopts or introduces for the **Employer**, management and municipal staff of the **Employer**.

- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The **Employer** will consult the **Employee** about the specific performance standards and targets that will be included in the performance management system as applicable to the **Employee**.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the **Employee** shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
- 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Competencies respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPA's covering the main areas of work will account for 80% and Competencies will account for 20% of the final assessment.
- 5.6 The **Employee**'s assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the **Employer** and **Employee**:

Key Performance Areas (KPA's)	Weighting
Service Delivery & Infrastructure Development	56%
Municipal Institutional Development and Transformation	5%
Local Economic Development (LED)	0%
Municipal Financial Viability and Management	2%
Good Governance and Public Participation	37%
Total	100%

- 5.7 In the case of Senior Managers directly accountable to the Municipal Manager, key performance areas related to the functional area of the relevant manager must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The competencies will make up the other 20% of the **Employee**'s assessment score. The competencies are split into two groups, Leading competencies that drive strategic intent and direction and Core competencies which drive the execution of the leading competencies.

LEADING COMPETENCIES		WEIGHTING
Strategic Direction and Leadership	<ul style="list-style-type: none"> Impact and Influence Institutional Performance Management Strategic Planning and Management Organisational Awareness 	8.33%
People Management	<ul style="list-style-type: none"> Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management 	8.33%



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Program and Project Management	<ul style="list-style-type: none"> • Program and Project Planning and Implementation • Service Delivery Management • Program and Project Monitoring and Evaluation 	8.33%
Financial Management	<ul style="list-style-type: none"> • Budget Planning and Execution • Financial Strategy and Delivery • Financial Reporting and Monitoring 	8.33%
Change Leadership	<ul style="list-style-type: none"> • Change Vision and Strategy • Process Design and Improvement • Change Impact Monitoring and Evaluation 	8.33%
Governance Leadership	<ul style="list-style-type: none"> • Policy Formulation • Risk and Compliance Management • Cooperative Governance 	8.33%
CORE COMPETENCIES		WEIGHTING
Moral Competence		8.33%
Planning and Organising		8.33%
Analysis and Innovation		8.33%
Knowledge and Information Management		8.33%
Communication		8.33%
Results and Quality Focus		8.33%
TOTAL PERCENTAGE		100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 The standards and procedures for evaluating the **Employee's** performance; and
- 6.1.2 The intervals for the evaluation of the **Employee's** performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee's** performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan (Annexure C) as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee's** performance will be measured in terms of contributions to the goals and strategies set out in the **Employer's** SDBIP as described in 6.6 below.
- 6.5 The **Employee** will submit quarterly performance reports (SDBIP) and a comprehensive annual performance report prior to the performance assessment meetings to the evaluation panel chairperson for distribution to the panel members for preparation purposes.
- 6.6 The **Employee** will submit quarterly performance reports on the implementation of the Financial Recovery Plan, on approved thereof.
- 6.7 The annual performance appraisal will involve:
- 6.7.1 **Assessment of the achievement of results as outlined in the Performance Plan:**
- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.



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- (b) A rating on the five-point scale described in 6.7 below shall be provided for each KPI or group of KPI's which will then be multiplied by the weighting to calculate the score.
- (c) The **Employee** will submit his/her self – evaluation to the **Employer** prior to the final assessment.
- (d) In the instance where the employee could not perform due to reasons outside the control of the employer and employee, the KPI will not be considered during the evaluation. The **Employee** should provide sufficient evidence in such instances.
- (e) An overall score will be calculated based on the total of the individual scores calculated above.
- (f) The applicable assessment rating calculator must be used to add the scores and calculate a final KPA score.

6.7.2 Assessment of the Competencies

- (a) Each competency will be assessed in terms of the description provided in (Annexure B).
- (b) An indicative rating on the five-point scale should be provided for each competency.
- (c) This rating should be multiplied by the weighting given to each competency during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator must be used to add the scores and calculate a final competency score.

6.7.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

6.8 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and Competencies:

Rating scale for KPA's

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.

Level	Terminology	Description
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

Rating scale for Competencies

Level	Terminology	Description
1	Basic	Applies basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention.
2	Competent	Develops and applies more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analysis.
3	Advanced	Develops and applies complex concepts, methods and understanding. Effectively directs and leads a group and executes in-depth analysis.
4	Superior	Has a comprehensive understanding of local government operations, critical in strategic shaping direction and change, develops and applies comprehensive concepts and methods.

- 6.9 For purposes of evaluating the annual performance of the Municipal Manager, an evaluation panel constituted of the following persons must be established: -
- 6.9.1 Executive Mayor;
 - 6.9.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.9.3 Member of the Mayoral Committee;
 - 6.9.4 Mayor and/or Municipal Manager from another municipality; and
 - 6.9.5 Member of a ward committee as nominated by the Executive Mayor.
- 6.10 For purposes of evaluating the annual Performance of Senior Managers directly accountable to the Municipal Manager, an evaluation panel constituted of the following persons must be established:-
- 6.10.1 Municipal Manager;
 - 6.10.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.10.3 Municipal Manager from another municipality.
- 6.11 The Performance Management Unit of the municipality must provide secretariat services to the evaluation panels referred to in paragraphs 6.9 and 6.10.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter	:	July 2023 – September 2023
Second quarter	:	October 2023

7.2 The **Employer** shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the **Employer's** assessment of the **Employee's** performance.

7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of (Annexure A) from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.

7.5 The **Employer** may amend the provisions of (Annexure A) whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the **Employee** will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as (Annexure C). Such plan may be implemented and/or amended as the case may be after each assessment.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The **Employer** shall –

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the **Employee** to solve problems and generate solutions to common problems that may impact on the performance of the **Employee**;
- 9.1.4 On the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 Make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The **Employer** agrees to consult the **Employee** timeously where the exercising of the powers will have amongst others –
 - 10.1.1 A direct effect on the performance of any of the **Employee's** functions;
 - 10.1.2 Commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
 - 10.1.3 A substantial financial effect on the **Employer**.

- 10.2 The **Employer** agrees to inform the **Employee** of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the **Employee** to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the **Employee**'s performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the **Employee** in recognition of outstanding performance to be constituted as follows:

Performance Score From	To	Performance Bonus Percentage
130%	133%	5%
134%	137%	6%
138%	141%	7%
142%	145%	8%
146%	149%	9%
150%	153%	10%
154%	157%	11%
158%	161%	12%
162%	165%	13%
166%	169%	14%

- 11.3 In the case of unacceptable performance, the **Employer** shall –

- 11.3.1 Provide systematic remedial or developmental support to assist the **Employee** to improve his or her performance; and
- 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the **Employer** may consider steps to terminate the contract of employment of the **Employee** on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the **Employee**'s performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by –
- 12.1.1 The MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
- 12.1.2 Any other person appointed by the MEC.
- 12.1.3 In the case of Senior Managers directly accountable to the Municipal Manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;
- whose decision shall be final and binding on both parties.

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- 12.2 In the event that the mediation process contemplated above fails, clause relevant of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of (Annexure A) may be made available to the public by the **Employer**.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the **Employee** in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the **Employee** must be submitted to the municipal council by the **Employer** within fourteen (14) days after the conclusion of the assessment for information purposes.

14. PERFORMANCE APPRAISALS

- 14.1 The **Employee** will be responsible for developing annual performance work plans and conducting performance appraisals with all staff in the Directorate as stipulated in Section 27 of the 2020 Performance Management System Framework document and Local Government Municipal Staff Regulations in terms of Gazette 45181, September 2021.

15. MINIMUM COMPETENCY LEVELS

- 15.1 The **Employee** shall ensure to attain the minimum competency levels required for the position within 18 months after the date of appointment, published in the Local Government Finance Management Act, 2003 Amendments to Municipal Regulations on Minimum Competency levels 2007, Government Notice 41996 of 26 October 2018.

Thus done and signed at KLERKSDORP on this the 19th day of JULY 2023

AS WITNESSES:

1. Jansen Peiling



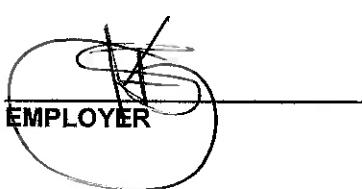
EMPLOYEE

2. Ruthica

Thus done and signed at KLERKSDORP on this the 19th day of JULY 2023

AS WITNESSES:

1. S. J.



EMPLOYER

2. G. M.

ANNEXURE "A"

Performance Plan

**ACTING DIRECTOR: TECHNICAL
AND INFRASTRUCTURE
JJ PILUSA**

CITY OF MATLOSANA
Period 1 August 2023 to 31 October 2023

DIRECTOR TECHNICAL AND INFRASTRUCTURE

ACTING DIRECTOR
MR. J. J. PILUSA

IDP-PROJECTS	Top Level Project	Sub-project ID	Project Name	Lead Manager	Manager	Key Performance Indicator (KPI) and Type	Key Objectives	Annual Performance Target	Budget	Revised Target /Adjustment Budget	Rate Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure / Revenue	Reason for Delays	Pending Remedial Action	Comments	Portfolio of Evidence
TL	PMU4	2.3%	To ensure the safe disposal of urban solid wastes in order to protect human health and to reduce the risk of environmental pollution in Klerkspark (Ward 19)	Number of cells developed for Klerkspark landfill site (Cell 3) (Phase 2)(Ward 19)	Developing the Klerkspark Landfill Site Cell 3 (Phase 2)(Ward 19) by appointing the contractor and establishing the site, - clearing 15 525m ² site, - excavating 2 210m ³ , - constructing 3 458m ² perforated and 0.652km HDPE sub-soil drainage pipes; - construct 3 layers of clay salt liner by 30 June 2024.	R 25 471 188		1	Appointment of the contractor			2	Establishing the site Clearing the site 15 525m ²						Appointment letter Implementation plan Progress report Invokes, vote number G040, Photos Reconciliation spreadsheet, Photos Completion report and certificate	
TL	PMU5	2.3%	To provide dignified sanitation that is structural compliant and safe to use and promote good health and hygiene to the people of Kanans (Wards 20 & 24)	Number of toilets re-constructed and rehabilitated in Kanans (Wards 20 & 24)	Re-constructing and rehabilitating toilets in Kanans Project and Kanans Ext 4 (Wards 20 & 24) by advertising tender, - appointing the contractor and establishing the site, - constructing 1 250 toilets, and - refurbishing 20 toilets by 30 June 2024	R 11 417 615		1	Advertising tender			2	Appointment of the contractor Site establishment						Appointment letter Implementation plan Progress report Invokes, vote number G040, Photos Reconciliation spreadsheet, Photos Completion report and certificate	
TL	PMU6	2.3%	To improve the social and economic activities for the community of Joubert	Number of new Youth Development Centre buildings constructed for the Joubert Ext 19 precinct (Ward 37)	Constructing 11 New Youth Development Centre in Joubert Ext 19 precinct (Ward 37) by advertising tender, - appointing the contractor and establishing the site, - excavating and constructing layworks (0.9m), - constructing foundations and top substrate for 1 youth centre by 30 June 2024	R 8 934 620		1	Advertising tender			2	Appointment of the contractor Site establishment						Appointment letter Implementation plan Progress report Invokes, vote number G040, Photos Reconciliation spreadsheet, Photos Completion report and certificate	
TL	PMU7	2.3%	To improve water supply from Number of water line for Joubert increase capacity to the community	Number of water line for Joubert Reservoir to Kanans Bulk water supply (Phase 1) (Wards 6, 14 and 18) constructed	Constructing 1 water supply pipeline from Joubert Reservoir to Kanans Bulk water supply (Phase 1) (Wards 6, 14 and 18) by appointment of the contractor and site establishment - construction of 3.55km of 200mm diameter pipe - Construction of 4.41km of 500 mm diameter pipe - construction of 12 air valves and Construction of 4 scour valves by 30 June 2024	R 19 000 000		1	Appointment of the contractor Site establishment			2	Construction of 0.901km of 200mm diameter water line Construction of 4 air valves. Construction of 1 air valve						Appointment letter Implementation plan Progress report Invokes, vote number G040, Photos Reconciliation spreadsheet, Photos Completion report and certificate	
TL			IDP - MG Funded Multi-Year Project - Outcome 8 - Output 1	IDP - NDPG Grant	IDP - WSG Grant	M-Nise (Phase 2)	Services Delivery & Infrastructure Development	M-Nise (Phase 2)	M-Nise (Phase 2)	7515649420WGD26Z2WM										Construction of 2.456km of 200mm diameter water line with all the valves completed Construction of 2.61km of 500mm diameter water line Construction of 4 air valves. Construction of 1 air valve. Scope completed R19 000 000

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IDP PROJECTS									
Top Level Project	Sub-project	Objectives	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budget	Revised Target / Adjustment Budget	Base Line	Quarterly Projected Target	Rolling Key
Performance Indicators (KPI)									
TL	PMU 11	To rehabilitate chlorine dosing plants reservoir equipment in the Makosas area (Wards 1 - 29) as well as security upgrades at various pump stations (Wards 1 - 29)	Number of water pump-stations rehabilitated with chlorine dosing equipment at the Makosas area, as well as security upgrades at various pump stations (Wards 1 - 29)	Rehabilitation of 3 dosing chlorine dosing plants, reservoirs & 3 water pump stations at Joubertton, Oranje and Kanana (Wards 1 - 29) -renovating construction of dosing building -installing chlorine dosing equipment with piping -installing security upgrades by 30 June 2024	R 11 417 070			1 Site establishment and procurement of material	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate
TL	PMU 12	To rehabilitate chlorine dosing plants reservoir equipment in Kerkstorp (Phase 4)	Number of water pump-stations rehabilitated with chlorine dosing equipment in Kerkstorp (Phase 4)	Rebuitling XXXX conventional street lights with LED lights in Kerkstorp (Phase 4)	R 4 000 000			2 Renovation of dosing building in Oranje and Kanana	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate
TL	PMU 13	To reduce electricity losses associated with municipal own consumption in Kerkstorp (Phase 4)	Number of street lighting with LED lights rehabilitated in Kerkstorp (Phase 4)	Rebuitling XXXX conventional street lights with LED lights in Kerkstorp (Phase 4)	R 4 000 000			3 Installation of chlorine dosing equipment with piping in Joubertton, Kanana, Oranje	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate
TL	PMU 14	To improve collection of refuse and maintain environmental care	Number of specialised vehicles for solid waste removal purchased and delivered	Purchasing & delivery of specialised vehicles (1 x Tipper truck and 1 Water tanker) for solid waste removal by 31 March 2023	R 4 542 900			4 Installation of security lights replaced with LED lights. Project completed. R4 000 000	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate
TL	PMU 15	To construct a new sports complex in Khuma Ext 9 (Ward 31) constructed	Number of new sports Complex in Khuma Ext 9 (Ward 31) constructed	Constructing a new sport complex in Khuma Ext 9 (Ward 31) Phase 2 By Output 1 - constructing players tunnel, - constructing throwing sporting codes (long jump, triple jump, discus throw, javelin throw, shot put) - constructing 0.05km of 110mm of HDPE pipe - constructing 0.15km of 322mm - 65mm galvanized steel pipe by 31 August 2023	R 7 000 000			5 Construction of a new sport complex in Khuma Ext 9 (Ward 31) Phase 2 By Output 1 - constructing players tunnel, - constructing throwing sporting codes (long jump, triple jump, discus throw, javelin throw, shot put) - constructing 0.05km of 110mm of HDPE pipe - constructing 0.15km of 322mm - 65mm galvanized steel pipe by 31 August 2023	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate
TL	PMU 16	To refurbish Joubertton reservoir to maintain the existing infrastructure	Number of Joubertton reservoirs (Ward 15) refurbished	Refurbishing the 25MW Joubertton reservoir (Ward 15) by 30 September 2023	R 11 474 798			6 Refurbishing the 25MW Joubertton reservoir to maintain the existing infrastructure	Appointment letter, Implementation plan, Progress report, Invoices, veto number, GO40, Photos, Reconciliation, spreadsheet, Photos, Completion report and certificate

OPERATIONAL											
Top Layer/ Department	Objectives/ Project ID	Key Performance Indicators (KPI) and Type	Annual Performance Target	Budgeted	Revised Target / Adjustment Budget	Base Line	Quarter Target	Quarterly Projected Target	Key Performance Indicator / Revenue	Comments	Portfolio of Evidence
BL	SAN3	2.3% To improve the Green Drop score for improved waste water quality management	A percentage of the minimum score of the IRIS/Green Drop score obtained	R 0	Resolving at minimum score of 70% of effluent quality compliance on the Department of Water & Sanitation - IRIS/Green Drop compliance system by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	1	DWS Obtaining 70% IRIS wastewater effluent compliance system	Quarterly Actual Achievement	Resolving for Deviation	Monthly Green Drop Systems Report; Green Drop Stats Feedback Report; Green Drop Assessment Report
BL	SAN4	2.3% To maintain existing infrastructure and respond to all complaints related to sewer blockages	A percentage of all main / outfall sewers / sewerage systems / drainage complaints in the Mahosana area received	R 0	Resolving at least 95% of all main / outfall sewers / sewerage systems / drainage complaints within 30 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	2	DWS Obtaining 70% IRIS wastewater effluent compliance system	Quarterly Actual Achievement	Resolving for Deviation	Monthly Green Drop Systems Report; Green Drop Stats Feedback Report; Green Drop Assessment Report
BL	BLU1	2.3% To maintain existing infrastructure and respond to all complaints related to sewer blockages	A percentage of all main / outfall sewers / sewerage systems / drainage complaints in the Mahosana area received	R 0	Resolving at least 95% of all main / outfall sewers / sewerage systems / drainage complaints within 30 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	3	DWS Obtaining 70% IRIS wastewater effluent compliance system	Quarterly Actual Achievement	Resolving for Deviation	Monthly Green Drop Systems Report; Green Drop Stats Feedback Report; Green Drop Assessment Report
BL	BLU2	2.3% To immediately execute maintenance work and respond to all complaints related to all municipal buildings facilities	A percentage of all municipal facility default complaints in the Mahosana area resolved	R 0	Resolving at least 95% of all municipal facility default sewer and waste line complaints within 90 days in the Mahosana area (telephone, written and verbal) received by 30 June 2023	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	4	DWS Obtaining 70% IRIS wastewater effluent compliance system	Quarterly Actual Achievement	Resolving for Deviation	Monthly Green Drop Systems Report; Green Drop Stats Feedback Report; Green Drop Assessment Report
J Services	NA	Operational	Operational	N/A	J Service	J Infrastructure Services	Good Governance and Public Participation	Good Governance and Public Participation	Infrastructure Services / CGP / DPM	Job card Complaints Register Summary	Job card Complaints Register Summary
BL	BLU3	2.3% To immediately execute maintenance work and respond to all complaints related to all municipal buildings facilities	A percentage of all municipal facility default complaints in the Mahosana area resolved	R 0	Resolving at least 95% of all municipal facility default sewer and waste line complaints within 90 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	1	Nr Complaints received / Nr resolved	Job card Complaints Register Summary	Job card Complaints Register Summary	Job card Complaints Register Summary
BL	BLU4	2.3% To immediately execute maintenance work and respond to all complaints related to all municipal buildings facilities	A percentage of all municipal facility default complaints in the Mahosana area resolved	R 0	Resolving at least 95% of all municipal facility default sewer and waste line complaints within 90 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	2	Nr Complaints received / Nr resolved	Job card Complaints Register Summary	Job card Complaints Register Summary	Job card Complaints Register Summary
BL	BLU5	2.3% To immediately execute maintenance work and respond to all complaints related to all municipal buildings facilities	A percentage of all municipal facility default complaints in the Mahosana area resolved	R 0	Resolving at least 95% of all municipal facility default sewer and waste line complaints within 90 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	3	Nr Complaints received / Nr resolved	Job card Complaints Register Summary	Job card Complaints Register Summary	Job card Complaints Register Summary
BL	BLU6	2.3% To immediately execute maintenance work and respond to all complaints related to all municipal buildings facilities	A percentage of all municipal facility default complaints in the Mahosana area resolved	R 0	Resolving at least 95% of all municipal facility default sewer and waste line complaints within 90 days in the Mahosana area (telephone, written and verbal) received by 30 June 2024	Monthly compliance documentation submitted to DWS Obtaining 70% IRIS wastewater effluent compliance system	4	Nr Complaints received / Nr resolved	Job card Complaints Register Summary	Job card Complaints Register Summary	Job card Complaints Register Summary

Signature 1

Signature 2

Signature 3

Signature 4

Operational Performance Report - Q3 2024											
Key Performance Indicator (KPI)	Objectives	Key Performance Initiatives (KPIs) and Type	Annual Performance Target			Budget	Revised Target / Adjustment Budget	Quarter	Quarterly Projected Target	Raising Key	Comments
			Actual Expenditure / Revenue	Planned Remedial Action	Reason for Deviation						
Regulation & Compliance	ELE1	Ensuring adherence to electricity regulations and standards.	N/A	N/A	N/A	R0	R0	1	-	NRH	NRH with discuss / N/A
Customer Experience	ELE2	Improving customer satisfaction and service delivery.	N/A	N/A	N/A	R0	R0	2	-	NRH	NRH with discuss / N/A
Operational Efficiency	ELE3	Optimizing operational processes and infrastructure.	N/A	N/A	N/A	R0	R0	3	-	NRH	NRH with discuss / N/A
Strategic Initiatives	ELE4	Driving strategic growth and innovation.	N/A	N/A	N/A	R0	R0	4	NRH with discuss / NRH below minimum level	NRH	NRH with discuss / N/A
Regulation & Compliance	BL	Ensuring adherence to electricity regulations and standards.	Reducing technical losses by:	Replacing 100% of faulty conventional / pre-paid meters and carry out 200 tampering inspections and servicing 30 Transformers and RMUs in the CoM area and installing 500 anti-tampering boxes	Carrying out 100% schedule inspection on suspected tampering and legal connections and Technical issues.	R0	R0	1	NRH with discuss / N/A	NRH	NRH with discuss / N/A
Customer Experience	BL	Improving customer satisfaction and service delivery.	Percentage of electricity losses reduced	Replacing 100% of faulty conventional / pre-paid meters and carry out 200 tampering inspections and servicing 30 Transformers and RMUs in the CoM area and installing 500 anti-tampering boxes	Carrying out 100% schedule inspection on suspected tampering and legal connections and Technical issues.	R0	R0	2	NRH with discuss / N/A	NRH	NRH with discuss / N/A
Operational Efficiency	BL	Optimizing operational processes and infrastructure.	Percentage of electricity losses reduced	Replacing 100% of faulty conventional / pre-paid meters and carry out 200 tampering inspections and servicing 30 Transformers and RMUs in the CoM area and installing 500 anti-tampering boxes	Carrying out 100% schedule inspection on suspected tampering and legal connections and Technical issues.	R0	R0	3	NRH with discuss / N/A	NRH	NRH with discuss / N/A
Strategic Initiatives	BL	Driving strategic growth and innovation.	Percentage of electricity losses reduced	Replacing 100% of faulty conventional / pre-paid meters and carry out 200 tampering inspections and servicing 30 Transformers and RMUs in the CoM area and installing 500 anti-tampering boxes	Carrying out 100% schedule inspection on suspected tampering and legal connections and Technical issues.	R0	R0	4	NRH with discuss / N/A	NRH	NRH with discuss / N/A
Regulation & Compliance	DL	Ensuring adherence to electricity regulations and standards.	Resolving 80% of all low voltage complaints in the CoM licensed area (telephone, written and verbal) received in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to resolve customer complaints received in person/telephone - 24 hours. Time to resolve customer written complaints - 2 weeks)	Resolving 80% of all low voltage complaints in the CoM licensed area (telephone, written and verbal) received in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to resolve customer complaints received in person/telephone - 24 hours. Time to resolve customer written complaints - 2 weeks)	NRH	R0	R0	1	NRH / NRH received	NRH	NRH with discuss / N/A
Customer Experience	DL	Improving customer satisfaction and service delivery.	Percentage of low voltage complaints resolved	Resolving 80% of all low voltage complaints in the CoM licensed area (telephone, written and verbal) received in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to resolve customer complaints received in person/telephone - 24 hours. Time to resolve customer written complaints - 2 weeks)	NRH	R0	R0	2	NRH / NRH received	NRH	NRH with discuss / N/A
Operational Efficiency	DL	Optimizing operational processes and infrastructure.	Percentage of low voltage complaints resolved	Resolving 80% of all low voltage complaints in the CoM licensed area (telephone, written and verbal) received in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to resolve customer complaints received in person/telephone - 24 hours. Time to resolve customer written complaints - 2 weeks)	NRH	R0	R0	3	NRH / NRH received	NRH	NRH with discuss / N/A
Strategic Initiatives	DL	Driving strategic growth and innovation.	Percentage of low voltage complaints resolved	Resolving 80% of all low voltage complaints in the CoM licensed area (telephone, written and verbal) received in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to resolve customer complaints received in person/telephone - 24 hours. Time to resolve customer written complaints - 2 weeks)	NRH	R0	R0	4	NRH / NRH received	NRH	NRH with discuss / N/A
Regulation & Compliance	DM	Ensuring adherence to electricity regulations and standards.	Ensuring at least 95% of all medium voltage forced interruptions are resolved within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to restore supply after a forced interruption - 24 hours. Time to restore supply after a forced interruption requiring investigative work - 2 weeks)	Ensuring at least 95% of all medium voltage forced interruptions are resolved within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to restore supply after a forced interruption - 24 hours. Time to restore supply after a forced interruption requiring investigative work - 2 weeks)	NRH	R0	R0	1	NRH / NRH received	NRH	NRH with discuss / N/A
Customer Experience	DM	Improving customer satisfaction and service delivery.	Percentage of medium voltage forced interruptions resolved	Ensuring at least 95% of all medium voltage forced interruptions are resolved within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to restore supply after a forced interruption - 24 hours. Time to restore supply after a forced interruption requiring investigative work - 2 weeks)	NRH	R0	R0	2	NRH / NRH received	NRH	NRH with discuss / N/A
Operational Efficiency	DM	Optimizing operational processes and infrastructure.	Percentage of medium voltage forced interruptions resolved	Ensuring at least 95% of all medium voltage forced interruptions are resolved within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to restore supply after a forced interruption - 24 hours. Time to restore supply after a forced interruption requiring investigative work - 2 weeks)	NRH	R0	R0	3	NRH / NRH received	NRH	NRH with discuss / N/A
Strategic Initiatives	DM	Driving strategic growth and innovation.	Percentage of medium voltage forced interruptions resolved	Ensuring at least 95% of all medium voltage forced interruptions are resolved within industry standard timeframes (8 hours) in the CoM licensed area in accordance to NRS-07.1 Electricity Supply Quality of Service (Minimum Standard) by 30 June 2024 (Time to restore supply after a forced interruption - 24 hours. Time to restore supply after a forced interruption requiring investigative work - 2 weeks)	NRH	R0	R0	4	NRH / NRH received	NRH	NRH with discuss / N/A

Operational Performance Report - Q3 2024											
Operational Area	Objectives	Key Performance Indicators (KPIs) and Type	Annual Performance Target	Budget	Revised Target Budget	Revenue Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenses / Revenue
Waste Management	To maintain existing infrastructure	Percentage of street lights complaints resolved	Resolving at least 50% of all street lights complaints in the Malakana District area (telephonic, written and verbal) within a month from received by 30 June 2024.	R 0				50% Nr of complaints received / Nr of complaints resolved	1		
Water Supply & Sewerage	To maintain existing infrastructure	Percentage of street lights complaints resolved	Resolving at least 80% of all high mast light complaints within 30 days in the Col. 10 District area (telephonic, written and verbal) within a month from Received by 30 June 2024.	R 0				50% Nr of complaints received / Nr of complaints resolved	2		
Electricity Distribution	To maintain existing infrastructure	Percentage of high mast light complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				50% Nr of complaints received / Nr of complaints resolved	3		
Gas Supply & Distribution	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				50% Nr of complaints received / Nr of complaints resolved	4		
Drainage	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				60% Nr of complaints received / Nr of complaints resolved	1		
Storm Water Management	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				60% Nr of complaints received / Nr of complaints resolved	2		
Good Governance and Public Participation	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				60% Nr of complaints received / Nr of complaints resolved	3		
Community Engagement	To maintain existing infrastructure	Percentage of traffic control signals complaints resolved	Resolving 60% of all traffic control signals complaints within 30 days in the Col. 10 licensed area (telephonic, written and verbal) received by 30 June 2024.	R 0				60% Nr of complaints received / Nr of complaints resolved	4		
Operations	To reduce possible fraud and illegal tampering to Council's electricity network assets	Percentage of electricity meter tampering investigations conducted	Conducting at least 100% of all electricity meter tampering investigations, as resolved from finance and community tip-offs by 30 June 2024.	R 0				100% Nr received / Nr investigated	1		
Project Life Cycle Management	To reduce possible fraud and illegal tampering to Council's electricity network assets	Percentage of electricity meter tampering investigations conducted	Conducting at least 100% of all electricity meter tampering investigations, as resolved from finance and community tip-offs by 30 June 2024.	R 0				100% Nr received / Nr investigated	2		
Business Continuity	To reduce possible fraud and illegal tampering to Council's electricity network assets	Percentage of electricity meter tampering investigations conducted	Conducting at least 100% of all electricity meter tampering investigations, as resolved from finance and community tip-offs by 30 June 2024.	R 0				100% Nr received / Nr investigated	3		
Complaints Register	To reduce possible fraud and illegal tampering to Council's electricity network assets	Percentage of electricity meter tampering investigations conducted	Conducting at least 100% of all electricity meter tampering investigations, as resolved from finance and community tip-offs by 30 June 2024.	R 0				100% Nr received / Nr investigated	4		

DIRECTOR TECHNICAL AND INFRASTRUCTURE

L SEAMETSO
MUNICIPAL MANAGER

MUNICIPAL MANAGER

L SEAMETSO
MUNICIPAL MANAGER

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