

REVISED PERFORMANCE AGREEMENT

IN TERMS OF THE:

**LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT,
2000 (32 OF 2000), AS AMENDED**

AND

**LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATION FOR
MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO
MUNICIPAL MANAGERS, 2006**

AND

**LOCAL GOVERNMENT: REGULATIONS ON APPOINTMENT AND CONDITIONS
OF EMPLOYMENT OF SENIOR MANAGERS, 2014**

Entered into by and between

The CITY OF MATLOSANA herein represented by

THEETSI SOLOMON ROGER NKHUMISE

in his capacity as

Municipal Manager
(hereinafter referred to as the Employer)

And

TSAONE OCILIA SEKGALA

As the

Acting Director: Budget and Treasury (CFO)
(hereinafter referred to as the Employee)

For the Period

1 February 2019 until position is filled

PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

The CITY OF MATLOSANA herein represented by THEETSI SOLOMON ROGER NKHUMISE (ID NR. 7212265390082) in his capacity as the MUNICIPAL MANAGER (hereinafter referred to as the Employer) and TSAONE OCILIA SEKGALA (ID NR. 7905080385084) in his capacity as the ACTING DIRECTOR: BUDGET AND TREASURY (CFO) of the Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000, as amended ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, as amended read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4a), 57(4b) and 57(5) of the Systems Act and Section 57(4c) of the Systems Amendment Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b), (4a), (4b) and (5) of the Systems Act, Section 57(4c) of the Systems Amendment Act, as well as the employment contract entered into between the parties;
- 2.2 specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 specify accountabilities as set out in a performance plan, which forms an Annexure to the Performance Agreement;
- 2.4 monitor and measure performance against set targeted outputs and outcomes;
- 2.5 use the Performance Agreement as the basis for assessing whether the employee has met the performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; with Section 11 of this agreement and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

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3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **1 FEBRUARY 2019** and will remain in force **until the position is filled** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will include a new performance agreement that replaces this agreement at least once a year not later than 31st of July of the succeeding financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee's** contract of employment.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out:
 - 4.1.1 The performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 The time frames within which those performance objectives and targets must be met.
 - 4.1.3 The Competencies (Annexure B) – definitions in terms of regulation 21 of 17 January 2014 are required, to operate effectively as senior manager in the Local Government environment.
- 4.2 The performance objectives and targets reflected in the Performance Plan (Annexure A) are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include:
 - 4.2.1 Key objectives that describe the main tasks that needs to be done.
 - 4.2.2 Key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 Target dates that describe the timeframe in which the work must be achieved.
 - 4.2.4 Weightings that show the relative importance of the key objectives to each other.
- 4.3 The Personnel Development Plan (Annexure C) sets out the employee's personnel development requirements in line with the objectives and targets of the employer.
- 4.4 The **Employee's** performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer's** Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

- 5.1 The **Employee** agrees to participate in the performance management system that the **Employer** adopts or introduces for the **Employer**, management and municipal staff of the **Employer**.

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- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The **Employer** will consult the **Employee** about the specific performance standards and targets that will be included in the performance management system as applicable to the **Employee**.
- 5.4 The **Employee** undertakes to actively focus towards the promotion and implementation of the KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the **Employee** shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
- 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Competencies respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 KPA's covering the main areas of work will account for 80% and Competencies will account for 20% of the final assessment.
- 5.6 The **Employee**'s assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the **Employer** and **Employee**:

Key Performance Areas (KPA's)	Weighting
Service Delivery & Infrastructure Development	16%
Municipal Institutional Development and Transformation	6%
Local Economic Development (LED)	0%
Municipal Financial Viability and Management	34%
Good Governance and Public Participation	44%
Total	100%

- 5.7 In the case of Senior Managers directly accountable to the Municipal Manager, key performance areas related to the functional area of the relevant manager must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The competencies will make up the other 20% of the **Employee**'s assessment score. The competencies are split into two groups, Leading competencies that drive strategic intent and direction and Core competencies which drive the execution of the leading competencies.

LEADING COMPETENCIES		WEIGHTING
Strategic Direction and Leadership	<ul style="list-style-type: none"> • Impact and Influence • Institutional Performance Management • Strategic Planning and Management • Organisational Awareness 	8.33%
People Management	<ul style="list-style-type: none"> • Human Capital Planning and Development • Diversity Management • Employee Relations Management • Negotiation and Dispute Management 	8.33%

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Program and Project Management	<ul style="list-style-type: none"> • Program and Project Planning and Implementation • Service Delivery Management • Program and Project Monitoring and Evaluation 	8.33%
Financial Management	<ul style="list-style-type: none"> • Budget Planning and Execution • Financial Strategy and Delivery • Financial Reporting and Monitoring 	8.33%
Change Leadership	<ul style="list-style-type: none"> • Change Vision and Strategy • Process Design and Improvement • Change Impact Monitoring and Evaluation 	8.33%
Governance Leadership	<ul style="list-style-type: none"> • Policy Formulation • Risk and Compliance Management • Cooperative Governance 	8.33%
CORE COMPETENCIES		WEIGHTING
Moral Competence		8.33%
Planning and Organising		8.33%
Analysis and Innovation		8.33%
Knowledge and Information Management		8.33%
Communication		8.33%
Results and Quality Focus		8.33%
TOTAL PERCENTAGE		100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
- 6.1.1 The standards and procedures for evaluating the **Employee's** performance; and
 - 6.1.2 The intervals for the evaluation of the **Employee's** performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee's** performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan (Annexure C) as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee's** performance will be measured in terms of contributions to the goals and strategies set out in the **Employer's** SDBIP as described in 6.6 below.
- 6.5 The **Employee** will submit quarterly performance reports (SDBIP) and a comprehensive annual performance report prior to the performance assessment meetings to the evaluation panel chairperson for distribution to the panel members for preparation purposes.
- 6.6 The annual performance appraisal will involve:

6.6.1 Assessment of the achievement of results as outlined in the Performance Plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) A rating on the five-point scale described in 6.7 below shall be provided for each KPI or group of KPI's which will then be multiplied by the weighting to calculate the score.

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- (c) The **Employee** will submit his/her self – evaluation to the **Employer** prior to the final assessment.
- (d) In the instance where the employee could not perform due to reasons outside the control of the employer and employee, the KPI will not be considered during the evaluation. The **Employee** should provide sufficient evidence in such instances.
- (e) An overall score will be calculated based on the total of the individual scores calculated above.
- (f) The applicable assessment rating calculator must be used to add the scores and calculate a final KPA score.

6.6.2 Assessment of the Competencies

- (a) Each competency will be assessed in terms of the description provided in (Annexure B).
- (b) An indicative rating on the five-point scale should be provided for each competency.
- (c) This rating should be multiplied by the weighting given to each competency during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator must be used to add the scores and calculate a final competency score.

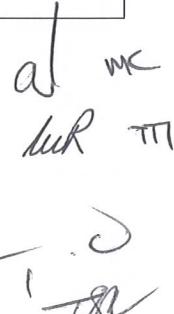
6.6.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

- 6.7 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and Competencies:

Rating scale for KPA's

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.



A series of handwritten signatures and initials are present in the bottom right corner. These include 'a/mk', 'luk III', and a large, stylized signature that appears to be 'T. J. G.'.

Level	Terminology	Description
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

Rating scale for Competencies

Level	Terminology	Description
1	Basic	Applies basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention.
2	Competent	Develops and applies more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analysis.
3	Advanced	Develops and applies complex concepts, methods and understanding. Effectively directs and leads a group and executes in-depth analysis.
4	Superior	Has a comprehensive understanding of local government operations, critical in strategic shaping direction and change, develops and applies comprehensive concepts and methods.

- 6.8 For purposes of evaluating the annual performance of the Municipal Manager, an evaluation panel constituted of the following persons must be established:
- 6.8.1 Executive Mayor;
 - 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the Mayoral Committee;
 - 6.8.4 Mayor and/or Municipal Manager from another municipality; and
 - 6.8.5 Member of a ward committee as nominated by the Executive Mayor.
- 6.9 For purposes of evaluating the annual Performance of Senior Managers directly accountable to the Municipal Manager, an evaluation panel constituted of the following persons must be established:
- 6.9.1 Municipal Manager;
 - 6.9.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.9.3 Municipal Manager from another municipality.
- 6.10 The Performance Management Unit of the municipality must provide secretariat services to the evaluation panels referred to in paragraphs 6.8 and 6.9.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

Third quarter	:	February – March 2019
Fourth quarter	:	April – June 2019

7.2 The **Employer** shall keep a record of the mid-year review and annual assessment meetings.

7.3 Performance feedback shall be based on the **Employer's** assessment of the **Employee's** performance.

7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of (Annexure A) from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.

7.5 The **Employer** may amend the provisions of (Annexure A) whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the **Employee** will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as (Annexure C). Such plan may be implemented and/or amended as the case may be after each assessment.

9. OBLIGATIONS OF THE EMPLOYER

9.1 The **Employer** shall –

- 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
- 9.1.2 Provide access to skills development and capacity building opportunities;
- 9.1.3 Work collaboratively with the **Employee** to solve problems and generate solutions to common problems that may impact on the performance of the **Employee**;
- 9.1.4 On the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
- 9.1.5 Make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

10.1 The **Employer** agrees to consult the **Employee** timeously where the exercising of the powers will have amongst others –

- 10.1.1 A direct effect on the performance of any of the **Employee's** functions;
- 10.1.2 Commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and
- 10.1.3 A substantial financial effect on the **Employer**.

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- 10.2 The **Employer** agrees to inform the **Employee** of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the **Employee** to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the **Employee**'s performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the **Employee** in recognition of outstanding performance to be constituted as follows:

Performance Score		Performance Bonus Percentage
From	To	
130%	133%	5%
134%	137%	6%
138%	141%	7%
142%	145%	8%
146%	149%	9%
150%	153%	10%
154%	157%	11%
158%	161%	12%
162%	165%	13%
166%	169%	14%

- 11.3 In the case of unacceptable performance, the **Employer** shall –

- 11.3.1 Provide systematic remedial or developmental support to assist the **Employee** to improve his or her performance; and
- 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the **Employer** may consider steps to terminate the contract of employment of the **Employee** on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the **Employee**'s performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by –
- 12.1.1 The MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the **Employee**; or
- 12.1.2 Any other person appointed by the MEC.
- 12.1.3 In the case of Senior Managers directly accountable to the Municipal Manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;
- whose decision shall be final and binding on both parties.

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- 12.2 In the event that the mediation process contemplated above fails, clause relevant of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of (Annexure A) may be made available to the public by the **Employer**.
- 13.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the **Employee** in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the **Employee** must be submitted to the municipal council by the **Employer** within fourteen (14) days after the conclusion of the assessment for information purposes.

14. PERFORMANCE APPRAISALS

- 14.1 The **Employee** will be responsible for developing annual performance work plans and conducting performance appraisals with all staff in the Directorate as stipulated in Section 27 of the 2015 Performance Management System Framework document.

Thus done and signed at KLERKSDORP on this the 27 day of MARCH 2019.

AS WITNESSES:

1. 



EMPLOYEE

2. 

Thus done and signed at KLERKSDORP on this the 27 day of MARCH 2019.

AS WITNESSES:

1. 



EMPLOYER

2. 

Revised Performance Plan

**ACTING DIRECTOR: BUDGET AND
TREASURY (CFO)
TO SEKGALA**

CITY OF MATLOSANA
Period 1 February 2019 until position is filled

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ACTING DIRECTOR BUDGET AND TREASURY
MS TO SEKGALA

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%

Service Delivery & Infrastructure Development (8)	16%
Municipal Institutional Development and Transformation (3)	6%
Local Economic Development (0)	0%
Municipal Financial Viability & Management (18)	34%
Good Governance and Public Participation (23)	44%

Operational	Top Level / Department	Budget Lineage / ID	Budget Lineage / ID	Key Performance Indicator (KPI)	Key Performance Indicators (KPI)	Annual Performance Target	Budget	Revised Target / Adjustment Budget	Base Line	Quarter	Quarterly Projected Target	Rating Key	Quarterly Actual Achievement	Actual Expenditure / Revenue	Reason for Deviation	Planned Remedial Action	Comments	Portfolio of Evidence
TL	CF01	N/A	N/A	1.92%	To ensure an effective external audit process (Exception report)	% Of external audit queries answered within required time frame	Answering 100% of the directorate's audit queries (exception report) received from the Auditor-General within the required time frame by November 2018	R0		1	100% Received / 115 unanswered	100% Received / 7 answered	100% Received / 7 answered					Tracking document / Execution letters / notes
TL	CF02	N/A	N/A	1.92%	To resolve prior year's audit qualification from the audit report (Audit Action Plan)	No of 2016/17 audit qualifications reached from the Auditor-General's report	Resolving one (1) qualification (irregular expenditure) on the 2016/17 Auditor-General's report by November 2018	R0		2	100% Received / 15 unanswered	100% Received / 164 unanswered	100% Received / 164 unanswered					AG Qualification report
BL	CF03	N/A	N/A	1.92%	To ensure good governance by executing the mandate of council	% of Resolutions implementation within required timeframe	Implementing 85% of the directorate's Municipal Manager / Executive Mayor / MayCo / Council resolutions by June 2019	R0		3	-							Resolution register / Copy of resolutions, Execution letters / notes supporting documents
BL	CF04	N/A	N/A	1.92%	To reduce risk areas and protect the municipality against legal actions	% of all identified high / maximum extreme risks by implementing corrective measures	Mitigating 80% of the directorate's identified high / maximum extreme risks by implementing corrective measures by June 2019	R0		4	-							Director's risk register / Execution letters / notes
BL	CF05	N/A	N/A	1.92%	To ensure the quality of the information is on an acceptable standard	Directorate's 2017/18 Annual Report input before the draft annual report is tabled by October 2018	Providing the directorate's 2017/18 Annual Report input before the draft annual report is tabled by October 2018	R0		1	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	The shortage of staff will be addressed in due course when the organogram is improved to fit the needs of the department.
BL	CF06	N/A	N/A	1.92%	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance	MKG Ramorwele		2	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	The shortage of staff will be addressed in due course when the organogram is improved to fit the needs of the department.
BL	Operations	Operations	Operations	1.92%	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance	MKG Ramorwele		3	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	The shortage of staff will be addressed in due course when the organogram is improved to fit the needs of the department.
BL	Creditors 2016/17 Annual Report inputs provided	Creditors 2016/17 Annual Report inputs provided	Creditors 2017/18 Annual Report input provided	1.92%	Good Governance and Public Participation	Good Governance and Public Participation	Good Governance	MKG Ramorwele		4	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	80% Received / 0 mitigated	Signed-off A/R template and narrative

Bl.	CFO6	1.92% Good Governance MK Grromwees N/A	To ensure that the programmes and projects of the Directorate are incorporated	Directorate's IDP inputs provided before the draft 2019/20 IDP is tabled by 30 May 2018	Providing the directorate's IDP inputs before the 2019/20 IDP is tabled	R0				1 Received / - 	-	Signed-off IDP needs and priority list
Bl.	CFO7	1.92% Good Governance MK Grromwees N/A	To ensure that the all the directors RPs are catered for	Directorate's SDBIP inputs before the draft 2019/20 SDBIP is submitted by 25 May 2018	Providing the directorate's SDBIP inputs before the draft 2019/20 SDBIP is submitted by 25 May 2018	R0				1 Received / - 	-	Signed-off SDBIP planning template, Attendance Register
Bl.	CFO8	1.92% Good Governance MK Grromwees N/A	To comply with legal requirements (sec 116 of MFMA)	Percentage of SLA / lease agreements received directorate before the draft 2019/20 SLAs are commented on in terms of all allocated contracts as received from the legal section as received from the legal section by June 2019	Ensuring that 100% of SLA / lease agreements received directorate before the draft 2019/20 SLAs are commented on in terms of all allocated contracts as received from the legal section as received from the legal section by June 2019	R0	CC&I/2019 dated 30/01/2019	1 Received / 1 commented on	1 Received / 1 commented on	1 Received / 1 commented on 	-	SLA received and comments register, SLA with comments
Bl.	CFO9	1.92% Good Governance MK Grromwees N/A	To attend to all LLF meetings attended	Number of LLF meetings attended	Attending 12 LLF meetings by June 2019	R0		8 LLF meetings attended	8 LLF meetings attended	1 Received / 2 implemented 	1 Received / 1 commented on	Comments were provided and delivered to Legal Services requested to deliver documents via the CFO office for monitoring and compliance reasons.
Bl.	CFO10	1.92% Good Governance and Public Participation MK Grromwees N/A	To ensure that the mandate of Audit Committee is exercised	% of Resolutions of the Audit Committee implementation within required timeframe	Implementing 90% of all directorates Audit Committee resolutions by June 2019	R0		6 Resolved / 2 implemented 	6 Resolved / 2 implemented 	3 Received / 2 Implemented 	1 Received / 1 commented on 	SLA was received, however we cannot provide a timeframe as how long it took to respond as the SLA did not come through the CFO office to be implemented.
Bl.	CFO11	1.92% Good Governance MK Grromwees N/A	To improve the audit outcome from the AG Committee meetings conducted	No of Audit Steering Committee meetings conducted	Attending 12 18 Audit Steering Committee meetings by June 2019 to improve the audit outcome by June 2019	R0	CC&I/2019 dated 30/01/2019	3 Meetings	3 Meetings	2 Meetings attended 	1 Received / 1 commented on 	Comments were provided and delivered to Legal Services requested to deliver documents via the CFO office for monitoring and compliance reasons.
Bl.	CFO12	1.92% Good Governance and Public Participation MK Grromwees N/A	To improve the internal control environment	No of Internal Audit recommendations implemented	Implementing 80% of the directorates Internal Audit recommendations by June 2019	R0		6 Audit Screening Committee meetings attended	6 Audit Screening Committee meetings attended	2 Received / 13 Implemented 0% Implemented / 9 received 	1 Received / 1 commented on 	These recommendations come from the 2017/2018 financial year as internal audit has indicated been drawn up and will be due to staff shortages we are unable to implement.
Bl.		Compliance MK Grromwees N/A	Compliance	Compliance	Compliance	R0		2	2	3 Meetings 	80% Implemented / 9 received 	Various factors have prohibited finance to implement all of internal audit resolutions. Due to staff shortages we are unable to implement.
Bl.		New Auditor MK Grromwees N/A	New Auditor	New Auditor	New Auditor	R0		3 Meetings	3 Meetings	3 Meetings 	41.9% Implemented / 9 received 	HR must assist regarding the filling of vacancies.

TL	REF15	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	10 000	8 186	With the anticipated increase of Indigent registrations being processed, NWPG holding sessions in various wards to assist indigent registrations is expected that the total approved indigents will increase on a monthly basis
TL	REF16	K Weisz	N/A	NKP - Indicatör	Service Delivery & Infrastructure Development	R0	CC4/2019 dated 30/01/2019	1	1	New Indigent registrations taking place. Only parishes subsidies renewed automatically. Crs are verifying masses of applications, therefore slow processing
TL	REF17	K Weisz	N/A	NKP - Indicatör	Service Delivery & Infrastructure Development	R0	CC4/2019 dated 30/01/2019	20 000	10 567	Increase in new applications only increased by 2 000 from NWPG initiative
TL	REF18	K Weisz	N/A	NKP - Indicatör	Service Delivery & Infrastructure Services	R0	CC4/2019 dated 30/01/2019	3	500	Mid Councils to encourage indigent persons to apply, as arrears consumers have been handed over
TL	REF19	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	4	400	MMC Finance to motivate NMC to be decreased during Mid-Year Assessment
TL	REF20	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	1	19%	New Indigent registrations being processed, NWPG holding sessions in various wards to assist indigent registrations is expected that the total approved indigents will increase on a monthly basis
TL	REF21	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	25%	25%	Increase in new applications only increased by 2 000 from NWPG initiative
TL	REF22	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	2	2	Crs to be motivated to request consumers to register
TL	REF23	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	3	15%	Number to be decreased during Mid-Year Assessment
TL	REF24	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC4/2019 dated 30/01/2019	4	15%	Increase in new applications only increased by 2 000 from NWPG initiative
TL	REF25	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	1	86 679	Previously shorted FBAE delivered
TL	REF26	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	2	50%	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF27	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	3	75%	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF28	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	4	100%	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF29	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	1	2 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF30	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	2	3 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF31	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	3	4 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF32	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	4	5 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF33	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	1	5 145	Rural Indigents reduced due to Target to remain the same, provision of electricity due to provision of electricity by Council
TL	REF34	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	2	3 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF35	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	3	4 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF36	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	4	5 000	R 9 165 556 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF37	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	1	20%	R 105 118 235 Due to non completion of tender by SCM Nov and Dec 18 could not be delivered
TL	REF38	K Weisz	N/A	NKP - Indicatör	Infrastructure Services	R0	CC5/2019 dated 28/02/2019	2	32%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF39	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	1	87%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF40	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	2	83%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF41	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	1	87%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF42	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	2	83%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF43	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	3	83%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
TL	REF44	K Weisz	N/A	NKP - Indicatör	Financial Management	R0	CC25/2019 dated 28/02/2019	4	87%	R 103 424 259 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH2	K Weisz	6500 1020000000000000	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	1	96%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH3	K Weisz	2060001056301	Outcome 9 - Output 5	Good Governance	R0	CC4/2019 dated 30/01/2019	2	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH4	K Weisz	2060001056301	Outcome 9 - Output 5	Good Governance	R0	CC4/2019 dated 30/01/2019	3	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH5	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	4	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH6	K Weisz	2060001056301	Outcome 9 - Output 5	Good Governance	R0	CC4/2019 dated 30/01/2019	1	96%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH7	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	2	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH8	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	3	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH9	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	4	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH10	K Weisz	2060001056301	Outcome 9 - Output 5	Good Governance	R0	CC4/2019 dated 30/01/2019	1	96%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH11	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	2	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH12	K Weisz	2060001056301	Outcome 9 - Output 5	Good Governance	R0	CC4/2019 dated 30/01/2019	3	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection
BL	RH13	K Weisz	2060001056301	Outcome 9 - Output 5	Municipal Financial Viability & Management	R0	CC4/2019 dated 30/01/2019	4	90%	R 133 569 177 Collection of leases and arrears is dependent on the credit control and debt collections actions being taken which was not sufficient as can be seen in the other items, this impacted the collection

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BL	SCM3	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the Specification Committee conducted	Completing at least 90% of all service requests specifications documents successfully by June 2019	R0		100%	90% No of request received / No of successful completed	100% 25 Requests/ 25 Completed		Notices, Agenda, Minutes & Attendance Register
BL	SCM4	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the Evaluation Committee conducted	Evaluating at least 90% of all received tender documents successfully by June 2019.	R0		100%	90% No of request received / No of successful completed	100% 10 Requests/ 10 Completed	:-)	Notices, Agenda, Evaluation report & Attendance Register
BL	SCM5	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the Adjudication Committee conducted	Adjudicating at least 90% of all evaluated tenders successfully by June 2019.	R0		100%	90% No of request received / No of successful completed	100% 11 tenders received/ 11 completed	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM6	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the Financial Management Committee conducted	Good Governance and Public Participation	Financial Management		100%	90% No of tenders received / No of successful completed	100% 8 tenders received/ 8 completed	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM7	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the SCM capacity building workshops conducted	Conducting 4 SCM capacity building workshops for council employees by June 2019.	R0		100%	90% No of tenders received / No of successful completed	100% 15 Received/ 15 Completed	:-)	Notices, Agenda, Minutes & Attendance Register
BL	Operational	N/A	Compliance	Compliance	Good Governance and Public Participation	Financial Management		100%	90% No of evaluated tenders received / No of successful completed	100% 15 Received/ 15 Completed	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM8	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the SCM capacity building workshops conducted	Conducting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2019	R0		100%	90% No of evaluated tenders received / No of successful completed	100% 15 Received/ 15 Completed	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM9	N Kegakilwe	Compliance	Compliance	Submitting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2019	R0		100%	90% No of evaluated tenders received / No of successful completed	100% 1 Workshop conducted	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM10	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the SCM capacity building workshops conducted	Conducting 4 SCM capacity building workshops for council employees by June 2019.	R0		100%	90% No of evaluated tenders received / No of successful completed	100% 1 Workshop conducted	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM11	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the SCM capacity building workshops conducted	Conducting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2019	R0		100%	90% No of evaluated tenders received / No of successful completed	100% 1 Report submitted	:-)	Notices, Agenda, Minutes & Attendance Register
BL	SCM12	N Kegakilwe	To implement Internal Co-operation and Controls to ensure compliance with legislation	% of meetings of the SCM capacity building workshops conducted	Conducting 4 quarterly reports on the implementation of SCM policy to council and make public by June 2019	R0		100%	90% No of evaluated tenders received / No of successful completed	100% 1 Report submitted	:-)	Notices, Agenda, Minutes & Attendance Register

ACTING CHIEF FINANCIAL OFFICER

MUNICIPAL MANAGER

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