REVISED PERFORMANCE AGREEMENT

IN TERMS OF THE:

LOCAL GOVERNMENT: MUNICIPAL SYSTEMS ACT, 2000 (32 OF 2000), AS AMENDED

AND

LOCAL GOVERNMENT: MUNICIPAL PERFORMANCE REGULATION FOR MUNICIPAL MANAGERS AND MANAGERS DIRECTLY ACCOUNTABLE TO **MUNICIPAL MANAGERS, 2006**

AND

LOCAL GOVERNMENT: REGULATIONS ON APPOINTMENT AND CONDITIONS OF EMPLOYMENT OF SENIOR MANAGERS, 2014

Entered into by and between

The CITY OF MATLOSANA herein represented by

THEETSI SOLOMON ROGER NKHUMISE

in his capacity as

Municipal Manager

(hereinafter referred to as the Employer)

And

LESIBA JOHANNES NKHUMANE

As the

Director: Public Safety

(hereinafter referred to as the **Employee**)

For the Period

1 July 2019 to 30 June 2020

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PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

The CITY OF MATLOSANA herein represented by THEETSI SOLOMON ROGER NKHUMISE (ID NR. 7212265390082) in his capacity as the MUNICIPAL MANAGER (hereinafter referred to as the Employer) and LESIBA JOHANNES NKHUMANE (ID NR. 6704055605084) in his capacity as the DIRECTOR: PUBLIC SAFETY of the Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The **Employer** has entered into a contract of employment with the **Employee** in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000, as amended ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, as amended read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4a), 57(4b) and 57(5) of the Systems Act and Section 57(4c) of the Systems Amendment Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 comply with the provisions of Section 57(1)(b), (4a), (4b) and (5) of the Systems Act, Section 57(4c) of the Systems Amendment Act, as well as the employment contract entered into between the parties;
- specify objectives and targets defined and agreed with the employee and to communicate to 2.2 the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- specify accountabilities as set out in a performance plan, which forms an Annexure to the 2.3 Performance Agreement;
- 2.4 monitor and measure performance against set targeted outputs and outcomes:
- use the Performance Agreement as the basis for assessing whether the employee has met the 2.5 performance expectations applicable to his or her job;
- 2.6 in the event of outstanding performance, to appropriately reward the employee; with Section 11 of this agreement and
- 2.7 give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

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3 COMMENCEMENT AND DURATION

- 3.1 This Agreement will commence on the **1 JULY 2019** and will remain in force until **30 JUNE 2020** thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2 The parties will include a new performance agreement that replaces this agreement at least once a year not later than 31st of July of the succeeding financial year.
- 3.3 This Agreement will terminate on the termination of the **Employee**'s contract of employment.
- 3.4 The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5 If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4 PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 The performance objectives and targets that must be met by the **Employee**; and
 - 4.1.2 The time frames within which those performance objectives and targets must be met.
 - 4.1.3 The Competencies (Annexure B) definitions in terms of regulation 21 of 17 January 2014 are required, to operate effectively as senior manager in the Local Government environment.
- 4.2 The performance objectives and targets reflected in the Performance Plan (Annexure A) are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan (IDP), Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include:
 - 4.2.1 Key objectives that describe the main tasks that needs to be done.
 - 4.2.2 Key performance indicators that provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 Target dates that describe the timeframe in which the work must be achieved.
 - 4.2.4 Weightings that show the relative importance of the key objectives to each other.
- 4.3 The Personnel Development Plan (Annexure C) sets out the employee's personnel development requirements in line with the objectives and targets of the employer.
- 4.4 The **Employee**'s performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer**'s Integrated Development Plan.

5 PERFORMANCE MANAGEMENT SYSTEM

5.1 The **Employee** agrees to participate in the performance management system that the **Employer** adopts or introduces for the **Employer**, management and municipal staff of the **Employer**.

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- 5.2 The Employee accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the Employer. management and municipal staff to perform to the standards required.
- 5.3 The Employer will consult the Employee about the specific performance standards and targets that will be included in the performance management system as applicable to the Employee.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- The criteria upon which the performance of the Employee shall be assessed shall consist of 5.5 two components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Competencies respectively.
 - Each area of assessment will be weighted and will contribute a specific part to the total 5.5.2
 - 5.5.3 KPA's covering the main areas of work will account for 80% and Competencies will account for 20% of the final assessment.
- 5.6 The **Employee**'s assessment will be based on his / her performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee:

Key Performance Areas (KPA's)	Weighting
Service Delivery & Infrastructure Development	0%
Municipal Institutional Development and Transformation	11.8%
Local Economic Development (LED)	0%
Municipal Financial Viability and Management	35.3%
Good Governance and Public Participation	52.9%
Total	100%

- 5.7 In the case of Senior Managers directly accountable to the Municipal Manager, key performance areas related to the functional area of the relevant manager must be subject to negotiation between the municipal manager and the relevant manager.
- 5.8 The competencies will make up the other 20% of the Employee's assessment score. The competencies are split into two groups, Leading competencies that drive strategic intent and direction and Core competencies which drive the execution of the leading competencies.

L	EADING COMPETENCIES	WEIGHTING
Strategic Direction and Leadership	 Impact and Influence Institutional Performance Management Strategic Planning and Management Organisational Awareness 	8.33%
People Management	 Human Capital Planning and Development Diversity Management Employee Relations Management Negotiation and Dispute Management 	8.33%

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Program and Project Management	 Program and Project Planning and Implementation Service Delivery Management Program and Project Monitoring and Evaluation 	8.33%
Financial Management	 Budget Planning and Execution Financial Strategy and Delivery Financial Reporting and Monitoring 	8.33%
Change Leadership	Change Vision and StrategyProcess Design and ImprovementChange Impact Monitoring and Evaluation	8.33%
Governance Leadership	Policy FormulationRisk and Compliance ManagementCooperative Governance	8.33%
	CORE COMPETENCIES	WEIGHTING
	Moral Competence	8.33%
	Planning and Organising	8.33%
	Analysis and Innovation	8.33%
Knowle	dge and Information Management	8.33%
	Communication	8.33%
	Results and Quality Focus	8.33%
TOTAL PERCENTAGE		100%

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -
 - 6.1.1 The standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 The intervals for the evaluation of the **Employee**'s performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the **Employer** may in addition review the **Employee**'s performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan (Annexure C) as well as the actions agreed to and implementation must take place within set time frames.
- 6.4 The **Employee**'s performance will be measured in terms of contributions to the goals and strategies set out in the **Employer**'s SDBIP as described in 6.6 below.
- 6.5 The **Employee** will submit quarterly performance reports (SDBIP) and a comprehensive annual performance report prior to the performance assessment meetings to the evaluation panel chairperson for distribution to the panel members for preparation purposes.
- 6.6 The annual performance appraisal will involve:

6.6.1 Assessment of the achievement of results as outlined in the Performance Plan:

- (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
- (b) A rating on the five-point scale described in 6.7 below shall be provided for each KPI or group of KPI's which will then be multiplied by the weighting to calculate the score.

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- (c) The **Employee** will submit his/her self evaluation to the **Employer** prior to the final assessment.
- (d) In the instance where the employee could not perform due to reasons outside the control of the employer and employee, the KPI will not be considered during the evaluation. The **Employee** should provide sufficient evidence in such instances.
- (e) An overall score will be calculated based on the total of the individual scores calculated above.
- (f) The applicable assessment rating calculator must be used to add the scores and calculate a final KPA score.

6.6.2 Assessment of the Competencies

- (a) Each competency will be assessed in terms of the description provided in (Annexure B).
- (b) An indicative rating on the five-point scale should be provided for each competency.
- (c) This rating should be multiplied by the weighting given to each competency during the contracting process, to provide a score.
- (d) The applicable assessment rating calculator must be used to add the scores and calculate a final competency score.

6.6.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator. Such overall rating represents the outcome of the performance appraisal.

6.7 The assessment of the performance of the **Employee** will be based on the following rating scale for KPA's and Competencies:

Rating scale for KPA's

Level	Terminology	Description
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
	Performance significantly	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the
4	above expectations	Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
	Fully effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully
3		achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.

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Level	Terminology	Description
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

Rating scale for Competencies

Level	Terminology	Description
1	Basic	Applies basic concepts, methods, and understanding of local government operations, but requires supervision and development intervention.
2	Competent	Develops and applies more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analysis.
3	Advanced	Develops and applies complex concepts, methods and understanding. Effectively directs and leads a group and executes in-depth analysis.
4	Superior	Has a comprehensive understanding of local government operations, critical in strategic shaping direction and change, develops and applies comprehensive concepts and methods.

- For purposes of evaluating the annual performance of the Municipal Manager, an evaluation panel 6.8 constituted of the following persons must be established:
 - 6.8.1 Executive Mayor;
 - 6.8.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.8.3 Member of the Mayoral Committee;
 - 6.8.4 Mayor and/or Municipal Manager from another municipality; and
 - 6.8.5 Member of a ward committee as nominated by the Executive Mayor.
- For purposes of evaluating the annual Performance of Senior Managers directly accountable to the 6.9 Municipal Manager, an evaluation panel constituted of the following persons must be established:
 - 6.9.1 Municipal Manager;
 - 6.9.2 Chairperson of the performance audit committee or the audit committee in the absence of a performance audit committee;
 - 6.9.3 Municipal Manager from another municipality.
- The Performance Management Unit of the municipality must provide secretariat services to the 6.10 J-Pan Ch evaluation panels referred to in paragraphs 6.8 and 6.9.

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each **Employee** in relation to his / her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

First quarter Second quarter July – September 2019 October – December 2019 January – March 2020

Third quarter Fourth quarter

April – June 2020

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3 Performance feedback shall be based on the **Employer**'s assessment of the **Employee**'s performance.
- 7.4 The **Employer** will be entitled to review and make reasonable changes to the provisions of (Annexure A) from time to time for operational reasons. The **Employee** will be fully consulted before any such change is made.
- 7.5 The **Employer** may amend the provisions of (Annexure A) whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the **Employee** will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as (Annexure C). Such plan may be implemented and/or amended as the case may be after each assessment.

9. OBLIGATIONS OF THE EMPLOYER

- 9.1 The **Employer** shall
 - 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 Provide access to skills development and capacity building opportunities;
 - 9.1.3 Work collaboratively with the **Employee** to solve problems and generate solutions to common problems that may impact on the performance of the **Employee**;
 - 9.1.4 On the request of the **Employee** delegate such powers reasonably required by the **Employee** to enable him / her to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 Make available to the **Employee** such resources as the **Employee** may reasonably require from time to time to assist him / her to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The **Employer** agrees to consult the **Employee** timeously where the exercising of the powers will have amongst others
 - 10.1.1 A direct effect on the performance of any of the **Employee**'s functions:
 - 10.1.2 Commit the **Employee** to implement or to give effect to a decision made by the **Employer**; and

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- 10.1.3 A substantial financial effect on the **Employer**.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- The evaluation of the **Employee**'s performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of between 5% to 14% of the all-inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance to be constituted as follows:

Performa	nce Score	Dayformanas Banus Barantaga
From	То	Performance Bonus Percentage
130%	133%	5%
134%	137%	6%
138%	141%	7%
142%	145%	8%
146%	149%	9%
150%	153%	10%
154%	157%	11%
158%	161%	12%
162%	165%	13%
166%	169%	14%

- 11.3 In the case of unacceptable performance, the Employer shall -
 - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance. the Employer may consider steps to terminate the contract of employment of the **Employee** on grounds of unfitness or incapacity to carry out his or her duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by -
 - 12.1.1 The MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
 - 12.1.2 Any other person appointed by the MEC.
 - 12.1.3 In the case of Senior Managers directly accountable to the Municipal Manager, a member of the municipal council, provided that such member was not part of the evaluation panel provided for in sub-regulation 27(4)(e) of the Municipal Performance Regulations, 2006, within thirty (30) days of receipt of a formal dispute from the employee;

whose decision shall be final and binding on both parties.

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12.2 In the event that the mediation process contemplated above fails, clause relevant of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of (Annexure A) may be made available to the public by the **Employer**.
- Nothing in this agreement diminishes the obligations, duties or accountabilities of the **Employee** in terms of his/ her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- 13.3 The performance assessment results of the **Employee** must be submitted to the municipal council by the **Employer** within fourteen (14) days after the conclusion of the assessment for information purposes.

14. PERFORMANCE APPRAISALS

14.1 The **Employee** will be responsible for developing annual performance work plans and conducting performance appraisals with all staff in the Directorate as stipulated in Section 27 of the 2017 Performance Management System Framework document.

Performance Plan

DIRECTOR: PUBLIC SAFETY LJ NKHUMANE

CITY OF MATLOSANA Period 1 July 2019 to 30 June 2020



DIRECTORATE PUBLIC SAFETY MR LJ NKHUMANE

DIRECTORATE PUBLIC SAFETY

TOTAL WEIGHTING PER KEY PERFORMANCE AREA (KPA) = 100%.
Service Delivery & Infrastructure Development (4)
Munique Insulational Development and Transformation (2)
Local Economic Development (4)
Munique Transformation & Management (6)
Good Governance and Public Participation (40) (5)

23.5% 11.8% 0.0% 35.3% 29.4%

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Control of the cont		Comments	Only received 2 RFI's									PS-R1: Budget to be requested in the Adjustment Budget PS-R2: Tender advertized and closed.														
The control of the co		Planned Remedial Action									budget. Will complent physical safeguarding with electronic monitoring system.	Budget to be requested during the 2019/2020 Adjustment Budget														
		Reason for Deviation			Mayco no 4 (c) - Due to many unrest	Community the S.A.P.'S could not assist with the Tarley. So could not assist with the training. July and September council meetings did not lake place. Resolution for August were only received on 30 September 2019.				Lack of functional testing machinery at the licesing devision. Ineffective security measures to safeguard	council assets	Lack of funding														
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NV Au		Key Performance Indicators (KPI)	Percentage of external audit queries answered within required time frame		e- Percentage-of-					Percentage of all- identified high /- maximum / extreme-	riske-mitigated-by- implementing- corrective-measures-						annual-report	Directorate's-IDP- F inputs-provided-befor	the-2020/21-IDP-is-tabled	or o	inputs provided before	the draft 2020/21 SDBIP is tabled		Number of LLF meetings attended		
NAM AW		Objectives	To ensure an effective external audit process (Exception report / communications)		To ensure good governano	ру-охооцийд-но-таноако- оочлоі				To reduce rick-areas and protect the municipality against legal-actions					To-ensure-the-that-the- quality-of-the-information-is-	on an acceptable standard		To ensure that the programmes and projects or	the directorate are incorporated	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	directorates KPI's are	catered for		To attend to all LLF meetings to ensure	industrial harmony	
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							9 Employees trained from Licensing Division on 11 & 12 June 2019 and 9	Employees trained from the Electrical		Each Department issues their specific	By-law fines. PMS - No indication if the	Notice 341 forwarded to Public Safety for capturing and processing*					1 Campaign conducted on 26	September 2019 in Kanana	1 Campaign conducted on 21 November 2019 in Jouberton																		
																							Vehicles were booked for repair and	verbally engaged with the	the repair or Fire vehicles. The	quarter				Vehicles were booked for repair and maintenance in time. We have	verbally engaged with the	the repair or Fire vehicles. The backlog will be addressed in the 3rd	quarter				
																							Due to the shortage of vehicles in the Division the original number of	inspections could not be met						Due to the shortage of vehicles in the Division the original number of	inspections could not be met						
No Audit Committee Resolutions received	No Audit Committee Resolutions received			3 Meeting conducted	3 Meeting conducted		The Unit was established on 13 August 2019.	Meetings and inspections	basis. 18 Employees Trained as Peace	Officers 78 Inspections done							1 Campaign conducted		1 Campaign conducted			225 Inspections conducted	192 Inspections						2 Fire prevention information sessions	0 Fire prevention information sessions	ncted				2 Campaigns conducted	2 Campaigns conducted	
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90% A Nr-received-/-Nr-implemented-	90% 2 Nrreceived-/Nr implemented-	ro	4		3 3 Meetings conducted	4	Public Safety to establish a multi-sectoral municipal	by-law enforcement unit.		Inspections conducted.	Notice 341 forwarded to	capturing and processing.	Inspections conducted. Notice 341 forwarded to	Public Safety for capturing and processing	Inspections conducted.	Notice 341 forwarded to Public Safety for	1 Campaign conducted		1 Campaign conducted	3 1 Campaign conducted	4 1 Campaign conducted	225 Inspections conducted	225 Inspections	0	7		3 225 Inspections conducted	4 225 Inspections conducted	2 Fire prevention information sessions	2 Fire prevention information sessions	conducted	ų.	2 Fire prevention	2 Fire prevention	-	2	3 2 Campaigns conducted
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mplementing-90%-of-all-directorates- K-U Audit-Committee-resolutions-by-June- 2020-				Conducting 12 SDBIP meetings with R 0 senior personnel in own directorate	by June 2020		Establishing a multi-sectoral R 0 municipal by-law unit and enforcing	municipal by-laws by conducting inspections and issuing fines by	June 2020								Conducting 4 community safety R 0	campaigns in the CoM municipal area according to programme by	June 2020			Conducting 900 general fire R 0 inspections according to programme	in the CoM municipal area by June 2020						Conducting 8 fire prevention R 0 information sessions according to	programme in identified wards by June 2020					Conducting 8 fire safety campaigns R 0 for schools in the CoM municipal	area according to programme by	June 2020
	required-timeframe			Number of SDBIP meetings with senior	personnel in own	directorate conducted	Number of multi- sectoral municipal by-	laws established,	conducted and fines issued								Jif.	safety campaigns conducted				lumber of fire spections conducte							Number of ward sessions conducted						Number of fire safety Campaigns conducted for	at schools	
+o ensure-tnat-tne-mandate- of-Audit-Committee-is- executed				To ensure that the set goals of council are achieved			To adhere to Municipal By- Laws to ensure good	governance, safety and									To promote community	safety				To adhere to Fire Codes and Regulations and comply	with fire codes (SANS) and						To promote fire safety						To promote fire safety		
4.55%				5.88%			5.88%										5.88%					2.88%							2.88%						2.88%		
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DIRECTORATE PUBLIC SAFETY

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NATIS Balance Register. Figures. GO40								NATIS Balance Register.	rigues.				NATIS Balance Register. Figures. GO41		Attendance register (Total traffic officers) Feedback register (All stake holders at road block) Dales of road blocks / duration			Programme. Feedback Register. Marketing	material. Vote number.										
All examiners now trained. Able to assist more public members. Income cannot be estimated as it depends on how the public makes use of the provision at the incominer.	services at the Leansing October to December is peak season at Drivers Section, more Public flock into the offices for services.			Vote incorrect and amount budget is to low. Income cannot be estimated as it	depends on how the public makes use of the services at the Lisensing	Amount budgeted is to low.				Income cannot be estimated as it	of the services at the Lisensing				Newly Inspectors now started with their duties having an effect on the revenue. Inspections performed and penelties issued has an effect on the income														
						October to December is peak season at Vehicle Registration and Lienstinn Section more Public flock	services.					nber is peak nicle Testing Dilc flook into the	â			ng period that no	done due to the rs going on	work, the current backlog on is causes more	people coming for Business Licenses										
						October to December is peak season at Vehicle Registration and Licensing Section, more Public floo	into the offices for services					October to December is peak season at the Vehicle Testing Section, more Public flock into the	POINTS IN SPOR			As there was a long period that no	inspections were done due to the previous Inspectors going on	pension / unfit for work, the current Inspectors have a backlog on inspections and this causes more	people coming for										
R1 946 775	R 3 739 703			R3 480 456		R6 686 916				R181 254		R339 552			R68 650	R159 660						3 (K78) multi road blocks	5 (K78) multi road blocks	Clea		5 Safety campaigns conducted	10 Safety campaigns		
(<u>.</u>			(<u>:)</u>						((:)			(:)						3 (K78) m	5 (K78			5 Safety ca	10 Sa)	
R 1 400 000	R 2 800 000	R4.200.000 R4.875.000	R5-600-000 R6-500-000	R 1 250 000		R2-500-000- R500 000	R3-250-000 R250-000-	R5 000 000	R1.000.000	R 115 000		R 230 000	R345 000	R460 000	R 17 500	R 35 000				R52-500	R70-000 R230 000	3 (K78) multi road blocks	5 (K78) multi road blocks	3 (K78) multi road blocks	conducted 4 (K78) multi road blocks	5 Safety campaigns conducted	10 Safety campaigns	campaigns	5 Safety campaigns conducted
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2020	317 302 ∞11ec		12020	ment		2020 2020 542 collect			020	2020		628 collecte		sar	2020			08 350 0		- 020	t t	Jocks		glum	12 (K78)			o sngiedr	
s) by R6 500 000 dated 2201/2020 EM1/2020 EM1/2020 dated	23/1/20. C26/2020 dated 3:1(1/2070)	Mid-Year Assessment	. CC17 dated	hicle R5-000-000— Adjustment R1-000-000— Buget	cle R12 000 000		ZZ071/2020 EM1/2020	dated 23/1/20	CC6/2020 dated	R460 000 MM15/2020 R550 000 dated	22/01/2020.	EM112020 dated 23/1/20. CC6/2020	dated 31/01/2020 -	Mid-Year Assessment	R70.000 R230.000 (R40.000— R200.000 +	R30 000) dated	CC6/2020	31/01/2020 - Mid-Year	Assessment . CC17/2020	dated 28/02/2020 -	Adjustment	RO	area			afety R 0	ng to		
Tand value income Collecting income from driver's R5-600-000 collected from driver's Incomese (excluding Prodiae fees) by R6 500 000 feorenees					renewals which is 20% on all vehicle income, minus 14% VAT by June	0202				Collecting income from Motor Vehicle Testing by June 2020	oron for British control				Collecting income from businesses, hawkers and stands by June 2020							Iti Conducting 15 (K78) multi road blocks with all law enforcement	agencies in the CoM municipal	by June 2020		Conducting 44 traffic and road s	d the CoM municipal area according to programme by June 2020		
					registration and licensing / renewals					Rand value income					Rand value income collected from businesses, hawkers and stands							Number of (K78) multi C road blocks				Number of traffic and road safety	conducte	créches	
To effectively do revenue collection to ensure sound financial matters				To effectively do revenue collection to ensure sound	financial matters					To effectively do revenue collection to ensure sound	financial matters				To effectively do revenue collection to ensure sound financial matters							To promote road safety				To promote road safety			
2.88%				5.88%						5.88%					5.88%							5.88%				5.88%			
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Daily Recons / Receipts.				Daily Receipts.			
to be the internative execution of awareness campaigns the perment of fines increased disables). The figure from Fanos Dept. (R R71; (B20) differs with what we captured (R 208 400) which is informed by our daily violence of the perment of the permeter of the pe				Due to the serious attention given to it is we efforcement activities an improved collection is gradually called the difference in figures is subject to the difference in figures is subject to the itself that that for the called is besed on the daily reconciliation/recipits be two Velo RAU 772.99 - Finance) and (R.421.400 - Traffic Division captured).	Due to the improved law enforcement adminiscent the outstanding fines improved collection is gradually achieved. The difference in figures is subject to the fact that our figure is based on the daily reconciliation/receipts per vote (R787) 818 00 - Finescondulation/receipts per vote (R787) 818 00 - Finescondulation/receipts per vote (R787) 818 00 - Finescondulation/receipts per vote (R787) 71 finescondulation/receipts per		
	The figure from Finance Dept. (R455 TV) Gillers with what we expured (R 448 500) which is informed by our daily reconciliation/receipts and per income votes.						
	During the 2019/2020 budget year the anticipate figures were mixed the anticipate figures were mixed and W.O.A. income voles woo R621 755 10201040080562ZZZZWM hardincome R1000 000 102010401061PZZZZZWM he issue was raised with the finance department and will be redified in the budget revels process during January 2020 to reflect the budgeted R10001040104EZZZZZWM and RRZ 1755.00 terflect here income 10001040104EZZZZZWM RAR 20201040104EZZZZZWM RAR 3001 has been received to date giving an indication that the elforts and an indication that the elforts and an indication that the elforts and approach append will possible years adhiering over R821755.00					24	
R 271 620	R465 170			R 401 773	R 767 818		
	(3)				③		
R 250 000	R 500 000	R 750 000	R 1 000 000	R 155 439	R 310 877	R 566 316	R 621 755
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MM15/2020 dated 22/01/2020. EM1/2020 dated 23/1/20. CC6/2020	3:101/2020 - Mid-Year Assessment			MM15/2020 dated 22/01/2020. EM1/2020 dated 23/1/20. CC6/2020 dated 31/01/2020 -	Mid-Year Assessment		
1 000 000				R 621 755			
Collecting income from traffic fines R 1 000 000 by -lune 2020				Collecting freome from warrant of arrests by June 2020			
				e Rand value income collected from warrants of arrest			
To collect revenue to ensure Rand value income sound financial matters collected from outstanding traffic fines				To collect revenue to ensure Rand value income sound financial matters collected from warrants of arrest			
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THE MUNICIPAL MANAGER

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